



Medium Term Financial Strategy 2016-2020 & Budget Book



As Approved by Council 02 March 2016

(& representing the Council's Efficiency Planning arrangements, as approved by Council 16 May)



INTRODUCTION

The Budget

This booklet sets out information on the Council's income generation and spending plans and strategy for 2016/17 onwards as approved by Council in March 2016, in support of the Council progressing its priorities and achieving its key objectives as set out in the Corporate Plan. It also includes indicative projections for future years but these may vary depending on a number of factors, such as the level of funding available from Central Government and also changes in spending priorities, which may be influenced by both national and local issues.

Medium Term Financial Strategy: Future Years' Projections and Targets

In line with public spending reductions nationally, the Council's funding prospects continue on a downward trend. Further significant reductions in Government funding are expected from 2016/17 onwards. The Council is responding to this ongoing challenge by transforming, reshaping and/or reducing service provision, and by introducing new charges for some services in order to help fund their continuation. This approach has enabled the Council to balance its budget projections for both 2016/17 and 2017/18, without the need to draw on its general balances.

That being said, the Council has needed to set certain targets as part of its Medium Term Financial Strategy (MTFS), through which it seeks to restrict future council tax increases to £5 year on year, subject to local referendum thresholds. Those targets will be reviewed later in 2016, to draw on more recent experience and any new information available.

In May 2016 the Council agreed to sign up to Government's four-year Settlement offer to help give some certainty to its financial outlook and in support of this, the MTFS reflects the Council's efficiency planning, as required in accepting that funding offer.

Looking beyond 2017/18, it is already expected that the Council will need to make additional major savings on the net costs of providing day to day services, if the above council tax targets are to be met. Responding to Government's spending plans and meeting future financial targets will continue to be a major challenge for councils generally, over the coming years.

Capital Investment

The Council has also approved plans for longer term capital investment, covering the acquisition of property and other major improvement works. The Council's capital investment strategy and the full capital programme are incorporated into the MTFS included within this booklet.

Linking Spending with Performance

As in previous years the Council has once again reviewed its own priorities and objectives for the coming years, in context of reduced public spending.

This booklet provides details of how the Council will both raise funds and use them, in delivering services and undertaking other activities in line with the Corporate Plan. The overall aim is to ensure accountability to the public. This is helped further by the publication of other spending information through the Council's website, as an example.

The Structure of the Budget

In presenting budget information, the Council must have regard to legislation and regulations, which require that a number of different accounts or funds must be maintained, including:

- Housing Revenue Account (covering council housing services)
- General Fund (covering all other day to day services)
- Capital Accounts (covering longer term investment)
- Local Tax Collection (monies raised from business rates and council tax)

These are included within various sections of this booklet. If you have any general queries on the information, please email finance@lancaster.gov.uk or contact Andrew Clarke, Financial Services Manager, on 01524 582138.

Nadine Muschamp
Chief Officer (Resources)

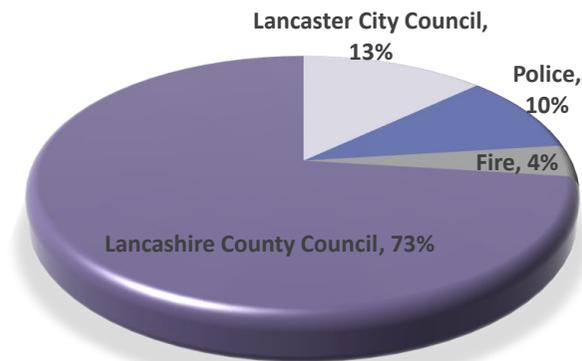


	Band A	Band B	Band C	Band D	Band E	Band F	Band G	Band H	Previous Year	% Difference
	£	£	£	£	£	£	£	£	£	
Lancashire County Council	783.24	913.78	1,044.32	1,174.86	1,435.94	1,697.02	1,958.10	2,349.72	1,129.78	3.99%
Lancashire Police Authority	108.15	126.17	144.20	162.22	198.27	234.32	270.37	324.44	159.06	1.99%
Lancashire Fire Authority	43.67	50.94	58.22	65.50	80.06	94.61	109.17	131.00	64.86	0.99%
	935.06	1,090.89	1,246.74	1,402.58	1,714.27	2,025.95	2,337.64	2,805.16	1,353.70	3.61%
Lancaster City Council	139.31	162.53	185.75	208.97	255.41	301.85	348.28	417.94	203.97	2.45%
Total	1,074.37	1,253.42	1,432.49	1,611.55	1,969.68	2,327.80	2,685.92	3,223.10	1,557.67	3.46%
Area	Band A	Band B	Band C	Band D	Band E	Band F	Band G	Band H	Band D	
	£	£	£	£	£	£	£	£	£	
Non Parished Area	1,074.37	1,253.42	1,432.49	1,611.55	1,969.68	2,327.80	2,685.92	3,223.10	1,557.67	3.46%
Arkholme-with-Cawood	1,087.88	1,269.18	1,450.50	1,631.81	1,994.44	2,357.06	2,719.69	3,263.62	1,579.01	3.34%
Bolton-le-Sands	1,087.01	1,268.17	1,449.34	1,630.51	1,992.85	2,355.18	2,717.52	3,261.02	1,576.63	3.42%
Borwick	1,081.84	1,262.13	1,442.45	1,622.75	1,983.37	2,343.97	2,704.59	3,245.50	1,569.39	3.40%
Burrow-with-Burrow	1,085.73	1,266.68	1,447.64	1,628.59	1,990.50	2,352.41	2,714.32	3,257.18	1,569.02	3.80%
Cantsfield	1,076.70	1,256.14	1,435.59	1,615.04	1,973.94	2,332.84	2,691.74	3,230.08	1,562.04	3.39%
Carnforth	1,089.30	1,270.84	1,452.39	1,633.94	1,997.04	2,360.14	2,723.24	3,267.88	1,578.05	3.54%
Caton-with-Littledale	1,093.15	1,275.32	1,457.52	1,639.71	2,004.10	2,368.47	2,732.86	3,279.42	1,585.50	3.42%
Cloughton	1,074.37	1,253.42	1,432.49	1,611.55	1,969.68	2,327.80	2,685.92	3,223.10	1,557.67	3.46%
Cockerham	1,094.08	1,276.41	1,458.77	1,641.11	2,005.81	2,370.49	2,735.19	3,282.22	1,588.19	3.33%
Ellel	1,092.64	1,274.73	1,456.85	1,638.95	2,003.17	2,367.37	2,731.59	3,277.90	1,585.07	3.40%
Gressingham	1,084.65	1,265.42	1,446.20	1,626.97	1,988.52	2,350.07	2,711.62	3,253.94	1,571.66	3.52%
Halton-with-Aughton	1,094.39	1,276.78	1,459.18	1,641.58	2,006.38	2,371.17	2,735.97	3,283.16	1,586.45	3.48%
Heaton-with-Oxcliffe	1,083.21	1,263.73	1,444.27	1,624.80	1,985.87	2,346.93	2,708.01	3,249.60	1,571.01	3.42%
Hornby-with-Farleton	1,100.13	1,283.48	1,466.84	1,650.19	2,016.90	2,383.61	2,750.32	3,300.38	1,596.25	3.38%
Ireby and Leck	1,104.27	1,288.30	1,472.35	1,656.39	2,024.48	2,392.56	2,760.66	3,312.78	1,583.69	4.59%
Melling-with-Wrayton	1,114.53	1,300.27	1,486.03	1,671.78	2,043.29	2,414.79	2,786.31	3,343.56	1,617.13	3.38%
Middleton	1,093.22	1,275.41	1,457.62	1,639.82	2,004.23	2,368.63	2,733.04	3,279.64	1,586.40	3.37%
Morecambe Town Council	1,087.43	1,268.66	1,449.90	1,631.14	1,993.62	2,356.09	2,718.57	3,262.28	1,577.26	3.42%
Nether Kellet	1,090.75	1,272.53	1,454.33	1,636.12	1,999.71	2,363.29	2,726.87	3,272.24	1,582.97	3.36%
Over Kellet	1,090.10	1,271.77	1,453.46	1,635.14	1,998.51	2,361.87	2,725.24	3,270.28	1,581.25	3.41%
Over Wyresdale	1,081.86	1,262.16	1,442.47	1,622.78	1,983.40	2,344.02	2,704.64	3,245.56	1,569.10	3.42%
Overton	1,093.02	1,275.18	1,457.35	1,639.52	2,003.86	2,368.20	2,732.54	3,279.04	1,585.20	3.43%
Priest Hutton	1,089.29	1,270.82	1,452.38	1,633.92	1,997.02	2,360.11	2,723.21	3,267.84	1,580.71	3.37%
Quernmore	1,083.83	1,264.45	1,445.10	1,625.73	1,987.01	2,348.28	2,709.56	3,251.46	1,571.04	3.48%
Roeburndale	1,074.37	1,253.42	1,432.49	1,611.55	1,969.68	2,327.80	2,685.92	3,223.10	1,557.67	3.46%
Scotforth	1,082.47	1,262.87	1,443.29	1,623.70	1,984.53	2,345.35	2,706.17	3,247.40	1,570.15	3.41%
Silverdale	1,090.73	1,272.51	1,454.30	1,636.09	1,999.67	2,363.24	2,726.82	3,272.18	1,584.97	3.23%
Slyne-with-Hest	1,099.79	1,283.07	1,466.38	1,649.67	2,016.27	2,382.86	2,749.46	3,299.34	1,593.24	3.54%
Tatham	1,087.90	1,269.20	1,450.53	1,631.84	1,994.48	2,357.10	2,719.74	3,263.68	1,580.28	3.26%
Thurnham	1,087.38	1,268.60	1,449.83	1,631.06	1,993.52	2,355.98	2,718.44	3,262.12	1,577.05	3.42%
Tunstall	1,109.65	1,294.58	1,479.53	1,664.47	2,034.36	2,404.24	2,774.12	3,328.94	1,612.29	3.24%
Warton	1,088.82	1,270.28	1,451.75	1,633.22	1,996.16	2,359.10	2,722.04	3,266.44	1,579.26	3.42%
Wennington	1,138.33	1,328.03	1,517.76	1,707.48	2,086.93	2,466.36	2,845.81	3,414.96	1,663.21	2.66%
Whittington	1,088.51	1,269.92	1,451.34	1,632.76	1,995.60	2,358.43	2,721.27	3,265.52	1,577.82	3.48%
Wray-with-Botton	1,100.22	1,283.58	1,466.95	1,650.32	2,017.06	2,383.80	2,750.54	3,300.64	1,595.18	3.46%
Yealand Conyers	1,090.11	1,271.78	1,453.47	1,635.15	1,998.52	2,361.88	2,725.26	3,270.30	1,580.52	3.46%
Yealand Redmayne	1,095.21	1,277.74	1,460.28	1,642.81	2,007.88	2,372.95	2,738.02	3,285.62	1,590.31	3.30%

Figures based on a Band D property

Council Tax 2016/17

The following chart shows the average Band D Council Tax for each of the four charging organisations.



COUNCIL TAX is charged on most homes, whether rented or owned, lived in or not. There's one bill per home, whether it's a house, bungalow, flat, maisonette, caravan or houseboat.

Each home is in a Valuation Band, A-H, based on what it would have sold for on the open market on 01 April 1991. The Valuation Office Agency (VOA) - not the Council - allocates a valuation band to every home. The Council then uses that banding to work out each council tax bill.

Medium Term Financial Strategy 2016-2020

(Incorporating Efficiency Strategy and Planning)

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1 INTRODUCTION

1.1 The Medium Term Financial Strategy (MTFS) sets out how Lancaster City Council will manage its finances to deliver against its corporate priorities, whilst protecting its financial standing and responding to the many challenges it faces. Essentially, it does this through a rolling process of policy review and financial planning.

1.2 The Council has two main types of finance, these being *revenue* and *capital*. Both are covered by this Strategy:



- The running costs of providing day to day services and associated support are known as *revenue* expenditure. This is funded through government grants, retained business rates, council tax and income from fees and charges for services, which are all forms of *revenue* income.
- Spending on things like buying or improving property, where it will have lasting value, is known as *capital* expenditure or *capital* investment. This is funded in a number of ways:



- by selling other property, the proceeds of which are known as capital receipts;
- by receiving capital grants and contributions from external parties;
- by increasing borrowing need, which spreads the cost over a number of years; or by
- using revenue income, as this can be used to help pay for capital items too.

1.3 The Council does not have to spend all its money at once. It can save funds up for various purposes and this helps its cash flow. Generally such funds are held as provisions, reserves and other balances.

1.4 The City Council is required to keep its finances for council housing completely separately to those for other services though:



- The **Housing Revenue Account (HRA)** covers council housing services, which in the main are funded from charges for services, in particular housing rents.



- The **General Fund** covers all other services provided by the Council, from arts support through to waste collection. Generally these are funded from a combination of fees and charges, Government grants, retained business rates and council tax.

1.5 Both accounts are covered by this Strategy, although inevitably there is a strong focus on General Fund services and council tax levels. This is because of their impact across the whole of the district and its communities.

2 **AIMS AND OBJECTIVES**

2.1 The aims and objectives of the Strategy are to:

- protect the Council's financial standing and avoid volatile or unnecessary fluctuations in the provision of council services, by:
 - providing a clear and regularly updated view of the council's future financial prospects;
 - setting out the Council's key financial targets and budget constraints within which Members and Officers must operate;
 - promoting and progressing the delivery of a financially sustainable and balanced budget for the medium term.
- deliver a balanced, robust budget (for both revenue and capital) each year, which:
 - matches and realigns resources to Council priorities and statutory needs;
 - is based on informed decision-making across all Council policies and activities, underpinned by risk management;
 - takes account of budget consultation with stakeholders.
- help achieve value for money in the use of the Council's resources. This includes:
 - maximising efficiency savings and, where appropriate, increasing income;
 - protecting statutory service obligations and minimising reductions in other front-line services, where possible, and
 - working with services to challenge traditional methods of service provision.
- be transparent about how the Council will manage and plan its finances, together with the implications for service delivery.

3 **SPENDING AND INVESTMENT PRIORITIES**

3.1 **CORPORATE PRIORITIES**

3.1.1 The MTFs must both support and inform the Council's vision for the district and the strategic direction as set out in the Corporate Plan. This is so that available resources are matched against agreed priorities and any other supporting needs. Such needs cover many of the day to day services provided by the Council, including statutory responsibilities, and the Council's priorities currently remain as:

- Clean, Green and Safe Places
- Health and Wellbeing
- Community Leadership
- Sustainable Economic Growth

3.1.2 As funding becomes scarcer, tensions and pressures can build - over what the Council must do and what it would like to do, if it could afford to.

In short:

- The Corporate Plan sets out the Council's vision for the district and summarises the Council's medium term key priorities, what it aims to deliver and achieve, and its ethos for doing so.
- The MTFS also summarises the same key priorities, aims and objectives, but expresses them in financial terms. It also highlights any imbalance – this being the need to make savings and manage expectations.



3.1.3 The Council knows that this imbalance and the need to make savings will continue to grow significantly over the medium term. It is addressing that imbalance between what the Council is currently doing, and what it can afford to do. To assist with this, there is a need to present clearly within this Strategy the Council's current financial position and planning assumptions, as a baseline for moving forward.

3.2 CAPITAL INVESTMENT PRIORITIES

3.2.1 For capital investment, the following supporting priorities help direct investment over the next four years, subject to annual review:

- Pursuing the Council's draft Economic Regeneration Vision (*Cabinet February 2014*); the full strategy for which is still in development. This covers improvements to the Public Realm.
- Delivering schemes that support the Council's focus on energy efficiency and income generation, to be informed by the Energy Renewal Strategy.
- Progressing the priorities within the Lancaster District Housing Strategy and the associated Housing Action Plan. For Council housing, currently this still includes the aim of increasing the provision of one-bedroom accommodation within the district, but subject to financial viability.
- Refurbishment/replacement/rationalisation of existing corporate property or facilities required to deliver services, or to meet other legislative requirements. This represents the greatest investment need for both General Fund and Council Housing services. For example, it includes meeting the 'Lancaster' Standard in the provision of council housing, in line with the 30-Year Business Plan.
- Other new or expansion of existing facilities and other new innovations, where they link clearly with the Corporate Plan and they are either :

- fully budgeted or self-financing (in revenue and capital terms); or
- invest to save proposals that require some up front capital investment but would generate cashable ongoing revenue savings. Acceptable payback periods will be determined based on circumstances, having regard to the Prudential Code (see later) and the advice of the s151 Officer.

4 REVENUE BUDGET FORECASTS

4.1 GENERAL FUND SERVICES: NET SPENDING

- 4.1.1 For many years, local authorities were statute bound to approve a Revenue Budget Requirement for General Fund Services, this being the amount of net spending to be financed from general Government funding and council tax (or looking at it another way, gross spending less income from fees, charges and various other/specific grants).
- 4.1.2 Recent changes mean that there is no longer a legal requirement or a legal definition for the term, however. Instead, the legal framework now focuses on the lower measure of 'Council Tax Requirement' – or how much income needs to be raised from council tax for that year, in order to balance the budget.
- 4.1.3 Nonetheless, for now the measure of Net Revenue Budget/Spending has been retained, based on it being the amount to be financed from:
- o Revenue Support Grant
 - o Council Tax (including any related Collection Fund surplus/deficits)
 - o Retained Business Rate Income (at the Government set 'Baseline' level, or the lower 'Safety Net' level, depending on rating income prospects).
- 4.1.4 In line with this definition, the Council's current forecasts for net revenue spending and resulting council tax rates for the next three years are summarised below for General Fund services. These are also outlined at **Annex 1**.

	Revenue Budget Projections (allowing for savings & growth)			Council Tax Projections		
	Net Budget	Annual Change	Latest Net Contributions to or (from) Balances)	Average Band D Tax Rate	Annual Increase Year on Year	
	£000	%	£000		Band D	All Bands
2015/16	17,052	-8.0	(497)	£203.97	£3.98	1.99%
2016/17	16,258	-4.7	56	£208.97	£5.00	2.45%
2017/18	15,180	-6.6	165	£213.97	£5.00	2.39%
2018/19	17,221	+13.5	-	£273.40	£59.43	27.78%
2019/20	17,427	+1.2	-	£288.34	£14.94	5.46%

- 4.1.5 Over the last few years the Council has implemented many measures to make substantial recurring savings, thereby reducing its net revenue spending. To demonstrate this, since setting its 2010/11 budget, which was prior to Government's

2010 Spending Review, by 2015/16 the Council had reduced its annual spending by around £4.8M or 21% in cash terms.

- 4.1.6 As a result of some difficult decisions being taken, the Council is now in the position that it has balanced its budget for the next two years, based on current forecasts.
- 4.1.7 Despite the Council's achievements in making savings, the earlier table clearly demonstrates that spending levels are still unsustainable in council tax terms, as tax increases of over 27% would be needed from 2018/19 onwards. The underlying reason for this is that Government funding is projected to reduce further, and this is explained further in the section below.

4.2 GENERAL FUND SERVICES: FUNDING PROSPECTS

- 4.2.1 Each year the Council receives funding from Government to help with the provision of services. Funding levels for the forthcoming year/s are announced through the "Local Government Finance Settlement", ahead of councils setting their budgets. Provisional funding information is announced typically in December time, for a period of consultation. The Settlement is then finalised in late January or early February.
- 4.2.2 There are essentially two main elements to the Settlement Funding Assessment (SFA), these being:
 - Revenue Support Grant, which is a fixed amount, and
 - Baseline funding from business rates. This is the basic amount of rating income that Government allows an authority to retain. If business rate income in the district grows, authorities can retain more income than the baseline. If income falls, authorities will retain less income than the baseline, although there is a safety net in place, meaning that authorities cannot experience more than a 7.5% reduction in any year.
- 4.2.3 After allowing for income from other sources, in next year just under half (49%) of the Council's net budget for General Fund services is funded through the Settlement Funding Assessment, with the balance being funded by council tax. That is why Government funding prospects can have a dramatic effect on the Council's future financial strategy and service provision. The proportion has been reducing significantly year on year since 2010/11; back then it funded around two thirds (66%) of the net budget.
- 4.2.4 In the last Settlement, for the first time Government announced a four-year Settlement, to assist with financial planning. This confirmed funding levels for 2016/17 and provided provisional figures for the following 3 years up to 2019/20, for those authorities who wish to take up the Government's offer of a multi-year Settlement. The deadline for accepting this offer is 14 October 2016, although currently the exact details of this offer (and the implications of not accepting it) are not yet clear. It is expected to involve the production of an efficiency plan of some sort; the Government Minister has indicated a light touch approach and there is some speculation as to whether Councils' existing financial strategies will be sufficient or not. Further information is awaited.



- 4.2.5 Looking further ahead, by 2020 Government is aiming for local authorities to be wholly funded through local taxation, meaning that by around then Revenue Support Grant (RSG) will no longer be provided. This is reinforced through the recent Settlement, as RSG is shown to reduce to £200K by 2019/20.
- 4.2.6 To counter that loss, local authorities will be able to retain 100% of business rates but as well as losing RSG they are expected to lose other related grants, whilst gaining new responsibilities – the overriding aim being that the new arrangements should be ‘fiscally neutral’.
- 4.2.7 Developing such a scheme will be highly complex, as it will need to take account of the differing spending needs and tax raising capacities of local authorities, to help address fairness and equality. Government is to engage and consult with local authorities on this from spring/summer 2016. Furthermore, in the interim there are other challenges ahead, such as the 2017 Business Rates Revaluation – whilst this will aim to be neutral in terms of the impact on local authorities, how (and whether) that will be actually achieved is far from clear. More locally, very recently it has been announced that the lives of both Heysham power stations will be extended and that is good news, although considerable risks remain around ongoing exposure to rating appeals and how the power stations will be affected by the 2017 Revaluation.
- 4.2.8 In the meantime, the operation and forecasting of the existing Business Rates Retention Scheme remains complex enough. The following table summarises current expectations for business rates collection and distribution for 2015/16 and 2016/17 financial years.

	2015/16 £M	2016/17 £M
Net Income Collectable	64.958	62.399
Provision for Appeals	(5.267)	(2.215)
Net Business Rates Collectable	59.691	60.184
Less: Central Government Share – 50%	(29.846)	(30.092)
Less: County & Fire Shares – 10%	(5.969)	(6.018)
Amount Retained by City Council	23.876	24.074
Less Central Government Tariff	(19.763)	(19.928)
Baseline Funding Level	4.113	4.146
Add back: Grant in respect of Small Business Rate Relief	1.439	1.104
Less Settlement Baseline Funding	(5.207)	(5.250)
Potential Growth in Income	0.345	0.000
Less Levy Payment of 50%	(0.173)	-
Add Renewable Energy Income	-	0.930
Forecast Potential Retained Income	0.172	0.930

Fund Deficit as at 31/03/15	5.016
Estimated In-Year Movement	9.317
Estimated Deficit as at 31/03/16	14.333
City Council Estimated Deficit Share – 40%	5.733

City Council’s budgetary impact from the deficit is limited by the safety net and it would therefore be £391K (assuming the estimated deficit is realised), covered by the Business Rates Retention Reserve.

4.2.9 Although latest estimates indicate that retained net growth of £172K and £930K could be achievable in 2015/16 and 2016/17 respectively, the Council still has huge exposure to potential losses and this could easily offset the apparent growth. To help counter these downside risks, future years' budgets do not allow for any potential growth in retained business rate income. Instead, 2016/17 is based on the annual baseline and thereafter, the lower safety net threshold has been budgeted. In line with accounting requirements, any potential growth in income cannot be realised until it is certain and secure. The Council's unusually high exposure has been the determining factor in the decision not to take part in a Lancashire Business Rates Pooling arrangement.

4.2.10 In terms of other Government grant funding, alongside the main Settlement Government confirmed that the New Homes Bonus (NHB) is to continue, albeit that less funding will be available in future and the Scheme is due to be reformed from 2017/18 onwards. Consultation involves various options, with a strong message that the Government is considering linking the award of NHB to a council's progress in submitting a Local Plan, with penalties for those authorities that fail to meet requirements. Given the likely reforms, at present budget projections from 2017/18 onwards simply provide for assumed allocations as provided by Government.

4.2.11 Taking account of all the above points, the Council's budgeted funding assumptions are summarised below:

	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000
Revenue Support Grant	3,861	2,652	1,605	941	200
Baseline Funding (Business Rates)	5,207	5,250	5,353	5,511	5,688
Settlement Funding Assessment	9,068	7,902	6,958	6,452	5,888
Year on Year Reduction	£1.742M 16.1%	£1.166M 12.9%	£0.944M 11.9%	£0.506M 7.3%	£0.564M 8.7%
Reduction over Review Period					£3.180M or 35%
Settlement Funding Assessment (from above)	9,068	7,902	6,958	6,452	5,888
Less: Business Rate Adjustment (to Safety Net)	-	-	(401)	(413)	(427)
Add: Efficiency Support Grant	84	-	-	-	-
Add: New Homes Bonus	1,297	1,916	1,938	1,218	1,168
Total General Funding (excluding Council Tax)	10,449	9,818	8,495	7,257	6,629
Year on Year Reduction	£1.322M 11.6%	£0.631M 6.0%	£1.323M 13.5%	£1.238M 14.6%	£0.628M 8.7%
Reduction over Review Period					£3.820M or 37%

- 4.2.12 Allowing for New Homes Bonus, it can be seen that the Council's general funding is expected to reduce by £3.8M or 37% in cash terms over the Government's Spending Review period. This presents a considerable ongoing challenge for the City Council, as for many other local authorities. It also emphasises the need for taking a medium to longer term view in planning and budget setting.
- 4.2.13 In terms of sensitivity, a 1% change in total funding for 2016/17 amounts to a little under £100K, which is about a 1.2% change in council tax.
- 4.2.14 Finally, Government has retained the concept of 'spending power', but it has changed the calculation and now calls it 'core spending power'. Essentially this gives an annual comparison of the combined total of general Government funding and assumed income from council tax. Given that the measure includes council tax income, which is forecast to increase, the headline year on year reductions are lower than those shown earlier for Settlement funding and New Homes Bonus. The City Council's figures as produced by Government are as follows:

Core Spending Power	2015/16 £M	2016/17 £M	2017/18 £M	2018/19 £M	2019/20 £M
Settlement Funding Assessment	9.2	7.9	7.0	6.5	5.9
Assumed Council Tax Income (Allowing for estimated tax base growth and £5 per year tax rate increases)	7.9	8.2	8.5	8.9	9.3
Assumed New Home Bonus Grant	1.3	1.9	1.9	1.2	1.2
Total: Core Spending Power	18.3	18.0	17.4	16.6	16.3
Reduction over the Review Period:					£2.0M
					10.7%

4.3 HOUSING REVENUE ACCOUNT: REVENUE PROSPECTS AND RENT POLICY

- 4.3.1 The HRA operates on a 'self-financing' basis. This means that its income, predominantly from housing rents, must cover all its day to day spend on services including the costs of maintaining and improving the housing stock. Most of the complexities of the former housing subsidy system have now been removed.
- 4.3.2 This gives a clearer basis on which to plan and manage the service's finances, to inform its future direction. HRA planning is currently centred on a 30-year business planning approach, reflecting that the maintenance of its 'long-lived' property assets is essential for providing the service.
- 4.3.3 The 2016/17 budget is the fourth one to be completed after the implementation of self-financing. Whilst there are some aspects of the accounting and regulatory framework that are yet to be resolved fully, and there is still the potential for adverse impact from welfare reforms, the HRA was well placed to invest and enhance its service provision. The extent to which it can do this is directly influenced by the rent

setting policy adopted, but the Council's discretion in this area has now fundamentally reduced as a result of Government policy changes.

4.3.4 In recent months, Government has introduced a number of significant proposals and legislative changes that undermine the Council's former rent policy. Although clarity is still needed on some aspects, the main working principles for the future are that:

- For most properties, rent will have to reduce 1% year on year for the next four years, except where properties become vacant and their rents have not yet reached convergence with other social housing providers (i.e. they are below what is referred to as 'formula rent'). In these circumstances, then the rents to be charged for new tenancies can increase up to the formula rent level, less the 1% year on year reduction.
- More recently, Government has announced that a year-long exemption from the requirement for a 1% rent reduction in the social rented sector may be applied to all supported accommodation and that during this period providers will be able to set new rents at up to 10% above the updated 2015/16 formula rent. Government has indicated that the year-long exemption would give it time to study the findings from its review into the costs of providing supported housing, which is due to finish this spring.

4.3.5 Rent setting is an executive function and as such it is a matter for Cabinet to decide, albeit it must work within the law. Drawing on all the above points, the following rent policy has been adopted:

Average rent (excluding sheltered and supported properties) be set at £78.42 for 2016/17, representing a reduction of 1%.	Average rent for sheltered and supported properties be set at £73.28 for 2016/17, representing an increase of 4.2% (to take them to 'formula rent').
For 2017/18 to 2019/20 onwards average rents will reduce by 1% per year.	
Following any property becoming vacant, it will be re-let at 'formula rent' less the relevant cumulative year on year reduction applicable (i.e. generally -1% for 2016/7 rising to -4% in 2019/20).	

4.3.6 The HRA revenue budget and future years' forecasts are attached at **Annex 2**.

4.3.7 The restrictions on rent setting brought about by the change in Government policy are estimated to cost around £90M over the life of the 30-year business plan. This raises questions over the viability of any new-build plans and it requires a major efficiency-drive from the service. Furthermore, other Government social housing proposals could add significantly to this challenge of securing the HRA's long-term viability. These issues will be explored and appraised over the coming year.

4.3.8 The impact of these decisions is recognised in the Council's capital investment priorities for housing, outlined earlier, and in HRA reserves, as covered in the following section.

5 PROVISIONS, RESERVES AND BALANCES

5.1 STATUTORY ADVICE AND POLICY CONTEXT

- 5.1.1 In accordance with statutory requirements, the Council's Section 151 Officer (or Chief Financial Officer) has advised that Balances should fall no lower than £1.5M for General Fund and £350K for the Housing Revenue Account, but this advice covers the longer term, not just the shorter term. The Council accepts this advice and this is taken account of in future financial strategy.
- 5.1.2 The Council has a formal policy setting out its position in terms of provisions, reserves and balances and this is attached at **Annexes 3 and 4**. The policy is a key element for managing risk, helping to protect the Council's financial standing as well as supporting its medium term financial planning. The key issues for General Fund and HRA are outlined below.



5.2 GENERAL FUND POSITION

- 5.2.1 After transferring in this year's forecast net underspending, Balances would amount to £4.128M by 31 March 2016. Should the outturn prove in line with this forecast and recognising the risks attached, it would mean that the Council has around £2.6M of surplus Balances available for use over and above the newly recommended minimum level of £1.5M. Taking account of the Section 151 Officer's advice, planned use of those surplus funds is as follows:
- (i) During the course of the next two years, a total contribution of £221K to Balances is budgeted. This would result in surplus Balances reaching £2.8M (above the £1.5M minimum) by 31 March 2018 if net spending is as projected.
 - (ii) If the Council is able to contribute further to Balances (for example, by achieving greater service expenditure savings and/or increasing its budgeted income) then it will do so.
 - (iii) The £2.8M of forecast surplus Balances has been left available to help address the more fundamental budget challenges that are expected from 2018/19 onwards. This also gives scope to manage any changes in expected spending, ahead of then.
 - (iv) Balances help with those challenges, as in due course they may be used to finance up-front costs attached to savings initiatives, or they may be used to cover budget shortfalls, in the lead up to implementing agreed major service reductions, as examples. Whilst they help, in themselves Balances by no means resolve those challenges fully.
- 5.2.2 To put the level of Balances into perspective, from the figures shown later in section 7.1 of this strategy it can be seen that in very simple terms the Council needs to make £5M of savings after 2017/18, this being the combined total of 2018/19 and 2019/20

savings requirements. This combined savings need is £2.2M more than the estimated £2.8M of surplus Balances remaining.

5.2.3 General Fund has a number of other earmarked reserves available to support investment priorities, manage key risks and help address the medium term budget deficit. The most significant ones are:

- **Invest to Save**

This reserve is earmarked to help fund schemes that can generate savings in the medium term. Salt Ayre redevelopment takes priority at present in order to help reduce financing costs, but this is subject to review depending on the progress being made in balancing the budget over the medium to longer term.

- **Renewals**

The reserve provides funding to help ensure that the Council's infrastructure, facilities and equipment are fit for purpose going forward.

- **Restructuring / Budget Support**

This covers the up-front/non-recurring costs of service restructuring, and/or pay and grading reviews, and ancillary costs associated with delivering the Council's approved plans and actions.

- **Business Rates Retention (BRR)**

This reserve provides some cover should the Council's budgeted income from retained business rates fall to the safety net level in future years, as a result of successful appeals.

5.2.4 As at 31 March 2016 the combined total of General Fund reserves and Balances is forecast to be £10M, representing 62% of next year's revenue budget, but this does not reflect fully the Council's gross exposure to financial risk.

5.2.5 On balance the Council's reserves position is reasonable and fits with the aims of this Strategy but nonetheless, the Council still has a huge budget gap to resolve over the medium to longer term.

5.3 HOUSING REVENUE ACCOUNT POSITION

5.3.1 As at 31 March 2016 HRA Balances are forecast to be £1.344M, which is £994K above the recommended minimum level of £350K, but by 2019/20 HRA Balances are forecast to reduce back down to their current recommended minimum level of £350K. The Council's Section 151 Officer will review her advice on minimum levels at 2015/16 outturn, once there is a clearer and more certain picture of the legal framework being implemented by Government, regarding council housing rent policy and its impact on the Business Plan.

5.3.2 All other surplus resources are held in the Business Support Reserve. As at 31 March 2016, £8.396M is expected to be available in this reserve and the first spending priority is now supporting existing commitments over the lifetime of the 30-year Business Plan, with plans for increasing the stock of one-bedroom accommodation currently on hold, pending assessment of scheme viability.

6 CAPITAL INVESTMENT AND FINANCING

- 6.1 The Council's current asset base is summarised below, based on its audited Balance Sheet. As at the end of last financial year the Council held land and other property of £238M, against which it had £66M borrowing and leasing obligations outstanding. The majority of assets held are integral to providing services and supporting delivery of the Council's objectives.

Summary Consolidated Balance Sheet	31 March 2014 £'000	31 March 2015 £'000
Intangible Assets	114	87
Tangible Fixed Assets:		
Property, Plant and Equipment	197,841	204,273
Heritage Assets	7,926	7,856
Investment Property	19,063	25,321
Assets Held for Sale	1,957	57
Total Capital Asset Base	226,901	237,594

- 6.2 A key task of the Council's Property Strategy is to keep the authority's General Fund property portfolio under regular review to ensure that its capital base remains fit for purpose, and that any major associated risks or opportunities are identified and managed as appropriate. In turn these matters are reflected in either the Council's capital investment priorities, or its capital receipts forecasts. The review of the Council Housing 30-year Business Plan fulfils a similar function for that service's asset base.
- 6.3 Based on recent condition surveys, £8M of capital investment is needed over the next few years to improve the condition of the corporate property portfolio for General Fund services. The assumption is that this will be financed mainly through increasing the Council's borrowing need, but on the following condition:

The Council will continue to review its corporate property holdings over the medium term, in collaboration with Lancashire County Council. The primary aim of this review is to reduce corporate property investment needs through the rationalisation of property holdings, with any resulting capital receipts being applied accordingly, rather than being used to support other new investment.

- 6.4 Accordingly, the Council's programmed capital investment and its current assumed financing for the medium term is summarised overleaf and further details are attached at **Annexes 5 and 6**.

	General Fund £'000	Council Housing £'000	Total £'000
Total Gross Capital Programme	44,634	23,320	67,954
Financed by:			
Grants and Contributions	18,110	0	18,110
Capital Receipts (from other land & property sales)	1,381	800	2,181
Direct Revenue Financing	488	0	488
Use of Reserves (including HRA Major Repairs Reserve)	2,673	22,520	25,193
Net Increase in Underlying Borrowing Need	21,982	0	21,982
Total Financing	44,634	23,320	67,954

- 6.5 It is evident that the Council Housing programme is reliant on using reserves, and this avoids any increase in HRA borrowing needs. For General Fund investment, the financing is more varied. In particular, the majority of the increase in underlying borrowing need is helping to finance vehicle replacements, redevelopment of leisure facilities and corporate property works, mentioned above.

7 FINANCIAL TARGETS AND CONSTRAINTS

7.1 COUNCIL TAX

- 7.1.1 Lancaster City Council believes that council tax should give good value for local taxpayers. In setting its tax rates, the Council has regard to:

- anticipated levels of pay and price inflation
- Government funding levels
- local referendum thresholds
- the ability to meet its statutory obligations
- its wider vision for the district.



- 7.1.2 The Council aims to keep its Band D council tax increases to £5 for 2016/17 and future years, subject to future thresholds for holding local referendums, which are set by Government. These targets apply to the basic Band D City Council tax rate across the district excluding parish precepts.

- 7.1.3 For 2016/17, the approved increase equates to 2.45%, reducing slightly in future years. Other Bands will experience difference £ increases, relative to their Band D equivalence. They are shown in the table overleaf:

Council Tax Band	Band D Equivalent Proportion	2016/17 City Council Tax Rate £	Year on Year Increase £
A	6/9 ^{ths}	139.31	3.33
B	7/9 ^{ths}	162.53	3.89
C	8/9 ^{ths}	185.75	4.44
D	9/9 ^{ths}	208.97	5.00
E	11/9 ^{ths}	255.41	6.11
F	13/9 ^{ths}	301.85	7.22
G	15/9 ^{ths}	348.28	8.33
H	18/9 ^{ths}	417.94	10.00

7.1.4 The Council has kept with the difficult decision of increasing the tax rate and targets for future years, as a way of helping to mitigate the impact of Government funding reductions. To some extent, increasing council tax will help protect key services.

7.1.5 As a consequence, the following table sets out the key financial targets that the Council will strive to work within for the next three years, after allowing for forecast use of Balances.

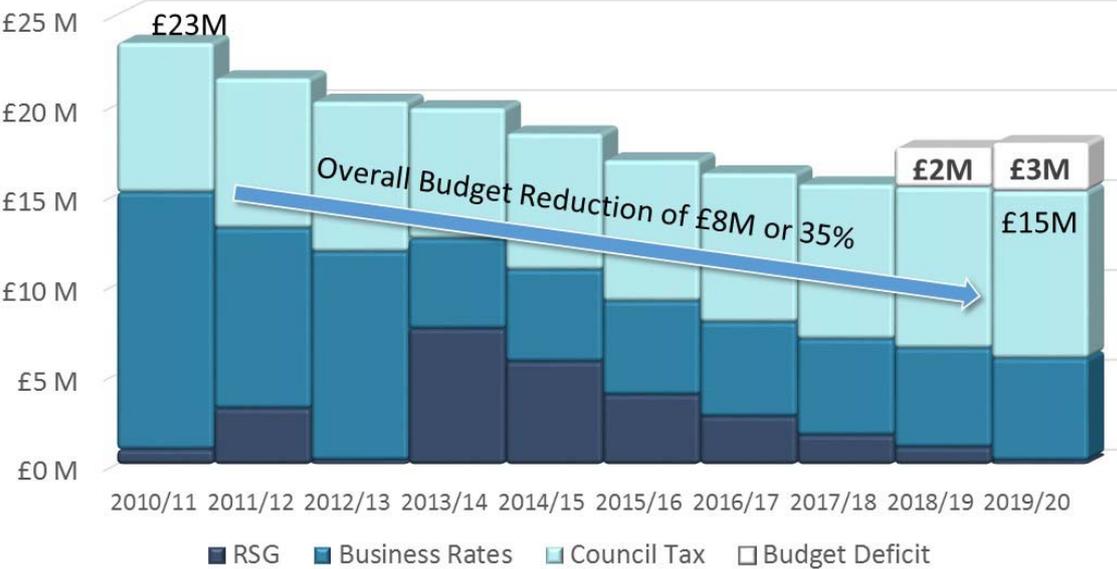
Target	2016/17	2017/18	2018/19	2019/20
Target Budget Requirement	£16.258M	£15.180M	£14.995M	£14.756M
Target Council Tax Requirement	£8.296M	£8.623M	£8.956M	£9.295M
Target Council Tax Increase (Band D)	£5.00 2.45%	£5.00 2.39%	£5.00 2.34%	£5.00 2.28%
Target Council Tax Rate (Band D)	£208.97	£213.97	£218.97	£223.97
Year on Year Net Savings Requirement (assumes recurring savings achieved)	-	-	£2.226M	£2.671M
Cumulative Net Savings Requirement	-	-	£2.226M	£4.897M

7.1.6 The net savings targets would need to be increased for:

- any additional growth that may be required in future, or
- any further net increases in the base budget, or
- if council tax targets reduce below £5 at Band D.

As a guide for the future, typically a 1% change in council tax now amounts to approximately £83K.

- 7.1.7 Clearly the savings targets are indicative and will continue to be monitored and reviewed as referred to later in this Strategy. That said, the four-year Settlement offer from Government presents a sound basis for financial planning for the period. There is nothing to indicate that the Council’s annual funding prospects will improve significantly over the term of this strategy, unless the potential growth in business rate income is realised.
- 7.1.8 Thereafter, beyond 2020 the Council’s financial prospects will hinge upon the operation of the full Business Rates Retention Scheme, the details of which are yet to be developed.
- 7.1.9 Building on the figures quoted in section 4.1.5 earlier, between 2010/11 and 2019/20 the Council’s net annual spending is expected to have to reduce by £8M or 35% in cash terms. This is as compared with 2010/11, when Council spending reached its peak.



7.1.10 It is therefore considered safe to re-state the following:

Between 2010/11 and 2019/20 net revenue spending is expected to have to reduce by £8M or 35% in cash terms. Although every effort will continue to be made to deliver savings through efficiencies and innovation, it is expected that future budgets will not be balanced without increasing the charges for some services, as well as reducing the overall range and quality of services provided. That is why prioritisation of services is even more important, as is the need to share these expectations with communities.

7.1.11 On a more positive note, however, the Council does have the time to plan for the medium to longer term future and achieve a financially sustainable budget. Currently it has a strong financial standing that gives the flexibility to deliver such plans - as long as the Council uses its time and other resources wisely. To summarise, that is the whole point of this strategy.

7.2 REVENUE BUDGET LIMITS

7.2.1 Council ultimately approves the budget forecasts for future years and any associated use of Balances. Cabinet Members and Officers must then work within this framework, unless any flexibility is agreed by Council.

7.2.2 For the next four years, current figures for General Fund are as follows:

Year	Net Spending Limit (before transfer to Balances) £'000	Forecast Contribution to Balances £'000	Forecast Net Revenue Budget £'000
2016/17	16,202	56	16,258
2017/18	15,015	165	15,180
2018/19	17,221	0	17,221
2019/20	17,427	0	17,427

7.2.3 Cabinet has no general flexibility to increase net spending over the amounts shown above, or to increase the use of Balances, or to take on new (unfunded) spending commitments for subsequent years.

7.2.4 For the Housing Revenue Account, Cabinet has no general flexibility to use Balances, or to take on unfunded spending commitments.

7.2.5 Outside of the above constraints, the only exception is if immediate spending is needed in relation to either an emergency threatening life or limb, or major structural damage threatening the fabric of a building (*Financial Regulations s4.3.1.4*).

7.2.6 Any flexibility within these overall financial constraints is set out within the Council's Financial Regulations and the supporting budget transfer limits (virements and carry forwards) included at **Annex 7**.

7.3 EXTERNAL GRANTS AND CONTRIBUTIONS

7.3.1 The Council anticipates that generally, external sources of finance will continue to be scarcer than in the past. Nonetheless, it will continue to pursue funding opportunities where:

- they fit clearly with the Council's Corporate Plan and capital investment priorities;
- the funding makes provision for any extra capacity needed to support the workload involved; and

- pursuing such opportunities requires no extra financial support over and above that already provided for within approved budgets, or included in future budget proposals supported by Cabinet, or alternatively, the funding opportunity may reasonably result in the Council avoiding future costs or liabilities.

7.3.2 Should potential funding opportunities arise, they will be considered as part of the annual budget and planning process wherever possible. If timescales do not permit this, then the relevant approvals must be gained to pursue the opportunity, as set out in Financial Regulations.

7.3.3 The use of any general, non-specific grants will also be considered as part of the budget process, should timescales permit, to allow appraisal in light of overall spending needs and priorities.

7.4 CAPITAL RECEIPTS

7.4.1 From the current year to 2019/20 inclusive, usable capital receipts totalling £2.181M are anticipated, of which £1.381M relates to General Fund property disposals with the remainder relating to Council Housing. The controls regarding their use are set out below:

- Council housing capital receipts may be used either to support capital investment in council housing stock and supporting assets, or to reduce HRA capital financing costs. The use of any additional receipts arising will be considered in context of the 30-year Business Plan.
- For General Fund, all of the budgeted capital receipts will be used to support the capital programme. Subject to property rationalisation requirements, any additional capital receipts generated will be used to reduce the Fund's underlying borrowing need, unless any contractual obligations require otherwise.



7.4.2 The Government is due to issue statutory directions that would allow the flexible use of new capital receipts, gained from April 2016 to March 2019, to pay for the revenue set up costs of projects that are designed to make revenue savings. In order to qualify, any council would be required to prepare an annual efficiency strategy, covering such projects, with the strategy being approved by full Council. This flexibility will be considered in future updates to this MTFS.

7.5 REVENUE FINANCING FOR CAPITAL INVESTMENT

7.5.1 Revenue financing from reserves will be based on existing earmarked reserve levels (or projections), as long as capital investment proposals match with the approved use of those reserves. Within the HRA, substantial annual contributions will be made to the Major Repairs Reserve, to finance the bulk of in-year capital investment needs.

7.5.2 No other general provision for direct revenue financing will be built into budgets, although specific proposals may be considered in appropriate circumstances, e.g. invest to save schemes.

7.6 CAPITAL INVESTMENT: UNDERLYING BORROWING NEED (ALSO KNOWN AS CAPITAL FINANCING REQUIREMENT OR CFR)

7.6.1 Taking into account current investment needs and availability of other capital resources, in gross terms the Council's basic underlying borrowing need is assumed to increase by almost £22M over the next five years, prior to any further savings being identified from the property review. This increase relates solely to General Fund. The gross increase will be partly offset by £15M of 'repayments', chargeable to revenue over the same period.

7.6.2 The practice will continue by which the Chief Officer (Resources) will assess, under delegated authority and in consultation with other Chief Officers, the most appropriate means of financing for the planned acquisition of new vehicles and equipment. This may give rise to changes in the underlying borrowing need projections.

7.6.3 Further changes to the CFR may be considered in year for invest to save schemes, but only in context of the Prudential Code requirements and where robust, achievable revenue savings can be identified or income generated, which reasonably exceed the ongoing (whole life) costs associated with a new capital proposal and meet any other payback requirements. This scenario would require further specific Cabinet / Council approval as required.

7.6.4 No other prudential borrowing is to be considered until fuller plans have been adopted for tackling future years' budget deficits over the longer term.

7.6.5 Whether or not any of the underlying borrowing needs will give rise to actual additional long-term borrowing or, alternatively, be financed by utilising the Council's cash balances, is a decision that will be made within the framework of the council's Treasury Management Strategy.

8 THE BUDGET PROCESS

8.1 TIMETABLE AND OVERVIEW

8.1.1 Budget setting is an annual process, it being the key part of the Council's corporate planning arrangements.

8.1.2 Throughout the review process, elected Members determine the allocation of resources across services and Corporate Plan priorities and the level of council tax to be charged. In conjunction with the Chief Officer (Resources), other Chief Officers are responsible for the more detailed aspects of budget preparation in their areas, including developing service options to assist elected Members' deliberations.

8.1.3 The approved annual budget is therefore a resource plan that, as far as possible, matches inputs (e.g. staff, premises, equipment) to planned outputs and objectives, and gives authority to spend. It provides a basis for monitoring and accountability.

8.1.4 During 2016 Cabinet will produce a detailed budget timetable for 2017/18 that allows sufficient flexibility to respond to any new information emerging. Nonetheless, there

are certain key dates that must be adhered to in budget setting. These are determined by Government, either through funding announcements or legislation.

8.1.5 Ultimately, the Council must set a budget (or council tax requirement) and the council tax before 11 March each year. The Council's financial year runs from 01 April to 31 March. The Council now has a four-year financial planning horizon.

8.2 BUDGET PREPARATION

8.2.1 The Council has taken an incremental approach to budget setting for 2016/17 and the future years' forecasts underpinning this Strategy. Broadly speaking, this means that the current year's budget provides the starting point for next year's. It is based on the assumption that unless any specific decisions are taken to determine otherwise, services and activities will continue at broadly the same level from one year to the next. This does not preclude efficiency or innovation being sought in service delivery, however. Indeed efficiencies are the first priority for achieving budget savings and this is reflected later.

8.2.2 The initial "baseline" assessment of the cost of service provision is referred to as the base budget. In the course of the planning process, the base budget for each service area is updated to include:

- an allowance for the estimated level of pay and price inflation from one year to the next. Current budget assumptions are set out at **Annex 8**;
- adjustments to reflect the transfer of functions in the Council, changes in activity/demand levels for services where appropriate (including demographic pressures), or general efficiencies and cost reductions, as examples. The Council expects the number of households in the district to grow, and in turn this will add cost pressures into the base budget, simply to maintain service levels;
- any previously approved changes to policy or strategy, for example a reduction in budget to reflect withdrawal of a service, or an increase to fund a new initiative or the impact of new legislation.

8.2.3 Consideration maybe given to other budgeting approaches such as zero-based budgeting, if specific circumstances warrant it, but it is likely that any change in the overall corporate approach would be considered for 2018/19 at the earliest.

8.2.4 Estimates of expected Government funding and business rates retention, as well as any remaining ring-fenced specific grants and associated costs, will be revised during the planning and budget setting process.

8.2.5 Similarly the main assumptions underpinning the budget will be identified, assessed and reported, together with the main financial risks facing the Council. This is an important element of the Council's risk management arrangements.

8.3 BALANCING THE REVENUE BUDGET: SAVINGS AND GROWTH

8.3.1 As the earlier forecasts show, there is still a need to address a considerable funding gap between spending aspirations and the resources available. Consequently, major budget savings must be achieved over the medium to longer term. There is also the need to accommodate any required growth in services and any legislative changes.

8.3.2 After taking account of the planned use of Balances and increasing income from council tax, the Council will balance its budget through the following means. Various options that have already been identified for consideration are set out at **Annex 9**.

a. Efficiency Savings and Minor Service Reductions:

These are regarded as a priority over other forms of making savings in Council expenditure. The Council will focus on 'cashable' efficiency savings and trimming of services, rather than those that seek to enhance service standards for the same cost. The bulk of these savings will arise from the Council's ongoing organisational change programme. The Council will continue with this approach, to achieve better value for money for the community as a whole. In progressing reviews, it will consider collaborative working with partners as appropriate, and explore innovative ways of working and new, more modern technologies.

b. Invest to Save Initiatives:

Priority will be given to implementing the Salt Ayre redevelopment partnership and Energy Efficiency schemes. Salt Ayre takes priority in terms of the future use of the Invest to Save Reserve. Invest to save proposals linked to the Digital Workplace initiative are also to be developed during the course of 2016/17. Other initiatives may be considered in light of any remaining resources and the Council's priorities; these may cross over with other efficiency proposals.



c. Income Generation

As part of either its overall charging policy or various specific service reviews, the Council will identify potential options for increasing income generation, thereby reducing the subsidy for some services. It will also explore service and corporate policy development regarding trading and commercialism, where appropriate and subject to resources.

d. Major Service Reductions

Notwithstanding the drive for efficiency, savings will be needed from reducing the level or range of services provided to meet future financial targets. In order to ensure a sound strategy for balancing the ongoing budget by 2020, the Council will develop options for:

- reducing service standards in statutory areas, where considered appropriate;
- rationalising access to services and facilities (including property holdings); and
- reducing or withdrawing discretionary services and activities, informed by the council's current priorities and any proposed future changes as well as any provision made by other organisations and partners.

e. Redirection of Resources ("Growth")

Any growth in a particular area will only be considered if it meets either of the following conditions:

- it is needed to meet statutory service standards; or
- it is essential to meet a key objective within Corporate Plan proposals, for which there are no alternative providers or sources of funding available **and** sufficient progress has been made in delivering plans for addressing the medium to longer term budget deficit, so as to consider any growth proposal

affordable and sustainable in the medium to long term. This applies particularly to any recurring or high cost one-off growth proposals.

Any potential ideas or growth proposals for 2017/18 onwards will be considered at the same time by Cabinet, prior to presenting its budget proposals to Council, to ensure that their respective merits can be compared and prioritised.

It is highlighted that the term 'growth' is something of a misnomer, certainly at a corporate level. In times where funding levels are reducing, a service level or activity may grow but only at the expense of another, through the redirection of resources.

8.4 BALANCING THE CAPITAL PROGRAMME: THE PRUDENTIAL CODE

8.4.1 The Prudential Code for Capital Finance in Local Authorities was introduced to support councils in planning for capital investment at a local level. The key objectives of the code are to ensure, within a clear framework, that:

- the capital investment plans of local authorities are affordable, prudent and sustainable;
- treasury management decisions are taken in accordance with sound professional practice; and
- local strategic planning, asset management planning and proper options appraisal are supported.

8.4.2 The ultimate aim is to help ensure value for money from capital investment. Also, it reinforces openness and accountability in the decision-making surrounding capital spending.

8.4.3 Details of the Council's Prudential Indicators (as required under the Code) are included in the Treasury Management Strategy, which also sets out the framework for managing associated debt.

8.4.4 In terms of the affordability and value for money of key capital investment:

- regarding vehicle and equipment acquisitions, these matters will be addressed through existing appraisal arrangements, Officer delegations and reporting arrangements;
- regarding improvements to the corporate property portfolio, affordability and value for money will be addressed through the existing reporting and decision-making arrangements; backed up by the ongoing property review.
- regarding the principle of increasing one-bedroom council housing provision, in principle sufficient reserves are in place to provide financing but value for money, prudence and sustainability will be considered explicitly, in light of Government's emerging policy on social housing and its impact on the council housing 30-year business plan. The viability of progressing new build plans has yet to be reviewed.
- Regarding the Salt Ayre Redevelopment Partnership and Energy Efficiency Works, matters will be addressed through detailed design, feeding into monitoring and reporting arrangements.

8.5 OPTIONS APPRAISAL

- 8.5.1 Establishing plans to tackle the medium term budget deficit requires various scenarios and alternatives to be tested. Key aspects of the Council's corporate planning arrangements, particularly HR and ICT as well as property, inform and support the exercise.
- 8.5.2 The appraisal of future budget options will incorporate any appropriate and proportionate impact assessment as necessary and it will consider the relevant workforce, property and any other resource implications, as well as the timescales for implementation. It is recognised that major change programmes cannot all be agreed and delivered at the same time and this is reflected within the Council's budget plans.
- 8.5.3 Options for any additional significant capital investment (over that already identified) and its financing will also be appraised as part of future budget processes, in line with priorities as set out earlier and to meet the requirements of the Prudential Code. It is imperative that the investment of capital resources contributes clearly to the achievement of the authority's objectives and supporting activities, and that such investment represents real value for money for people in the district.

8.6 DECISION-MAKING AND TIMING

- 8.6.1 As the Council still needs to make significant savings in future, and, in any event, it makes sense to implement any true value for money measures as soon as possible, the practice of taking decisions on **efficiency proposals, minor income generation initiatives and minor service reductions** throughout the year will continue.
- 8.6.2 For new **invest to save** initiatives (other than those already approved), the timing of decisions will depend on the nature of the proposal concerned, and its potential risks and impact on the budget. As a rule of thumb, any minor initiatives may be determined in year, but any major proposals would be considered as part of the annual budget process, to ensure comparison and prioritisation.
- 8.6.3 Whilst various savings decisions will be taken throughout the year, therefore, where operationally it makes sense to do so, it is recognised that more difficult budgetary decisions still lie ahead and typically these take longer to develop and implement. With this in mind, it is intended that a further programme of **major service reduction and/or organisational change proposals** will be developed by Cabinet during 2016/17, for prioritisation and implementation as appropriate, predominantly from 2018/19 onwards. The extent of this programme will be influenced by the Council's financial outlook at that time.

These practices mean that the Council should still expect to see underspendings arising during the course of the year, in revising the current year's budget and at outturn. Analysis of any underspendings will continue, to identify any trends and inform future budget setting.

More fundamentally, however, the aim is to build on the existing savings programme during 2016/17, for implementation over the medium term, particularly from 2018/19 onwards.

8.6.4 Regarding ***growth or redirection of resources***, unless there is an unavoidable Council or corporate need, all growth options will be considered as part of the budget process (at Budget Council).

8.6.5 Ultimately, revenue budgets, capital programmes and detailed council tax rates will all be approved by Council at the Budget meeting to be held in late February / early March. Cabinet will set housing rents in advance of this, to ensure that rent notices are issued in a timely manner.

9 **MONITORING AND REVIEW**

9.1 The Council needs to ensure that its financial planning takes adequate account of the many changes or other issues that inevitably arise during the course of a year, including risk considerations. This will be done in a variety of ways:

- Any impact from the Council's corporate financial monitoring arrangements will be considered, together with the impact of the previous year's outturn. Corporate financial monitoring will be undertaken and reported quarterly. Where appropriate, this will include a review of the national economic outlook and other key assumptions and risks underpinning the budget.
- A financial assessment is undertaken when any key decisions are to be taken, or when any major policy changes are proposed, and these will be collated for factoring into future projections.

9.2 The outcome of the monitoring and review arrangements will be brought together to avoid a piecemeal approach to reviewing the Strategy. The aim is to report any changes twice yearly (once during autumn 2016 and once to complete the 2017/18 budget process) for referral on to Council, although the exact reporting arrangements will be dependent upon circumstances. In particular, reporting timescales may change to ensure that the Council is in a position to respond to Government's offer of a four-year Settlement by the deadline of 14 October. The reporting may necessitate changes being proposed to the MTFS framework and the key financial targets contained within it.

10 **GOVERNANCE**

10.1 **Members**

The current Portfolio Holder for Finance is Councillor Anne Whitehead.

Cabinet is responsible for formulating and recommending budget proposals and MTFS updates to Council. Cabinet must then operate within the bounds of the approved MTFS.

Full Council is responsible for approving the MTFS and any updates; this is on the basis that it forms part of the council's overall Budget and Policy Framework.

Overview and Scrutiny Committee may commission or undertake work on related issues as part of its Work Programme or take other measures (such as the call-in of decisions) as set out the Constitution.

Budget and Performance Panel is responsible for reviewing and scrutinising the Council's finances and performance.

10.2 **Officers**

The Chief Officer (Resources), as Section 151 Officer, is responsible for the development, application and interpretation of the MTFS and the Prudential Code, the annual budgeting process to ensure financial balance, and the supporting financial monitoring arrangements. She is also responsible for ensuring the MTFS reflects any joint planning with partners and other stakeholders; all Management Team actively contributes to this process.

As appropriate to their roles, Officers are responsible for working within the MTFS. Other detailed Officer responsibilities and key controls are set out in the Council's Financial Regulations, which reflect statutory requirements as appropriate.

11 **PUBLIC ACCESS TO INFORMATION**

- 11.1 As a publicly funded organisation, the Council is committed to being open and transparent on how it spends tax-payers' money. Such openness helps to gain a wider understanding of the many financial pressures and challenges that the organisation faces. The Council demonstrates this openness through various means:

The Annual Budget

Information is published each year in the budget book, which is publicised in various forms to Council Members and Officers.

Spending in Year

During the year, the Council provides information on various payments made to suppliers for goods and services and other matters, in line with the Government's Transparency Code.

Outturn and other annual reports

After the year end, the Council reports on its actual financial performance and publishes its audited Statement of Accounts.

- 11.2 As well as informing the public and other stakeholders, the Council uses the results and feedback from this information to inform its financial planning and strategy going forward.
- 11.3 All information is available through the Council's website (www.lancaster.gov.uk) or alternatively, queries can be sent to finance@lancaster.gov.uk.

GENERAL FUND REVENUE BUDGET 2015/16 TO 2019/20

Budget Council 02 March 2016

	2015/16	2016/17	2017/18	2018/19	2019/20
	£000	£000	£000	£000	£000
Original Revenue Budget & Projections	17,052	18,218	18,590	0	0
<i>Allowing for budgeted use of Balances</i>	<i>(1,000)</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
Changes to Base Budget Projections - up to Cabinet 16 February	(503)	(990)	(893)	20,015	20,313
Latest Budget Changes:					
New Homes Bonus - Final Settlement	0	0	(38)	(18)	(32)
Cabinet Approvals (16 February 2016):					
Car parking charges	0	(4)	(4)	(4)	(4)
Emergency Call Centre	0	(37)	(52)	(53)	(55)
Savings Proposals (see Annex 1 (ii))	0	(1,161)	(2,668)	(2,805)	(2,883)
Growth Proposals (see Annex 1 (ii))	0	175	80	86	88
Change in Contribution to Balances	503	56	165	0	0
General Fund Net Revenue Budget	17,052	16,258	15,180	17,221	17,427
Settlement Funding Assessment:					
Revenue Support Grant	(3,861)	(2,652)	(1,605)	(941)	(200)
Retained Business Rates	(5,207)	(5,250)	(5,353)	(5,511)	(5,688)
Business Rates - Safety Net Adjustment			401	413	427
Estimated Collection Fund Surplus	(131)	(60)	0	0	0
Council Tax Requirement	7,853	8,296	8,623	11,182	11,966
Target Council Tax Requirement <i>To fit with a council tax increase of £5 per year - 2016/17 onwards</i>	7,853	8,296	8,623	8,956	9,295
Estimated Budget Deficit / Savings Requirement	0	0	0	2,226	2,671

	2015/16	2016/17	2017/18	2018/19	2019/20
	Impact on Council Tax				
<i>Tax Base Projections</i>	38,500	39,700	40,300	40,900	41,500
Band D City Council Tax Rate	£203.97	£208.97	£213.97	£218.97	£223.97
<i>Year on Year Increase (£'s)</i>	£3.98	£5.00	£5.00	£5.00	£5.00
Current Council Tax Projections	£203.97	£208.97	£213.97	£273.40	£288.34
<i>Year on Year Increase (£'s)</i>	£3.98	£5.00	£5.00	£59.43	£14.94
<i>Year on Year Increase (%)</i>	1.99%	2.45%	2.39%	27.78%	5.46%

General Fund Unallocated Balances	
	£M
Original Projected Balance as at 31 March 2015	4.071
Add: 2014/15 Underspend	0.554
Revised Contribution 2015/16	(0.497)
Latest Projected Balance as at 31 March 2016	4.128
Add: Additional Contribution 2016/17	0.056
Add: Additional Contribution 2017/18	0.165
Latest Projected Balance as at 31 March 2018	4.349
Less: Current Minimum Level	(1.500)
Amount Available to Support Budgets 2018/19 onwards	2.849

GENERAL FUND BUDGET - 2016/17 TO 2019/20
PROPOSED SAVINGS & GROWTH

	2016/17	2017/18	2018/19	2019/20	Up Front Investment / Cost
	£	£	£	£	Capital
					£
SAVINGS PROPOSALS (Allowing for estimated inflation)					
Income Generation					
Environmental Services					
Charging for Splash Park Admission	0	(56,500)	(57,900)	(59,400)	
Charging for Event Applications	(2,000)	(2,000)	(2,000)	(2,000)	
Charter Market	(2,700)	(2,800)	(2,900)	(3,000)	
Festival Market	(9,900)	(10,100)	(10,300)	(10,500)	
Bulky Waste	(6,600)	(6,700)	(6,800)	(6,900)	
Bins and boxes (current policy)	(9,000)	(9,200)	(9,400)	(9,600)	
Extending Charging Policy for bins and boxes (all households)	(92,300)	(94,100)	(96,000)	(97,900)	
Green Waste - charging for Collection	(505,000)	(870,000)	(887,400)	(905,100)	
Electric Car Charging Points - Introduction	0	(10,000)	(10,200)	(10,400)	
} Above inflation increases					
Governance					
Local Elections - Charging Cost to Parish Councils	0	0	0	(14,100)	
Health & Housing					
Disabled Facilities Grant Admin. Fees - Increase to 18%	(14,400)	(14,700)	(15,000)	(15,300)	
Pest Control - Additional Contracts	2,500	(25,000)	(50,000)	(51,000)	
HMO Licence Fees - Cease Refunds	(1,000)	(1,000)	(1,000)	(1,000)	
Cemetery Fees - Increase by additional 3%	(6,900)	(7,000)	(7,100)	(7,200)	
Statutory Notices (Housing Act 2004) Fee Increase	(1,000)	(1,000)	(1,000)	(1,000)	
Resources					
Charging for Credit Card Payments	10,000	(25,000)	(25,500)	(26,000)	
Sub Total	(638,300)	(1,135,100)	(1,182,500)	(1,220,400)	
Invest to Save Schemes					
Health & Housing					
Salt Ayre Sports Centre - Developer Partnership	110,000	(400,000)	(450,000)	(500,000)	5,000,000
Resources					
Corporate Property - Energy Efficiency Works	(69,700)	(40,100)	(45,400)	(53,200)	1,376,000
Sub Total	40,300	(440,100)	(495,400)	(553,200)	
Service Efficiencies and Reductions					
Environmental Services					
Management & Administration Restructure	(93,800)	(100,000)	(210,000)	(210,000)	
Building Cleaning Review	0	(10,000)	(10,100)	(10,200)	
CCTV - Termination of Contracts	0	(177,700)	(181,400)	(184,900)	
Cease Winter Bedding	(45,000)	(45,900)	(46,800)	(47,700)	
Parish Toilets - 50% Reduction in Contributions	(14,600)	(14,900)	(15,200)	(15,500)	
Litter Enforcement Services - 12 Month Pilot	(60,000)	(60,000)	?	?	
Governance					
Grants to VCFS - LESS Grant Funding Withdrawal	(4,300)	(4,300)	(4,400)	(4,500)	
Health & Housing					
Community Pools - Termination of Management Responsibility	157,800	(176,700)	(180,900)	(185,000)	
Sports Development - Reduction in Service	(9,300)	(50,500)	(51,500)	(52,500)	
International Youth Games - Withdrawal	(59,900)	(27,200)	(27,400)	(27,700)	
Marsh Community Centre - Funded from HRA	(13,700)	(14,000)	(14,300)	(14,600)	
Regeneration & Planning					
Events - Funding Reductions	0	(22,700)	(23,100)	(23,500)	
Resources					
Finance Section - Restructuring	(23,300)	(24,300)	(25,400)	(27,100)	
Internal Audit - Restructuring	(21,700)	(21,900)	(22,100)	(22,300)	
Sub Total	(187,800)	(750,100)	(812,600)	(825,500)	
Re-Financing Options					
Capital Programme Financing (MRP)	(375,000)	(343,000)	(314,000)	(284,000)	
TOTAL	(1,160,800)	(2,668,300)	(2,804,500)	(2,883,100)	6,376,000
GROWTH PROPOSALS					
Environmental Services					
Cashless Parking	5,000	5,100	5,200	5,300	
Regeneration & Planning					
Development Management Capacity	69,900	72,200	74,500	76,600	
Capital Growth - Capital Financing Costs					
MAAP - Euston Rd, Marine Rd Central, Queen St, Victoria St.	0	3,000	6,000	6,000	511,000
Resources					
Digital Workplace	100,000	?	?	?	
TOTAL	174,900	80,300	85,700	87,900	511,000
NET TOTAL	(985,900)	(2,588,000)	(2,718,800)	(2,795,200)	

Notes and Conditions to the Savings and Growth Proposals at Annex 1 (ii)

a. The new charging policies for:

- Splash Park admission
- Event applications
- Green Waste collection
- Electric Car charging points
- Local Elections (Parish and Town Councils)
- Credit Card payments

have been incorporated into the Council's Fees and Charges Policy, with the detailed arrangements for implementation being delegated to the relevant Chief Officer in consultation with the relevant Portfolio Holder/s, and with the agreement of the Chief Officer (Resources).

- b. Other changes to existing fees and charges will also be implemented by Chief Officers under existing delegated powers.
- c. In implementing (a) and (b) above, Officers will consider the exercising of appropriate discretions and concessions in charging, to help ensure fairness and accessibility of services to all.
- d. With regard to CCTV, notice will be given as soon as possible to terminate the relevant services contracts, but within the notice period and prior to actual decommissioning of the equipment any approaches made by organisations interested in taking on the operation (at no cost to the Council) will be appraised and considered.

Cabinet recognises that at a time of Government cuts, this Council cannot continue to provide the existing funding required to maintain and/or renew the existing CCTV system in the Lancaster district from April 2017, but asks Officers to make enquiries with other organisations to see if they may be in a position to get involved in maintaining either an externally staffed or volunteer-led CCTV system.

- e. Alongside ceasing winter bedding, the Council will provide an opportunity for others to become involved in the maintenance of flower beds, where operationally practical and appropriate, and will consider providing winter bedding plants to such organisations where reasonable and practical to do so.
- f. In reducing (by 50%) the contributions made to parishes in respect of public toilet provision, a review will be undertaken after the first year, to help inform whether any further policy changes should be made from 2017/18 onwards.
- g. An evaluation will be required of the pilot for Litter Enforcement Services, ahead of any decision regarding its future beyond 2017/18.
- h. With regard to Community Pools, notice will be given as soon as possible that the City Council is to hand back management responsibility to the County Council, acknowledging that there will be a notice period of up to 12 months. On giving notice, the County Council be encouraged to work with community

groups and organisations to help secure the pools' future (at no cost to the City Council).

- i. The Council will withdraw its involvement from the Youth Games from next year. In doing so, it will again invite organisations to take on the role/provide sponsorship (at no cost to the Council).
- j. A review of the staffing needs of the Development Management service is currently being finalised, to determine to what extent a permanent increase in staffing is needed to maintain service and income levels (and so whether the proposal constitutes Investing to Save). Ahead of that review report being issued, the budget proposal is shown simply as growth.
- k. In time, the Digital Workplace initiative should represent an Invest to Save initiative, but before any savings can be identified, extra capacity and resources are required to develop future plans and proposals. Therefore, at this stage only the initial up-front up investment is provided for, under growth.

HOUSING REVENUE ACCOUNT BUDGET

Budget Council 02 March 2016

	2015/16 Budget £	2015/16 Revised £	2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
INCOME						
Rental Income - Council Housing (Gross)	(13,707,200)	(13,681,200)	(13,700,500)	(13,538,900)	(13,375,700)	(13,211,200)
Rental Income - Other (Gross)	(203,600)	(213,100)	(228,700)	(227,700)	(226,700)	(225,700)
Charges for Services & Facilities	(1,866,900)	(1,810,400)	(1,600,000)	(1,564,800)	(1,592,600)	(1,622,300)
Grant Income	(7,700)	(7,700)	(7,700)	(7,700)	(7,700)	(7,700)
Contributions from General Fund	(80,700)	(88,100)	(95,800)	(95,900)	(96,500)	(97,500)
Total Income	(15,866,100)	(15,800,500)	(15,632,700)	(15,435,000)	(15,299,200)	(15,164,400)
EXPENDITURE						
Repairs & Maintenance	4,697,000	4,736,800	4,518,800	4,649,700	4,742,500	4,863,900
Supervision & Management	3,208,100	3,175,200	3,063,200	3,023,500	3,070,700	3,121,100
Rents, Rates, Taxes & Other Charges	170,500	175,100	191,500	208,000	224,500	241,000
Increase in Provision for Bad and Doubtful Debts	190,400	144,800	145,100	145,100	145,100	145,100
Depreciation & Impairment of Fixed Assets	1,984,000	2,015,300	2,006,000	2,005,900	2,005,900	2,005,900
Debt Management Costs	1,100	1,100	1,100	1,100	1,100	1,100
Total Expenditure	10,251,100	10,248,300	9,925,700	10,033,300	10,189,800	10,378,100
NET COST OF HRA SERVICES	(5,615,000)	(5,552,200)	(5,707,000)	(5,401,700)	(5,109,400)	(4,786,300)
Interest Payable & Similar Charges	2,006,600	2,006,600	1,967,000	1,931,100	1,931,100	1,931,100
Amortisation of Premiums & Discounts	(600)	(600)	(600)	0	0	0
Interest & Investment Income	(33,300)	(63,600)	(80,300)	(46,800)	(42,900)	(13,600)
Past Service Pension Cost	178,000	178,000	185,300	185,300	185,300	185,300
Self Financing Debt Repayment	1,041,400	1,041,400	1,041,400	1,041,400	1,041,400	1,041,400
(-)SURPLUS OR DEFICIT FOR THE YEAR	(2,422,900)	(2,390,400)	(2,594,200)	(2,290,700)	(1,994,500)	(1,642,100)
Adjustments to reverse out Notional Charges included above	(27,500)	(27,600)	(18,300)	(18,100)	(18,100)	(18,100)
Transfers to/(from) Major Repairs Reserve	2,517,500	2,333,500	2,146,600	1,982,600	2,165,400	2,756,400
Transfers to/(from) Earmarked Reserves	(386,600)	(544,300)	(26,800)	(49,700)	(14,300)	(8,400)
Capital Expenditure funded from Revenue Reserves	366,500	325,400	217,000	255,000	200,000	200,000
TOTAL (-)SURPLUS / DEFICIT FOR THE YEAR	47,000	(303,400)	(275,700)	(120,900)	338,500	1,287,800
Transfer from Business Support Reserve (see note)	0	0	0	0	0	(235,300)
Housing Revenue Account Balance brought forward	(504,596)	(1,041,017)	(1,344,417)	(1,620,117)	(1,741,017)	(1,402,517)
HRA BALANCE CARRIED FORWARD	(457,596)	(1,344,417)	(1,620,117)	(1,741,017)	(1,402,517)	(350,017)

Note: The transfer from the Business Support Reserve is required to maintain the HRA Balance at the minimum level of £350K.

**PROVISIONS AND RESERVES
POLICY 2016/17**

(Including Balances)

Provisions & Reserves Policy

1. Legislative/Regulatory Framework

- 1.1 The requirement for financial reserves is acknowledged in statute. Sections 32 and 43 of the Local Government Finance Act 1992 (as amended) require billing and precepting authorities to have regard to the level of reserves needed for meeting estimated future expenditure when calculating the budget / council tax requirement.
- 1.2 There is also a requirement reinforced by section 114 of the Local Government Finance Act 1988 which requires the Chief Financial Officer to report to all the authority's councillors if there is or is likely to be unlawful expenditure or an unbalanced budget. This would include situations where reserves have become seriously depleted and it is forecast that the authority will not have the resources to meet its expenditure in a particular financial year.
- 1.3 Furthermore, sections 26 and 27 of the Local Government Act 2003 set out the requirements regarding the determination of minimum levels of controlled reserves (i.e. currently unallocated balances), and actions required should they fall below such minimum levels.
- 1.4 This policy only relates to useable provisions and reserves relating to the General Fund and Housing Revenue Account. As such the following unusable reserves (and any other Collection Fund items) are excluded:

Collection Fund Adjustment Account	Revaluation Reserve
Pension Reserve	Capital Adjustment Account
Financial Instruments Adjustment Account	Deferred Credits Account
Accumulated Absences Account	

2. Role of the Chief Financial Officer (s151 Officer)

- 2.1 Within the existing statutory and regulatory framework, it is the responsibility of the Chief Financial Officer (at Lancaster this is the Chief Officer (Resources)) to advise local authorities about the level of reserves that they should hold and to ensure that there are clear protocols for their establishment and use.
- 2.2 For clarity, within the legislation the minimum level of any reserve is not quantified, and it is not considered appropriate or practical for the Chartered Institute of Public Finance and Accountancy (CIPFA), or other external agencies, to give prescriptive guidance on the minimum, or maximum, level of reserves required either as an absolute amount or a percentage of the budget.

3. Purpose of Reserves and Balances

- 3.1 Reserves and balances can be held for three main purposes:
 - A working balance to help cushion the impact of uneven cash flows and avoid unnecessary temporary borrowing – this forms part of what is commonly referred to as 'general balances';
 - A contingency to cushion the impact of unexpected events or emergencies – this also forms part of 'general balances';
 - A means of building up funds, commonly referred to as earmarked reserves, to meet known or predicted liabilities.
- 3.2 For each earmarked reserve held by a local authority there should be a clear protocol setting out:
 - The reason for/purpose of the reserve;
 - How and when the reserve can be used;
 - Procedures for the reserve's management and control; and
 - A process and timescale for review of the reserve to ensure continuing relevance and adequacy.

4. Principles to Assess Adequacy

- 4.1 Setting the level of reserves and balances is just one of several related decisions in the formulation of the medium term financial strategy and the budget for a particular year. Account should be taken of the key financial assumptions underpinning the budget alongside a consideration of the authority's financial management arrangements. In addition to the cash flow requirements of the authority the following factors should be considered:

Budget Assumptions

- The treatment of inflation and interest rates
- Estimates of the level and timing of capital receipts
- The treatment of demand led pressures
- The treatment of planned efficiency savings/gains
- The financial risks inherent in any significant new funding partnerships, major outsourcing arrangements or major capital developments
- The availability of other funds to deal with major contingencies and the adequacy of provisions

Financial Standing and Management

- The overall financial standing of the authority (level of borrowing, debt outstanding, council tax collection rates, etc.)
 - The authority's track record in budget and financial management including the robustness of the medium term financial plans
 - The authority's capacity to manage in-year budget pressures
 - The strength of the financial information and reporting arrangements
 - The authority's virement and end of year procedures in relation to budget under/over spends at authority and departmental level
 - The adequacy of the authority's insurance arrangements to cover major unforeseen risks.
- 4.2 The minimum level of general balances considered appropriate for the Council is reviewed annually as part of the budget process and Medium Term Financial Strategy. The Housing Revenue Account minimum level is currently £350K and is to remain at that level. However, the General Fund level will increase by £0.5M to £1.5M from 2016/17 onwards. This is in recognition of future funding reductions and the risks inherent in delivering major budget reductions.
- 4.3 The Council's external auditors recommend the use of a risk based approach when setting the level of reserves. As far as reasonably practical this approach is used, although for many reserves the balance is being held to meet a specific budgeted need, or alternatively future spending needs can be restricted to tie in with monies available. For others, whilst the risk of financial liabilities arising is acknowledged, it may be impossible to assess accurately (or to quantify) the financial risks involved, and the balances of such reserves are determined initially based on informed judgement. Their future levels will be further reviewed as more information becomes available.

5. Reporting Framework

- 5.1 The level and utilisation of reserves will be determined formally by Council through this policy, informed by the advice and judgement of the Chief Officer (Resources).
- 5.2 The Council's annual budget report includes a statement showing the estimated opening general fund balances for the year ahead, the addition to/withdrawal from balances, and the estimated end of year balance. A statement is also included commenting on the adequacy of general balances and provisions in respect of the forthcoming financial year and the authority's medium term financial strategy.
- 5.3 Similarly, a statement is also included, as part of the budget report, identifying earmarked reserves, the opening balances for the year, planned additions/withdrawals and the estimated closing balances.

6 Provisions & Reserves Protocol : General Fund

Reserve	Purpose	How and When Used	Procedures for management and control	Timescale for review
Apprenticeships	Established to pump prime an apprenticeship scheme within services, to provide recruitment and development opportunities.	This reserve will be closed at the end of 2016/17 as it is no longer required. Apprenticeships are now covered through existing annual budgets.		
Business Rates Retention	This reserve has been established to support the budget in the event that Business Rates Income does not reach budgeted levels.	Use of the Reserve to be determined and reported to Cabinet by Chief Officer (Resources).	Resources.	Budget & Outturn & mid-year MTFS review
Capital Support	To cover contractual liabilities on West End properties and to provide cover for any revenue costs arising through shortfalls in capital financing (i.e. from capital receipts).	Any use to be determined and reported to Cabinet by Chief Officer (Resources).	Resources.	Budget & Outturn, & mid-year MTFS review
Elections	The reserve has been established to even out the cost of holding City Council elections every four years.	Contributions to and from reserve to be approved by Cabinet (generally as part of annual budget process, rather than specifically).	Governance / Resources.	Budget & Outturn
Highways	Created from previous years' surpluses, to provide support for anticipated additional cost pressures arising from the new Highways Partnership contract.	As a result of the County Council taking back the highways function, this reserve will be closed at the end of 2016/17 once any costs or deficits have been cleared following the winding up of the highways account.		
Homelessness	Established at 2011/12 outturn from additional government grant, for additional homelessness prevention measures.	Use of Reserve to be approved by Chief Officer (Health & Housing), in consultation with Chief Officer (Resources) (or her nominated representative). To be closed once used.	Health & Housing / Resources.	Budget and Outturn.

Reserve	Purpose	How and When Used	Procedures for management and control	Timescale for review
Invest to Save	The reserve has been established to finance any Invest to Save initiatives.	Use linked to capital or revenue schemes that can generate future savings in the medium term. Salt Ayre Redevelopment takes priority for this reserve. Contributions to or from reserve to be approved by Cabinet.	Resources. Pay back periods must be in accordance with MTFS, and as advised by Chief Officer (Resources) (or her nominated representative). Any change of use to be approved by Cabinet.	Budget & Outturn, and mid year MTFS review
Markets Reserve	The funding will be used to make improvements to the existing markets in operation.	This reserve has now been merged into the Corporate Property Reserve.		
Morecambe Area Action Plan (MAAP)	To support implementation of the MAAP (Cabinet report 11 February 2014).	Contributions to and from the reserve to be approved by Cabinet.	Regeneration & Planning / Resources.	Budget & Outturn.
Corporate Property Reserve	To provide for feasibility studies, surveys and repair works to municipal buildings and facilities (in particular, for those that cannot be capitalised as part of the current works programme or are not otherwise budgeted for). In addition, to provide cover for any in-year rental shortfalls.	Use of the reserve to be determined and reported to Cabinet by Chief Officer (Resources) (or her nominated representative).	Resources. Any change of use to be approved by Cabinet.	Quarterly reporting, Budget & Outturn

Reserve	Purpose	How and When Used	Procedures for management and control	Timescale for review
Renewals (Including Williamson Park, ICT, AONB Vehicle, Car Park Equipment, Courier Vehicle, Parks vehicles & Salt Ayre Sports Centre renewals)	Contributions are made into the fund to provide for the renewal of facilities and infrastructure needed for service delivery, such as vehicles, plant and equipment.	Contributions are made into the reserve on an annual basis, and transferred to revenue or capital as and when renewals are undertaken. Contributions to the reserve are to be approved by Cabinet. Use of the reserve to be agreed by Chief Officer (Resources) (or her nominated representative).	Resources. Any change of use to be approved by Cabinet, should the reserve balance exceed spending needs.	Budget & Outturn
Restructuring (Budget Support) Reserve	To fund the costs associated with early termination of staff (in the interests of efficiency / redundancy) / Pay and Grading Review. In addition, it will fund any ancillary costs associated with delivering approved budget changes or other Council / Cabinet approved actions. (For example – providing expert / professional support on Canal Corridor, Museums feasibility, and future potential decommissioning of CCTV or other facilities, etc.)	Use to be agreed by the Chief Officer (Resources) (or her nominated representative), and reported to Cabinet. Any further contributions to the reserve to be approved by Cabinet.	Governance Services / Resources. Any change of use to be approved by Cabinet, should the reserve balance exceed spending needs.	Budget & Outturn, and mid-year MTFs review
Open Spaces – Commuted Sums	This reserve receives all sums paid to the Council from third parties for the maintenance of open spaces adopted by the City Council.	Lump sums are credited to the reserve, and an annual contribution is made from the reserve to cover the additional grounds maintenance costs. The value of commuted sums due is to be agreed with Resources (Financial Services) prior to the development agreement being completed. Budgets to be updated by Resources (Financial Services) in consultation with Environmental Services as sums received.	Environmental Services / Resources. Any use of reserve must be in accordance with specific s106 agreements.	Budget & Outturn

Reserve	Purpose	How and When Used	Procedures for management and control	Timescale for review
S106 Commuted Sums – Affordable Housing	This reserve receives all sums paid to the Council from third parties in respect of affordable housing schemes.	Lump sums are credited to the reserve and appropriated either to revenue or capital dependent upon the nature of the agreement and subject to approved policy for use (Cabinet: November 2009).	Regeneration & Planning / Resources. Any use of reserve must be in accordance with specific s106 agreements.	Budget & Outturn
S106 Commuted Sums – Highways, cycle paths and crossings.	This reserve receives all sums paid to the Council from third parties other than for affordable housing and grounds maintenance.	Lump sums are credited to the reserve and appropriated either to revenue or capital dependent upon the nature of the agreement.	Regeneration & Planning / Resources. Any use of reserve must be in accordance with specific s106 agreements.	Budget & Outturn
Welfare Reforms	To help manage the cost pressures of any welfare reforms (in particular, localisation of council tax support).	Use of the reserve to be determined and reported to Cabinet by Chief Officer (Resources) (or her nominated representative).	Resources. Any change in use to be approved by Cabinet, should the reserve balance exceed spending needs.	Budget & Outturn, and mid-year MTFS review
Youth Games	The reserve has been established to even out the cost of hosting the games every four years.	Reserve to be closed at the end of 2016/17.		

Reserves held in perpetuity:

Provision	Purpose	How and When Used	Procedures for management and control	Timescale for review
Graves Maintenance	This reserve holds monies donated to the City Council by individuals, specifically for the maintenance of graves.	The capital sum must be maintained at the original level of contribution, with interest earned being appropriated to revenue to offset maintenance costs.	Health & Housing / Resources. No changes to its use are permitted.	Outturn
Marsh Capital	The monies held in this reserve came from the proceeds of land sold at Willow Lane on the Marsh, as set out by the Lancaster Corporation Act 1900. The Act determines that the interest generated on this reserve be applied in perpetuity to the payment to the freemen of the City.	Investment interest generated on the reserve is used to make annual payments to the freemen of the City.	Resources. No changes to its use are permitted.	Outturn

Provision	Purpose	How and When Used	Procedures for management and control	Timescale for review
PROVISIONS				
Bad & Doubtful Debts	This provision is used to write off all General Fund bad debts that have been approved.	The provision is funded by an annual contribution based on assessment of the level of debt outstanding.	Resources.	Budget, Outturn & mid-year MTFS review
Insurance	The cost of insurance claims, premiums and brokerage are charged to the provision.	Contributions are made to the provision from individual services at a level sufficient to cover the anticipated claims experience and premiums.	Resources.	Budget & Outturn, and mid-year MTFS review
Legal	This provision is to be used to cover the cost of any specific high value cases.	Contributions to the reserve are to be approved by Cabinet. Use of the reserve to be agreed by Chief Officer (Resources) (or her nominated representative) and the Monitoring Officer.	Governance Services / Resources.	Budget & Outturn, and mid-year MTFS review

All provisions will be applied by the Chief Officer (Resources) (or her nominated representative) and reported through to Members, primarily as part of the normal monitoring, budgeting and outturn reporting arrangements.

7 Provisions & Reserves Protocol : Housing Revenue Account

Reserve	Purpose	How and When Used	Procedures for management and control	Timescale for review
Capital Reserves				
Business Support Reserve	The first call on this reserve will be required to support existing commitments over the lifetime of the 30-year business plan, and secondly to help fund any new build, subject to viability.	Use of the reserve to be approved by Cabinet. Contributions to the reserve to be approved annually as part of the budget.	Health & Housing /Resources.	Budget & Outturn.
Major Repairs Reserve (MRR)	Set up following the introduction of Resource Accounting in the HRA. Credited with the amount of depreciation charged to the HRA and topped up with additional funds required to finance the capital programme in-year.	Applied in full to capital improvements to HRA housing stock (specifically excluding demolition).	Health & Housing /Resources.	Budget & Outturn.

Reserve	Purpose	How and When Used	Procedures for management and control	Timescale for review
Revenue Reserves				
Flats – Planned Maintenance Reserve	Established to smooth the costs of major revenue and capital works to flats funded from Service Charges.	Contributions from Service Charges made to this reserve, together with additional appropriations in lieu of interest. Reserve to be applied to major works to communal facilities in flats.	Health & Housing /Resources.	Budget & Outturn.
Central Control Equipment Reserve / Telecare	Established to smooth the costs of major renewal or replacement of Central Control Equipment and systems	Reserve is to be closed in due course, once new arrangements have been implemented.		
Non-sheltered scheme equipment	Established to fund purchases of equipment for non-sheltered schemes funded from Service Charges.	Contributions from Service Charges made to this reserve, together with additional appropriations in lieu of interest. Reserve to be applied to purchases of equipment for non-sheltered schemes.	Health & Housing /Resources.	Budget & Outturn.

Reserve	Purpose	How and When Used	Procedures for management and control	Timescale for review
IT Replacement	Established to fund future major IT systems replacement.	To be applied to future replacements.	Health & Housing /Resources.	Budget & Outturn.
Office Equipment Reserve	Established to fund purchases of minor IT and other office equipment.	Used to fund ad-hoc purchases of major office furnishings resultant from health & safety legislation and risk assessments (desk, chairs, cabinets etc) and minor office equipment items e.g. pc upgrades.	Health & Housing /Resources.	Budget & Outturn.
Sheltered Equipment Reserve	Established to fund purchases of equipment for Sheltered schemes funded from Service Charges.	Contributions from Service Charges made to this reserve, together with additional appropriations in lieu of interest. Reserve to be applied to purchases of equipment for common area services for Sheltered schemes.	Health & Housing /Resources	Budget & Outturn
Sheltered – Planned Maintenance	Established to smooth the costs of major revenue and capital works to flats funded from Service Charges	Contributions from Service Charges made to this reserve, together with additional appropriations in lieu of interest. Reserve to be applied to major works to communal facilities in Sheltered schemes.	Health & Housing /Resources.	Budget & Outturn.
Sheltered – Support Grant Maintenance	Established to fund purchases of equipment for Sheltered schemes funded from Service Charges, but classed as Support Costs under County Guidelines.	Contributions from Service Charges made to this reserve, together with additional appropriations in lieu of interest.	Health & Housing /Resources.	Budget & Outturn.

PROVISIONS				
Bad Debts	This provision is used to write off all Housing Revenue Account bad debts that have been approved.	The provision is funded by an annual contribution based on assessment of the level of debt outstanding.	Resources.	Budget & Outturn.

RESERVES AND PROVISIONS STATEMENT (INCLUDING BALANCES)

Budget Council 02 March 2016

GENERAL FUND	2015/16			2016/17			2017/18			2018/19			2019/20								
	Balance ast at 31/03/15	Contributions to Reserve	Contribution from Reserve	Balance ast at 31/03/16	Contributions to Reserve	Contribution from Reserve	Balance ast at 31/03/17	Contributions to Reserve	Contribution from Reserve	Balance ast at 31/03/18	Contributions to Reserve	Contribution from Reserve	Balance ast at 31/03/19	Contributions to Reserve	Contribution from Reserve	Balance ast at 31/03/20					
	£	From Revenue £	To Capital £	To Revenue £	£	From Revenue £	To Capital £	To Revenue £	£	From Revenue £	To Capital £	To Revenue £	£	From Revenue £	To Capital £	To Revenue £	£				
General Fund Balance	4,625,207			(497,000)	4,128,207	56,400			4,184,607	164,900			4,349,507				4,349,507				
Earmarked Reserves:																					
Apprenticeships	38,054	21,200		(19,600)	39,654			(39,654)	0				0				0				
Business Rates Retention	381,458				381,458				381,458				381,458				381,458				
Capital Support	298,767			(8,000)	290,767			(248,767)	42,000				42,000				42,000				
Corporate Property	342,585			(22,500)	320,085	54,600	(59,000)		315,685				315,685				315,685				
Elections	0				0	40,000			40,000	40,000			80,000	40,000			120,000				
Highways	279,390				279,390			(209,400)	69,990				69,990				69,990				
Homelessness Support	16,285	30,000		(1,200)	45,085			(10,200)	34,885				34,885				34,885				
Invest to Save	1,501,412		(24,000)	(10,000)	1,467,412	350,700	(6,000)		1,812,112				1,812,112				1,812,112				
Local Plan	42,167	12,800			54,967			(16,400)	38,567		(38,567)		0				0				
Markets	59,599			(5,000)	54,599			(54,599)	0				0				0				
Morecambe Area Action Plan (MAAP)	223,803		(90,000)	(37,900)	95,903	(45,000)	(15,000)		35,903				35,903				35,903				
Performance Reward Grant	19,000			(19,000)	0				0				0				0				
Renewals (all services)	707,601	605,400	(270,000)	(281,100)	761,901	402,800	(492,000)	(69,500)	603,201	479,300	(230,000)	(43,100)	809,401	479,300	(280,000)	(48,300)	960,401				
Restructuring / Budget Support	602,922				602,922	333,600		(186,500)	750,022				750,022				750,022				
S106 Commuted Sums - Open Spaces	128,448			(24,400)	104,048			(22,500)	81,548			(20,900)	60,648		(16,600)		44,048				
S106 Commuted Sums - Affordable Housing	245,682	184,100	(130,000)		299,782				299,782				299,782				299,782				
S106 Commuted Sums - Highways, crossing & cycle paths	873,680		(149,000)		724,680		(578,000)		146,680		(50,000)		96,680	75,000	(75,000)		96,680				
Welfare Reforms	307,996	102,700		(18,900)	391,796	23,500		(190,000)	225,296				225,296				225,296				
Youth Games	21,514	15,000		(3,600)	32,914			(32,914)	(0)				(0)				(0)				
Reserves Held in Perpetuity:																					
Graves Maintenance	22,201				22,201				22,201				22,201				22,201				
Marsh Capital	47,677				47,677				47,677				47,677				47,677				
Total Earmarked Reserves	6,160,242	971,200	(663,000)	(451,200)	6,017,242	1,205,200	(1,180,000)	(1,095,434)	4,947,008	519,300	(280,000)	(102,567)	5,083,741	594,300	(355,000)	(64,900)	5,258,141	594,300	(195,000)	(283,300)	5,374,141

Provisions	Balance ast at 31/03/15	Contributions In	Expenditure	Balance ast at 31/03/16
	£	£	£	£
Bad Debts	1,174,523	350,000	(175,000)	1,349,523
Legal	175,000	0	(10,000)	165,000
Insurance	359,608	168,000	(100,000)	427,608
Total Provisions	1,709,131	518,000	(285,000)	1,942,131

Note - For various provisions and reserves, not all spending needs are reflected and so over the period their balances will reduce from the levels shown above, as and when spending commitments and their timing are confirmed. Since Budget Council, various presentational updates have been made, within delegated authority.

HOUSING REVENUE ACCOUNT	2015/16				2016/17				2017/18				2018/19				2019/20				
	Balance ast at 31/03/15	Contributions to Reserve	Contribution from Reserve		Balance ast at 31/03/16	Contributions to Reserve	Contribution from Reserve		Balance ast at 31/03/17	Contributions to Reserve	Contribution from Reserve		Balance ast at 31/03/18	Contributions to Reserve	Contribution from Reserve		Balance ast at 31/03/19	Contributions to Reserve	Contribution from Reserve		Balance ast at 31/03/20
	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
HRA General Balance	1,041,017	303,400			1,344,417	275,700			1,620,117	120,900			1,741,017		(338,500)	1,402,517			(1,052,500)	350,017	
Earmarked Reserves:																					
Business Support Reserve	8,612,720			(217,100)	8,395,620			(39,400)	8,356,220			(39,500)	8,316,720			8,316,720			(235,300)	8,081,420	
Major Repairs Reserve	0	4,339,300	(4,339,300)		0	4,152,400	(4,152,400)		0	3,988,500	(3,988,500)		0	4,171,400	(4,171,400)		0	4,462,300	(4,462,300)	0	
Flats - Planned Maintenance	922,460		(220,400)		702,060	133,000	(167,000)		668,060	133,000	(200,000)		601,060	133,000	(200,000)		534,060	133,000	(200,000)	467,060	
Central Control Equip / Telecare	40,000			(40,000)	0				0				0				0			0	
Non-Sheltered Scheme Equip	16,260	7,740		(24,000)	0				0				0				0			0	
I T Replacement	591,195				591,195	57,000			648,195	57,000			705,195				705,195			705,195	
Office Equipment Reserve	40,271	3,000		(5,700)	37,571	3,000			40,571				40,571				40,571			40,571	
Sheltered - Equipment	366,021			(132,000)	234,021			(51,200)	182,821	28,000		(38,000)	172,821	28,100		(40,700)	160,221	27,900		(31,300)	156,821
Sheltered - Planned Maintenance	224,475	81,900	(105,000)	(20,000)	181,375	80,700	(50,000)	(20,000)	192,075	56,800	(55,000)	(20,000)	173,875	57,200		(20,000)	211,075	54,100		(20,000)	245,175
Sheltered Support Grant Mtce	279,299	127,300			406,599	27,100			433,699	28,000			461,699	28,100			489,799	27,900			517,699
Total Earmarked Reserves	11,092,701	4,559,240	(4,664,700)	(438,800)	10,548,441	4,453,200	(4,369,400)	(110,600)	10,521,641	4,291,300	(4,243,500)	(97,500)	10,471,941	4,417,800	(4,371,400)	(60,700)	10,457,641	4,705,200	(4,662,300)	(286,600)	10,213,941

GENERAL FUND CAPITAL PROGRAMME - Budget Council 02 March 2016

Service / Scheme	2015/16			2016/17			2017/18			2018/19			2019/20			5 YEAR PROGRAMME		
	Gross Budget	External Funding	Net Programme	Gross Budget	External Funding	Net Programme	Gross Budget	External Funding	Net Programme	Gross Budget	External Funding	Net Programme	Gross Budget	External Funding	Net Programme	Total Gross Programme	Total External Funding	Total Net Programme
Environmental Services	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
Allotments	5,000		5,000			-			-			-			-	5,000		5,000
Vehicle Renewals	697,000		697,000	1,160,000		1,160,000	1,584,000		1,584,000	994,000		994,000	926,000		926,000	5,361,000		5,361,000
Vehicle Tracking System	24,000		24,000			-			-			-			-	24,000		24,000
Bins & Boxes Scheduled Buy-Outs	21,000		21,000	74,000		74,000	50,000		50,000			-			-	145,000		145,000
Car Parks Improvement Programme	82,000		82,000	82,000		82,000			-			-			-	164,000		164,000
Middleton Solar Farm Feasibility Study	24,000		24,000	6,000		6,000			-			-			-	30,000		30,000
Happy Mount Park - Pathway Replacements	-		-	43,000		43,000	23,000		23,000	23,000		23,000	23,000		23,000	112,000		112,000
Williamson Park Improvements & Enhancements	107,000	30,000	77,000			-			-			-			-	107,000	30,000	77,000
Health and Housing																		
Disabled Facilities Grants	600,000	600,000	-	1,848,000	1,848,000	-	1,463,000	1,463,000	-	1,463,000	1,463,000	-	1,463,000	1,463,000	-	6,837,000	6,837,000	0
Warmer Homes Scheme	6,000		6,000			-			-			-			-	6,000		6,000
Salt Ayre Sports Centre - Replacements & Refurbishments	-		-	30,000		30,000			-			-			-	30,000		30,000
Salt Ayre Sports Centre - Redevelopment (indicative phasing)	-		-	3,000,000		3,000,000	2,000,000		2,000,000			-			-	5,000,000		5,000,000
Regeneration and Planning																		
Toucan Crossing - King Street	3,000		3,000			-			-			-			-	3,000		3,000
Dalton Square Christmas Lights (Renewal)	29,000		29,000			-			-			-			-	29,000		29,000
Sea & River Defence Works & Studies	905,000	902,000	3,000	3,746,000	3,746,000	-	2,125,000	2,125,000	-	2,125,000	2,125,000	-	1,082,000	1,082,000	-	9,983,000	9,980,000	3,000
Amenity Improvements (Morecambe Promenade)	7,000	3,000	4,000	24,000		24,000			-			-			-	31,000	3,000	28,000
Luneside East	50,000		50,000			-			-			-			-	50,000		50,000
Lancaster Square Routes	103,000	103,000	-	22,000	3,000	19,000			-			-			-	125,000	106,000	19,000
Morecambe TH12: A View for Eric	313,300	313,300	-	762,700	499,700	263,000			-			-			-	1,076,000	813,000	263,000
MAAP Improving Morecambe's Main Streets	127,000	0	127,000	313,000	5,000	308,000	1,000		1,000			-			-	441,000	5,000	436,000
MAAP Improving Morecambe's Main Streets	0		-	529,000	320,000	209,000	202,000		202,000	150,000		150,000	150,000		150,000	1,031,000	320,000	711,000
MAAP Connecting Eric	158,000		158,000			-			-			-			-	158,000		158,000
Albion Mills Affordable Housing s106 Scheme	40,000		40,000			-			-			-			-	40,000		40,000
King St/Wellington Terrace Affordable Housing s106 Scheme	90,000		90,000			-			-			-			-	90,000		90,000
Middleton Nature Reserve s106 Scheme	17,000		17,000	4,000		4,000			-			-			-	21,000		21,000
Pedestrian/cycle links Sainsbury's Morecambe s106 Scheme	59,000		59,000			-			-			-			-	59,000		59,000
Bold Street Housing Regeneration Site Works	24,000		24,000			-			-			-			-	24,000		24,000
Chatsworth Gardens	1,878,000		1,878,000			-			-			-			-	1,878,000		1,878,000
Lancaster District Empty Homes Partnership	50,000		50,000	150,000		150,000			-			-			-	200,000		200,000
AONB Vehicle Replacement	25,000		25,000			-			-			-			-	25,000		25,000
S106 Highways Works	32,000		32,000	485,000		485,000			-			-			-	517,000		517,000
Resources																		
ICT Systems, Infrastructure & Equipment	376,000		376,000	352,000		352,000	510,000		510,000	310,000		310,000	100,000		100,000	1,648,000		1,648,000
Corporate Property Works	1,842,600	10,000	1,832,600	2,778,400		2,778,400	1,905,000		1,905,000	1,482,000		1,482,000			-	8,008,000	10,000	7,998,000
Energy Efficiency Works	0		-	1,376,000		1,376,000			-			-			-	1,376,000		1,376,000
GENERAL FUND CAPITAL PROGRAMME	7,694,900	1,961,300	5,733,600	16,785,100	6,421,700	10,363,400	9,863,000	3,588,000	6,275,000	6,547,000	3,588,000	2,959,000	3,744,000	2,545,000	1,199,000	44,634,000	18,104,000	26,530,000
Financing :																		
Specific Grants and Contributions	1,961,300			6,421,700			3,588,000			3,588,000			2,545,000			18,104,000		
General Capital Grants	6,000			-			-			-			-			6,000		
Capital Receipts	641,000			370,000			370,000			-			-			1,381,000		
Direct Revenue Financing	102,000			336,000			50,000			-			-			488,000		
Earmarked Reserves	663,000			1,180,000			280,000			355,000			195,000			2,673,000		
	3,373,300			8,307,700			4,288,000			3,943,000			2,740,000			22,652,000		
Increase / Reduction (-) in Capital Financing Requirement (CFR) (Underlying Change in Borrowing Need)	4,321,600			8,477,400			5,575,000			2,604,000			1,004,000			21,982,000		
TOTAL FINANCING	7,694,900			16,785,100			9,863,000			6,547,000			3,744,000			44,634,000		
SHORTFALL / SURPLUS (-)	0			0			0			0			0			0		

Since Budget Council, various presentational changes have been made, which do not affect the overall approved programme.

**Council Housing 5 Year Capital Programme
Budget Council 02 March 2016**

	2015/16 Original £	2015/16 Revised £	2016/17 Estimate £	2017/18 Estimate £	2018/19 Estimate £	2019/20 Estimate £	TOTAL £
EXPENDITURE							
Adaptations	300,000	250,000	250,000	250,000	300,000	300,000	1,350,000
Energy Efficiency / Boiler Replacement	625,000	655,000	575,000	600,000	720,000	750,000	3,300,000
Kitchen/Bathroom Refurbishment	1,133,000	1,018,000	1,135,000	1,135,000	1,135,000	1,135,000	5,558,000
External Refurbishments	934,000	903,000	1,001,000	511,000	471,000	401,000	3,287,000
Environmental Improvements	684,000	839,000	700,000	670,000	650,000	650,000	3,509,000
Re-roofing / Window Renewals	794,000	797,000	556,000	855,000	825,000	878,000	3,911,000
Rewiring	88,000	83,000	88,000	88,000	86,000	64,000	409,000
Lift Replacements	87,000	96,000	-	70,000	120,000	120,000	406,000
Fire Precaution Works	305,000	178,000	200,000	200,000	200,000	200,000	978,000
Comunication Equipment - High Rise Flats	-	12,000	-	-	-	-	12,000
Whole House Improvements						600,000	600,000
TOTAL EXPENDITURE	4,950,000	4,831,000	4,505,000	4,379,000	4,507,000	5,098,000	23,320,000
FINANCING							
Capital Receipts	110,000	184,000	154,000	154,000	154,000	154,000	800,000
Earmarked Reserves	366,000	325,000	217,000	255,000	200,000	200,000	1,197,000
Major Repairs Reserve	4,474,000	4,322,000	4,134,000	3,970,000	4,153,000	4,744,000	21,323,000
TOTAL FINANCING	4,950,000	4,831,000	4,505,000	4,379,000	4,507,000	5,098,000	23,320,000
SHORTFALL/(SURPLUS)	0	0	0	0	0	0	0

Budget Transfers (Virements and Carry Forwards)

2016/17 Limits Budget Council 02 March 2016 (Unchanged from 2015/16)

1 Purpose and Scope

- 1.1 Budget transfers (virements and carry forwards) enable the Cabinet and Chief Officers to manage budgets with a degree of flexibility within the overall policy framework determined by full Council, to optimise the use of resources and promote good financial management.
- 1.2 Other detailed operational guidance will be provided to budget holders, but Council approval is required for the basic limits, as proposed below.

2 Virements

- 2.1 The term covers in-year transfers between budget headings. For example, high staff turnover may result in an interim need to buy in additional external support or services. This would require a virement from the salaries budget, into the relevant supplies & services budget.
- 2.2 The Scheme of virement applies to revenue and capital budgets, and it allows only in-year, non-recurring budget adjustments.
- 2.3 With the agreement of the s151 Officer, Chief Officers (or their nominated representatives) may approve virements between budgets under their control, subject to the following limits:

Delegated limit	2016/17
Total virement on any expenditure heading in any one financial year must not exceed:	£10,000
Total virement on any income heading in any one financial year must not exceed the following percentage of any additional income generated (over the approved budget); and must not exceed:	50% £10,000

- 2.4 Proposed virements above these limits, that otherwise fall within the approved budget and policy framework, must be considered by Cabinet.
- 2.5 Virement is not possible where the impact would fall outside of the policy framework.

3 Treatment of Year-end Balances

- 3.1 At the end of each accounting year, actual expenditure or income for the year may well vary from that budgeted, for a number of reasons. For example, a particular project may not have progressed as originally planned, meaning that the budget shows an underspending but only

because some expenditure will be incurred later, and will slip into the next year. Alternatively, a budget may show an apparent overspending, but only because a project is ahead of schedule, with costs being incurred earlier than expected.

- 3.2 The following arrangements are proposed to help manage such situations. Again, these are based on previous practices, drawing on experience and streamlining the decision-making where appropriate. They apply to both revenue and capital budgets.

Overspends

Any overspending on any expenditure budget, or shortfall on any income budget, under the control of a Chief Officer (or their nominated representative) will be automatically carried forward to the following year as part of the closure of accounts process except where the relevant Chief Officer and the s151 Officer agree that it does not make operational sense to do so, or where the overspending is trifling in value.

The s151 Officer will report to Cabinet on overspendings and their treatment as part of year-end reporting. Such reporting will also include the reasons for any overspends occurring and details of any actions taken to prevent the situation recurring, for Cabinet's consideration and endorsement.

Underspends

As part of year-end reporting, Cabinet may approve the carry forward of underspendings on expenditure budgets, as requested by Chief Officers, subject to:

- the carry forward amount being used for the same purpose as budgeted; and
- the total value of any such approved amounts being met within the approved budget framework. (In effect, this means that there should be no bottom-line net overspending arising, as a result of approving carry forward requests.)

2016/17 Budget – Inflation & Other Price Factors

Budget Council 02 March 2016

The preparation of the base budget has been prepared in line with Financial Regulations. In particular this includes:

- Inclusion of all Council commitments to date;
- Exclusion of fixed term or one-off items of expenditure or income that “fall out” in each year;
- Re-pricing of each year’s base budget outturn basis using the factors shown below.

Where the authority is tied into differential contractual price increases, the contractual rates will be used. The table below covers all other scenarios. The factors are based on the Bank of England Inflation Report (November 2015), HM Treasury Economic Forecast (November 2015) and consultation with other Council services. It should be noted that for some cost areas there is little or inconsistent information available to inform future price movements and that certain costs, such as fuel, have been subject to significant price volatility in previous years.

	2016/17 %	2017/18 %	2018/19 %	2019/20 %
General Inflation (CPI)	1.5	2.0	2.0	2.0
Pay Award	1.0	1.0	1.0	1.0
Energy	5.0	5.4	4.3	4.2
Water	1.6	2.1	2.1	2.1
Transport	-4.1	-1.3	1.3	1.2
Insurance	10.0	10.0	10.0	10.0
Building Repairs	1.5	2.0	2.0	2.0
Business Rates	2.2	3.0	3.1	3.1
Landfill Tax	0.0	1.5	2.9	4.2
Fees & Charges	1.5	2.0	2.0	2.0

Estimated Impact of Pay & Inflation on the General Fund:

	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000
General Inflation (CPI)	104	246	382	534
Pay Award	186	367	554	737
Energy	19	33	50	67
Water	4	9	14	20
Transport	-22	-33	-27	-21
Insurance	56	110	166	218
Building Repairs	51	120	189	257
Business Rates	24	55	90	123
Landfill Tax	0	4	12	24
Fees & Charges	-158	-333	-515	-696
TOTAL	264	578	915	1,263

Note that some of the values shown above will cover increases tied into contractual agreements.

Information on other budget factors is given below:

Pay award

A 1% pay award has been assumed for all years.

National Insurance

The current NI is in the range of 0% to 13.8% (average rate being 6.6%) and has been applied to all years.

Superannuation

For 2016/17 to 2017/18 the rate payable is 13%, and has been assumed to continue to 2019/20.

Fees and Charges

Fees and charges increases are grouped into three main categories for the purposes of budgeting for pricing increases, these being Prescribed & Regulated, General, and Cost Recovery.

Prescribed / Regulated Fees & Charges:

This covers fees and charges that are either set by central government or an external agency, or are similarly regulated – as such, the City Council has little or no discretion with regard to actual fee levels and charges, an example being *planning* application fees. The base budgets will be based on known set fee levels, or on expected levels across the three year period.

Fees & Charges linked to Cost Recovery:

These fees and charges will be budgeted for on the basis that the related activity will achieve any pre-determined financial objective for the year, e.g. breaking even by way of recovering the running costs of the service. Examples of these are *Building Regulation fees* (this is also a statutory requirement) and various *Service Charges*.

General:

Other general fees and charges have been linked to the CPI rate of inflation.

GENERAL FUND BUDGET - 2016/17 TO 2019/20
FUTURE SAVINGS OPTIONS TO BE CONSIDERED DURING 2016/17

	2016/17	2017/18	2018/19	2019/20
	£	£	£	£
Income Generation				
Resources				
Room Hire Policy	?	?	?	?
<i>Development of a comprehensive Council wide room hire policy, to provide a more consistent and transparent approach whilst seeking to maximise income generation.</i>				
<i>Sub Total</i>	0	0	0	0
Service Efficiencies and Reductions				
Environmental Services				
Refuse Collection	0	0	0	?
<i>Consideration of moving from fortnightly collections to three weekly across all streams. Also, to consider replacing existing recycling boxes with bins.</i>				
Governance				
Grants to Voluntary, Community and Faith Sectors (VCFS)	0	(257,500)	(262,700)	(267,900)
<i>Review of all grants given to the VCFS.</i>				
Civic Regalia - Rationalisation	?	?	?	?
<i>Review all Civic Regalia currently held by the Council to identify potential surplus items.</i>				
Regeneration & Planning				
The Platform - Improve Net Operating Position	?	(86,100)	(88,600)	(90,700)
<i>Review options to improve the current net operating position.</i>				
Review of Grants to the Arts	0	(225,300)	(229,000)	(233,200)
<i>Review of Arts investment currently provided through Service Level Agreements (SLAs).</i>				
Maritime / Cottage Museums	0	0	?	?
<i>Future of these museums to be reviewed, alongside encouraging the County Council to explore community running of its local museums. Mothballing of Maritime/Cottage Museums also to be considered.</i>				
Visitor Information Centres (VIC) Review	?	?	?	?
<i>Review of VIC operations to include consideration of having one centre instead of two or another organisation providing the service.</i>				
Resources				
Local Council Tax Support Scheme	0	(110,000)	(112,000)	(114,000)
<i>Consider options to reduce the level of LCTS provided through the Council's scheme for working age claimants, from 2017/18 onwards.</i>				
Corporate Property - Disposal Programme (Revenue Impact)	?	?	?	?
<i>Review of property portfolio, including identification of disposal opportunities and overall policy.</i>				
Corporate Property - Office Rationalisation	?	?	?	?
<i>Review of office accommodation (two Town Hall, and Palatine Hall) with the intention of rationalising property usage to generate savings, through operating more efficiently.</i>				
<i>Sub Total</i>	0	(678,900)	(692,300)	(705,800)
Re-Financing Options				
Pension Contributions	0	(350,000)	(350,000)	(350,000)
<i>Investigation of options to reduce pensions deficit funding contributions and standard contribution rate for 2017/18 to 2019/20, following 2016 Pension Fund Triennial Review. Involves seeking Pension Fund / Actuary agreement to reduce or remove 'prudence margin' from contribution rates, to bring them down to 'best estimate'.</i>				
<i>Sub Total</i>	0	(350,000)	(350,000)	(350,000)
MAXIMUM VALUE OF QUANTIFIED OPTIONS	0	(1,028,900)	(1,042,300)	(1,055,800)

Notes to the Savings Options to be Explored Further as set out in Annex 9

- a. A future report on room hire policy is to be considered during next year, to promote greater consistency and transparency, as well as increasing income.
- b. A report on three weekly collection of waste will be prepared. This would be a matter for consideration for much later implementation however, i.e. not before 2019/20 onwards in all likelihood. In addition the financial viability of replacing the current recycling boxes with bins will be appraised.
- c. Options for the funding of Voluntary, Community and Faith Sectors (VCFS) will be considered during next year, to apply from 2017/18 onwards, taking account of statutory consultation needs.
- d. Council Business Committee would be requested to review the Council's civic regalia, to make recommendations on what is essential to keep, what is desirable to keep, and what could be disposed of, in some form. Insurance arrangements would also be reviewed.
- e. Whilst there is commitment to retaining a performance venue in Morecambe, ways to improve the Platform's financial performance (and reduce/negate its net operating costs) will be developed and considered during next year.
- f. A review of the grants provided to the Arts will also be undertaken, to determine options for 2017/18 onwards.
- g. The future of the Maritime and Cottage Museums will be reviewed, alongside moves to encourage the County Council to explore community running of its museums provision (potentially through a Trust), with the aim of securing the museums' future in this district. That said, the aim will be to significantly reduce or negate operating costs of all museums, and mothballing of the Maritime and Cottage Museums will also be an option for consideration.
- h. Options to withdraw or rationalise Visitor Information Centres (VICs) will also be developed.
- i. Public consultation on the Localised Council Tax Support Scheme options for 2017/18 onwards will be undertaken during summer 2016, to meet legal requirements, ahead of a report being considered by Council.
- j. A full report on options for rationalising (reducing) the Council's office accommodation will be produced. Specifically, this will cover Lancaster Town Hall, Morecambe Town Hall, and Palatine Hall. Should disposal of any of these properties be recommended, public consultation would be undertaken regarding their future.

- k. A report on other corporate property disposal (and acquisition) policy will be considered. Under financial strategy, any resulting receipts will be used to reduce the Council's capital financing costs, to generate revenue budget savings.
- l. External advice has been commissioned, to help ascertain whether there is scope to reduce the City Council's pension contribution costs for three-year period from 2017/18 to 2019/20. The outcome of this will be known during next year. The work has been commissioned jointly with various other Lancashire districts.
- m. Subject to other work demand and priorities, council tax discretionary charging policy for empty homes will be reviewed for 2017/18.

Additional Comments regarding Potential Budget Options

- n. The concept of a discount/concession card for residents will be explored (potentially to apply to a variety of services), drawing on other authorities' schemes.
- o. As well as the specific reviews mentioned above, there will be the need to ensure that the Council has sufficient capacity to deliver its programme of budget savings measures, and any interim need to boost capacity in the interim will be covered through use of Reserves. In the longer term, however, there is an expectation that support service capacity will need to be reassessed, to reflect further reductions in the Council's service delivery, as well as any increased demands through innovation and commercialisation, for example.

GENERAL FUND REVENUE BUDGET SUMMARY

2015/16 Budget £	2015/16 Revised £		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
0	0	Management Team	0	0	0	0
0	0	Management Team	0	0	0	0
0	0	Service Support	0	0	0	0
2,523,800	2,265,700	Public Realm	2,081,300	2,092,500	2,102,800	2,165,500
0	0	Repairs & Maintenance	0	0	0	0
170,100	188,300	Safety	195,500	22,100	22,800	23,400
2,857,200	2,676,100	Waste / Recycling	1,977,300	1,708,500	2,968,800	2,931,600
5,551,100	5,130,100	Environmental Services	4,254,100	3,823,100	5,094,400	5,120,500
1,592,900	1,574,900	Democratic Services	1,472,400	1,477,200	1,499,500	1,683,300
263,800	259,700	Human Resources & Organisational Development	257,800	263,000	268,300	273,600
-70,700	-89,400	Legal	-57,000	-59,500	-60,500	-62,000
-5,300	14,000	Licensing	8,400	6,100	34,100	35,900
1,780,700	1,759,200	Governance Services	1,681,600	1,686,800	1,741,400	1,930,800
1,412,500	1,344,200	Environmental Health	1,379,500	1,368,300	1,369,100	1,398,300
152,600	190,700	General Fund Housing	169,900	160,200	162,900	165,700
0	0	Housing Revenue Account	0	0	0	0
1,871,900	2,104,400	Strategic Housing	2,355,400	1,194,500	1,081,400	1,068,000
874,600	841,600	Sport and Leisure	859,500	783,100	850,000	860,200
4,311,600	4,480,900	Health & Housing Services	4,764,300	3,506,100	3,463,400	3,492,200
764,600	454,900	Development Management	592,900	632,400	627,400	656,000
1,749,500	1,783,200	Economic Development	1,784,200	1,783,700	1,816,100	1,845,700
3,154,900	3,341,300	Regeneration	3,475,300	3,474,700	3,368,800	3,441,400
66,600	51,900	Service Support	62,800	63,800	63,800	64,600
5,735,600	5,631,300	Regeneration & Planning	5,915,200	5,954,600	5,876,100	6,007,700
69,100	65,600	Audit	68,600	68,600	68,600	68,600
0	0	Financial Services	0	0	0	0
0	0	ICT	0	0	0	0
-237,700	-191,700	Property Group	-142,700	-139,500	-116,100	-94,800
1,228,800	1,057,600	Revenues and Benefits	1,301,100	1,357,600	1,446,100	1,517,800
1,060,200	931,500	Resources	1,227,000	1,286,700	1,398,600	1,491,600
2,730,100	2,415,000	Capital Financing	2,622,000	1,924,300	2,118,700	1,861,300
1,594,800	1,869,500	Other Corporate Costs	1,930,300	2,032,200	2,128,200	2,139,900
-3,896,700	-4,161,000	Reversal of Notional Charges	-4,260,500	-4,543,500	-4,735,900	-4,800,100
1,018,400	1,062,800	Treasury Management	1,055,300	1,146,400	1,179,500	1,235,500
-1,380,400	-1,427,200	Other Government Grants	-1,917,500	-1,938,300	-1,217,800	-1,168,400
-453,300	-143,000	Appropriations (to / (-) from Reserves)	-1,070,200	136,700	174,400	116,000
-1,000,000	-497,000	Appropriations (to / (-) from Balances)	56,400	164,900	0	0
-1,387,100	-880,900	Corporate Accounts	-1,584,200	-1,077,300	-352,900	-615,800
17,052,100	17,052,100	Net Revenue Budget	16,258,000	15,180,000	17,221,000	17,427,000
		Financed by:				
-24,969,700	-24,969,700	Retained Business Rates	-25,177,800	-25,673,000	-26,430,000	-27,276,000
0	0	Safety Net Adjustment	0	401,000	413,000	427,000
19,762,900	19,762,900	Less Business Rates Tariff	19,927,600	20,320,000	20,919,000	21,588,000
-5,206,800	-5,206,800	Baseline Funding Level	-5,250,200	-4,952,000	-5,098,000	-5,261,000
-3,861,500	-3,861,500	Revenue Support Grant	-2,651,900	-1,605,200	-941,300	-199,700
-9,068,300	-9,068,300	Total Settlement Funding	-7,902,100	-6,557,200	-6,039,300	-5,460,700
-131,000	-131,000	Council Tax Surplus	-60,000	0	0	0
7,852,800	7,852,800	Council Tax Requirement	8,295,900	8,622,800	11,181,700	11,966,300
		Savings Requirement			-2,225,700	-2,671,300
7,852,800	7,852,800	Target Council Tax Requirement	8,295,900	8,622,800	8,956,000	9,295,000

2015/16 Budget £	2015/16 Revised £
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Management Team

2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Management Team

Management Team : M1000

2015/16 Budget £	2015/16 Revised £			2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
483,800	471,400	Salaries - Basic	E0100	484,900	489,300	494,800	500,400
49,700	48,400	Salaries - National Insurance	E0160	57,900	58,300	59,000	59,700
62,900	61,300	Salaries - Superannuation	E0170	63,000	63,600	64,400	65,100
-2,500	0	Provision For Staff Turnover	E0199	-3,000	-3,000	-3,000	-3,000
1,000	0	Service Training Budget	E0910	1,000	1,000	1,100	1,100
0	5,000	Employee Related Advertising	E0920	0	0	0	0
4,700	5,100	Employee Related Insurances	E0960	5,600	6,100	6,600	7,100
1,500	1,100	Professional Fees Etc	E0980	1,100	1,100	1,200	1,200
1,000	1,000	Use Of Public Tpt - Officers	E2300	1,000	1,100	1,200	1,200
3,600	3,000	Car Allowances - Officers	E2400	2,000	2,100	2,100	2,200
400	200	Office Equipment	E3000	200	200	200	200
300	200	Printing & Stationery	E3300	200	200	200	200
500	400	Books & Periodicals	E3310	400	400	400	400
100	100	Printing (Internal)	E3332	100	100	100	100
400	400	Telephones (Internal)	E3333	400	400	400	400
800	1,000	Photocopying (Internal)	E3334	500	500	400	400
100	100	Postage (Internal)	E3336	100	100	100	100
0	11,000	Services - Consultants	E3420	0	0	0	0
100	100	Mobile Telephones	E3514	100	100	100	100
400	400	Subsistence	E3600	400	400	400	400
200	1,200	Conferences & Seminars	E3610	200	1,000	200	1,100
300	300	Subscriptions	E3710	300	300	300	300
500	500	Hospitality	E3950	500	500	500	500
133,900	129,500	Support Recharge from other Gen Fund	E6252	131,500	129,300	133,200	136,700
743,700	741,700	Total Expenditure		748,400	753,100	763,900	775,900
-2,400	-2,000	Recovery Of Staff Costs	I8008	-2,600	-3,000	-2,000	-1,000
-741,300	-739,700	Recharge Income from other Gen Fund	I8752	-745,800	-750,100	-761,900	-774,900
-743,700	-741,700	Total Income		-748,400	-753,100	-763,900	-775,900
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £
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Environmental Services

2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Service Support

Sub Section: Finance & Administration

Environmental Services - M & A : C1000

2015/16 Budget £	2015/16 Revised £			2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
497,600	478,300	Salaries - Basic	E0100	432,800	443,400	453,100	461,300
33,700	34,300	Salaries - National Insurance	E0160	37,700	39,000	40,000	40,900
55,400	53,700	Salaries - Superannuation	E0170	48,200	49,500	50,600	51,500
-36,900	0	Provision For Staff Turnover	E0199	-20,000	-20,200	-20,400	-20,600
200	500	Service Training Budget	E0910	1,500	500	500	500
4,200	5,100	Employee Related Insurances	E0960	5,600	6,100	6,600	7,100
800	900	Repair & Mtce Of Vehicles	E2010	900	900	900	1,000
1,400	1,200	Petrol & Derv	E2020	1,200	1,100	1,200	1,200
600	600	Vehicle Licences	E2025	600	600	600	600
1,000	500	Tpt & Plant - Casual Hire	E2210	500	500	500	500
0	300	Tpt & Plant Operating Leases	E2220	0	0	0	0
200	200	Use Of Public Tpt - Officers	E2300	200	200	200	200
2,000	2,000	Car Allowances - Officers	E2400	2,000	2,100	2,100	2,200
1,700	2,600	Transport Related Insurance	E2500	2,900	3,100	3,400	3,600
4,600	4,600	Office Equipment	E3000	4,700	4,800	4,900	4,900
300	300	Clothing & Uniforms	E3200	300	300	300	300
6,100	6,100	Printing & Stationery	E3300	6,200	6,300	6,400	6,600
700	700	Printing (Internal)	E3332	700	700	700	700
3,500	3,500	Telephones (Internal)	E3333	3,500	3,500	3,500	3,500
5,400	7,200	Photocopying (Internal)	E3334	3,700	3,400	3,300	3,000
7,500	7,500	Postage (Internal)	E3336	7,500	7,500	7,500	7,500
1,500	1,900	Services - General	E3400	1,900	2,000	2,000	2,000
300	200	Services - Medical Fees	E3422	200	200	200	200
100	100	Telephones	E3510	100	100	100	100
2,500	1,900	Mobile Telephones	E3514	1,000	900	900	900
9,700	8,000	Software - Anite Task	E3563	8,100	8,300	8,400	8,600
1,700	1,700	Software Miscellaneous	E3592	1,700	1,800	1,800	1,800
2,500	2,500	Waste Manager Maintenance	E3599	2,500	2,600	2,600	2,700
100	0	Subsistence	E3600	0	0	0	0
200	200	Conferences & Seminars	E3610	200	200	200	200
7,900	8,000	Subscriptions	E3710	8,100	8,300	8,400	8,600
3,200	3,600	Miscellaneous Insurances	E3900	4,000	4,300	4,700	5,000
0	0	Approved Revenue Savings	E3999	0	-5,200	-114,200	-113,400
373,200	358,500	Support Recharge from other Gen Fund	E6252	374,800	373,000	377,800	385,000
2,800	800	Capital Charges (Notional)	E7900	800	2,600	2,600	2,600
995,700	997,500	Total Expenditure		944,100	952,400	861,400	880,800
-995,700	-997,500	Recharge Income from within Service	18751	-944,100	-952,400	-861,400	-880,800
-995,700	-997,500	Total Income		-944,100	-952,400	-861,400	-880,800
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Service Support							
Sub Section: Finance & Administration							
White Lund Depot : C2000							
95,600	94,000	Salaries - Basic	E0100	102,400	107,100	108,100	109,200
6,500	7,200	Salaries - National Insurance	E0160	8,500	9,100	9,200	9,300
8,700	9,000	Salaries - Superannuation	E0170	10,500	11,000	11,100	11,200
2,000	2,200	Employee Related Insurances	E0960	2,400	2,600	2,900	3,100
2,900	3,700	Repair & Mtce Of Vehicles	E2010	3,800	3,800	3,900	4,000
1,500	1,800	Petrol & Derv	E2020	1,700	1,700	1,700	1,700
200	200	Vehicle Licences	E2025	200	200	200	200
4,100	4,100	Tpt & Plant Operating Leases	E2220	0	0	0	0
900	900	Transport Related Insurance	E2500	1,000	1,100	1,200	1,300
20,400	20,400	R & M - Buildings	E1001	3,200	3,300	3,400	3,400
0	0	R & M - Buildings (Within Service)	E1017	17,500	17,800	18,100	18,500
1,600	1,000	Other Fixed Plant	E1190	1,000	1,000	1,100	1,100
22,900	20,000	Electricity	E1220	21,000	21,700	22,200	22,600
18,300	9,800	Gas	E1230	9,800	9,900	10,200	10,600
57,000	56,700	Rates	E1310	57,900	59,600	61,400	63,200
22,800	29,800	Water Services	E1400	30,300	30,900	31,500	32,200
12,800	14,300	Building Cleaning Recharge	E1695	16,400	15,600	15,600	16,100
3,100	5,200	Premises Related Insurance	E1800	5,700	6,200	6,800	7,300
9,300	8,800	Materials - General	E3030	3,700	3,900	4,100	4,300
0	500	First Aid Equipment	E3091	500	500	500	500
400	400	Clothing & Uniforms	E3200	400	400	400	400
8,300	8,300	Services - Waste Disposal	E3405	8,400	8,600	8,800	8,900
72,900	72,900	Security Services	E3460	79,200	80,700	82,100	83,600
7,000	7,100	Miscellaneous Licences	E3961	7,200	7,300	7,500	7,600
12,400	12,500	Support Recharge from within Service	E6251	12,300	12,400	11,200	11,500
22,200	21,400	Support Recharge from other Gen Fund	E6252	23,700	22,300	23,600	24,200
13,200	7,500	Capital Charges (Notional)	E7900	13,700	13,700	13,700	13,700
427,000	419,700	Total Expenditure		442,400	452,400	460,500	469,700
-4,700	-4,700	Sales - Goods Resold	I8102	-4,800	-4,900	-5,000	-5,100
-13,800	-13,800	Rents - General	I8150	-13,800	-13,800	-13,800	-13,800
-15,300	-17,800	Feed In Tariff Credits	I8169	-18,600	-19,200	-19,600	-20,000
-271,200	-261,400	Recharges To Other Accounts	I8700	-281,400	-288,200	-293,400	-299,600
-122,000	-122,000	Stores Oncost	I8952	-123,800	-126,300	-128,700	-131,200
-427,000	-419,700	Total Income		-442,400	-452,400	-460,500	-469,700
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Public Realm							
Sub Section: Cleansing							
Street Cleaning : C2020							
604,900	588,900	Salaries - Basic	E0100	601,900	610,600	618,700	630,100
84,700	84,700	Salaries - Overtime	E0110	85,500	86,400	87,200	88,100
5,900	6,300	Salaries - Standby Payment	E0111	6,400	6,400	6,500	6,600
40,000	43,600	Salaries - National Insurance	E0160	55,000	56,000	56,700	58,000
71,200	72,900	Salaries - Superannuation	E0170	68,600	69,600	70,200	71,500
0	0	Provision For Staff Turnover	E0199	-30,000	-30,300	-30,600	-30,900
1,100	500	Service Training Budget	E0910	500	500	500	500
13,200	14,100	Employee Related Insurances	E0960	15,500	16,900	18,300	19,700
118,600	104,300	Repair & Mtce Of Vehicles	E2010	100,200	102,200	104,100	106,100
111,000	97,000	Petrol & Derv	E2020	91,000	88,500	89,700	90,700
3,700	3,600	Vehicle Licences	E2025	3,700	3,700	3,800	3,900
1,000	0	Tpt & Plant - Casual Hire	E2210	0	0	0	0
0	3,400	Tpt & Plant Operating Leases	E2220	0	0	0	0
16,000	16,700	Transport Related Insurance	E2500	18,400	20,000	21,700	23,400
1,000	1,000	R & M - Buildings	E1001	300	300	300	300
0	0	R & M - Buildings (Within Service)	E1017	700	700	800	800
1,100	1,100	Electricity	E1220	1,200	1,100	1,100	1,100
1,100	1,100	Rates	E1310	1,100	1,200	1,200	1,200
5,800	5,800	Water Services	E1400	5,900	6,000	6,100	6,300
34,400	32,900	Depot Expenses	E1710	43,600	43,500	44,200	45,100
0	100	Premises Related Insurance	E1800	100	100	100	100
30,400	30,400	Materials - General	E3030	30,900	31,500	32,100	32,700
13,800	13,800	Plastic Refuse Sacks	E3032	14,000	14,300	14,600	14,800
7,900	7,900	Clothing & Uniforms	E3200	8,000	8,200	8,300	8,500
18,200	18,200	Services - Waste Disposal	E3405	18,500	18,800	19,200	19,600
0	400	Services - Transport (Ctrack)	E3409	800	800	800	800
500	500	Services - Medical Fees	E3422	200	200	200	200
0	1,100	Contracted Services	E3470	0	0	0	0
1,000	700	Mobile Telephones	E3514	400	400	400	400
70,000	70,000	CEC Recharge (Outside SLA System)	E6214	70,000	70,000	70,000	70,000
224,700	225,400	Support Recharge from within Service	E6251	218,700	216,700	193,500	197,600
80,100	77,900	Support Recharge from other Gen Fund	E6252	87,900	84,900	87,300	89,000
170,900	110,500	Capital Charges (Notional)	E7900	174,000	259,000	213,200	213,200
1,732,200	1,634,800	Total Expenditure		1,693,000	1,788,200	1,740,200	1,769,400
-16,000	-16,000	Contribs From Other Local Auths	I8011	0	0	0	0
-15,000	-15,000	Receipts From Other Bodies	I8023	0	0	0	0
-29,300	-29,300	General Fees & Charges	I8570	-29,700	-30,300	-30,900	-31,500
-2,000	-2,000	Fines	I8573	-62,000	-62,100	-2,100	-2,200
-115,400	-115,400	Recharges To Other Accounts	I8700	-115,400	-115,400	-115,400	-115,400
-177,700	-177,700	Total Income		-207,100	-207,800	-148,400	-149,100
1,554,500	1,457,100	Cost Centre Total		1,485,900	1,580,400	1,591,800	1,620,300

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Public Realm							
Sub Section: Cleansing							
Public Conveniences : C2022							
1,000	500	R & M - Buildings	E1001	0	0	0	0
0	0	R & M - Buildings (Within Service)	E1017	500	500	500	500
12,700	12,700	Electricity	E1220	13,300	13,800	14,100	14,400
200	200	Rent	E1300	200	200	200	200
31,400	28,300	Rates	E1310	28,900	29,800	30,600	31,500
19,300	19,300	Water Services	E1400	19,600	20,000	20,400	20,800
400	500	Premises Related Insurance	E1800	600	600	700	700
10,000	10,000	Recharge from Lancaster Marketgate	E3009	10,000	10,000	10,000	10,000
0	8,100	Materials - General	E3030	500	500	500	500
87,900	87,900	Services - General	E3400	89,200	91,000	92,700	94,500
28,900	28,900	Parish Toilet Scheme	E3407	14,700	15,000	15,300	15,600
17,100	17,100	Recharge from Lancaster Bus Station	E3439	17,100	17,100	17,100	17,100
500	500	Contracted Services	E3470	500	500	500	500
22,500	22,600	Support Recharge from within Service	E6251	22,200	22,400	20,300	20,700
1,500	1,400	Support Recharge from other Gen Fund	E6252	1,700	1,600	1,600	1,700
69,300	50,900	Capital Charges (Notional)	E7900	50,900	50,900	50,900	50,900
302,700	288,900	Total Expenditure		269,900	273,900	275,400	279,600
-23,900	-23,900	General Fees & Charges	18570	-24,300	-24,700	-25,200	-25,700
-23,900	-23,900	Total Income		-24,300	-24,700	-25,200	-25,700
278,800	265,000	Cost Centre Total		245,600	249,200	250,200	253,900

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Public Realm

Sub Section: Grounds Maintenance

Grounds Maintenance : C2010

863,200	768,300	Salaries - Basic	E0100	805,100	818,800	832,100	843,600
13,400	13,400	Salaries - Overtime	E0110	12,600	12,800	12,900	13,000
2,000	2,000	Salaries - Standby Payment	E0111	2,000	2,000	2,100	2,100
58,400	51,800	Salaries - National Insurance	E0160	71,800	73,400	74,800	76,000
78,800	73,000	Salaries - Superannuation	E0170	71,100	72,500	73,600	74,700
0	0	Provision For Staff Turnover	E0199	-50,000	-50,500	-51,000	-51,500
4,500	4,500	Service Training Budget	E0910	4,600	4,700	4,700	4,800
18,200	20,100	Employee Related Insurances	E0960	22,100	24,100	26,100	28,100
94,200	81,800	Repair & Mtce Of Vehicles	E2010	83,000	84,700	86,300	87,900
69,900	56,200	Petrol & Derv	E2020	52,700	51,400	52,100	52,800
2,900	2,500	Vehicle Licences	E2025	2,500	2,600	2,600	2,700
33,000	33,000	Tpt & Plant - Casual Hire	E2210	33,500	34,200	34,800	35,500
0	5,900	Tpt & Plant Operating Leases	E2220	0	0	0	0
2,100	1,200	Car Allowances - Officers	E2400	900	900	900	1,000
23,700	27,500	Transport Related Insurance	E2500	30,300	33,000	35,800	38,500
57,800	55,600	Depot Expenses	E1710	72,100	74,500	76,100	77,600
38,000	36,000	Materials - General	E3030	36,500	37,300	38,000	38,700
2,600	2,600	Plastic Refuse Sacks	E3032	2,600	2,700	2,700	2,800
113,500	113,500	Equipment and Tools - General	E3090	115,200	117,500	119,700	122,000
10,700	13,200	Clothing & Uniforms	E3200	13,400	13,700	13,900	14,200
20,400	20,400	Services - Waste Disposal	E3405	20,700	21,100	21,500	21,900
0	600	Services - Transport (Ctrack)	E3409	1,000	1,000	1,000	1,000
400	400	Services - Medical Fees	E3422	200	200	200	200
8,200	33,600	Contracted Services	E3470	8,300	8,500	8,700	8,800
800	900	Mobile Telephones	E3514	500	500	500	500
91,800	93,300	Support Recharge from within Service	E6251	91,800	92,600	83,800	85,700
112,100	109,500	Support Recharge from other Gen Fund	E6252	123,900	119,700	122,900	125,300
94,700	70,500	Capital Charges (Notional)	E7900	110,400	98,100	98,400	107,100
1,815,300	1,691,300	Total Expenditure		1,738,800	1,752,000	1,775,200	1,815,000
-1,745,300	-1,621,300	Recharges To Other Accounts	I8700	-1,668,800	-1,682,000	-1,705,200	-1,745,000
-70,000	-70,000	Recharges (Outside SLA System)	I8713	-70,000	-70,000	-70,000	-70,000
-1,815,300	-1,691,300	Total Income		-1,738,800	-1,752,000	-1,775,200	-1,815,000
0	0	Cost Centre Total		0	0	0	0

Small Parks & Open Spaces GM : C2011

712,300	673,100	Contractual Grounds Maintenance	E1072	658,200	663,600	675,100	700,200
111,000	111,000	Bedding Plants	E1077	66,000	66,000	66,000	66,000
0	3,600	Rent	E1300	3,600	3,600	3,600	3,600
24,000	24,000	Probation Service	E3463	24,000	24,000	24,000	24,000
101,000	101,200	Support Recharge from within Service	E6251	99,700	100,500	90,900	93,000
948,300	912,900	Total Expenditure		851,500	857,700	859,600	886,800
-400	-400	General Fees & Charges	I8570	-400	-400	-400	-400
-400	-400	Total Income		-400	-400	-400	-400
947,900	912,500	Cost Centre Total		851,100	857,300	859,200	886,400

Playgrounds : C2012

39,200	104,200	Playground Improvements	E1061	39,800	40,600	41,400	42,100
74,400	70,700	Contractual Grounds Maintenance	E1072	77,800	79,100	80,800	82,900
100	100	Rates	E1310	100	100	100	100
34,100	34,100	Materials - General	E3030	34,600	35,300	36,000	36,700
93,800	79,900	Capital Charges (Notional)	E7900	75,600	72,600	68,500	68,500
241,600	289,000	Total Expenditure		227,900	227,700	226,800	230,300
0	-10,000	Contributions (Other)	I8025	0	0	0	0
0	-10,000	Total Income		0	0	0	0
241,600	279,000	Cost Centre Total		227,900	227,700	226,800	230,300

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Public Realm

Sub Section: Grounds Maintenance

Highways Verge Maintenance : C2013

21,300	21,300	R & M Of Highways	E1040	0	0	0	0
194,300	184,500	Non-Contractual GM Recharge	E1075	203,300	206,600	211,100	216,600
12,800	12,800	Materials - General	E3030	4,800	4,900	5,000	5,200
228,400	218,600	Total Expenditure		208,100	211,500	216,100	221,800
-167,500	-167,500	Contribs From Other Local Auths	I8011	-138,000	-138,000	-138,000	-138,000
-167,500	-167,500	Total Income		-138,000	-138,000	-138,000	-138,000
60,900	51,100	Cost Centre Total		70,100	73,500	78,100	83,800

Grounds Maintenance - Internal Recharges : C2014

166,500	126,500	Non-Contractual GM Recharge	E1075	126,500	126,500	126,500	126,500
30,000	30,000	Materials - General	E3030	30,000	30,000	30,000	30,000
196,500	156,500	Total Expenditure		156,500	156,500	156,500	156,500
-196,500	-156,500	Recharges To Other Accounts	I8700	-156,500	-156,500	-156,500	-156,500
-196,500	-156,500	Total Income		-156,500	-156,500	-156,500	-156,500
0	0	Cost Centre Total		0	0	0	0

Nurseries : C2015

54,400	35,000	Salaries - Basic	E0100	28,400	29,500	30,300	31,300
3,000	1,200	Salaries - Overtime	E0110	1,200	1,200	1,200	1,200
3,700	2,400	Salaries - National Insurance	E0160	2,400	2,400	2,600	2,700
3,200	2,400	Salaries - Superannuation	E0170	2,500	2,700	2,700	2,800
1,300	1,300	Employee Related Insurances	E0960	1,400	1,600	1,700	1,800
2,200	2,200	Tpt & Plant - Casual Hire	E2210	2,200	2,300	2,300	2,400
800	800	R & M - Buildings	E1001	0	0	0	0
0	0	R & M - Buildings (Within Service)	E1017	800	800	800	900
2,700	2,700	Electricity	E1220	2,900	3,000	3,100	3,200
13,100	10,000	Gas	E1230	9,100	9,200	9,600	9,900
4,600	4,600	Rates	E1310	4,700	4,800	5,000	5,100
6,300	6,300	Water Services	E1400	5,400	5,500	5,700	5,800
69,800	69,800	Materials - General	E3030	36,300	37,100	37,900	38,700
1,500	1,000	Equipment and Tools - General	E3090	1,000	1,000	1,100	1,100
200	200	Clothing & Uniforms	E3200	200	200	200	200
100	100	Telephones (Internal)	E3333	100	100	100	100
5,000	5,000	Security Services	E3460	5,100	5,200	5,300	5,400
26,500	26,500	Contracted Services	E3470	15,000	15,300	15,700	16,000
19,700	19,800	Support Recharge from within Service	E6251	19,500	19,600	17,800	18,200
3,000	2,900	Support Recharge from other Gen Fund	E6252	3,300	3,300	3,300	3,300
221,100	194,200	Total Expenditure		141,500	144,800	146,400	150,100
-75,200	-75,200	General Fees & Charges	I8570	-45,000	-46,300	-47,600	-48,900
-119,500	-119,500	Recharges To Other Accounts	I8700	-74,500	-74,500	-74,500	-74,500
-194,700	-194,700	Total Income		-119,500	-120,800	-122,100	-123,400
26,400	-500	Cost Centre Total		22,000	24,000	24,300	26,700

Allotments : C2016

6,700	5,200	Capital Charges (Notional)	E7900	5,700	5,700	5,700	5,700
6,700	5,200	Total Expenditure		5,700	5,700	5,700	5,700
6,700	5,200	Cost Centre Total		5,700	5,700	5,700	5,700

Cemeteries GM : C2017

19,400	19,400	R & M Paths & Fences	E1071	19,800	20,400	21,000	21,600
161,400	153,300	Contractual Grounds Maintenance	E1072	168,900	171,600	175,400	179,800
13,400	12,800	Non-Contractual GM Recharge	E1075	13,200	13,600	14,200	14,700
3,000	3,000	Bedding Plants	E1077	3,000	3,000	3,000	3,000
10,000	10,000	Street Cleansing Recharge	E1692	10,000	10,000	10,000	10,000
207,200	198,500	Total Expenditure		214,900	218,600	223,600	229,100
207,200	198,500	Cost Centre Total		214,900	218,600	223,600	229,100

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Public Realm

Sub Section: Grounds Maintenance

Grounds Maintenance - External Recharges : C2082

2,000	2,000	Salaries - Overtime	E0110	2,000	2,000	2,000	2,000
3,000	3,000	Salaries - Standby Payment	E0111	3,000	3,000	3,000	3,000
170,000	160,000	Grounds Maintenance - Other	E1070	160,000	160,000	160,000	160,000
25,000	25,000	Materials - General	E3030	25,000	25,000	25,000	25,000
200,000	190,000	Total Expenditure		190,000	190,000	190,000	190,000
-200,000	-190,000	General Fees & Charges	I8570	-190,000	-190,000	-190,000	-190,000
-200,000	-190,000	Total Income		-190,000	-190,000	-190,000	-190,000
0	0	Cost Centre Total		0	0	0	0

Open Spaces Commuted Sums Reserve : C6002

-24,400	-24,400	Contributions from Reserve	IA002	-22,500	-20,900	-16,600	-15,600
-24,400	-24,400	Total Income		-22,500	-20,900	-16,600	-15,600
-24,400	-24,400	Cost Centre Total		-22,500	-20,900	-16,600	-15,600

Sub Section: Parks & Open Spaces

Non-Resort Parks : B2505

5,200	11,400	R & M - Buildings	E1001	0	0	0	0
0	0	R & M - Buildings (Within Service)	E1017	5,300	5,400	5,500	5,600
2,300	2,300	Electricity	E1220	2,300	2,400	2,400	2,500
1,300	1,500	Rates	E1310	1,500	1,600	1,600	1,700
3,600	3,600	Water Services	E1400	5,300	5,400	5,500	5,600
8,100	2,000	Premises Related Insurance	E1800	2,200	2,400	2,600	2,800
1,000	1,000	Equipment and Tools - General	E3090	1,000	1,000	1,100	1,100
1,600	1,600	Services - Water Analysts	E3415	1,600	1,700	1,700	1,700
10,700	10,500	Support Recharge from other Gen Fund	E6252	10,400	10,400	10,600	10,800
19,800	19,800	Capital Charges (Notional)	E7900	19,800	19,800	19,800	19,800
53,600	53,700	Total Expenditure		49,400	50,100	50,800	51,600
-14,400	-9,800	Rents - General	I8150	-9,900	-10,100	-10,300	-10,500
0	-9,000	Rents - Concessions	I8151	-9,100	-9,300	-9,500	-9,700
-1,400	-1,700	Service Charges Recovered	I8579	-1,700	-1,800	-1,800	-1,800
0	0	Administration Charges	I8582	-2,000	-2,000	-2,000	-2,000
-2,800	-2,800	Miscellaneous Interest	I8610	-2,800	-2,900	-2,900	-3,000
-800	-400	Income - General	I8900	-400	-400	-400	-400
-2,400	-2,700	Bowling	I9537	-2,700	-2,800	-2,800	-2,900
-12,600	-13,400	Receipts Non-Vatable	I9546	-13,600	-13,900	-14,100	-14,400
-34,400	-39,800	Total Income		-42,200	-43,200	-43,800	-44,700
19,200	13,900	Cost Centre Total		7,200	6,900	7,000	6,900

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Public Realm

Sub Section: Parks & Open Spaces

Resort Parks : B2508

60,400	50,200	Salaries - Basic	E0100	60,000	61,500	62,400	65,100
700	1,000	Salaries - Overtime	E0110	700	700	700	700
4,000	3,000	Salaries - National Insurance	E0160	5,000	5,200	5,300	5,600
5,800	6,600	Salaries - Superannuation	E0170	7,900	8,000	8,100	8,500
1,300	1,400	Employee Related Insurances	E0960	1,500	1,700	1,800	2,000
1,100	1,000	Repair & Mtce Of Vehicles	E2010	1,000	1,000	1,100	1,100
1,400	2,600	Petrol & Derv	E2020	2,500	2,500	2,500	2,500
200	200	Vehicle Licences	E2025	200	200	200	200
3,100	2,000	Tpt & Plant - Casual Hire	E2210	0	0	0	0
1,700	2,600	Transport Related Insurance	E2500	2,900	3,100	3,400	3,600
3,700	3,700	R & M - Buildings	E1001	600	600	600	600
0	0	R & M - Buildings (Within Service)	E1017	3,200	3,200	3,300	3,400
3,800	0	Rent	E1300	0	0	0	0
1,800	1,800	Water Services	E1400	2,400	2,500	2,500	2,600
900	1,400	Premises Related Insurance	E1800	1,500	1,700	1,800	2,000
500	700	Clothing & Uniforms	E3200	500	500	500	500
0	11,200	Contracted Services	E3470	0	0	0	0
600	500	Mobile Telephones	E3514	300	300	300	300
11,300	11,100	Support Recharge from other Gen Fund	E6252	11,000	11,100	11,200	11,400
111,500	111,400	Capital Charges (Notional)	E7900	113,500	113,500	113,500	113,500
213,800	212,400	Total Expenditure		214,700	217,300	219,200	223,600
-3,100	-3,100	Rents - General	I8150	-3,100	-3,200	-3,300	-3,300
-3,800	-1,300	Rents - Concessions	I8151	-3,900	-3,900	-4,000	-4,100
-100	-100	Service Charges Recovered	I8579	-100	-100	-100	-100
-7,000	-4,500	Total Income		-7,100	-7,200	-7,400	-7,500
206,800	207,900	Cost Centre Total		207,600	210,100	211,800	216,100

Happy Mount Park : B2516

20,300	18,900	Salaries - Basic	E0100	20,900	21,100	21,300	21,500
600	1,400	Salaries - Overtime	E0110	600	600	600	600
500	1,000	Salaries - National Insurance	E0160	600	600	600	600
0	1,500	Salaries - Superannuation	E0170	1,600	1,600	1,600	1,700
500	500	Employee Related Insurances	E0960	600	600	700	700
200	200	C. R. B. Costs	E0995	200	200	200	200
1,100	1,100	R & M - Buildings	E1001	0	0	0	0
5,100	5,100	Contract Maintenance	E1006	5,200	5,300	5,400	5,500
0	0	R & M - Buildings (Within Service)	E1017	1,100	1,100	1,200	1,200
6,200	2,500	Electricity	E1220	2,600	2,800	2,900	2,900
30,700	26,200	Water Services	E1400	10,900	11,100	11,300	11,500
500	500	Chemicals	E3020	500	500	500	500
2,200	2,200	Equipment and Tools - General	E3090	2,200	2,300	2,300	2,400
0	5,400	Equipment Funded by Reserves	E3094	12,700	0	5,400	0
200	200	Clothing & Uniforms	E3200	200	200	200	200
0	0	Equipment Maintenance	E3956	3,600	3,600	3,600	3,600
0	0	Miscellaneous Expenditure	E3990	46,400	0	0	0
22,500	22,500	Capital Charges (Notional)	E7900	0	4,300	6,600	8,900
90,600	89,200	Total Expenditure		109,900	55,900	64,400	62,000
-19,900	-29,400	Rents - General	I8150	-29,800	-30,400	-31,000	-31,600
-3,600	-3,500	Rents - Concessions	I8151	-3,600	-3,600	-3,700	-3,800
0	0	General Fees & Charges	I8570	-50,000	-60,100	-61,500	-63,000
-500	-500	Service Charges Recovered	I8579	-500	-500	-500	-500
-600	-600	Bowling	I9537	-600	-600	-600	-600
-400	-400	Tennis	I9538	-400	-400	-400	-400
-25,000	-34,400	Total Income		-84,900	-95,600	-97,700	-99,900
65,600	54,800	Cost Centre Total		25,000	-39,700	-33,300	-37,900

SECTION : Public Realm - Williamson Park

Williamson Park

2015/16 Budget £	2015/16 Revised £		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
238,500	234,300	Salaries - Basic	257,400	264,800	271,800	281,000
3,700	4,800	Salaries - Overtime	3,000	3,000	3,000	3,000
3,200	3,200	Salaries - Standby Payment	3,200	3,300	3,300	3,300
16,200	12,200	Salaries - National Insurance	16,700	17,500	18,300	19,200
22,800	23,100	Salaries - Superannuation	24,500	25,200	26,100	26,900
67,600	59,800	Salaries - Other	56,300	57,100	57,700	58,400
1,100	1,200	Service Training Budget	1,100	1,100	1,100	1,100
0	400	Employee Related Advertising	0	0	0	0
4,400	4,600	Employee Related Insurances	5,100	5,400	6,100	6,500
1,700	800	Repair & Mtce Of Vehicles	800	800	800	900
0	900	Transport Related Insurance	1,000	1,100	1,200	1,300
37,400	37,400	R & M - Buildings	3,500	3,600	3,600	3,700
27,600	27,600	Contract Maintenance	27,900	28,600	29,100	29,700
0	0	R & M - Buildings (Within Service)	34,500	35,100	35,900	36,500
64,300	64,300	R & M - General	0	0	0	0
6,900	6,900	Grounds Maintenance - Other	7,000	7,100	7,300	7,400
0	23,300	Forestry Commission Works	0	0	0	0
1,000	1,000	Fuel Oil	1,000	900	1,000	1,000
19,600	19,000	Electricity	19,900	20,500	21,000	21,400
36,600	24,000	Gas	24,200	24,300	25,200	26,100
0	1,800	Rates	1,800	0	0	0
49,100	47,000	Water Services	47,800	48,700	49,700	50,700
3,600	3,600	Cleaning Materials	3,700	3,700	3,800	3,900
5,900	6,100	Premises Related Insurance	6,700	7,300	7,900	8,500
10,000	10,700	Materials - General	12,100	12,400	12,500	12,800
98,900	111,200	Materials For Resale	131,600	134,200	136,900	139,500
25,400	25,400	Equipment and Tools - General	25,800	26,200	26,800	27,300
0	18,000	Equipment Funded by Reserves	15,000	18,000	18,000	18,000
4,200	4,200	Clothing & Uniforms	4,200	4,300	4,500	4,600
2,400	2,400	Printing & Stationery	2,400	2,500	2,500	2,500
900	1,000	Photocopying (Internal)	500	500	400	400
1,600	1,600	Services - General	1,600	1,700	1,700	1,700
6,700	6,700	Services - Waste Disposal	6,800	6,900	7,100	7,200
3,500	3,500	Services - Vets	3,900	3,900	4,000	4,100
3,300	3,300	Security Services	3,300	3,400	3,500	3,500
4,600	3,700	Telephones	3,800	3,800	3,900	4,000
0	100	Mobile Telephones	100	100	100	100
1,400	1,400	Radio Equipment	1,400	1,400	1,500	1,500
900	900	Computer Equipment	900	900	900	1,000
9,600	9,600	Exhibitions & Events	9,700	9,900	10,100	10,300
600	600	Subscriptions	600	600	600	600
1,500	1,500	Equipment Maintenance	1,500	1,600	1,600	1,600
700	800	Miscellaneous Licences	200	900	900	1,000
18,000	17,700	Support Recharge from other Gen Fund	17,600	17,600	17,800	18,200
2,300	800	Capital Charges (Notional)	7,800	7,900	7,900	9,600
18,000	18,000	Contributions to Reserve	18,000	18,000	18,000	18,000
825,700	850,400	Total Expenditure	815,900	835,800	855,100	878,000
-1,400	-3,000	Donations	-3,000	-3,100	-3,200	-3,200
0	-23,200	Receipts From Other Bodies	0	0	0	0
-500	-500	Sales - Publications & Data	-500	-500	-500	-500
-255,700	-276,500	Sales - General	-320,200	-326,400	-332,700	-339,000
-41,200	-37,200	Venue Hire	-41,800	-42,600	-43,500	-44,300
-12,700	-5,700	Rents - General	-5,800	-13,100	-13,400	-13,700
-18,000	-23,000	Family Tickets	-26,400	-26,900	-27,500	-27,900
-1,000	-1,000	Sale of Recycling Material	-1,000	-1,000	-1,100	-1,100
-70,000	-77,000	Admission Fees	-88,400	-90,100	-91,800	-93,600
-26,000	-30,000	Car Parking Fees	-31,100	-31,700	-32,300	-32,900
-1,100	-1,100	Miscellaneous Interest	-1,100	-1,100	-1,100	-1,100
-600	-600	Income - General	-600	-600	-600	-600
-15,300	-15,300	Special Events	-15,500	-15,800	-16,100	-16,400
-11,300	-11,300	Educational Usage	-12,900	-13,200	-13,400	-13,600
0	-18,000	Contributions from Reserve	-15,000	-18,000	-18,000	-18,000
-454,800	-523,400	Total Income	-563,300	-584,100	-595,200	-605,900
370,900	327,000	Cost Centre Total	252,600	251,700	259,900	272,100

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Public Realm

Sub Section: Parks & Open Spaces

Promenade Management : B2702

6,500	4,800	Salaries - Basic	E0100	6,900	6,900	7,000	7,100
100	100	Salaries - National Insurance	E0160	100	100	100	100
100	200	Employee Related Insurances	E0960	200	200	300	300
600	600	Electricity	E1220	600	600	700	700
1,500	200	Rates	E1310	600	600	600	700
1,800	0	Water Services	E1400	0	0	0	0
45,100	45,100	Street Cleansing Recharge	E1692	45,100	45,100	45,100	45,100
2,300	2,300	Premises Related Insurance	E1800	2,500	2,800	3,000	3,200
3,900	3,900	Equipment and Tools - General	E3090	4,000	4,000	4,100	4,200
300	300	Telephones (Internal)	E3333	300	300	300	300
300	300	Promenade Passes	E3353	300	300	300	300
62,500	57,800	Total Expenditure		60,600	60,900	61,500	62,000
-1,700	-1,500	Sales - Promenade Passes	I8111	-1,500	-1,600	-1,600	-1,600
-25,500	-15,000	Rents - General	I8150	-15,200	-15,500	-15,800	-16,100
-17,800	-28,300	Rents - Concessions	I8151	-28,700	-29,300	-29,900	-30,400
-1,500	-1,500	Service Charges Recovered	I8579	-1,500	-1,600	-1,600	-1,600
-46,500	-46,300	Total Income		-46,900	-48,000	-48,900	-49,700
16,000	11,500	Cost Centre Total		13,700	12,900	12,600	12,300

HMP Water Feature Reserve : B6001

4,000	4,000	Contributions to Reserve	EA002	4,000	4,000	4,000	4,000
4,000	4,000	Total Expenditure		4,000	4,000	4,000	4,000
0	-5,400	Contributions from Reserve	IA002	-12,700	0	-5,400	0
0	-5,400	Total Income		-12,700	0	-5,400	0
4,000	-1,400	Cost Centre Total		-8,700	4,000	-1,400	4,000

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Public Realm

Sub Section: Highways

Other Highways Charges : C2060

13,500	11,800	Capital Charges (Notional)	E7900	11,800	11,800	11,800	11,800
13,500	11,800	Total Expenditure		11,800	11,800	11,800	11,800
13,500	11,800	Cost Centre Total		11,800	11,800	11,800	11,800

Pedestrianisation : C2061

4,200	4,200	R & M - General	E1041	4,300	4,300	4,400	4,500
74,800	8,900	Capital Charges (Notional)	E7900	8,900	8,900	8,900	8,900
79,000	13,100	Total Expenditure		13,200	13,200	13,300	13,400
79,000	13,100	Cost Centre Total		13,200	13,200	13,300	13,400

Street Furniture - Seats : C2063

4,900	4,900	R & M - General	E1041	5,000	5,100	5,200	5,300
4,900	4,900	Total Expenditure		5,000	5,100	5,200	5,300
4,900	4,900	Cost Centre Total		5,000	5,100	5,200	5,300

Boundary Signs : C2064

1,600	1,600	R & M - General	E1041	1,600	1,700	1,700	1,700
1,600	1,600	Total Expenditure		1,600	1,700	1,700	1,700
1,600	1,600	Cost Centre Total		1,600	1,700	1,700	1,700

Street Nameplates : C2065

14,300	14,300	R & M - General	E1041	14,500	14,800	15,100	15,400
14,300	14,300	Total Expenditure		14,500	14,800	15,100	15,400
14,300	14,300	Cost Centre Total		14,500	14,800	15,100	15,400

Amenity Lighting : C2066

14,000	14,000	Routine Maintenance	E1050	14,200	14,500	14,800	15,100
14,000	14,000	Total Expenditure		14,200	14,500	14,800	15,100
14,000	14,000	Cost Centre Total		14,200	14,500	14,800	15,100

Bus Shelters : C2067

22,500	24,300	R & M - Buildings	E1001	0	0	0	0
0	0	R & M - Buildings (Within Service)	E1017	22,800	23,300	23,700	24,200
37,200	37,200	Support Recharge from within Service	E6251	36,700	37,000	33,400	34,200
59,700	61,500	Total Expenditure		59,500	60,300	57,100	58,400
0	-1,800	County Contributions	I8015	0	0	0	0
0	-1,800	Total Income		0	0	0	0
59,700	59,700	Cost Centre Total		59,500	60,300	57,100	58,400

Floodlighting Buildings : C2069

3,400	3,400	Electricity	E1220	3,600	3,700	3,700	3,800
3,400	3,400	Total Expenditure		3,600	3,700	3,700	3,800
3,400	3,400	Cost Centre Total		3,600	3,700	3,700	3,800

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Public Realm							
Sub Section: Markets							
City Centre Markets & Traders : P2400							
19,700	19,700	Salaries - Basic	E0100	20,500	21,200	22,100	23,100
500	500	Salaries - Overtime	E0110	500	500	500	500
1,200	1,200	Salaries - National Insurance	E0160	1,800	1,900	2,000	2,100
2,600	1,600	Salaries - Superannuation	E0170	0	0	0	0
400	500	Employee Related Insurances	E0960	600	600	700	700
100	100	Car Allowances - Officers	E2400	100	100	100	100
700	700	R & M - Buildings	E1001	0	0	0	0
0	0	R & M - Buildings (Within Service)	E1017	700	700	700	800
6,600	5,000	Electricity	E1220	5,200	5,400	5,500	5,600
8,000	8,000	Rates	E1310	8,200	8,400	8,700	8,900
1,800	1,800	Water Services	E1400	1,800	1,900	1,900	1,900
200	200	Other Cleaning	E1690	200	200	200	200
1,300	1,300	Building Cleaning Recharge	E1695	1,400	1,400	1,400	1,400
1,300	1,500	Premises Related Insurance	E1800	1,700	1,800	2,000	2,100
200	200	Equipment and Tools - General	E3090	200	200	200	200
2,200	1,500	Services - General	E3400	1,500	1,600	1,600	1,600
1,200	700	Entertainment Fees	E3450	700	700	700	800
600	0	Subscriptions	E3710	0	0	0	0
14,400	13,800	Support Recharge from other Gen Fund	E6252	14,300	14,400	14,700	15,000
12,500	13,200	Capital Charges (Notional)	E7900	13,200	13,200	13,200	13,200
75,500	71,500	Total Expenditure		72,600	74,200	76,200	78,200
-20,700	-20,700	Rents - Market Stalls	I8156	-21,000	-21,400	-21,800	-22,300
-78,200	-78,200	Market Tolls	I8540	-82,100	-83,700	-85,400	-87,100
-9,800	-9,800	General Fees & Charges	I8570	-9,900	-10,100	-10,300	-10,500
0	-2,000	Service Charges Recovered	I8579	-2,000	-2,000	-2,000	-2,000
-108,700	-110,700	Total Income		-115,000	-117,200	-119,500	-121,900
-33,200	-39,200	Cost Centre Total		-42,400	-43,000	-43,300	-43,700

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Public Realm							
Sub Section: Markets							
Morecambe Market : P2404							
74,700	74,700	Salaries - Basic	E0100	75,300	76,300	77,000	77,800
2,300	4,000	Salaries - Overtime	E0110	4,000	4,100	4,100	4,200
3,000	3,000	Salaries - Standby Payment	E0111	3,000	3,100	3,100	3,100
4,800	5,200	Salaries - National Insurance	E0160	6,900	6,900	7,000	7,100
8,400	8,700	Salaries - Superannuation	E0170	8,500	8,600	8,700	8,700
1,500	1,700	Employee Related Insurances	E0960	1,900	2,000	2,200	2,400
200	200	Car Allowances - Officers	E2400	200	200	200	200
6,100	10,100	R & M - Buildings	E1001	8,200	8,300	8,500	8,600
0	0	R & M - Buildings (Within Service)	E1017	2,100	2,200	2,200	2,300
26,600	23,300	Electricity	E1220	24,400	25,300	25,800	26,300
5,300	5,700	Rates	E1310	5,800	6,000	6,200	6,300
13,000	13,000	Water Services	E1400	13,200	13,500	13,800	14,000
1,200	1,400	Cleaning Materials	E1600	1,400	1,400	1,500	1,500
13,700	11,600	Building Cleaning Recharge	E1695	13,600	13,000	13,000	13,500
1,700	1,800	Premises Related Insurance	E1800	2,000	2,200	2,300	2,500
1,200	3,600	Office Equipment	E3000	1,200	1,200	1,300	1,300
3,700	1,300	Equipment and Tools - General	E3090	1,300	1,300	1,400	1,400
400	400	Clothing & Uniforms	E3200	400	400	400	400
900	700	Printing & Stationery	E3300	700	700	700	800
100	100	Printing (Internal)	E3332	100	100	100	100
400	400	Telephones (Internal)	E3333	400	400	400	400
1,300	1,000	Photocopying (Internal)	E3334	500	500	400	400
200	100	Postage (Internal)	E3336	100	100	100	100
800	800	Services - General	E3400	800	800	800	900
21,300	24,700	Services - Trade Refuse	E3404	20,000	20,400	20,800	21,200
1,800	3,400	Entertainment Fees	E3450	3,500	3,500	3,600	3,700
300	300	Services - Floral Decorations	E3462	300	300	300	300
300	200	Hospitality	E3950	200	200	200	200
500	300	Prizes	E3963	300	300	300	300
6,700	6,500	Support Recharge from other Gen Fund	E6252	7,100	6,600	7,100	7,300
42,500	34,200	Capital Charges (Notional)	E7900	34,200	34,200	34,200	34,200
244,900	242,400	Total Expenditure		241,600	244,100	247,700	251,500
-275,000	-282,800	Rents - Market Stalls	I8156	-296,900	-302,800	-308,700	-314,500
-1,000	-300	Advertising - Hoardings Etc	I8572	-300	-300	-300	-300
-14,000	-14,000	Service Charges Recovered	I8579	-14,000	-14,000	-14,000	-14,000
-11,000	-7,700	Storage	I8588	-7,700	-7,700	-7,700	-7,700
-4,900	-2,600	Income - General	I8900	-2,600	-2,600	-2,600	-2,600
-305,900	-307,400	Total Income		-321,500	-327,400	-333,300	-339,100
-61,000	-65,000	Cost Centre Total		-79,900	-83,300	-85,600	-87,600
Market Reserve : P6009							
0	-5,000	Contributions from Reserve	IA002	-54,600	0	0	0
0	-5,000	Total Income		-54,600	0	0	0
0	-5,000	Cost Centre Total		-54,600	0	0	0

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Public Realm							
Sub Section: Parking							
Parking Team Mgmt & Admin : P1002							
134,200	134,300	Salaries - Basic	E0100	136,100	137,900	139,600	141,200
6,700	7,800	Salaries - National Insurance	E0160	8,900	9,100	9,200	9,300
12,800	12,800	Salaries - Superannuation	E0170	12,900	13,100	13,200	13,300
1,300	1,400	Employee Related Insurances	E0960	1,500	1,700	1,800	2,000
200	200	Use Of Public Tpt - Officers	E2300	200	200	200	200
600	600	Car Allowances - Officers	E2400	600	600	600	600
500	200	Office Equipment	E3000	200	200	200	200
800	500	Printing & Stationery	E3300	500	500	500	500
100	200	Mobile Telephones	E3514	100	100	100	100
100	100	Subsistence	E3600	100	100	100	100
146,900	145,400	Support Recharge from other Gen Fund	E6252	149,700	147,700	152,600	156,200
304,200	303,500	Total Expenditure		310,800	311,200	318,100	323,700
-109,000	-101,700	Recharges (Outside SLA System)	I8713	-93,200	-93,200	-93,200	-93,200
-195,200	-201,800	Recharge Income from within Service	I8751	-217,600	-218,000	-224,900	-230,500
-304,200	-303,500	Total Income		-310,800	-311,200	-318,100	-323,700
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Public Realm

Sub Section: Parking

Off Street Car Parks : P2500

31,200	27,500	R & M - Buildings	E1001	0	0	0	0
0	0	R & M - Buildings (Within Service)	E1017	27,900	28,500	29,000	29,600
3,600	3,600	Routine Maintenance	E1050	3,700	3,700	3,800	3,900
4,400	4,400	Grounds Maintenance - Other	E1070	4,500	4,600	4,600	4,700
17,000	16,100	Contractual Grounds Maintenance	E1072	17,700	18,100	18,500	19,000
31,300	30,000	R & M Sites & Signs	E1074	30,500	31,100	31,700	32,300
1,400	1,400	Bedding Plants	E1077	1,400	1,400	1,400	1,400
39,100	36,100	Electricity	E1220	37,900	39,200	40,000	40,800
1,000	1,000	Rent	E1300	1,000	1,000	1,000	1,000
344,800	341,600	Rates	E1310	352,200	362,500	373,200	383,900
2,600	2,600	Water Services	E1400	2,600	2,700	2,800	2,800
54,000	54,000	Street Cleansing Recharge	E1692	54,800	55,900	57,000	58,100
5,500	2,600	Premises Related Insurance	E1800	2,900	3,100	3,400	3,600
20,800	15,000	Equipment and Tools - General	E3090	18,300	18,600	19,000	19,400
6,000	11,000	Equipment Funded by Reserves	E3094	6,000	6,000	6,000	6,000
2,000	2,000	Printing & Stationery	E3300	2,000	2,100	2,100	2,200
400	400	Telephones (Internal)	E3333	400	400	400	400
35,900	35,400	Services - St Nicholas Arcade	E3437	35,900	36,600	37,300	38,100
21,600	21,600	Services - Lancs County Council	E3442	21,900	22,400	22,800	23,200
7,100	7,100	Services - Legal Costs	E3461	7,200	7,300	7,500	7,600
500	0	Telephones	E3510	0	0	0	0
900	900	Subscriptions	E3710	900	900	900	1,000
34,100	34,100	Cash Collection Expenses	E3819	42,300	43,000	43,700	44,400
3,900	3,500	Electronic Payments Expenses	E3829	5,000	5,100	5,200	5,300
1,200	1,200	Miscellaneous Advertising	E3930	1,200	1,200	1,300	1,300
3,300	3,300	Equipment Maintenance	E3956	3,300	3,400	3,500	3,500
68,000	66,000	Contracted Services	E4200	75,800	77,200	78,500	79,900
43,800	43,000	CEC Recharge (Outside SLA System)	E6214	43,000	43,000	43,000	43,000
195,200	201,800	Support Recharge from within Service	E6251	217,600	218,000	224,900	230,500
76,700	113,900	Capital Charges (Notional)	E7900	116,300	118,000	118,000	118,000
1,057,300	1,081,100	Total Expenditure		1,134,200	1,155,000	1,180,500	1,204,900
-33,500	-33,500	Rents - General	I8150	-33,500	-33,500	-33,500	-33,500
-100,000	-100,000	Car Parking Fees - Evening Charges	I8529	0	0	0	0
-2,201,700	-2,151,700	Car Parking Fees	I8530	-2,288,200	-2,333,200	-2,378,200	-2,423,200
0	-50,000	Car Parking Contracts	I8531	-72,000	-73,400	-74,800	-76,200
-146,400	-146,400	Car Parking Permits	I8532	-146,400	-149,300	-152,300	-155,200
-139,600	-130,000	Fines	I8573	-139,600	-139,600	-139,600	-139,600
-600	-600	Income - General	I8900	-600	-10,600	-10,800	-11,000
-2,621,800	-2,612,200	Total Income		-2,680,300	-2,739,600	-2,789,200	-2,838,700
-1,564,500	-1,531,100	Cost Centre Total		-1,546,100	-1,584,600	-1,608,700	-1,633,800

Residents On-Street Parking : P2501

4,200	4,200	Printing & Stationery	E3300	4,200	4,200	4,200	4,200
0	200	County Contribution	E3825	4,000	4,000	4,000	4,000
73,000	75,900	CEC Recharge (Outside SLA System)	E6214	72,100	72,100	72,100	72,100
77,200	80,300	Total Expenditure		80,300	80,300	80,300	80,300
-74,300	-80,300	Car Parking Contracts	I8531	-80,300	-80,300	-80,300	-80,300
-74,300	-80,300	Total Income		-80,300	-80,300	-80,300	-80,300
2,900	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Public Realm

Sub Section: Parking

On-Street Parking Services : P2502

800	800	Electricity	E1220	0	0	0	0
3,800	3,800	Equipment and Tools - General	E3090	0	0	0	0
200	200	Printing & Stationery	E3300	0	0	0	0
10,200	8,500	CEC Recharge (Outside SLA System)	E6214	0	0	0	0
15,000	13,300	Total Expenditure		0	0	0	0
-12,800	-11,100	County Contributions	I8015	0	0	0	0
-2,200	-2,200	On-Street Parking Dispensations	I8533	0	0	0	0
-15,000	-13,300	Total Income		0	0	0	0
0	0	Cost Centre Total		0	0	0	0

Bus Route Support : P2801

4,700	200	Grants	E3700	0	0	0	0
4,700	200	Total Expenditure		0	0	0	0
4,700	200	Cost Centre Total		0	0	0	0

Car Parks Vehicle, Plant & Machinery : P6000

12,000	12,000	Contributions to Reserve	EA002	12,000	12,000	12,000	12,000
12,000	12,000	Total Expenditure		12,000	12,000	12,000	12,000
-6,000	-11,000	Contributions from Reserve	IA002	-6,000	-6,000	-6,000	-6,000
-6,000	-11,000	Total Income		-6,000	-6,000	-6,000	-6,000
6,000	1,000	Cost Centre Total		6,000	6,000	6,000	6,000

Sub Section: Highways Partnership

Engineering Section : C2101

316,200	299,200	Salaries - Basic	E0100	0	0	0	0
50,800	50,800	Salaries - Overtime	E0110	0	0	0	0
24,600	23,500	Salaries - National Insurance	E0160	0	0	0	0
36,000	37,600	Salaries - Superannuation	E0170	0	0	0	0
2,000	2,000	Service Training Budget	E0910	0	0	0	0
7,600	7,400	Employee Related Insurances	E0960	0	0	0	0
23,600	24,800	Repair & Mtce Of Vehicles	E2010	0	0	0	0
35,000	27,200	Petrol & Derv	E2020	0	0	0	0
3,500	2,600	Vehicle Licences	E2025	0	0	0	0
4,100	4,100	Tpt & Plant - Casual Hire	E2210	0	0	0	0
27,800	14,200	Tpt & Plant Operating Leases	E2220	0	0	0	0
400	400	Car Allowances - Officers	E2400	0	0	0	0
10,100	9,700	Transport Related Insurance	E2500	0	0	0	0
57,000	55,000	Depot Expenses	E1710	0	0	0	0
300	600	Premises Related Insurance	E1800	0	0	0	0
4,700	4,700	Materials - General	E3030	0	0	0	0
7,300	7,300	Equipment and Tools - General	E3090	0	0	0	0
4,600	4,600	Clothing & Uniforms	E3200	0	0	0	0
12,400	12,400	Services - Waste Disposal	E3405	0	0	0	0
500	500	Services - Medical Fees	E3422	0	0	0	0
300	500	Mobile Telephones	E3514	0	0	0	0
1,800	1,800	Miscellaneous Licences	E3961	0	0	0	0
76,400	77,600	Support Recharge from within Service	E6251	0	0	0	0
33,300	32,700	Support Recharge from other Gen Fund	E6252	0	0	0	0
15,400	10,800	Capital Charges (Notional)	E7900	0	0	0	0
755,700	712,000	Total Expenditure		0	0	0	0
-77,800	-77,800	County Contributions	I8015	0	0	0	0
-677,900	-634,200	Recharges (Outside SLA System)	I8713	0	0	0	0
-755,700	-712,000	Total Income		0	0	0	0
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Public Realm

Sub Section: Highways Partnership

Engineering - Internal Recharge Work : C2103

64,000	200,000	Materials - General	E3030	0	0	0	0
127,000	176,900	CEC Recharge (Outside SLA System)	E6214	0	0	0	0
191,000	376,900	Total Expenditure		0	0	0	0
-191,000	-376,900	Recharges To Other Accounts	18700	0	0	0	0
-191,000	-376,900	Total Income		0	0	0	0
0	0	Cost Centre Total		0	0	0	0

LHP - Daily Response Teams : C2107

53,200	0	Materials - General	E3030	0	0	0	0
69,700	0	CEC Recharge (Outside SLA System)	E6214	0	0	0	0
122,900	0	Total Expenditure		0	0	0	0
-122,900	0	General (CR) - Miscellaneous	18990	0	0	0	0
-122,900	0	Total Income		0	0	0	0
0	0	Cost Centre Total		0	0	0	0

LHP - Gully Emptying : C2108

39,300	39,300	Materials - General	E3030	0	0	0	0
154,600	166,400	CEC Recharge (Outside SLA System)	E6214	0	0	0	0
193,900	205,700	Total Expenditure		0	0	0	0
-193,900	-205,700	General (CR) - Miscellaneous	18990	0	0	0	0
-193,900	-205,700	Total Income		0	0	0	0
0	0	Cost Centre Total		0	0	0	0

LHP - General Maintenance : C2109

82,600	82,600	Materials - General	E3030	0	0	0	0
326,600	290,900	CEC Recharge (Outside SLA System)	E6214	0	0	0	0
409,200	373,500	Total Expenditure		0	0	0	0
-409,200	-373,500	General (CR) - Miscellaneous	18990	0	0	0	0
-409,200	-373,500	Total Income		0	0	0	0
0	0	Cost Centre Total		0	0	0	0

Highways Reserve : C6001

0	0	Contributions from Reserve	IA002	-209,400	0	0	0
0	0	Total Income		-209,400	0	0	0
0	0	Cost Centre Total		-209,400	0	0	0

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Repairs & Maintenance							
Sub Section: Management & Admin							
Repairs & Maintenance Section M & A : C1001							
679,700	557,800	Salaries - Basic	E0100	539,300	549,200	520,800	529,000
44,900	37,600	Salaries - National Insurance	E0160	49,500	50,600	47,600	48,400
81,600	66,000	Salaries - Superannuation	E0170	64,400	65,600	66,600	67,600
-6,500	0	Provision For Staff Turnover	E0199	0	0	0	0
2,900	2,900	Service Training Budget	E0910	2,900	3,000	3,100	3,100
6,400	7,100	Employee Related Insurances	E0960	7,800	8,500	9,200	9,900
0	300	Retirement Gifts	E0991	0	0	0	0
2,300	2,700	Repair & Mtce Of Vehicles	E2010	2,700	2,800	2,800	2,900
6,600	3,400	Petrol & Derv	E2020	3,300	3,200	3,300	3,300
1,100	1,100	Vehicle Licences	E2025	1,100	1,100	1,200	1,200
27,700	19,900	Car Allowances - Officers	E2400	16,700	17,100	17,400	17,700
4,200	4,400	Transport Related Insurance	E2500	4,800	5,300	5,700	6,200
200	1,000	Electricity	E1220	600	600	700	700
1,400	1,500	Rates	E1310	1,500	1,600	1,600	1,700
600	400	Water Services	E1400	400	400	400	400
300	300	Premises Related Insurance	E1800	300	400	400	400
300	500	Protective Clothing	E3220	300	300	300	300
1,000	800	Printing & Stationery	E3300	800	800	800	900
200	200	Telephones (Internal)	E3333	200	200	200	200
500	300	Photocopying (Internal)	E3334	300	300	300	300
8,600	8,600	Services - Waste Disposal	E3405	8,700	8,900	9,100	9,200
400	400	Services - Medical Fees	E3422	400	400	400	400
0	800	Stock Condition/Housing Needs Survey	E3427	0	0	0	0
21,400	13,200	Apprenticeship Scheme	E3464	3,300	0	0	0
1,700	2,800	Mobile Telephones	E3514	2,800	2,800	2,800	2,800
4,800	4,800	Software Miscellaneous	E3592	4,900	5,000	5,100	5,200
100	0	Subsistence	E3600	0	0	0	0
3,200	3,600	Miscellaneous Insurances	E3900	4,000	4,300	4,700	5,000
30,100	30,100	Support Recharge from within Service	E6251	29,700	29,900	27,100	27,700
63,900	62,300	Support Recharge from other Gen Fund	E6252	69,900	67,700	69,500	70,900
9,400	8,700	Capital Charges (Notional)	E7900	8,700	8,700	6,800	8,600
999,000	843,500	Total Expenditure		829,300	838,700	807,900	824,000
0	-700	Private Telephone Income	I8018	0	0	0	0
-10,400	-10,400	Administration Charges	I8582	-10,600	-10,800	-11,000	-11,200
-837,500	-702,300	Recharge Income from within Service	I8751	-689,300	-697,000	-668,200	-682,200
-80,200	-67,300	Recharge Income - Housing Rev A/C	I8753	-66,000	-66,800	-64,000	-65,300
-70,900	-62,800	Capital Staff Salaries	I8933	-63,400	-64,100	-64,700	-65,300
-999,000	-843,500	Total Income		-829,300	-838,700	-807,900	-824,000
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Repairs & Maintenance

Sub Section: Operating Account

RMS Operating Account : C2200

911,200	910,500	Salaries - Basic	E0100	1,163,900	1,206,400	1,244,200	1,271,900
24,200	24,200	Salaries - Overtime	E0110	26,400	26,700	27,000	27,300
34,500	34,500	Salaries - Standby Payment	E0111	40,500	40,900	41,300	41,700
65,500	59,900	Salaries - National Insurance	E0160	105,300	110,600	115,300	118,500
94,200	107,600	Salaries - Superannuation	E0170	136,200	141,500	146,200	149,800
1,000	1,000	Service Training Budget	E0910	2,000	2,000	2,200	2,200
19,700	21,200	Employee Related Insurances	E0960	31,400	34,300	37,200	40,100
18,000	21,000	Repair & Mtce Of Vehicles	E2010	30,500	31,100	31,800	32,400
52,000	31,400	Petrol & Derv	E2020	35,500	35,000	35,500	35,900
8,800	9,000	Vehicle Licences	E2025	10,200	10,400	10,700	10,900
8,300	0	Tpt & Plant - Casual Hire	E2210	1,000	1,000	1,100	1,100
34,400	34,300	Transport Related Insurance	E2500	48,400	52,800	57,200	61,600
77,600	74,700	Depot Expenses	E1710	109,500	113,100	115,500	117,800
0	0	Premises Related Insurance	E1800	700	700	800	800
502,400	502,400	Materials - General	E3030	511,900	522,100	532,100	542,300
22,400	22,400	Equipment and Tools - General	E3090	24,700	25,300	25,700	26,300
9,800	9,800	Clothing & Uniforms	E3200	11,400	11,700	11,900	12,100
31,000	31,000	Services - Waste Disposal	E3405	33,500	34,200	34,800	35,500
0	1,000	Services - Transport (Ctrack)	E3409	1,600	1,600	1,600	1,600
1,000	500	Services - Medical Fees	E3422	700	700	700	700
3,700	4,000	Mobile Telephones	E3514	4,500	4,500	4,500	4,500
6,100	6,100	Software Miscellaneous	E3592	6,200	6,300	6,400	6,600
1,300	300	Subscriptions	E3710	300	300	300	300
368,100	308,500	Support Recharge from within Service	E6251	342,800	350,700	335,900	343,300
83,700	81,800	Support Recharge from other Gen Fund	E6252	111,600	108,400	110,400	112,300
102,300	96,600	Capital Charges (Notional)	E7900	107,400	107,400	105,300	119,900
2,481,200	2,393,700	Total Expenditure		2,898,100	2,979,700	3,035,600	3,117,400
0	-500	Private Telephone Income	I8018	0	0	0	0
-3,000	-1,600	Sales - Scrap	I8104	-1,600	-1,600	-1,600	-1,600
-1,602,300	-1,624,000	Recharges To Other Accounts	I8700	-2,132,700	-2,214,300	-2,270,200	-2,352,000
-875,900	-767,600	Internal Charges - Planned Maintenance	I8732	-763,800	-763,800	-763,800	-763,800
-2,481,200	-2,393,700	Total Income		-2,898,100	-2,979,700	-3,035,600	-3,117,400
0	0	Cost Centre Total		0	0	0	0

Sub Section: Planned Maintenance

Planned Maintenance : C2201

276,900	276,900	R & M - Buildings	E1001	50,800	51,800	52,800	53,800
610,100	610,100	Gas Partnership Agreement	E1005	619,300	631,500	643,700	655,900
73,200	73,200	Contract Maintenance	E1006	74,300	75,800	77,200	78,700
66,400	66,400	R & M - Environmental Works	E1009	67,500	68,800	70,200	71,500
260,100	225,100	Rota Painting	E1010	253,800	258,800	263,800	268,800
113,500	95,000	Electrical Inspections	E1011	101,500	103,500	105,500	107,500
0	179,200	Services - Consultants	E3420	0	0	0	0
99,500	83,500	Support Recharge from within Service	E6251	82,200	83,500	80,500	82,100
700	700	Support Recharge - Housing Rev A/C	E6253	600	600	600	700
1,500,400	1,610,100	Total Expenditure		1,250,000	1,274,300	1,294,300	1,319,000
-1,500,400	-1,610,100	Internal Charges - Planned Maintenance	I8732	-1,250,000	-1,274,300	-1,294,300	-1,319,000
-1,500,400	-1,610,100	Total Income		-1,250,000	-1,274,300	-1,294,300	-1,319,000
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Repairs & Maintenance

Sub Section: Responsive Repairs

Responsive Repairs : C2202

659,900	714,800	R & M - Buildings	E1001	844,800	915,100	968,500	1,027,000
550,000	536,800	Void Maintenance - Internal	E1002	623,600	627,300	631,000	634,500
474,700	469,400	Void Maintenance - External	E1004	454,300	463,300	472,200	481,200
10,400	10,400	Decorating Vouchers	E1012	10,600	10,800	11,000	11,200
100,000	100,000	R & M - General	E1041	100,000	100,000	100,000	100,000
637,700	621,900	Contracted Services	E3470	564,800	576,000	587,100	598,200
369,300	309,700	Support Recharge from within Service	E6251	308,400	315,400	304,300	310,800
242,700	239,700	Support Recharge - Housing Rev A/C	E6253	227,200	230,100	233,500	238,600
3,044,700	3,002,700	Total Expenditure		3,133,700	3,238,000	3,307,600	3,401,500
-10,400	-10,400	General Fees & Charges	I8570	-10,600	-10,800	-11,000	-11,200
-3,034,300	-2,992,300	Internal Charges - Responsive Maintenanc	I8731	-3,123,100	-3,227,200	-3,296,600	-3,390,300
-3,044,700	-3,002,700	Total Income		-3,133,700	-3,238,000	-3,307,600	-3,401,500
0	0	Cost Centre Total		0	0	0	0

Rechargeable Repairs : C2203

100,000	100,000	R & M - Buildings	E1001	100,000	100,000	100,000	100,000
100,000	100,000	Total Expenditure		100,000	100,000	100,000	100,000
-100,000	-100,000	General (CR) - Miscellaneous	I8990	-100,000	-100,000	-100,000	-100,000
-100,000	-100,000	Total Income		-100,000	-100,000	-100,000	-100,000
0	0	Cost Centre Total		0	0	0	0

Insurance Repairs : C2204

17,400	17,400	R & M - Buildings	E1001	17,400	17,400	17,400	17,400
20,000	20,000	Contracted Services	E3470	20,000	20,000	20,000	20,000
37,400	37,400	Total Expenditure		37,400	37,400	37,400	37,400
-37,400	-37,400	General (CR) - Miscellaneous	I8990	-37,400	-37,400	-37,400	-37,400
-37,400	-37,400	Total Income		-37,400	-37,400	-37,400	-37,400
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Safety							
Sub Section: CCTV							
CCTV Operation : P2600							
200	200	Electricity	<i>E1220</i>	200	0	0	0
2,200	2,600	Premises Related Insurance	<i>E1800</i>	2,900	0	0	0
30,400	28,300	Hire Of Equipment	<i>E3040</i>	28,700	0	0	0
300	300	Equipment and Tools - General	<i>E3090</i>	300	0	0	0
85,200	82,900	Contracted Services	<i>E3470</i>	84,100	0	0	0
300	300	Subscriptions	<i>E3710</i>	300	0	0	0
47,800	53,000	Equipment Maintenance	<i>E3956</i>	53,800	0	0	0
3,700	3,600	Support Recharge from other Gen Fund	<i>E6252</i>	3,700	0	0	0
170,100	171,200	Total Expenditure		174,000	0	0	0
170,100	171,200	Cost Centre Total		174,000	0	0	0

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Safety

Sub Section: Vehicle Maintenance

Vehicle Maintenance : C2080

197,800	199,600	Salaries - Basic	E0100	210,900	221,800	225,900	228,000
4,000	4,000	Salaries - Overtime	E0110	4,000	4,100	4,100	4,200
5,600	5,600	Salaries - Standby Payment	E0111	5,700	5,700	5,800	5,800
13,500	14,000	Salaries - National Insurance	E0160	20,200	21,600	22,100	22,400
24,700	26,700	Salaries - Superannuation	E0170	27,400	28,900	29,400	29,600
600	600	Salaries - Other	E0190	600	600	600	600
1,000	3,400	Service Training Budget	E0910	1,000	1,000	1,100	1,100
5,000	4,600	Employee Related Insurances	E0960	5,100	5,500	6,000	6,400
1,500	1,800	Repair & Mtce Of Vehicles	E2010	1,800	1,900	1,900	1,900
1,300	1,800	Petrol & Derv	E2020	1,700	1,700	1,700	1,700
600	500	Vehicle Licences	E2025	500	500	500	500
100	100	Car Allowances - Officers	E2400	100	100	100	100
1,700	1,800	Transport Related Insurance	E2500	2,000	2,200	2,300	2,500
11,100	11,100	R & M - Buildings	E1001	11,300	11,500	11,700	11,900
6,200	7,200	Other Fixed Plant	E1190	7,300	7,500	7,600	7,700
6,500	6,500	Electricity	E1220	6,800	7,000	7,200	7,300
8,700	8,700	Gas	E1230	8,700	8,800	9,100	9,400
29,300	29,300	Rent	E1300	29,300	29,300	29,300	29,300
16,200	16,200	Rates	E1310	16,600	17,000	17,500	18,000
1,600	1,600	Water Services	E1400	1,600	1,700	1,700	1,700
2,600	2,900	Building Cleaning Recharge	E1695	3,000	3,000	3,000	3,000
1,800	2,200	Premises Related Insurance	E1800	2,400	2,600	2,900	3,100
19,700	9,900	Materials - General	E3030	12,900	13,200	13,400	13,700
700	700	Clothing & Uniforms	E3200	700	700	700	800
100	100	Telephones (Internal)	E3333	100	100	100	100
2,300	2,300	Services - Waste Disposal	E3405	2,300	2,400	2,400	2,500
900	1,600	Subscriptions	E3710	1,200	1,200	1,200	1,300
1,200	0	Health And Safety	E3925	0	0	0	0
14,800	15,100	Support Recharge from within Service	E6251	14,800	15,000	13,500	13,800
14,500	14,100	Support Recharge from other Gen Fund	E6252	16,300	15,600	16,100	16,400
400	0	Capital Charges (Notional)	E7900	0	2,500	2,500	4,100
396,000	394,000	Total Expenditure		416,300	434,700	441,400	448,900
-396,000	-394,000	Recharges To Other Accounts	18700	-416,300	-434,700	-441,400	-448,900
-396,000	-394,000	Total Income		-416,300	-434,700	-441,400	-448,900
0	0	Cost Centre Total		0	0	0	0

Vehicle Maintenance - External Recharges : C2083

1,000	1,000	Miscellaneous Expenditure	E3990	1,000	1,000	1,000	1,000
4,000	4,000	CEC Recharge (Outside SLA System)	E6214	4,000	4,000	4,000	4,000
5,000	5,000	Total Expenditure		5,000	5,000	5,000	5,000
-5,000	-5,000	General (CR) - Miscellaneous	18990	-5,000	-5,000	-5,000	-5,000
-5,000	-5,000	Total Income		-5,000	-5,000	-5,000	-5,000
0	0	Cost Centre Total		0	0	0	0

Pool Cars : C2085

0	1,000	Repair & Mtce Of Vehicles	E2010	1,000	1,000	1,000	1,000
0	2,500	Petrol & Derv	E2020	3,200	3,100	3,200	3,200
0	16,900	Tpt & Plant - Casual Hire	E2210	22,200	22,700	23,100	23,500
0	5,300	Transport Related Insurance	E2500	5,800	6,400	6,900	7,400
0	25,700	Total Expenditure		32,200	33,200	34,200	35,100
0	-8,600	Contributions from HRA	18719	-10,700	-11,100	-11,400	-11,700
0	-8,600	Total Income		-10,700	-11,100	-11,400	-11,700
0	17,100	Cost Centre Total		21,500	22,100	22,800	23,400

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Waste/Recycling							
Sub Section: Building Cleaning							
Building Cleaning : C2070							
225,800	227,700	Salaries - Basic	E0100	243,700	236,700	239,400	242,000
14,100	16,100	Salaries - Overtime	E0110	14,200	14,400	14,500	14,700
3,600	2,500	Salaries - National Insurance	E0160	4,900	5,000	5,000	5,100
16,400	18,900	Salaries - Superannuation	E0170	19,200	19,300	19,600	19,800
5,200	5,300	Employee Related Insurances	E0960	5,800	6,400	6,900	7,400
600	600	Car Allowances - Officers	E2400	600	600	600	600
6,100	6,700	Window Cleaning	E1610	6,800	6,900	7,100	7,200
300	500	Premises Related Insurance	E1800	600	600	700	700
7,900	7,900	Materials - General	E3030	9,000	9,200	9,300	9,500
400	400	Plastic Refuse Sacks	E3032	400	400	400	400
3,100	3,100	Equipment and Tools - General	E3090	3,100	3,200	3,300	3,300
300	300	Clothing & Uniforms	E3200	300	300	300	300
200	0	Services - Medical Fees	E3422	0	0	0	0
100	100	Mobile Telephones	E3514	100	100	100	100
13,500	13,700	Support Recharge from within Service	E6251	13,500	13,600	12,300	12,600
27,500	26,900	Support Recharge from other Gen Fund	E6252	30,900	29,600	30,500	31,100
325,100	330,700	Total Expenditure		353,100	346,300	350,000	354,800
-322,100	-327,700	Recharges To Other Accounts	I8700	-350,100	-343,300	-347,000	-351,800
-3,000	-3,000	Building Cleaning Variations	I8723	-3,000	-3,000	-3,000	-3,000
-325,100	-330,700	Total Income		-353,100	-346,300	-350,000	-354,800
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Waste/Recycling							
Sub Section: Household Waste Collection							
Three Stream Waste Collection : C2030							
1,564,500	1,493,800	Salaries - Basic	E0100	1,557,800	1,580,700	1,602,600	1,630,500
67,700	80,000	Salaries - Overtime	E0110	55,600	71,400	72,100	72,800
97,500	94,700	Salaries - National Insurance	E0160	130,200	134,700	136,900	140,000
189,600	188,900	Salaries - Superannuation	E0170	190,900	193,800	196,300	199,800
0	0	Provision For Staff Turnover	E0199	-60,000	-60,700	-61,400	-62,100
6,000	4,000	Service Training Budget	E0910	3,100	3,100	3,200	3,300
35,800	36,400	Employee Related Insurances	E0960	40,000	43,700	47,300	51,000
198,800	223,200	Repair & Mtce Of Vehicles	E2010	225,200	230,500	233,200	237,600
307,000	254,000	Petrol & Derv	E2020	234,100	222,800	221,000	223,000
15,900	13,000	Vehicle Licences	E2025	13,200	13,500	13,700	14,000
2,100	0	Tpt & Plant - Casual Hire	E2210	0	0	0	0
200	200	Car Allowances - Officers	E2400	200	200	200	200
22,700	23,800	Transport Related Insurance	E2500	26,200	28,600	30,900	33,300
33,200	32,500	Depot Expenses	E1710	42,300	42,700	42,900	44,000
116,000	116,200	Equipment Operating Leases	E3011	95,100	40,400	0	0
4,000	4,000	Materials - General	E3030	4,100	4,100	4,200	4,300
20,300	16,300	Plastic Refuse Sacks	E3032	16,500	16,900	17,200	17,500
155,300	125,300	Equipment and Tools - General	E3090	93,200	95,100	96,900	98,700
28,300	28,300	Clothing & Uniforms	E3200	28,700	29,300	29,900	30,400
6,500	5,500	Printing & Stationery	E3300	5,600	5,700	5,800	5,900
1,500	0	Services - Recycling Initiatives	E3402	0	0	0	0
1,700	1,700	Services - Recyclable Materials	E3408	1,700	1,800	1,800	1,800
0	700	Services - Transport (Ctrack)	E3409	1,100	1,100	1,100	1,100
1,000	1,000	Services - Medical Fees	E3422	500	500	600	600
11,400	10,800	Distribution Costs	E3435	11,000	11,200	11,400	11,600
0	0	Contracted Services	E3470	20,000	0	0	0
1,300	1,200	Mobile Telephones	E3514	600	700	600	500
600	400	Subscriptions	E3710	400	400	400	400
0	0	Marketing & Promotion	E3934	55,000	0	0	0
266,500	263,800	Support Recharge from within Service	E6251	256,600	254,800	228,000	232,900
559,600	556,800	Support Recharge from other Gen Fund	E6252	595,400	585,900	600,700	612,900
572,600	532,200	Capital Charges (Notional)	E7900	529,600	625,700	712,700	625,700
76,200	76,200	Finance Lease Depreciation	E7904	57,800	34,500	0	0
4,363,800	4,184,900	Total Expenditure		4,231,700	4,213,100	4,250,200	4,231,700
-1,220,000	-1,220,000	County Contributions	I8015	-1,220,000	-1,220,000	0	0
-3,500	-7,500	Domestic Collections	I8432	-7,600	-7,800	-7,900	-8,100
0	0	Green Waste Collection	I8466	-580,000	-870,000	-887,400	-905,100
-10,200	-20,200	General Fees & Charges	I8570	-87,800	-89,600	-91,400	-93,200
-12,000	-12,000	Recharges To Other Accounts	I8700	-12,000	-12,000	-12,000	-12,000
-101,000	-100,700	Finance Lease Reversals	I8955	-76,200	-32,400	0	0
-1,346,700	-1,360,400	Total Income		-1,983,600	-2,231,800	-998,700	-1,018,400
3,017,100	2,824,500	Cost Centre Total		2,248,100	1,981,300	3,251,500	3,213,300
Environmental Enforcement (PCSO's): C2034							
99,000	99,000	Contracted Services	E4200	0	0	0	0
99,000	99,000	Total Expenditure		0	0	0	0
99,000	99,000	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Environmental Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Waste/Recycling							
Sub Section: Household Waste Collection							
Bulky Waste Collection : C2035							
5,500	4,600	Repair & Mtce Of Vehicles	E2010	4,700	4,800	4,900	4,900
5,700	4,400	Petrol & Derv	E2020	4,200	4,200	4,200	4,300
300	200	Vehicle Licences	E2025	200	200	200	200
1,700	900	Transport Related Insurance	E2500	1,000	1,100	1,200	1,300
148,100	148,100	Services - General	E3400	150,300	153,300	156,200	159,200
1,000	1,000	Services - Waste Disposal	E3405	1,000	1,000	1,100	1,100
300	0	Capital Charges (Notional)	E7900	0	0	3,800	3,800
162,600	159,200	Total Expenditure		161,400	164,600	171,600	174,800
-15,300	-15,300	Sales - Goods Resold	I8102	-15,500	-15,800	-16,100	-16,400
-1,200	-1,200	Sales - Scrap	I8104	-1,200	-1,200	-1,300	-1,300
-45,200	-45,200	Domestic Collections	I8432	-52,500	-53,500	-54,500	-55,500
-61,700	-61,700	Total Income		-69,200	-70,500	-71,900	-73,200
100,900	97,500	Cost Centre Total		92,200	94,100	99,700	101,600

Sub Section: Trade Waste

Trade Refuse : C2032

178,800	178,800	Salaries - Basic	E0100	181,200	183,600	186,000	188,400
24,000	24,000	Salaries - Overtime	E0110	24,200	24,500	24,700	25,000
13,000	11,200	Salaries - National Insurance	E0160	18,200	18,400	18,600	18,900
23,200	23,800	Salaries - Superannuation	E0170	23,500	23,900	24,200	24,500
3,900	4,200	Employee Related Insurances	E0960	4,600	5,000	5,500	5,900
19,500	36,500	Repair & Mtce Of Vehicles	E2010	37,000	37,800	38,500	39,200
61,200	54,900	Petrol & Derv	E2020	51,500	50,200	50,900	51,500
1,400	2,100	Vehicle Licences	E2025	2,100	2,200	2,200	2,300
3,400	3,500	Transport Related Insurance	E2500	3,900	4,200	4,600	4,900
11,200	10,700	Depot Expenses	E1710	13,900	14,400	14,700	15,100
300	300	Materials - General	E3030	300	300	300	300
20,400	20,400	Materials For Resale	E3031	20,700	21,100	21,500	21,900
10,400	6,600	Plastic Refuse Sacks	E3032	6,700	6,800	7,000	7,100
700	700	Printing & Stationery	E3300	700	700	700	800
102,500	104,300	Services - Waste Disposal	E3405	110,600	111,900	114,800	118,100
281,500	280,500	Landfill Tax	E3411	283,700	287,800	295,900	307,700
85,700	85,800	Support Recharge from within Service	E6251	84,500	85,300	77,100	78,900
36,400	36,300	Support Recharge from other Gen Fund	E6252	39,500	38,800	39,700	40,400
500	0	Capital Charges (Notional)	E7900	0	5,700	5,700	5,700
19,000	19,000	Finance Lease Depreciation	E7904	14,400	8,600	0	0
897,000	903,600	Total Expenditure		921,200	931,200	932,600	956,600
-1,231,500	-1,223,300	Trade Refuse Collections	I8434	-1,265,100	-1,290,000	-1,315,000	-1,339,900
-25,300	-25,200	Finance Lease Reversals	I8955	-19,100	-8,100	0	0
-1,256,800	-1,248,500	Total Income		-1,284,200	-1,298,100	-1,315,000	-1,339,900
-359,800	-344,900	Cost Centre Total		-363,000	-366,900	-382,400	-383,300

2015/16 Budget £	2015/16 Revised £
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Governance Services

2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Democratic Services

Democratic Services Mgt & Admin : D1000

309,800	280,200	Salaries - Basic	E0100	298,400	303,300	308,400	314,200
21,500	20,100	Salaries - National Insurance	E0160	27,600	28,200	28,700	29,400
37,100	33,600	Salaries - Superannuation	E0170	36,100	36,500	37,100	37,900
-3,300	0	Provision For Staff Turnover	E0199	-10,000	-10,100	-10,200	-10,300
6,400	3,400	Service Training Budget	E0910	3,500	3,500	3,600	3,700
3,200	3,200	Employee Related Insurances	E0960	3,500	3,800	4,200	4,500
500	700	Use Of Public Tpt - Officers	E2300	700	700	700	800
1,000	700	Car Allowances - Officers	E2400	700	700	700	800
300	300	Office Equipment	E3000	300	300	300	300
600	600	Printing & Stationery	E3300	600	600	600	600
500	700	Books & Periodicals	E3310	700	700	700	800
1,100	800	Printing (Internal)	E3332	800	800	800	800
700	700	Telephones (Internal)	E3333	700	700	700	700
2,500	2,500	Photocopying (Internal)	E3334	1,300	1,200	1,100	1,000
500	600	Postage (Internal)	E3336	600	600	600	600
400	400	Services - General	E3400	400	400	400	400
100	0	Mobile Telephones	E3514	0	0	0	0
6,900	8,200	Software Committee Management	E3566	7,100	7,200	7,400	7,500
100	100	Subsistence	E3600	100	100	100	100
900	1,400	Miscellaneous Advertising	E3930	1,400	1,400	1,500	1,500
58,500	54,400	Support Recharge from within Service	E6251	55,400	56,500	56,100	57,100
118,800	115,700	Support Recharge from other Gen Fund	E6252	117,900	113,900	119,700	123,200
568,100	528,300	Total Expenditure		547,800	551,000	563,200	575,600
-554,900	-516,000	Recharge Income from within Service	I8751	-535,100	-538,200	-550,100	-562,200
-13,200	-12,300	Recharge Income from other Gen Fund	I8752	-12,700	-12,800	-13,100	-13,400
-568,100	-528,300	Total Income		-547,800	-551,000	-563,200	-575,600
0	0	Cost Centre Total		0	0	0	0

Local Govt Association Subscriptions : D2100

10,700	10,700	Subscriptions	E3710	10,700	10,700	10,700	10,700
10,700	10,700	Total Expenditure		10,700	10,700	10,700	10,700
10,700	10,700	Cost Centre Total		10,700	10,700	10,700	10,700

Civic & Mayoral Expenses : D2200

18,500	10,000	Central Transport - General	E2100	18,800	19,100	19,500	19,900
7,400	5,000	Civic Receptions & Mayoral Functions	E3130	7,500	7,700	7,800	8,000
2,100	2,100	Remembrance Day	E3131	2,100	2,200	2,200	2,300
300	300	Holocaust Memorial Day	E3132	300	300	300	300
100	0	Printing & Stationery	E3300	0	0	0	0
800	200	Photocopying (Internal)	E3334	100	100	100	100
400	300	Postage (Internal)	E3336	300	300	300	300
0	100	Mobile Telephones	E3514	100	100	100	100
8,200	8,100	Mayoral Allowances	E3630	8,100	8,100	8,100	8,100
3,000	3,700	Miscellaneous Insurances	E3900	4,100	4,400	4,800	5,200
43,200	40,800	Support Recharge from within Service	E6251	42,300	42,600	43,500	44,500
55,900	56,300	Support Recharge from other Gen Fund	E6252	58,100	57,900	58,800	59,800
139,900	126,900	Total Expenditure		141,800	142,800	145,500	148,600
139,900	126,900	Cost Centre Total		141,800	142,800	145,500	148,600

2015/16 Budget £	2015/16 Revised £	Governance Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Democratic Services							
Democratic Representation : D2300							
2,700	2,600	Salaries - National Insurance	E0160	2,600	2,700	2,700	2,700
1,100	1,100	Catering Provisions	E3100	1,100	1,100	1,200	1,200
200	300	Printing & Stationery	E3300	300	300	300	300
2,100	2,100	Information Management	E3327	2,100	2,200	2,200	2,300
500	200	IT Consumables	E3335	200	200	200	200
200	200	Services - Consultants	E3420	200	200	200	200
700	700	Conferences & Seminars	E3610	700	700	700	800
200,700	199,700	Members Exps - Basic Allowance	E3620	201,000	201,000	201,000	201,000
84,000	80,700	Members Exps - Special Resp	E3621	81,200	81,200	81,200	81,200
7,200	2,100	Member - Training	E3624	2,100	2,200	2,200	2,300
5,100	3,500	Members Expenses - Travel	E3626	3,600	3,600	3,700	3,800
100	100	Independent Panel Expenses	E3627	100	100	100	100
322,200	299,300	Support Recharge from within Service	E6251	310,300	312,100	319,200	326,000
417,500	412,500	Support Recharge from other Gen Fund	E6252	426,100	425,000	431,400	439,200
1,044,300	1,005,100	Total Expenditure		1,031,600	1,032,600	1,046,300	1,061,300
1,044,300	1,005,100	Cost Centre Total		1,031,600	1,032,600	1,046,300	1,061,300

City Council Elections : D2400

400	400	Photocopying (Internal)	E3334	200	200	200	200
100	2,200	Postage (Internal)	E3336	200	200	200	2,200
111,700	176,700	Services - General	E3400	8,200	8,400	8,500	180,700
58,300	54,200	Support Recharge from within Service	E6251	56,200	56,500	57,800	59,000
170,500	233,500	Total Expenditure		64,800	65,300	66,700	242,100
0	0	Receipts From Other Bodies	I8023	0	0	0	-14,100
0	0	Total Income		0	0	0	-14,100
170,500	233,500	Cost Centre Total		64,800	65,300	66,700	228,000

Electoral Registration : D2401

4,600	4,600	Office Equipment	E3000	4,700	4,800	4,900	4,900
17,000	17,000	Printing & Stationery	E3300	17,300	17,600	17,900	18,300
1,500	2,400	Photocopying (Internal)	E3334	1,200	1,100	1,000	900
5,500	5,000	Postage (Internal)	E3336	5,000	5,000	5,000	5,000
32,000	17,000	Services - General	E3400	32,500	33,100	33,800	34,400
20,200	15,200	Postages	E3500	20,500	20,900	21,300	21,700
14,500	14,500	Miscellaneous Licences	E3961	14,700	15,000	15,300	15,600
130,900	121,700	Support Recharge from within Service	E6251	126,200	126,900	129,700	132,600
3,400	3,400	Support Recharge from other Gen Fund	E6252	3,500	3,600	3,600	3,600
229,600	200,800	Total Expenditure		225,600	228,000	232,500	237,000
-2,100	-2,100	Sales - Publications & Data	I8100	-2,100	-2,200	-2,200	-2,300
-2,100	-2,100	Total Income		-2,100	-2,200	-2,200	-2,300
227,500	198,700	Cost Centre Total		223,500	225,800	230,300	234,700

City Council Elections Reserve : D6001

0	0	Contributions to Reserve	EA002	40,000	40,000	40,000	40,000
0	0	Total Expenditure		40,000	40,000	40,000	40,000
0	0	Contributions from Reserve	IA002	0	0	0	-160,000
0	0	Total Income		0	0	0	-160,000
0	0	Cost Centre Total		40,000	40,000	40,000	-120,000

2015/16 Budget £	2015/16 Revised £	Governance Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Human Resources & Org Devt

Corporate & Partnerships Initiatives : B4003

3,700	1,600	Corporate Initiatives	E3314	0	0	0	0
5,300	5,300	Performance Improvement Support	E3315	5,400	5,500	5,600	5,700
2,000	0	Partnership Development	E3812	0	0	0	0
11,000	6,900	Total Expenditure		5,400	5,500	5,600	5,700
11,000	6,900	Cost Centre Total		5,400	5,500	5,600	5,700

Council for Voluntary Service Grant : B4007

36,700	36,700	Grants	E3700	37,300	0	0	0
36,700	36,700	Total Expenditure		37,300	0	0	0
36,700	36,700	Cost Centre Total		37,300	0	0	0

Community Advice Network : B4008

14,500	14,500	Grants	E3700	14,700	0	0	0
14,500	14,500	Total Expenditure		14,700	0	0	0
14,500	14,500	Cost Centre Total		14,700	0	0	0

Age Concern, Lancs : B4011

7,200	7,200	Grants	E3700	7,300	0	0	0
7,200	7,200	Total Expenditure		7,300	0	0	0
7,200	7,200	Cost Centre Total		7,300	0	0	0

Lancaster District Samaritans : B4012

2,000	2,000	Grants	E3700	2,000	0	0	0
2,000	2,000	Total Expenditure		2,000	0	0	0
2,000	2,000	Cost Centre Total		2,000	0	0	0

Citizens Advice : B4014

170,800	170,800	Grants	E3700	173,400	0	0	0
170,800	170,800	Total Expenditure		173,400	0	0	0
170,800	170,800	Cost Centre Total		173,400	0	0	0

LESS Grants : B4019

4,200	4,200	Grants	E3700	0	0	0	0
4,200	4,200	Total Expenditure		0	0	0	0
4,200	4,200	Cost Centre Total		0	0	0	0

Small Grants : B4020

12,200	12,200	Grants	E3700	12,400	0	0	0
12,200	12,200	Total Expenditure		12,400	0	0	0
12,200	12,200	Cost Centre Total		12,400	0	0	0

Unallocated VCFS Grants : B4021

0	0	Grants	E3700	0	257,500	262,700	267,900
0	0	Total Expenditure		0	257,500	262,700	267,900
0	0	Cost Centre Total		0	257,500	262,700	267,900

2015/16 Budget £	2015/16 Revised £	Governance Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Human Resources & Org Devt

Victim Support Scheme : B4022

2015/16 Budget £	2015/16 Revised £	Grants	E3700	2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
5,200	5,200			5,300	0	0	0
5,200	5,200	Total Expenditure		5,300	0	0	0
5,200	5,200	Cost Centre Total		5,300	0	0	0

Performance Reward Grant Reserve : B6007

2015/16 Budget £	2015/16 Revised £	Contributions from Reserve	IA002	2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
-12,000	-19,000			0	0	0	0
-12,000	-19,000	Total Income		0	0	0	0
-12,000	-19,000	Cost Centre Total		0	0	0	0

Human Resources & Organisational Devt : L1001

2015/16 Budget £	2015/16 Revised £			2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
342,200	316,200	Salaries - Basic	E0100	340,700	353,300	334,900	337,600
0	100	Salaries - Overtime	E0110	0	0	0	0
23,000	20,900	Salaries - National Insurance	E0160	30,100	32,700	30,800	31,400
40,700	43,700	Salaries - Superannuation	E0170	44,200	45,900	43,500	43,900
-2,900	0	Provision For Staff Turnover	E0199	-10,000	-10,100	-10,200	-10,300
5,100	5,100	Service Training Budget	E0910	5,200	5,300	5,400	5,500
35,900	35,900	Corporate Training Budget	E0912	36,400	37,200	37,900	38,600
6,700	6,000	Employee Related Advertising	E0920	6,100	6,200	6,300	6,500
1,900	3,600	Employee Related Insurances	E0960	4,000	4,300	4,700	5,000
1,500	2,200	Long Service Awards	E0992	1,500	1,500	1,500	1,500
1,600	600	Use Of Public Tpt - Officers	E2300	600	600	600	600
2,200	1,200	Car Allowances - Officers	E2400	1,200	1,200	1,300	1,300
1,000	1,000	Office Equipment	E3000	500	500	500	500
2,400	1,400	Printing & Stationery	E3300	1,400	1,400	1,500	1,500
600	300	Books & Periodicals	E3310	300	300	300	300
800	600	Printing (Internal)	E3332	600	600	600	600
1,600	1,600	Telephones (Internal)	E3333	1,600	1,600	1,600	1,600
4,100	2,500	Photocopying (Internal)	E3334	1,300	1,200	1,100	1,000
1,700	1,600	Postage (Internal)	E3336	1,600	1,600	1,600	1,600
5,300	5,300	Services - Consultants	E3420	5,400	5,500	5,600	5,700
39,900	41,100	Services - Medical Fees	E3422	42,100	42,100	42,100	42,100
200	200	Mobile Telephones	E3514	100	100	100	100
2,200	2,200	Computer Equipment	E3540	0	0	0	0
700	0	Software Miscellaneous	E3592	0	0	0	0
400	400	Subsistence	E3600	400	400	400	400
1,000	0	Conferences & Seminars	E3610	0	0	0	0
5,000	5,000	Subscriptions	E3710	5,000	5,000	5,000	5,000
300	0	Hospitality	E3950	0	0	0	0
26,100	22,500	Support Recharge from within Service	E6251	22,100	22,600	23,100	23,500
244,800	239,100	Support Recharge from other Gen Fund	E6252	241,700	235,900	245,400	252,300
796,000	760,300	Total Expenditure		784,100	796,900	785,600	797,800
-85,400	-81,700	Recharge Income from within Service	I8751	-84,200	-85,600	-84,400	-85,600
-666,000	-636,000	Recharge Income from other Gen Fund	I8752	-656,000	-666,700	-657,200	-667,500
-43,800	-41,800	Recharge Income - Housing Rev A/C	I8753	-43,100	-43,800	-43,200	-43,900
-800	-800	Income - General	I8900	-800	-800	-800	-800
-796,000	-760,300	Total Income		-784,100	-796,900	-785,600	-797,800
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Governance Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Human Resources & Org Devt							
Apprenticeship Scheme Reserve : L6002							
21,200	21,200	Contributions to Reserve	EA002	0	0	0	0
21,200	21,200	Total Expenditure		0	0	0	0
-19,600	-19,600	Contributions from Reserve	IA002	-39,600	0	0	0
-19,600	-19,600	Total Income		-39,600	0	0	0
1,600	1,600	Cost Centre Total		-39,600	0	0	0

2015/16 Budget £	2015/16 Revised £	Governance Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Legal

Legal Services Mgt & Admin : L1000

253,000	208,700	Salaries - Basic	E0100	191,000	201,200	204,200	207,900
18,100	13,800	Salaries - National Insurance	E0160	17,500	18,700	19,100	19,500
31,500	25,200	Salaries - Superannuation	E0170	24,000	25,300	25,700	26,100
-1,900	0	Provision For Staff Turnover	E0199	-5,000	-5,100	-5,200	-5,300
7,200	6,700	Service Training Budget	E0910	7,300	7,500	7,600	7,700
2,500	2,700	Employee Related Insurances	E0960	3,000	3,200	3,500	3,800
1,900	1,900	Professional Fees Etc	E0980	1,600	1,700	1,700	1,700
300	500	Use Of Public Tpt - Officers	E2300	500	500	500	500
200	200	Car Allowances - Officers	E2400	200	200	200	200
500	500	Office Equipment	E3000	500	500	500	500
1,000	1,000	Printing & Stationery	E3300	1,000	1,000	1,100	1,100
16,400	16,400	Books & Periodicals	E3310	16,600	17,000	17,300	17,600
5,400	3,900	Information Management	E3327	0	0	0	0
0	400	Printing (Internal)	E3332	400	400	400	400
800	800	Telephones (Internal)	E3333	800	800	800	800
2,500	3,500	Photocopying (Internal)	E3334	1,900	1,700	1,600	1,400
5,000	5,000	Postage (Internal)	E3336	5,000	5,000	5,000	5,000
0	500	Computer Equipment	E3540	0	0	0	0
200	200	Subsistence	E3600	200	200	200	200
500	500	Miscellaneous Advertising	E3930	500	500	500	500
48,900	48,900	Legal & Court Costs	E3940	49,600	50,600	51,600	52,600
1,400	1,400	Miscellaneous Licences	E3961	1,400	1,400	1,400	1,400
42,300	40,400	Support Recharge from within Service	E6251	50,400	51,200	50,900	51,700
125,100	122,800	Support Recharge from other Gen Fund	E6252	124,400	121,700	126,600	130,000
562,800	505,900	Total Expenditure		492,800	505,200	515,200	525,300
-30,100	-36,100	General Fees & Charges	I8570	-30,600	-31,200	-31,800	-32,400
-15,600	-10,000	Legal Fees-County Court	I8590	-15,800	-16,100	-16,500	-16,800
-2,700	-16,700	Legal Fees-Magistrates Courts	I8591	-2,700	-2,800	-2,800	-2,900
-119,700	-103,200	Recharge Income from within Service	I8751	-110,000	-112,700	-115,100	-117,400
-315,000	-271,300	Recharge Income from other Gen Fund	I8752	-266,300	-273,300	-278,500	-284,000
-79,700	-68,600	Recharge Income - Housing Rev A/C	I8753	-67,400	-69,100	-70,500	-71,800
-562,800	-505,900	Total Income		-492,800	-505,200	-515,200	-525,300
0	0	Cost Centre Total		0	0	0	0

Searches Administration : L2100

21,500	21,500	Salaries - Basic	E0100	22,400	22,600	22,900	23,100
1,300	1,300	Salaries - National Insurance	E0160	1,900	1,900	2,000	2,000
2,800	2,800	Salaries - Superannuation	E0170	2,900	3,000	3,000	3,000
200	200	Employee Related Insurances	E0960	200	200	300	300
18,300	20,500	Land Charge Fees - L.C.C.	E3941	20,800	21,200	21,600	22,000
10,000	10,000	Search Fees	E3943	10,000	10,000	10,000	10,000
11,200	11,200	CEC Recharge (Outside SLA System)	E6214	11,200	11,200	11,200	11,200
63,200	54,400	Support Recharge from within Service	E6251	62,100	63,600	65,000	66,300
19,000	18,600	Support Recharge from other Gen Fund	E6252	18,900	18,300	19,100	19,700
147,500	140,500	Total Expenditure		150,400	152,000	155,100	157,600
-218,200	-229,900	Search Fees	I8587	-207,400	-211,500	-215,600	-219,600
-218,200	-229,900	Total Income		-207,400	-211,500	-215,600	-219,600
-70,700	-89,400	Cost Centre Total		-57,000	-59,500	-60,500	-62,000

2015/16 Budget £	2015/16 Revised £	Governance Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Licensing							
Licensing Management & Admin : L1002							
127,900	123,300	Salaries - Basic	E0100	133,700	137,500	141,800	145,900
7,900	6,700	Salaries - National Insurance	E0160	11,700	12,100	12,600	13,100
16,600	16,000	Salaries - Superannuation	E0170	17,400	17,900	18,000	18,900
-1,300	0	Provision For Staff Turnover	E0199	-3,000	-3,000	-3,000	-3,000
500	1,000	Service Training Budget	E0910	1,000	1,000	1,100	1,100
1,300	1,300	Employee Related Insurances	E0960	1,400	1,600	1,700	1,800
200	0	Professional Fees Etc	E0980	200	200	200	200
100	100	Use Of Public Tpt - Officers	E2300	100	100	100	100
4,100	2,400	Car Allowances - Officers	E2400	800	800	800	900
300	300	Office Equipment	E3000	300	300	300	300
200	200	Protective Clothing	E3220	0	200	200	200
600	600	Printing & Stationery	E3300	600	600	600	600
200	500	Printing (Internal)	E3332	500	500	500	500
400	1,300	Photocopying (Internal)	E3334	700	600	600	500
1,500	1,800	Postage (Internal)	E3336	1,800	1,800	1,800	1,800
100	100	Services - General	E3400	100	100	100	100
200	200	Mobile Telephones	E3514	100	100	100	100
12,100	11,900	Computer Equipment	E3540	12,100	12,300	12,600	12,800
100	100	Subsistence	E3600	100	100	100	100
15,300	13,200	Support Recharge from within Service	E6251	12,900	13,300	13,500	13,800
94,800	93,100	Support Recharge from other Gen Fund	E6252	95,300	92,700	96,800	99,400
283,100	274,100	Total Expenditure		287,800	290,800	300,500	309,200
-283,100	-274,100	Recharge Income from within Service	I8751	-287,800	-290,800	-300,500	-309,200
-283,100	-274,100	Total Income		-287,800	-290,800	-300,500	-309,200
0	0	Cost Centre Total		0	0	0	0

Hackney Carriage & Private Hire Licences : L2000

5,900	6,000	Materials For Resale	E3031	6,100	6,200	6,300	6,400
500	500	Printing & Stationery	E3300	500	500	500	500
0	0	Hackney Carriage Demand Survey	E3445	8,000	0	0	8,000
29,800	32,000	HC-PH Vehicle Inspections	E3478	38,100	38,800	39,500	40,200
3,800	2,000	DVLA checks	E3480	2,100	2,100	2,200	2,300
500	500	Miscellaneous Advertising	E3930	500	500	500	500
186,800	172,700	Support Recharge from within Service	E6251	138,400	142,400	147,100	151,600
227,300	213,700	Total Expenditure		193,700	190,500	196,100	209,500
-23,300	-23,000	H.C. Vehicle Licence	I8500	-23,300	-23,800	-24,300	-24,700
-10,300	-4,000	H.C. Driver Licence	I8501	-5,200	-8,300	-3,600	-5,300
-10,700	-12,500	H.C. Inspection Fees	I8502	-12,700	-12,900	-13,100	-13,300
-1,900	-2,200	H.C. Taxi Plates	I8505	-2,200	-2,300	-2,300	-2,300
0	-300	Unmet Demand Survey	I8509	0	-8,000	0	0
-6,400	-6,700	P.H. Operators Licence	I8510	-21,400	0	0	0
-15,700	-7,400	P.H. Drivers Licence	I8511	-9,000	-11,700	-6,700	-9,300
-47,200	-45,100	P.H. Vehicle Licence	I8512	-45,800	-46,800	-47,700	-48,600
-24,700	-25,000	P.H. Inspection Fees	I8513	-25,400	-25,900	-26,400	-26,900
-4,500	-5,000	P.H. Taxi Plates	I8517	-5,100	-5,200	-5,200	-5,300
-15,500	-10,600	Dual Drivers Badge	I8520	-9,100	-13,800	-9,000	-9,400
-160,200	-141,800	Total Income		-159,200	-158,700	-138,300	-145,100
67,100	71,900	Cost Centre Total		34,500	31,800	57,800	64,400

2015/16 Budget £	2015/16 Revised £	Governance Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Licensing

Miscellaneous Licences : L2001

0	0			200	200	200	200
		Printing & Stationery	E3300				
14,200	16,400	Support Recharge from within Service	E6251	20,200	20,800	21,500	22,100
14,200	16,400	Total Expenditure		20,400	21,000	21,700	22,300
-1,500	-1,500	Licences-Skin Piercing\Tattoos	18488	-1,500	-1,600	-1,600	-1,600
-500	-500	Licences - Sex Shops	18494	-500	-500	-500	-500
-500	-500	Licences - Second Hand Dealers	18495	-500	-500	-500	-500
0	0	Licences - Motor Salvage Operators	18496	-5,500	-600	0	-5,800
-5,300	-6,400	Licences - Street Cafes	18497	-6,500	-6,600	-6,800	-6,900
-7,800	-8,900	Total Income		-14,500	-9,800	-9,400	-15,300
6,400	7,500	Cost Centre Total		5,900	11,200	12,300	7,000

Licensing Act 2003 : L2002

73,600	54,800	Support Recharge from within Service	E6251	80,300	78,100	80,600	82,900
73,600	54,800	Total Expenditure		80,300	78,100	80,600	82,900
-6,500	-6,500	Temporary Event Notices	18475	-6,600	-6,700	-6,900	-7,000
-8,200	-7,200	Licensing Act 2003 - Personal	18477	-7,300	-7,500	-7,600	-7,700
-121,800	-116,800	Licensing Act 2003 - Premises	18478	-118,600	-120,900	-123,200	-125,600
-136,500	-130,500	Total Income		-132,500	-135,100	-137,700	-140,300
-62,900	-75,700	Cost Centre Total		-52,200	-57,000	-57,100	-57,400

Gambling Act 2005 : L2003

8,500	30,200	Support Recharge from within Service	E6251	40,300	40,700	42,100	43,300
8,500	30,200	Total Expenditure		40,300	40,700	42,100	43,300
-3,400	-2,800	Licences - Lotteries	18124	-2,800	-2,900	-3,000	-3,000
-11,400	-8,100	Licences - Betting Shops	18487	-8,200	-8,400	-8,500	-8,700
-2,000	-2,600	Licences-Gaming Machines	18491	-2,600	-2,700	-2,700	-2,800
-3,100	-3,000	Licences - Bingo Establishments	18498	-3,000	-3,100	-3,200	-3,200
-4,500	-3,400	Amusement Machines	19624	-3,500	-3,500	-3,600	-3,700
-24,400	-19,900	Total Income		-20,100	-20,600	-21,000	-21,400
-15,900	10,300	Cost Centre Total		20,200	20,100	21,100	21,900

2015/16 Budget £	2015/16 Revised £
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Health & Housing Services

2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Environmental Health

Environmental Health Mgt & Admin : S1000

2015/16 Budget £	2015/16 Revised £		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £	
220,200	233,400	Salaries - Basic	E0100	260,700	264,400	268,000	270,900
14,800	16,200	Salaries - National Insurance	E0160	24,600	25,000	25,400	25,700
27,200	29,100	Salaries - Superannuation	E0170	32,500	32,900	33,400	33,800
-21,400	0	Provision For Staff Turnover	E0199	-10,000	-10,000	-10,000	-10,000
400	400	Service Training Budget	E0910	400	400	400	400
2,500	2,300	Employee Related Insurances	E0960	2,500	2,800	3,000	3,200
200	200	Use Of Public Tpt - Officers	E2300	200	200	200	200
4,000	2,400	Car Allowances - Officers	E2400	900	900	900	1,000
1,600	1,900	Premises Related Insurance	E1800	2,100	2,300	2,500	2,700
1,600	1,600	Office Equipment	E3000	1,600	1,700	1,700	1,700
1,800	9,600	Equipment and Tools - General	E3090	9,600	9,700	9,700	9,700
900	900	Clothing & Uniforms	E3200	900	900	900	1,000
3,600	3,600	Printing & Stationery	E3300	3,700	3,700	3,800	3,900
1,500	1,500	Books & Periodicals	E3310	1,500	1,600	1,600	1,600
1,100	900	Printing (Internal)	E3332	900	900	900	900
2,500	2,500	Telephones (Internal)	E3333	2,500	2,500	2,500	2,500
4,200	4,100	Photocopying (Internal)	E3334	2,100	1,900	1,900	1,700
1,600	1,600	IT Consumables	E3335	1,600	1,600	1,600	1,600
5,000	4,700	Postage (Internal)	E3336	4,700	4,700	4,700	4,700
6,900	6,900	Services - Consultants	E3420	3,100	6,900	6,900	6,900
600	800	Mobile Telephones	E3514	400	400	400	400
17,300	16,300	Software - Flare	E3582	16,500	16,900	17,200	17,500
200	200	Subsistence	E3600	200	200	200	200
1,300	1,300	Subscriptions	E3710	1,300	1,300	1,400	1,400
247,200	238,500	Support Recharge from other Gen Fund	E6252	242,700	240,800	246,800	252,400
546,800	580,900	Total Expenditure		607,200	614,600	626,000	636,000
-5,700	-7,200	Receipts From Other Bodies	I8023	-2,300	-4,000	-1,600	-1,600
-480,900	-509,800	Recharge Income from within Service	I8751	-537,600	-542,600	-554,900	-563,800
-8,400	-9,000	Recharge Income from other Gen Fund	I8752	-9,400	-9,500	-9,700	-9,900
-51,800	-54,900	Recharge Income - Housing Rev A/C	I8753	-57,900	-58,500	-59,800	-60,700
-546,800	-580,900	Total Income		-607,200	-614,600	-626,000	-636,000
0	0	Cost Centre Total		0	0	0	0

Public Health Services : S2000

7,800	0	Equipment and Tools - General	E3090	100	300	400	600
5,300	14,000	Services - Burial Of The Dead	E3406	14,200	14,500	14,800	15,100
6,500	300	Services - Other Analysts	E3416	400	500	700	800
1,000	1,000	Services - Consultants	E3420	1,000	1,000	1,100	1,100
20,600	15,300	Total Expenditure		15,700	16,300	17,000	17,600
-4,200	-6,000	Burial Of The Dead	I8407	-6,100	-6,200	-6,300	-6,500
-1,000	-1,000	Vets Fees Recovered	I8479	-1,000	-1,000	-1,100	-1,100
-1,100	-1,100	Licences-Riding Estabs	I8480	-1,100	-1,100	-1,200	-1,200
-600	-600	Licences - Dog Breeding	I8481	-600	-600	-600	-600
-1,700	-1,700	Licences - Pet Shops	I8482	-1,700	-1,800	-1,800	-1,800
-4,100	-4,100	Licences-Animal Boarding	I8483	-4,200	-4,200	-4,300	-4,400
-12,700	-14,500	Total Income		-14,700	-14,900	-15,300	-15,600
7,900	800	Cost Centre Total		1,000	1,400	1,700	2,000

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Environmental Health							
Food & Safety : S2001							
155,000	194,600	Salaries - Basic	E0100	198,900	202,200	205,600	208,000
0	1,500	Salaries - Overtime	E0110	0	0	0	0
11,600	15,100	Salaries - National Insurance	E0160	19,500	19,900	20,300	20,600
20,100	25,000	Salaries - Superannuation	E0170	24,300	24,700	25,000	25,300
2,900	2,900	Service Training Budget	E0910	2,900	3,000	3,100	3,100
1,500	2,000	Employee Related Insurances	E0960	2,200	2,400	2,600	2,800
100	100	Use Of Public Tpt - Officers	E2300	300	300	300	300
10,300	13,600	Car Allowances - Officers	E2400	8,600	8,800	9,000	9,100
500	1,200	Equipment and Tools - General	E3090	1,200	1,200	1,300	1,300
0	4,500	Services - General	E3400	0	0	0	0
0	6,200	Services - Other Analysts	E3416	6,200	6,200	6,200	6,200
100	200	Mobile Telephones	E3514	100	100	100	100
200	200	Subsistence	E3600	300	300	300	300
0	200	Conferences & Seminars	E3610	200	200	200	200
89,500	94,900	Support Recharge from within Service	E6251	100,100	101,000	103,300	105,000
35,200	34,500	Support Recharge from other Gen Fund	E6252	34,100	33,600	34,800	35,800
327,000	396,700	Total Expenditure		398,900	403,900	412,100	418,100
0	-100	Fines	I8573	-100	-100	-100	-100
0	-800	Training Course Fees	I8583	-800	-800	-800	-800
0	-7,000	Income - General	I8900	-2,000	-2,000	-2,000	-2,000
0	-7,900	Total Income		-2,900	-2,900	-2,900	-2,900
327,000	388,800	Cost Centre Total		396,000	401,000	409,200	415,200

Dog Warden Service : S2100

42,500	52,500	Salaries - Basic	E0100	49,700	43,400	44,100	44,900
0	200	Salaries - Overtime	E0110	0	0	0	0
1,700	2,600	Salaries - National Insurance	E0160	2,900	2,600	2,600	2,700
5,500	6,000	Salaries - Superannuation	E0170	6,500	5,600	5,800	5,800
1,000	1,000	Employee Related Insurances	E0960	1,100	1,200	1,300	1,400
1,600	1,000	Repair & Mtce Of Vehicles	E2010	1,000	1,000	1,100	1,100
4,900	3,000	Petrol & Derv	E2020	2,900	2,800	2,900	2,900
400	400	Vehicle Licences	E2025	400	400	400	400
1,700	1,800	Transport Related Insurance	E2500	2,000	2,200	2,300	2,500
1,400	1,400	Materials - General	E3030	0	1,400	0	1,500
900	600	Equipment and Tools - General	E3090	600	600	600	600
200	400	Clothing & Uniforms	E3200	300	300	300	300
3,900	3,600	Services - General	E3400	3,700	3,700	3,800	3,900
33,000	32,300	Services - Kennelling	E3433	32,800	33,400	34,100	34,700
2,500	2,500	Services - Vets	E3434	2,500	2,600	2,600	2,700
1,000	1,000	Mobile Telephones	E3514	600	500	500	400
52,400	55,500	Support Recharge from within Service	E6251	58,500	59,100	60,400	61,400
8,800	8,700	Support Recharge from other Gen Fund	E6252	10,100	9,700	9,900	10,100
1,300	1,000	Capital Charges (Notional)	E7900	3,700	3,700	2,600	6,100
164,700	175,500	Total Expenditure		179,300	174,200	175,300	183,400
-700	-700	Sales - General	I8106	-600	-600	-600	-600
-2,700	-1,500	Fines	I8573	-1,500	-1,500	-1,500	-1,500
-5,300	-5,300	Collections and Kennelling	I8593	-5,500	-5,600	-5,700	-5,800
-8,700	-7,500	Total Income		-7,600	-7,700	-7,800	-7,900
156,000	168,000	Cost Centre Total		171,700	166,500	167,500	175,500

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Environmental Health

Pest Control : S2200

85,500	85,500	Salaries - Basic	E0100	89,200	92,900	94,900	96,600
2,300	1,000	Salaries - Overtime	E0110	1,000	1,000	1,000	1,000
5,300	5,300	Salaries - National Insurance	E0160	7,800	8,300	8,400	8,600
11,100	11,200	Salaries - Superannuation	E0170	11,600	12,000	12,400	12,600
1,800	2,000	Employee Related Insurances	E0960	2,200	2,400	2,600	2,800
2,800	2,800	Repair & Mtce Of Vehicles	E2010	2,800	2,900	3,000	3,000
6,700	5,000	Petrol & Derv	E2020	4,800	4,700	4,800	4,900
1,000	1,000	Vehicle Licences	E2025	1,000	1,000	1,100	1,100
3,000	2,000	Tpt & Plant Operating Leases	E2220	0	0	0	0
3,500	3,500	Transport Related Insurance	E2500	3,900	4,200	4,600	4,900
8,400	8,400	Materials - General	E3030	8,500	8,700	8,900	9,000
400	400	Equipment and Tools - General	E3090	400	400	400	400
400	400	Clothing & Uniforms	E3200	400	400	400	400
800	900	Mobile Telephones	E3514	500	500	500	500
45,600	48,400	Support Recharge from within Service	E6251	51,000	51,500	52,600	53,500
18,700	18,300	Support Recharge from other Gen Fund	E6252	16,900	16,800	17,600	18,200
7,800	2,700	Capital Charges (Notional)	E7900	7,300	11,300	11,300	11,300
205,100	198,800	Total Expenditure		209,300	219,000	224,500	228,800
-100	0	Private Telephone Income	I8018	0	0	0	0
-56,300	-56,300	Pest Control Contracts	I8452	-54,600	-83,300	-109,400	-111,500
-32,000	-32,000	Rodent Control Charges	I8453	-32,500	-33,100	-33,800	-34,400
-29,100	-22,800	Insect Control Charges	I8454	-29,600	-30,200	-30,800	-31,400
-117,500	-111,100	Total Income		-116,700	-146,600	-174,000	-177,300
87,600	87,700	Cost Centre Total		92,600	72,400	50,500	51,500

Lancaster Port Health Authority : S2300

3,400	3,600	Support Recharge from within Service	E6251	3,800	3,800	3,900	4,000
3,400	3,600	Total Expenditure		3,800	3,800	3,900	4,000
-2,800	-5,100	General Fees & Charges	I8570	-5,200	-5,300	-5,400	-5,500
-2,800	-5,100	Total Income		-5,200	-5,300	-5,400	-5,500
600	-1,500	Cost Centre Total		-1,400	-1,500	-1,500	-1,500

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Environmental Health							
Corporate Safety : S2401							
75,800	35,700	Salaries - Basic	E0100	36,100	36,400	36,800	37,100
5,200	2,800	Salaries - National Insurance	E0160	3,800	3,900	3,900	4,000
8,400	4,600	Salaries - Superannuation	E0170	4,600	4,700	4,700	4,800
4,200	4,200	Service Training Budget	E0910	4,300	4,300	4,400	4,500
900	400	Employee Related Insurances	E0960	400	500	500	600
200	0	Use Of Public Tpt - Officers	E2300	0	0	0	0
2,400	0	Car Allowances - Officers	E2400	0	0	0	0
3,700	3,000	Equipment and Tools - General	E3090	3,000	3,100	3,200	3,200
600	600	Clothing & Uniforms	E3200	600	600	600	600
200	200	Printing & Stationery	E3300	200	200	200	200
200	200	Books & Periodicals	E3310	200	200	200	200
100	0	Mobile Telephones	E3514	0	0	0	0
500	400	Subsistence	E3600	400	400	400	400
100	100	Subscriptions	E3710	100	100	100	100
500	0	Home Safety	E3820	0	0	0	0
8,000	8,000	Corporate Safety	E3821	8,100	8,300	8,400	8,600
62,500	66,300	Support Recharge from within Service	E6251	69,900	70,500	72,100	73,300
21,300	20,800	Support Recharge from other Gen Fund	E6252	21,600	21,200	21,900	22,400
194,800	147,300	Total Expenditure		153,300	154,400	157,400	160,000
-100	0	Fines	I8573	0	0	0	0
-100	0	Total Income		0	0	0	0
194,700	147,300	Cost Centre Total		153,300	154,400	157,400	160,000

Environmental Protection : S2402

204,600	167,400	Salaries - Basic	E0100	171,000	173,500	176,200	177,900
1,500	500	Salaries - Overtime	E0110	1,500	1,500	1,500	1,600
14,900	13,600	Salaries - National Insurance	E0160	16,800	17,000	17,400	17,600
26,600	18,500	Salaries - Superannuation	E0170	22,200	22,500	22,900	23,100
0	0	Provision For Staff Turnover	E0199	-15,000	-15,000	-15,000	-15,000
5,100	5,100	Service Training Budget	E0910	5,200	5,300	5,400	5,500
0	1,200	Employee Related Advertising	E0920	0	0	0	0
2,000	2,100	Employee Related Insurances	E0960	2,300	2,500	2,700	2,900
100	300	Use Of Public Tpt - Officers	E2300	300	300	300	300
14,100	12,200	Car Allowances - Officers	E2400	6,200	6,300	6,400	6,600
12,000	10,000	Air Quality Monitoring Stations	E1014	10,200	10,400	10,600	10,800
1,300	1,300	Equipment and Tools - General	E3090	1,300	1,300	1,400	1,400
100	100	Telephones (Internal)	E3333	100	100	100	100
1,100	0	Services - General	E3400	0	0	0	0
4,900	2,500	Services - Water Analysts	E3415	5,000	5,100	5,200	5,300
2,700	1,000	Services - Pollution Surveys	E3417	1,500	1,600	1,600	1,700
17,900	14,000	Services - Contaminated Land	E3431	14,300	14,600	15,000	15,300
200	300	Mobile Telephones	E3514	200	200	200	200
400	400	Subsistence	E3600	400	400	400	400
3,500	5,500	Works In Default	E3824	3,600	3,600	3,700	3,800
24,700	15,000	Air Quality Management	E3927	20,500	21,100	21,700	22,300
86,700	91,900	Support Recharge from within Service	E6251	96,900	97,900	100,100	101,700
38,600	37,800	Support Recharge from other Gen Fund	E6252	36,900	36,400	37,700	38,900
463,000	400,700	Total Expenditure		401,400	406,600	415,500	422,400
-7,100	-3,200	Water Sampling Fees	I8031	-7,200	-7,300	-7,500	-7,600
-15,800	-14,800	EPA Authorisation Fees	I8435	-14,800	-14,800	-14,800	-14,800
-3,600	-7,500	Income - Works In Default	I8599	-3,700	-3,700	-3,800	-3,900
-26,500	-25,500	Total Income		-25,700	-25,800	-26,100	-26,300
436,500	375,200	Cost Centre Total		375,700	380,800	389,400	396,100

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Environmental Health							
Emergency Planning : S2403							
24,800	24,800	Salaries - Basic	E0100	25,000	25,300	25,500	25,800
1,700	1,700	Salaries - National Insurance	E0160	2,300	2,300	2,400	2,400
3,200	3,200	Salaries - Superannuation	E0170	3,200	3,300	3,300	3,300
1,600	1,500	Service Training Budget	E0910	1,500	1,600	1,600	1,600
200	300	Employee Related Insurances	E0960	300	400	400	400
100	100	Use Of Public Tpt - Officers	E2300	100	100	100	100
600	600	Car Allowances - Officers	E2400	600	600	600	600
7,700	7,500	Equipment and Tools - General	E3090	7,600	7,800	7,900	8,100
300	300	Telephones (Internal)	E3333	300	300	300	300
19,800	19,600	Services - Civil Contingencies	E3412	19,900	20,300	20,700	21,100
900	500	Mobile Telephones	E3514	300	300	300	300
100	100	Subsistence	E3600	100	100	100	100
12,900	13,700	Support Recharge from within Service	E6251	14,500	14,600	14,900	15,200
1,500	1,500	Support Recharge from other Gen Fund	E6252	1,700	1,600	1,700	1,700
75,400	75,400	Total Expenditure		77,400	78,600	79,800	81,000
75,400	75,400	Cost Centre Total		77,400	78,600	79,800	81,000

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Environmental Health							
Cemeteries - General : S2500							
139,300	139,300	Salaries - Basic	E0100	145,000	147,900	150,000	152,200
9,100	9,400	Salaries - National Insurance	E0160	13,200	13,600	13,700	14,000
15,300	15,300	Salaries - Superannuation	E0170	16,000	16,300	16,500	16,700
1,000	1,000	Service Training Budget	E0910	1,000	1,000	1,100	1,100
2,800	3,200	Employee Related Insurances	E0960	3,500	3,800	4,200	4,500
9,300	3,500	Repair & Mtce Of Vehicles	E2010	3,600	3,600	3,700	3,800
5,200	4,200	Petrol & Derv	E2020	4,000	4,000	4,000	4,100
700	700	Vehicle Licences	E2025	700	700	700	800
0	2,000	Tpt & Plant Operating Leases	E2220	0	0	0	0
3,500	3,500	Transport Related Insurance	E2500	3,900	4,200	4,600	4,900
3,100	3,100	R & M - Buildings	E1001	3,100	3,200	3,300	3,300
2,800	2,800	Memorial Safety Work	E1078	2,800	2,900	3,000	3,000
6,600	8,600	Grave Excavation	E1079	6,700	6,800	7,000	7,100
900	700	Electricity	E1220	700	800	800	800
16,900	17,100	Rates	E1310	17,500	18,000	18,500	19,000
5,200	4,100	Water Services	E1400	4,200	4,700	4,800	4,900
1,500	1,300	Other Cleaning	E1690	1,300	1,300	1,400	1,400
800	800	Premises Related Insurance	E1800	900	1,000	1,000	1,100
8,100	2,000	Materials - General	E3030	2,000	2,100	2,100	2,200
0	6,100	Materials For Resale	E3031	6,200	6,300	6,400	6,600
500	0	Materials - Memorial Benches	E3045	0	0	0	0
1,000	1,000	Clothing & Uniforms	E3200	1,000	1,000	1,100	1,100
1,000	800	Services - Waste Disposal	E3405	1,000	1,000	1,100	1,100
7,200	7,200	Contracted Services	E3470	7,300	7,500	7,600	7,700
300	300	Mobile Telephones	E3514	200	200	200	200
1,500	1,500	Software Miscellaneous	E3592	1,500	1,600	1,600	1,600
101,200	106,400	Support Recharge from within Service	E6251	110,900	111,900	114,300	116,100
10,400	10,100	Support Recharge from other Gen Fund	E6252	11,800	11,300	11,500	11,800
18,400	5,700	Capital Charges (Notional)	E7900	12,900	12,900	11,100	12,800
373,600	361,700	Total Expenditure		382,900	389,600	395,300	403,900
-600	-500	Rents - General	I8150	-500	-500	-500	-500
-300	-300	Rents - Grazing Rights	I8154	-300	-300	-300	-300
-74,000	-77,300	Sale Of Grave Spaces	I8400	-80,800	-82,400	-84,000	-85,500
-116,100	-129,800	Interment Fees	I8401	-135,600	-138,200	-140,900	-143,500
-23,000	-23,000	Memorial Fees	I8402	-23,300	-23,800	-24,300	-24,700
-3,700	-3,700	Hire Of Chapels	I8405	-3,800	-3,800	-3,900	-4,000
-27,800	-24,300	Sale Of Memorial Plaques	I8406	-25,400	-25,900	-26,300	-26,900
-1,300	-300	Sale Of Memorial Benches	I8410	0	0	0	0
-246,800	-259,200	Total Income		-269,700	-274,900	-280,200	-285,400
126,800	102,500	Cost Centre Total		113,200	114,700	115,100	118,500

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : GF Housing

Contribution to Housing Revenue Account : G2000

2015/16 Budget £	2015/16 Revised £		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
80,700	119,700	Contribs To Other Accounts	108,200	95,900	96,500	97,500
80,700	119,700	Total Expenditure	108,200	95,900	96,500	97,500
80,700	119,700	Cost Centre Total	108,200	95,900	96,500	97,500

Mellishaw Park : G2100

2015/16 Budget £	2015/16 Revised £		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
8,700	8,800	Salaries - Basic	9,100	9,500	9,700	10,000
100	100	Salaries - National Insurance	100	100	200	200
200	200	Employee Related Insurances	200	200	300	300
12,900	13,500	R & M - Buildings	13,700	13,900	14,200	14,500
1,100	1,100	Contractual Grounds Maintenance	1,100	1,100	1,100	1,100
17,400	12,000	Electricity	12,500	13,100	13,300	13,600
200	200	Rates	200	200	200	200
9,100	7,600	Water Services	7,700	7,900	8,000	8,200
200	200	Telephones (Internal)	200	200	200	200
1,300	1,300	Services - Trade Refuse	1,300	1,300	1,400	1,400
800	200	Mobile Telephones	200	200	200	200
16,200	26,000	Support Recharge - Housing Rev A/C	26,000	26,000	26,000	26,000
68,200	71,200	Total Expenditure	72,300	73,700	74,800	75,900
-10,100	-9,800	Other Grants	-11,400	-13,200	-14,900	-16,500
-49,700	-57,100	Rent - Houses	-56,500	-56,000	-55,400	-54,800
-9,200	-4,300	Service Charges Recovered	-4,400	-4,500	-4,500	-4,600
-69,000	-71,200	Total Income	-72,300	-73,700	-74,800	-75,900
-800	0	Cost Centre Total	0	0	0	0

Community Safety Partnership (CSP) : G2200

2015/16 Budget £	2015/16 Revised £		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
22,700	22,400	Salaries - Basic	23,900	25,000	26,200	27,400
1,500	1,100	Salaries - National Insurance	2,100	2,300	2,500	2,600
2,900	3,000	Salaries - Superannuation	3,100	3,300	3,400	3,500
200	200	Employee Related Insurances	200	200	300	300
0	100	Use Of Public Tpt - Officers	100	100	100	100
0	100	Subsistence	100	100	100	100
26,200	51,500	Grants	14,500	14,800	15,100	15,400
400	400	Subscriptions	400	400	400	400
53,900	78,800	Total Expenditure	44,400	46,200	48,100	49,800
0	-25,300	Contribs From Other Local Auths	0	0	0	0
0	-25,300	Total Income	0	0	0	0
53,900	53,500	Cost Centre Total	44,400	46,200	48,100	49,800

Children & Young People : G2300

2015/16 Budget £	2015/16 Revised £		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
14,000	12,700	Salaries - Basic	13,200	13,800	13,900	14,000
500	400	Salaries - National Insurance	700	700	700	700
1,800	1,700	Salaries - Superannuation	1,700	1,800	1,900	1,900
100	100	Employee Related Insurances	100	100	100	100
100	100	Car Allowances - Officers	100	100	100	100
2,300	6,800	Children & Young People	1,500	1,600	1,600	1,600
18,800	21,800	Total Expenditure	17,300	18,100	18,300	18,400
0	-4,300	Contribs From Other Local Auths	0	0	0	0
0	-4,300	Total Income	0	0	0	0
18,800	17,500	Cost Centre Total	17,300	18,100	18,300	18,400

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Sport and Leisure

Sport & Leisure Mgt & Admin : B1000

94,800	95,400	Salaries - Basic	E0100	97,300	98,200	99,200	100,200
200	200	Salaries - Overtime	E0110	200	200	200	200
7,200	9,100	Salaries - National Insurance	E0160	10,000	10,100	10,200	10,300
10,000	5,700	Salaries - Superannuation	E0170	5,700	5,700	5,800	5,800
-13,200	0	Provision For Staff Turnover	E0199	-15,000	-15,000	-15,000	-15,000
15,000	14,600	Service Training Budget	E0910	15,000	15,100	15,400	15,700
1,200	1,000	Employee Related Insurances	E0960	1,100	1,200	1,300	1,400
2,200	4,200	Use Of Public Tpt - Officers	E2300	4,300	4,300	4,400	4,500
3,100	1,100	Car Allowances - Officers	E2400	1,100	1,100	1,200	1,200
2,000	0	Rates	E1310	0	0	0	0
1,200	1,200	Other Cleaning	E1690	1,200	1,200	1,300	1,300
2,100	0	Premises Related Insurance	E1800	0	0	0	0
1,900	1,900	Office Equipment	E3000	1,900	2,000	2,000	2,000
500	500	Equipment and Tools - General	E3090	500	500	500	500
6,100	6,100	Printing & Stationery	E3300	6,200	6,300	6,400	6,600
300	0	Books & Periodicals	E3310	0	0	0	0
200	200	Printing (Internal)	E3332	200	200	200	200
900	900	Telephones (Internal)	E3333	900	900	900	900
3,800	1,300	Photocopying (Internal)	E3334	700	700	600	600
2,700	0	Postage (Internal)	E3336	0	0	0	0
2,900	2,900	Services - Consultants	E3420	2,900	3,000	3,100	3,100
1,300	700	Mobile Telephones	E3514	400	400	400	500
0	2,500	Computer Equipment	E3540	2,500	2,600	2,600	2,700
2,000	1,500	Software PurchaseLicences	E3541	1,500	1,600	1,600	1,600
1,000	0	Computer Consumables	E3542	0	0	0	0
20,200	18,600	Software - SCUBA	E3598	18,900	19,300	19,600	20,000
100	100	Subsistence	E3600	100	100	100	100
2,500	2,000	Subscriptions	E3710	2,500	2,600	2,600	2,700
500	500	Hospitality	E3950	500	500	500	500
1,000	0	Central Control Recharge	E3991	0	0	0	0
282,500	271,700	Support Recharge from other Gen Fund	E6252	279,000	278,900	281,300	287,100
456,200	443,900	Total Expenditure		439,600	441,700	446,400	454,700
-173,400	-166,900	Recharge Income from within Service	I8751	-165,300	-166,000	-167,800	-170,900
-282,800	-277,000	Recharge Income from other Gen Fund	I8752	-274,300	-275,700	-278,600	-283,800
-456,200	-443,900	Total Income		-439,600	-441,700	-446,400	-454,700
0	0	Cost Centre Total		0	0	0	0

Community Development Partnership : B2003

45,400	45,400	Community Development	E3921	0	0	0	0
45,400	45,400	Total Expenditure		0	0	0	0
-25,100	-25,100	Income - General	I8900	0	0	0	0
-25,100	-25,100	Total Income		0	0	0	0
20,300	20,300	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Sport and Leisure

Youth Games : B2009

0	100	Tpt & Plant - Casual Hire	E2210	0	0	0	0
0	30,900	Use Of Public Tpt - Officers	E2300	0	0	0	0
0	7,200	Clothing & Uniforms	E3200	0	0	0	0
0	300	Printing & Stationery	E3300	0	0	0	0
0	600	Subsistence	E3600	0	0	0	0
0	400	Accommodation	E3645	0	0	0	0
11,800	1,500	Sundry Expenses	E3960	0	0	0	0
11,800	41,000	Total Expenditure		0	0	0	0
0	-16,500	Contributions (Other)	18025	0	0	0	0
0	-16,500	Total Income		0	0	0	0
11,800	24,500	Cost Centre Total		0	0	0	0

Holiday Activities Programme : B2301

10,600	14,600	Services - General	E3400	900	0	0	0
10,600	14,600	Total Expenditure		900	0	0	0
-8,500	-17,000	Admission Fees	18391	0	0	0	0
-8,500	-17,000	Total Income		0	0	0	0
2,100	-2,400	Cost Centre Total		900	0	0	0

Sports & Physical Activity : B2304

77,700	77,700	Salaries - Basic	E0100	69,300	69,300	70,700	72,900
5,000	5,000	Salaries - National Insurance	E0160	6,200	6,200	6,400	6,600
7,200	7,200	Salaries - Superannuation	E0170	9,000	9,000	9,200	9,500
0	0	Severance Payments	E0930	28,700	0	0	0
2,100	1,800	Employee Related Insurances	E0960	1,400	1,400	1,400	1,600
4,500	4,500	Petrol & Derv	E2020	3,000	3,000	3,000	3,100
11,600	8,000	Tpt & Plant - Casual Hire	E2210	8,000	8,000	8,100	8,500
2,600	1,800	Transport Related Insurance	E2500	1,800	1,800	1,800	2,000
100	100	Premises Related Insurance	E1800	100	100	100	100
6,400	6,400	Equipment and Tools - General	E3090	6,400	6,400	6,500	6,700
1,000	1,000	Clothing & Uniforms	E3200	1,000	1,000	1,000	1,000
2,600	2,600	Services - General	E3400	15,800	19,900	18,400	15,700
600	900	Mobile Telephones	E3514	300	300	300	300
100	100	Subsistence	E3600	100	100	100	100
25,700	25,300	Support Recharge from within Service	E6251	25,000	25,100	25,400	25,900
33,400	32,800	Support Recharge from other Gen Fund	E6252	33,500	33,700	34,500	35,000
180,600	175,200	Total Expenditure		209,600	185,300	186,900	189,000
-8,800	-8,800	Admission Fees	18391	-17,000	-17,000	-17,200	-17,800
-8,800	-8,800	Total Income		-17,000	-17,000	-17,200	-17,800
171,800	166,400	Cost Centre Total		192,600	168,300	169,700	171,200

William Smith Festival : B2306

1,000	1,000	Equipment and Tools - General	E3090	1,000	1,000	1,100	1,100
1,000	1,000	Total Expenditure		1,000	1,000	1,100	1,100
-200	-200	Miscellaneous Interest	18610	-200	-200	-200	-200
-200	-200	Total Income		-200	-200	-200	-200
800	800	Cost Centre Total		800	800	900	900

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Sport and Leisure

Community Leisure Projects : B2308

4,300	4,300	Services - General	E3400	4,400	4,500	4,500	4,600
4,300	4,300	Total Expenditure		4,400	4,500	4,500	4,600
-4,300	-4,300	Admission Fees	I8391	-4,400	-4,500	-4,500	-4,600
-4,300	-4,300	Total Income		-4,400	-4,500	-4,500	-4,600
0	0	Cost Centre Total		0	0	0	0

Sport & Play : B2311

42,400	42,400	Salaries - Basic	E0100	10,900	0	0	0
500	500	Salaries - Overtime	E0110	100	0	0	0
3,600	3,600	Salaries - National Insurance	E0160	1,000	0	0	0
800	1,000	Employee Related Insurances	E0960	300	0	0	0
800	800	Petrol & Derv	E2020	200	0	0	0
3,100	3,100	Tpt & Plant - Casual Hire	E2210	800	0	0	0
800	900	Transport Related Insurance	E2500	200	0	0	0
500	500	Equipment and Tools - General	E3090	100	0	0	0
52,500	52,800	Total Expenditure		13,600	0	0	0
-500	-500	Receipts From Other Bodies	I8023	-100	0	0	0
-500	-500	Total Income		-100	0	0	0
52,000	52,300	Cost Centre Total		13,500	0	0	0

Active Lives : B2317

64,500	61,500	Salaries - Basic	E0100	104,100	106,500	109,000	0
4,500	3,900	Salaries - National Insurance	E0160	8,700	9,100	9,400	0
5,500	5,100	Salaries - Superannuation	E0170	10,600	10,900	11,200	0
0	11,000	Salaries - Other	E0190	0	0	0	0
0	0	Service Training Budget	E0910	6,000	6,000	6,000	0
0	21,700	Severance Payments	E0930	0	0	0	0
0	1,400	Employee Related Insurances	E0960	0	0	0	0
0	100	Use Of Public Tpt - Officers	E2300	0	0	0	0
0	700	Car Allowances - Officers	E2400	1,000	1,000	1,000	0
0	12,000	Equipment and Tools - General	E3090	18,000	18,000	18,000	0
0	1,000	Clothing & Uniforms	E3200	2,000	2,000	2,000	0
0	1,200	Printing & Stationery	E3300	0	0	0	0
0	13,000	Services - General	E3400	9,400	6,300	3,200	0
0	0	Management Fees	E3443	6,800	6,800	6,800	0
0	200	Mobile Telephones	E3514	0	0	0	0
0	0	Venue - Premises Hire Costs	E3641	8,000	8,000	8,000	0
35,500	0	Miscellaneous Expenses	E3690	0	0	0	0
0	0	Marketing	E3933	3,000	3,000	3,000	0
110,000	132,800	Total Expenditure		177,600	177,600	177,600	0
-110,000	-132,800	Contribs From Other Local Auths	I8011	-177,600	-177,600	-177,600	0
-110,000	-132,800	Total Income		-177,600	-177,600	-177,600	0
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Sport and Leisure							
Community Physical Activity : B2320							
0	3,100	Service Training Budget	E0910	0	0	0	0
0	2,100	Equipment and Tools - General	E3090	0	0	0	0
0	3,200	Venue - Premises Hire Costs	E3641	0	0	0	0
0	200	CEC Recharge (Outside SLA System)	E6214	0	0	0	0
0	8,600	Total Expenditure		0	0	0	0
0	-6,000	Contribs From Other Local Auths	I8011	0	0	0	0
0	-3,900	Other Grants	I8022	0	0	0	0
0	-9,900	Total Income		0	0	0	0
0	-1,300	Cost Centre Total		0	0	0	0

Hornby Swimming Pool : B2400

36,200	34,300	Salaries - Basic	E0100	40,100	0	0	0
3,000	4,600	Salaries - National Insurance	E0160	4,700	0	0	0
5,000	4,400	Salaries - Superannuation	E0170	5,700	0	0	0
45,600	45,400	Salaries - Other	E0190	43,300	0	0	0
1,000	1,400	Service Training Budget	E0910	1,400	0	0	0
0	0	Severance Payments	E0930	46,500	0	0	0
800	800	Employee Related Insurances	E0960	900	0	0	0
6,000	7,600	Central Transport - General	E2100	7,700	0	0	0
100	100	Car Allowances - Officers	E2400	100	0	0	0
1,500	1,500	Other Fixed Plant	E1190	1,500	0	0	0
8,400	6,900	Electricity	E1220	7,300	0	0	0
14,700	12,300	Gas	E1230	12,300	0	0	0
2,200	2,200	Rent	E1300	2,200	0	0	0
4,700	4,700	Rates	E1310	4,800	0	0	0
8,300	8,300	Water Services	E1400	8,400	0	0	0
1,300	1,300	Chemicals	E3020	1,300	0	0	0
400	400	Materials - General	E3030	400	0	0	0
2,000	2,000	Materials For Resale	E3031	2,000	0	0	0
300	300	Hire Of Equipment	E3040	300	0	0	0
500	400	Cleansing Equipment	E3050	400	0	0	0
1,200	1,200	Equipment and Tools - General	E3090	1,200	0	0	0
300	300	Clothing & Uniforms	E3200	300	0	0	0
100	100	Printing & Stationery	E3300	100	0	0	0
1,200	1,200	Telephones (Internal)	E3333	1,200	0	0	0
100	100	Photocopying (Internal)	E3334	100	0	0	0
500	1,700	Services - General	E3400	0	0	0	0
600	600	Services - Trade Refuse	E3404	600	0	0	0
5,200	4,600	Support Recharge from within Service	E6251	4,500	0	0	0
6,600	5,700	Support Recharge from other Gen Fund	E6252	6,300	0	0	0
157,800	154,400	Total Expenditure		205,600	0	0	0
-80,600	-70,100	Fees and Charges	I9625	-71,200	0	0	0
-80,600	-70,100	Total Income		-71,200	0	0	0
77,200	84,300	Cost Centre Total		134,400	0	0	0

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Sport and Leisure							
Carnforth Swimming Pool : B2401							
51,700	51,500	Salaries - Basic	E0100	53,700	0	0	0
3,100	4,600	Salaries - National Insurance	E0160	3,700	0	0	0
5,600	6,500	Salaries - Superannuation	E0170	5,800	0	0	0
41,900	38,400	Salaries - Other	E0190	43,200	0	0	0
1,300	1,000	Service Training Budget	E0910	1,000	0	0	0
0	0	Severance Payments	E0930	56,200	0	0	0
1,100	1,200	Employee Related Insurances	E0960	1,300	0	0	0
12,900	11,900	Central Transport - General	E2100	12,100	0	0	0
900	1,000	Other Fixed Plant	E1190	1,000	0	0	0
12,100	10,000	Electricity	E1220	10,600	0	0	0
11,400	7,000	Gas	E1230	7,000	0	0	0
2,400	2,400	Rent	E1300	2,400	0	0	0
11,000	11,000	Rates	E1310	11,200	0	0	0
6,400	6,400	Water Services	E1400	6,500	0	0	0
2,100	2,300	Chemicals	E3020	2,300	0	0	0
2,800	3,200	Materials For Resale	E3031	2,800	0	0	0
500	500	Cleansing Equipment	E3050	500	0	0	0
1,800	1,800	Equipment and Tools - General	E3090	1,800	0	0	0
400	400	Clothing & Uniforms	E3200	400	0	0	0
0	200	Photocopying (Internal)	E3334	100	0	0	0
700	1,300	Services - General	E3400	0	0	0	0
300	400	Services - Trade Refuse	E3404	400	0	0	0
900	600	Telephones	E3510	600	0	0	0
4,100	3,700	Support Recharge from within Service	E6251	3,600	0	0	0
5,200	4,600	Support Recharge from other Gen Fund	E6252	5,100	0	0	0
180,600	171,900	Total Expenditure		233,300	0	0	0
-119,400	-120,000	Fees and Charges	I9625	-121,800	0	0	0
-119,400	-120,000	Total Income		-121,800	0	0	0
61,200	51,900	Cost Centre Total		111,500	0	0	0

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Sport and Leisure

Heysham Swimming Pool : B2402

47,600	47,200	Salaries - Basic	E0100	46,900	0	0	0
4,800	5,600	Salaries - National Insurance	E0160	5,200	0	0	0
2,000	3,200	Salaries - Superannuation	E0170	3,500	0	0	0
58,300	60,200	Salaries - Other	E0190	64,200	0	0	0
1,800	500	Service Training Budget	E0910	500	0	0	0
0	0	Severance Payments	E0930	55,100	0	0	0
1,000	1,100	Employee Related Insurances	E0960	1,200	0	0	0
18,000	16,400	Central Transport - General	E2100	16,600	0	0	0
1,800	2,400	Other Fixed Plant	E1190	1,500	0	0	0
11,800	12,000	Electricity	E1220	12,500	0	0	0
20,100	18,000	Gas	E1230	18,100	0	0	0
2,400	2,400	Rent	E1300	2,400	0	0	0
17,100	16,600	Rates	E1310	17,000	0	0	0
7,800	8,700	Water Services	E1400	8,100	0	0	0
2,500	2,300	Chemicals	E3020	2,300	0	0	0
700	2,300	Materials - General	E3030	700	0	0	0
9,300	7,500	Materials For Resale	E3031	9,400	0	0	0
2,400	3,000	Cleansing Equipment	E3050	3,000	0	0	0
3,200	3,700	Equipment and Tools - General	E3090	2,800	0	0	0
300	300	Clothing & Uniforms	E3200	300	0	0	0
400	400	Printing & Stationery	E3300	400	0	0	0
0	300	Photocopying (Internal)	E3334	200	0	0	0
1,600	900	Services - General	E3400	0	0	0	0
900	1,000	Services - Trade Refuse	E3404	1,000	0	0	0
0	100	Performing Rights Fees	E3451	400	0	0	0
400	400	Telephones	E3510	400	0	0	0
4,100	3,600	Support Recharge from within Service	E6251	3,500	0	0	0
5,200	4,400	Support Recharge from other Gen Fund	E6252	4,900	0	0	0
225,500	224,500	Total Expenditure		282,100	0	0	0
-164,500	-168,900	Fees and Charges	I9625	-171,400	0	0	0
-164,500	-168,900	Total Income		-171,400	0	0	0
61,000	55,600	Cost Centre Total		110,700	0	0	0

Playschemes : B2902

0	22,400	Services - General	E3400	23,100	23,600	24,100	24,500
22,800	0	Services - Consultants	E3420	0	0	0	0
0	0	Community Development	E3921	7,300	7,900	8,500	9,100
22,800	22,400	Total Expenditure		30,400	31,500	32,600	33,600
22,800	22,400	Cost Centre Total		30,400	31,500	32,600	33,600

Youth Games Reserve : B6008

15,000	15,000	Contributions to Reserve	EA002	0	41,800	0	0
15,000	15,000	Total Expenditure		0	41,800	0	0
0	-3,600	Contributions from Reserve	IA002	-32,900	-41,800	0	0
0	-3,600	Total Income		-32,900	-41,800	0	0
15,000	11,400	Cost Centre Total		-32,900	0	0	0

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Sport and Leisure - Salt Ayre Sports Centre							
635,300	574,800	Salaries - Basic	E0100	737,400	759,700	831,200	852,100
3,000	3,000	Salaries - Standby Payment	E0111	3,000	3,100	3,100	3,100
44,600	32,900	Salaries - National Insurance	E0160	56,500	62,000	68,100	71,500
34,400	47,900	Salaries - Superannuation	E0170	56,200	57,600	59,100	60,500
104,000	107,600	Salaries - Other	E0190	103,900	106,000	109,000	112,200
-24,800	0	Provision For Staff Turnover	E0199	-21,300	-21,300	-21,300	-21,300
8,000	8,000	Service Training Budget	E0910	8,100	8,300	8,400	8,600
0	400	Employee Related Advertising	E0920	0	0	0	0
8,800	8,700	Employee Related Insurances	E0960	9,600	10,400	11,300	12,200
1,000	500	C. R. B. Costs	E0995	500	500	500	500
100	800	Repair & Mtce Of Vehicles	E2010	800	800	800	1,300
1,200	500	Petrol & Derv	E2020	500	500	500	500
200	200	Vehicle Licences	E2025	200	200	200	200
13,500	10,600	Central Transport - General	E2100	10,800	11,000	11,200	11,400
2,000	0	Tpt & Plant Operating Leases	E2220	0	0	0	0
200	0	Car Allowances - Officers	E2400	0	0	0	0
900	900	Transport Related Insurance	E2500	1,000	1,100	1,200	1,300
70,500	110,600	R & M - Buildings	E1001	73,600	76,900	84,400	85,800
800	500	Pumping Station Mtce	E1130	500	500	500	500
36,700	34,700	Other Fixed Plant	E1190	27,300	38,000	38,700	39,400
90,900	135,100	Electricity	E1220	115,300	115,200	124,400	129,900
106,700	106,700	Gas	E1230	107,300	110,400	121,700	126,500
212,300	226,400	Rates	E1310	231,400	240,200	253,200	260,300
39,800	40,000	Water Services	E1400	40,600	42,400	45,900	47,200
12,200	11,100	Cleaning Materials	E1600	11,300	11,500	11,700	11,900
3,700	4,800	Other Cleaning	E1690	4,900	6,500	11,100	11,200
9,600	11,800	Premises Related Insurance	E1800	13,000	14,200	15,300	16,500
9,300	5,400	Equipment Operating Leases	E3011	5,400	5,400	5,400	5,400
8,600	8,600	Chemicals	E3020	8,700	8,900	9,100	9,200
1,600	2,000	Materials - General	E3030	4,000	4,000	4,000	4,000
45,900	62,900	Materials For Resale	E3031	122,300	134,900	154,100	155,700
13,300	7,300	Vending Machine Supplies	E3034	7,400	7,600	7,700	7,800
48,300	52,200	Equipment and Tools - General	E3090	50,400	72,500	77,400	78,500
800	800	First Aid Equipment	E3091	800	800	800	900
6,500	6,500	Clothing & Uniforms	E3200	6,600	6,700	6,900	7,000
4,800	4,800	Printing & Stationery	E3300	4,900	5,000	5,100	5,200
800	800	Books & Periodicals	E3310	800	0	0	0
2,500	2,500	Telephones (Internal)	E3333	2,500	2,500	2,500	2,500
2,500	4,000	Photocopying (Internal)	E3334	2,100	1,800	1,800	1,600
300	1,200	Postage (Internal)	E3336	1,200	1,200	1,200	1,200
64,300	64,300	Services - General	E3400	48,800	143,500	147,500	150,300
5,100	5,700	Services - Trade Refuse	E3404	5,800	5,900	6,000	6,100
600	18,600	Services - Consultants	E3420	600	600	600	600
0	10,500	Management Fees	E3443	10,700	10,900	11,100	11,300
6,500	6,600	Security Services	E3460	6,700	6,800	7,000	7,100
100	0	Postages	E3500	0	0	0	0
2,200	1,800	Telephones	E3510	1,800	1,900	1,900	1,900
0	100	Mobile Telephones	E3514	100	100	100	100
11,200	0	Subscriptions	E3710	0	0	0	0
0	0	Marketing	E3933	42,300	29,200	51,300	42,200
12,700	13,400	Miscellaneous Licences	E3961	13,600	18,800	19,200	19,400
131,700	131,200	Support Recharge from within Service	E6251	129,900	142,200	143,800	146,400
167,800	164,400	Support Recharge from other Gen Fund	E6252	180,600	187,900	196,800	201,800
421,700	686,400	Capital Charges (Notional)	E7900	686,400	687,900	684,700	686,200
2,384,700	2,740,500	Total Expenditure		2,936,800	3,142,700	3,336,200	3,395,700
-15,300	-15,300	Feed In Tariff Credits	I8169	-16,000	-16,500	-16,900	-17,200
-993,500	-1,078,200	Fees and Charges	I9625	-1,137,500	-2,132,300	-2,441,100	-2,516,200
-1,008,800	-1,093,500	Total Income		-1,153,500	-2,148,800	-2,458,000	-2,533,400
1,375,900	1,647,000	Cost Centre Total		1,783,300	993,900	878,200	862,300

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Strategic Housing

Strategic Housing Mgt & Admin : S1001

168,200	167,600	Salaries - Basic	E0100	169,300	171,000	172,600	174,300
13,000	13,100	Salaries - National Insurance	E0160	17,700	17,900	18,000	18,200
21,800	21,800	Salaries - Superannuation	E0170	22,000	22,200	22,500	22,700
-11,300	0	Provision For Staff Turnover	E0199	-10,000	-10,000	-10,000	-10,000
1,500	1,500	Service Training Budget	E0910	1,500	1,600	1,600	1,600
1,700	1,800	Employee Related Insurances	E0960	2,000	2,200	2,300	2,500
100	100	Use Of Public Tpt - Officers	E2300	100	100	100	100
3,500	1,900	Car Allowances - Officers	E2400	1,400	1,400	1,500	1,500
1,000	1,000	Telephones (Internal)	E3333	1,000	1,000	1,000	1,000
0	100	Photocopying (Internal)	E3334	100	100	0	0
900	600	Mobile Telephones	E3514	300	300	300	300
200	0	Subsistence	E3600	0	0	0	0
131,100	127,600	Support Recharge from other Gen Fund	E6252	130,900	129,700	133,000	136,100
331,700	337,100	Total Expenditure		336,300	337,500	342,900	348,300
0	-100	Private Telephone Income	I8018	0	0	0	0
-331,700	-337,000	Recharge Income from within Service	I8751	-336,300	-337,500	-342,900	-348,300
-331,700	-337,100	Total Income		-336,300	-337,500	-342,900	-348,300
0	0	Cost Centre Total		0	0	0	0

Housing Options - Housing Advice : S3000

156,200	148,400	Salaries - Basic	E0100	187,000	132,600	134,300	136,000
3,200	3,200	Salaries - Standby Payment	E0111	3,200	3,300	3,300	3,300
9,900	10,100	Salaries - National Insurance	E0160	14,700	11,000	11,100	11,300
16,400	17,400	Salaries - Superannuation	E0170	22,400	15,300	15,600	15,800
0	0	Provision For Staff Turnover	E0199	-7,000	-7,000	-7,000	-7,000
600	600	Service Training Budget	E0910	600	600	600	600
1,800	1,600	Employee Related Insurances	E0960	1,800	1,900	2,100	2,200
0	200	C. R. B. Costs	E0995	0	0	0	0
1,500	1,500	Travel Warrants	E2320	1,500	1,600	1,600	1,600
500	1,500	Car Allowances - Officers	E2400	1,500	500	500	500
500	1,500	Equipment and Tools - General	E3090	1,500	500	500	500
3,600	2,200	Services - Medical Fees	E3422	2,200	2,300	2,300	2,400
39,600	24,800	Services - Bed and Breakfast	E3438	25,200	25,700	26,200	26,700
600	500	Mobile Telephones	E3514	300	300	300	300
100	0	Subsistence	E3600	0	0	0	0
76,600	47,600	Homelessness Priority Need Order	E3648	70,200	74,600	74,600	74,600
15,000	15,000	Sanctuary Scheme	E3993	15,000	15,000	15,000	15,000
122,600	135,300	Support Recharge from within Service	E6251	136,300	136,600	138,900	140,900
38,900	42,300	Support Recharge from other Gen Fund	E6252	41,100	40,800	42,300	43,700
487,600	453,700	Total Expenditure		517,500	455,600	462,200	468,400
0	-13,000	Government Grants	I8000	-12,600	0	0	0
0	-23,000	Contribs From Other Local Auths	I8011	-42,500	0	0	0
-30,500	-19,400	Income - General	I8900	-19,400	-19,400	-19,400	-19,400
-30,500	-55,400	Total Income		-74,500	-19,400	-19,400	-19,400
457,100	398,300	Cost Centre Total		443,000	436,200	442,800	449,000

Family Intervention Project : S3001

14,200	0	Support Recharge from within Service	E6251	0	0	0	0
14,200	0	Total Expenditure		0	0	0	0
14,200	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Strategic Housing							
Home Improvement Team : S3104							
0	110,700	Salaries - Basic	E0100	117,100	119,000	121,200	200
0	1,300	Salaries - Overtime	E0110	0	0	0	0
0	7,900	Salaries - National Insurance	E0160	8,400	8,400	8,700	0
0	6,700	Salaries - Superannuation	E0170	6,800	6,800	7,000	0
0	0	Severance Payments	E0930	0	0	38,000	0
0	2,600	Employee Related Insurances	E0960	2,900	3,100	3,400	0
0	3,200	Petrol & Derv	E2020	3,100	3,000	3,100	0
0	10,800	Tpt & Plant Contract Hire	E2200	11,000	11,200	11,400	0
0	3,000	Car Allowances - Officers	E2400	3,000	3,100	2,200	0
0	2,600	Transport Related Insurance	E2500	2,900	3,100	3,400	0
0	7,000	Materials - General	E3030	7,000	7,000	2,300	0
0	6,000	Materials (Minor Adaptations)	E3033	10,000	10,000	4,200	0
0	2,000	Equipment and Tools - General	E3090	2,000	2,100	500	0
0	400	Clothing & Uniforms	E3200	300	300	100	0
0	100	Services - Medical Fees	E3422	0	0	0	0
0	700	Mobile Telephones	E3514	700	700	300	0
164,500	107,600	Home Improvement Works	E3647	2,500	2,500	1,000	103,900
0	3,500	Sanctuary Scheme	E3993	3,500	3,500	1,000	0
0	5,200	Contracted Services	E4200	0	0	0	0
112,500	115,100	Support Recharge from within Service	E6251	115,800	116,400	118,400	120,200
27,700	27,100	Support Recharge from other Gen Fund	E6252	26,800	26,300	27,300	28,200
0	6,000	Rev Exp funded from Capital under Statut	E3701	0	0	0	0
304,700	429,500	Total Expenditure		323,800	326,500	353,500	252,500
-3,300	-96,500	Government Grants	I8000	-5,500	0	0	0
-127,700	-143,400	Contribs From Other Local Auths	I8011	-141,000	-98,900	-69,700	-103,900
-13,500	0	Donations	I8021	0	0	-41,000	0
0	-15,400	Other Grants	I8022	0	0	0	0
-20,000	-26,000	General (CR) - Miscellaneous	I8990	-34,200	-84,700	-96,900	0
-164,500	-281,300	Total Income		-180,700	-183,600	-207,600	-103,900
140,200	148,200	Cost Centre Total		143,100	142,900	145,900	148,600

Home Improvements : S3300

74,900	74,900	Salaries - Basic	E0100	76,000	77,000	78,000	78,900
4,300	5,000	Salaries - National Insurance	E0160	6,100	6,100	6,200	6,200
9,700	9,300	Salaries - Superannuation	E0170	8,900	9,000	9,100	9,200
800	800	Employee Related Insurances	E0960	900	1,000	1,000	1,100
5,200	6,200	Car Allowances - Officers	E2400	3,000	3,100	3,200	3,200
700	700	Mobile Telephones	E3514	400	400	400	400
100	100	Subsistence	E3600	100	100	100	100
4,500	4,300	Support Recharge from other Gen Fund	E6252	5,000	4,900	5,000	5,100
783,000	600,000	Rev Exp funded from Capital under Statut	E3701	1,168,000	783,000	783,000	783,000
883,200	701,300	Total Expenditure		1,268,400	884,600	886,000	887,200
-79,500	-72,000	Administration Charges	I8582	-94,100	-94,400	-94,700	-95,000
-783,000	-600,000	Grants (Deferred Charges)	I8051	-1,168,000	-783,000	-783,000	-783,000
-862,500	-672,000	Total Income		-1,262,100	-877,400	-877,700	-878,000
20,700	29,300	Cost Centre Total		6,300	7,200	8,300	9,200

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Strategic Housing							
Private Rented Sector Activity : S3301							
104,400	101,400	Salaries - Basic	E0100	105,200	108,100	110,900	112,800
7,200	8,000	Salaries - National Insurance	E0160	10,000	10,300	10,700	10,900
13,600	11,400	Salaries - Superannuation	E0170	13,600	14,000	14,400	14,700
0	0	Provision For Staff Turnover	E0199	-5,000	-5,000	-5,000	-5,000
1,000	1,100	Employee Related Insurances	E0960	1,200	1,300	1,400	1,500
0	100	Use Of Public Tpt - Officers	E2300	100	100	100	100
7,200	8,500	Car Allowances - Officers	E2400	4,700	4,800	4,900	4,900
500	300	Equipment and Tools - General	E3090	300	300	300	300
300	4,300	Services - General	E3400	300	300	300	300
1,000	2,000	Services - Works In Default	E3493	1,000	1,000	1,100	1,100
0	200	Postages	E3500	200	200	200	200
400	500	Mobile Telephones	E3514	300	300	300	300
200	100	Subsistence	E3600	100	100	100	100
111,700	114,200	Support Recharge from within Service	E6251	115,000	115,500	117,500	119,400
24,700	24,200	Support Recharge from other Gen Fund	E6252	23,700	23,400	24,200	24,900
272,200	276,300	Total Expenditure		270,700	274,700	281,400	286,500
-1,000	-2,000	Admin-Works In Default	I8020	-1,000	-1,000	-1,100	-1,100
-300	-100	Immigration Inspection Fees	I8508	-300	-300	-300	-300
-300	-300	APS Fees	I8521	-300	-300	-300	-300
-12,000	-24,600	HMO License Fees	I8523	-20,700	-72,300	-22,700	-27,400
-1,200	-900	Fines	I8573	-4,000	-4,000	-4,000	-4,000
-14,800	-27,900	Total Income		-26,300	-77,900	-28,400	-33,100
257,400	248,400	Cost Centre Total		244,400	196,800	253,000	253,400

Housing - Transformation Change : S3302

0	11,500	Salaries - Basic	E0100	47,900	39,500	0	0
0	900	Salaries - National Insurance	E0160	4,300	3,200	0	0
0	1,400	Salaries - Superannuation	E0170	6,300	5,100	0	0
0	0	Service Training Budget	E0910	2,000	1,000	0	0
0	100	Use Of Public Tpt - Officers	E2300	100	100	0	0
0	1,200	Car Allowances - Officers	E2400	2,300	1,200	0	0
0	800	Equipment and Tools - General	E3090	500	100	0	0
0	200	Protective Clothing	E3220	300	0	0	0
0	0	Printing & Stationery	E3300	500	0	0	0
0	0	Contracted Services	E3470	48,700	19,000	0	0
0	100	Postages	E3500	300	200	0	0
0	200	Mobile Telephones	E3514	600	200	0	0
0	0	Subsistence	E3600	100	100	0	0
0	16,400	Total Expenditure		113,900	69,700	0	0
0	-16,400	Government Grants	I8000	-113,900	-69,700	0	0
0	-16,400	Total Income		-113,900	-69,700	0	0
0	0	Cost Centre Total		0	0	0	0

Homelessness Support : S6004

0	30,000	Contributions to Reserve	EA002	0	0	0	0
0	30,000	Total Expenditure		0	0	0	0
0	-1,200	Contributions from Reserve	IA002	-10,200	0	0	0
0	-1,200	Total Income		-10,200	0	0	0
0	28,800	Cost Centre Total		-10,200	0	0	0

2015/16 Budget £	2015/16 Revised £
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Regeneration & Planning

2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Service Support

Regeneration & Planning M & A : N1000

2015/16 Budget £	2015/16 Revised £		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £	
272,900	261,000	Salaries - Basic	E0100	271,800	274,900	278,100	281,200
19,700	19,000	Salaries - National Insurance	E0160	26,200	26,400	26,800	27,100
35,500	33,900	Salaries - Superannuation	E0170	35,200	36,900	36,200	36,500
-30,400	0	Provision For Staff Turnover	E0199	-20,000	-20,200	-20,400	-20,600
1,900	1,700	Service Training Budget	E0910	3,900	3,900	4,000	4,100
2,600	2,900	Employee Related Insurances	E0960	3,200	3,500	3,800	4,100
400	400	Use Of Public Tpt - Officers	E2300	400	400	400	400
2,000	1,200	Car Allowances - Officers	E2400	1,200	1,200	1,300	1,300
200	1,000	Premises Related Insurance	E1800	1,100	1,200	1,300	1,400
900	600	Office Equipment	E3000	900	900	900	1,000
100	0	Clothing & Uniforms	E3200	100	100	100	100
300	200	Printing & Stationery	E3300	200	200	200	200
100	100	Books & Periodicals	E3310	100	100	100	100
200	100	Printing (Internal)	E3332	100	100	100	100
1,900	1,900	Telephones (Internal)	E3333	1,900	1,900	1,900	1,900
1,200	1,800	Photocopying (Internal)	E3334	1,000	900	800	700
5,300	5,500	Postage (Internal)	E3336	5,200	5,200	5,200	5,200
35,200	24,300	Services - Consultants	E3420	15,400	15,700	16,000	16,300
400	1,000	Mobile Telephones	E3514	500	500	400	400
1,000	1,000	Computer Equipment	E3540	1,000	1,000	1,100	1,100
200	100	Computer Consumables	E3542	100	100	100	100
41,100	43,900	Software Planning-Bldg Cntrl	E3595	44,600	45,400	46,300	47,200
200	100	Subsistence	E3600	100	100	100	100
0	0	Conferences & Seminars	E3610	900	900	900	1,000
3,300	3,700	Subscriptions	E3710	3,800	3,800	3,900	4,000
0	100	Hospitality	E3950	100	100	100	100
14,400	14,200	Support Recharge from within Service	E6251	14,400	14,500	14,900	15,100
385,000	362,200	Support Recharge from other Gen Fund	E6252	365,200	364,900	374,100	382,500
795,600	781,900	Total Expenditure		778,600	784,600	798,700	812,700
-200	0	Private Telephone Income	I8018	0	0	0	0
-775,400	-780,900	Recharge Income from within Service	I8751	-777,600	-783,600	-797,700	-811,700
-20,000	-1,000	Income - General	I8900	-1,000	-1,000	-1,000	-1,000
-795,600	-781,900	Total Income		-778,600	-784,600	-798,700	-812,700
0	0	Cost Centre Total		0	0	0	0

Conservation & Environment - General : N2100

3,900	2,500	Parish Lengthsman	E3259	4,000	4,000	4,100	4,200
7,700	7,700	Grant - Historic Buildings	E3727	7,700	7,700	7,700	7,700
13,100	0	Grants - Lancaster Conservation Area	E3728	7,100	7,100	7,100	7,100
8,100	9,000	Lancs Site & Monuments Record	E3905	9,100	9,300	9,500	9,700
7,000	6,800	Forest Of Bowland AONB	E3909	6,900	7,000	7,200	7,300
5,100	5,100	Morecambe Bay Strategy Partnership	E3922	5,200	5,300	4,300	4,400
16,300	16,400	Support Recharge from within Service	E6251	16,300	16,700	17,000	17,300
61,200	47,500	Total Expenditure		56,300	57,100	56,900	57,700
61,200	47,500	Cost Centre Total		56,300	57,100	56,900	57,700

2015/16 Budget £	2015/16 Revised £	Regeneration & Planning		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Service Support							
Local Nature Reserve : N2103							
5,600	4,700	Salaries - Basic	E0100	5,800	5,900	6,100	6,100
700	600	Salaries - Superannuation	E0170	700	800	800	800
5,600	5,600	Grounds Maintenance - Other	E1070	0	0	0	0
6,100	7,700	Forestry Commission Works	E1073	1,400	0	0	0
18,000	18,600	Total Expenditure		7,900	6,700	6,900	6,900
-6,100	-14,200	Receipts From Other Bodies	I8023	-1,400	0	0	0
-6,500	0	Income - General	I8900	0	0	0	0
-12,600	-14,200	Total Income		-1,400	0	0	0
5,400	4,400	Cost Centre Total		6,500	6,700	6,900	6,900

2015/16 Budget £	2015/16 Revised £	Regeneration & Planning		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Development Management

Building Control Mgmt & Admin : N1003

88,400	52,700	Salaries - Basic	E0100	53,200	53,700	54,200	54,700
6,500	4,000	Salaries - National Insurance	E0160	5,100	5,100	5,200	5,200
11,500	6,900	Salaries - Superannuation	E0170	6,900	7,000	7,000	7,200
1,500	800	Service Training Budget	E0910	800	800	800	900
900	900	Employee Related Insurances	E0960	1,000	1,100	1,200	1,300
100	100	Use Of Public Tpt - Officers	E2300	100	100	100	100
9,600	9,600	Car Allowances - Officers	E2400	6,000	6,100	6,100	8,500
100	100	Office Equipment	E3000	100	100	100	100
200	200	Clothing & Uniforms	E3200	200	200	200	200
200	100	Printing & Stationery	E3300	100	100	100	100
1,400	1,500	Books & Periodicals	E3310	1,500	1,600	1,600	1,600
500	200	Photocopying (Internal)	E3334	100	100	100	100
8,200	71,800	Services - Consultants	E3420	74,800	75,600	76,300	74,700
200	200	Mobile Telephones	E3514	100	100	100	100
500	0	Computer Equipment	E3540	500	500	500	500
200	100	Subsistence	E3600	100	100	100	100
3,400	3,200	Subscriptions	E3710	3,200	3,300	3,400	3,400
47,700	48,000	Support Recharge from within Service	E6251	47,800	48,900	49,800	50,700
47,000	45,800	Support Recharge from other Gen Fund	E6252	46,500	45,000	47,300	48,700
228,100	246,200	Total Expenditure		248,100	249,500	254,200	258,200
-228,100	-246,200	Recharge Income from within Service	I8751	-248,100	-249,500	-254,200	-258,200
-228,100	-246,200	Total Income		-248,100	-249,500	-254,200	-258,200
0	0	Cost Centre Total		0	0	0	0

Building Regulations : N2300

130,000	140,300	Support Recharge from within Service	E6251	150,000	150,800	153,500	155,800
130,000	140,300	Total Expenditure		150,000	150,800	153,500	155,800
-70,000	-110,000	Bldg Regs - Application Fees	I8550	-130,000	-130,000	-130,000	-130,000
-70,000	-110,000	Total Income		-130,000	-130,000	-130,000	-130,000
60,000	30,300	Cost Centre Total		20,000	20,800	23,500	25,800

Building Control - Non-Chargeable : N2301

98,100	105,900	Support Recharge from within Service	E6251	98,100	98,700	100,700	102,400
98,100	105,900	Total Expenditure		98,100	98,700	100,700	102,400
98,100	105,900	Cost Centre Total		98,100	98,700	100,700	102,400

Development Control : N2500

6,400	6,400	Microfilming	E3330	6,500	6,600	6,800	6,900
70,900	93,100	Services - Consultants	E3420	13,600	13,900	14,100	14,400
193,700	195,100	Support Recharge from within Service	E6251	194,300	198,700	202,300	205,800
8,400	8,900	Support Recharge from other Gen Fund	E6252	9,400	9,500	9,700	9,900
0	130,000	Rev Exp funded from Capital under Statut	E3701	0	0	0	0
279,400	433,500	Total Expenditure		223,800	228,700	232,900	237,000
-35,000	-35,000	Government Grants	I8000	0	0	0	0
-22,500	-228,800	Receipts From Other Bodies	I8023	0	0	0	0
-24,000	-38,000	Planning Pre Application Advice Fees	I8552	-40,000	-40,000	-40,000	-40,000
-500,000	-700,000	Planning Application Fees	I8553	-700,000	-700,000	-700,000	-700,000
-581,500	-1,001,800	Total Income		-740,000	-740,000	-740,000	-740,000
-302,100	-568,300	Cost Centre Total		-516,200	-511,300	-507,100	-503,000

2015/16 Budget £	2015/16 Revised £	Regeneration & Planning		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Development Management							
Planning Advice & Control : N3010							
450,100	450,200	Salaries - Basic	E0100	512,400	520,600	530,200	539,400
28,300	28,600	Salaries - National Insurance	E0160	41,600	43,900	45,000	45,800
56,600	55,800	Salaries - Superannuation	E0170	63,000	65,600	66,900	68,000
0	0	Provision For Staff Turnover	E0199	-5,000	-5,100	-5,200	-5,300
0	500	Employee Related Advertising	E0920	0	0	0	0
4,400	4,700	Employee Related Insurances	E0960	5,200	5,600	6,100	6,600
300	300	Use Of Public Tpt - Officers	E2300	300	300	300	300
16,800	12,000	Car Allowances - Officers	E2400	6,500	6,600	6,800	6,900
1,000	400	Office Equipment	E3000	1,000	1,000	1,100	1,100
200	300	Clothing & Uniforms	E3200	200	200	200	200
2,700	2,700	Printing & Stationery	E3300	2,700	2,800	2,800	2,900
200	0	Books & Periodicals	E3310	0	0	0	0
1,400	1,400	Printing (Internal)	E3332	1,400	1,400	1,400	1,400
2,400	3,000	Photocopying (Internal)	E3334	1,600	1,400	1,300	1,200
100	100	Postages	E3500	100	100	100	100
200	100	Mobile Telephones	E3514	100	100	100	100
1,200	1,200	Computer Equipment	E3540	1,200	1,200	1,300	1,300
400	400	Computer Consumables	E3542	400	400	400	400
200	100	Subsistence	E3600	100	100	100	100
2,100	2,100	Subscriptions	E3710	2,100	2,200	2,200	2,300
16,600	16,600	Miscellaneous Advertising	E3930	16,800	17,200	17,500	17,800
147,700	148,500	Support Recharge from within Service	E6251	148,100	151,300	154,100	156,800
187,800	182,900	Support Recharge from other Gen Fund	E6252	186,100	180,000	188,900	194,700
920,700	911,900	Total Expenditure		985,900	996,900	1,021,600	1,042,100
-600	-800	Receipts From Other Bodies	I8023	0	0	0	0
-11,200	-11,200	Recharges (Outside SLA System)	I8713	-11,200	-11,200	-11,200	-11,200
-300	-100	Income - General	I8900	-100	-100	-100	-100
-12,100	-12,100	Total Income		-11,300	-11,300	-11,300	-11,300
908,600	899,800	Cost Centre Total		974,600	985,600	1,010,300	1,030,800

2015/16 Budget £	2015/16 Revised £	Regeneration & Planning		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Economic Development

Tourism & Events : B1004

91,400	91,400	Salaries - Basic	E0100	92,800	94,200	95,700	96,600
5,900	6,100	Salaries - National Insurance	E0160	8,300	8,500	8,500	8,600
11,900	12,000	Salaries - Superannuation	E0170	12,100	12,200	12,500	12,600
-2,600	0	Provision For Staff Turnover	E0199	-5,000	-5,100	-5,200	-5,300
900	1,000	Employee Related Insurances	E0960	1,100	1,200	1,300	1,400
100	100	Use Of Public Tpt - Officers	E2300	100	100	100	100
300	200	Car Allowances - Officers	E2400	200	200	200	200
0	1,500	Rent	E1300	0	0	0	0
22,000	12,000	Printing & Stationery	E3300	6,700	18,600	19,000	19,400
1,100	1,100	Photographic Materials	E3351	2,000	1,100	1,200	1,200
6,600	1,500	Brochure Distribution	E3502	700	1,700	1,700	1,700
0	300	Mobile Telephones	E3514	200	200	200	200
1,200	1,700	Internet Provision	E3534	2,000	2,100	2,100	2,200
2,600	1,000	Software Purchase\Licences	E3541	500	500	500	500
11,400	10,900	Joint Marketing Campaigns	E3605	11,100	11,300	11,500	11,700
10,800	10,500	Miscellaneous Advertising	E3930	13,100	17,700	18,000	18,400
3,300	6,100	Marketing	E3933	10,500	8,900	9,100	9,200
100	100	Hospitality	E3950	100	100	100	100
1,600	500	Exhibitions	E3955	1,000	700	700	800
42,200	38,900	Support Recharge from other Gen Fund	E6252	39,000	38,400	39,700	40,700
210,800	196,900	Total Expenditure		196,500	212,600	216,900	220,300
-1,000	-800	Income - General	I8900	0	-800	-800	-800
-1,000	-800	Total Income		0	-800	-800	-800
209,800	196,100	Cost Centre Total		196,500	211,800	216,100	219,500

Marketing & Communications : B1005

129,800	125,600	Salaries - Basic	E0100	127,600	129,600	131,900	134,100
9,000	8,400	Salaries - National Insurance	E0160	11,900	12,100	12,500	11,500
16,900	16,300	Salaries - Superannuation	E0170	16,600	16,800	17,200	17,400
-2,500	0	Provision For Staff Turnover	E0199	-5,000	-5,100	-5,200	-5,300
600	1,400	Service Training Budget	E0910	0	0	0	0
1,400	1,400	Employee Related Insurances	E0960	1,500	1,700	1,800	2,000
100	100	Use Of Public Tpt - Officers	E2300	100	100	100	100
100	300	Car Allowances - Officers	E2400	300	300	300	300
4,700	1,700	Postage (Internal)	E3336	2,000	2,000	2,000	2,000
500	500	Photographic Materials	E3351	500	500	500	500
200	200	Photographic Equipment	E3352	200	200	200	200
700	700	Brochure Distribution	E3502	700	700	700	800
0	200	Mobile Telephones	E3514	100	100	100	100
10,900	10,900	Internet Provision	E3534	11,100	11,300	11,500	11,700
1,000	1,000	Intranet Development	E3535	1,000	1,000	1,100	1,100
13,100	14,100	Miscellaneous Advertising	E3930	13,300	13,600	13,800	14,100
37,500	37,500	Marketing	E3933	38,100	38,800	39,600	40,300
100	100	Hospitality	E3950	100	100	100	100
83,200	81,300	Support Recharge from other Gen Fund	E6252	83,400	81,500	84,400	86,500
307,300	301,700	Total Expenditure		303,500	305,300	312,600	317,500
-40,000	-39,300	Recharge Income from within Service	I8751	-39,900	-40,200	-41,100	-41,700
-244,600	-240,100	Recharge Income from other Gen Fund	I8752	-240,900	-242,300	-248,100	-252,000
-22,700	-22,300	Recharge Income - Housing Rev A/C	I8753	-22,700	-22,800	-23,400	-23,800
-307,300	-301,700	Total Income		-303,500	-305,300	-312,600	-317,500
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Regeneration & Planning		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Economic Development

Arts Development Programme : B2200

23,000	0	Arts Development	E3915	0	11,800	12,100	12,500
23,000	0	Total Expenditure		0	11,800	12,100	12,500
23,000	0	Cost Centre Total		0	11,800	12,100	12,500

Light Up Lancaster : B2207

0	0	Hire Of Equipment	E3040	46,800	0	0	0
0	5,100	Printing & Stationery	E3300	900	0	0	0
0	30,400	Services - General	E3400	0	0	0	0
0	71,900	Services - Consultants	E3420	0	0	0	0
0	100	Entertainment Fees	E3450	0	0	0	0
0	100	Brochure Distribution	E3502	100	0	0	0
0	3,000	Internet Provision	E3534	0	0	0	0
0	0	Joint Marketing Campaigns	E3605	500	0	0	0
0	1,100	Miscellaneous Advertising	E3930	1,100	0	0	0
0	500	Marketing	E3933	6,900	0	0	0
0	200	Exhibitions	E3955	0	0	0	0
0	112,400	Total Expenditure		56,300	0	0	0
0	-55,000	Receipts From Other Bodies	I8023	0	0	0	0
0	-55,000	Total Income		0	0	0	0
0	57,400	Cost Centre Total		56,300	0	0	0

Vintage By The Sea : B2208

0	9,400	Hire Of Equipment	E3040	8,800	0	0	0
0	1,300	Printing & Stationery	E3300	1,600	0	0	0
0	20,000	Services - General	E3400	21,900	0	0	0
0	1,000	Entertainment Fees	E3450	900	0	0	0
0	4,000	Security Services	E3460	3,400	0	0	0
0	0	Brochure Distribution	E3502	100	0	0	0
0	600	Internet Provision	E3534	0	0	0	0
0	1,700	Miscellaneous Advertising	E3930	1,300	0	0	0
0	2,000	Marketing	E3933	0	0	0	0
0	40,000	Total Expenditure		38,000	0	0	0
0	-18,000	Contribs From Other Local Auths	I8011	-18,000	0	0	0
0	-18,000	Total Income		-18,000	0	0	0
0	22,000	Cost Centre Total		20,000	0	0	0

Organised Events - General : B2600

1,400	10,800	Hire Of Equipment	E3040	1,400	1,400	1,500	1,500
200	14,700	Services - General	E3400	200	200	200	200
43,200	6,000	Entertainment Fees	E3450	3,800	34,000	34,700	35,100
4,900	7,200	Security Services	E3460	5,000	5,100	5,200	5,300
100	0	Prizes	E3963	0	0	0	0
11,500	10,100	Support Recharge from other Gen Fund	E6252	10,200	10,000	10,300	10,600
61,300	48,800	Total Expenditure		20,600	50,700	51,900	52,700
0	-10,000	Contribs From Other Local Auths	I8011	0	0	0	0
-3,900	-1,000	Income - General	I8900	-4,000	-4,000	-4,100	-4,200
-3,900	-11,000	Total Income		-4,000	-4,000	-4,100	-4,200
57,400	37,800	Cost Centre Total		16,600	46,700	47,800	48,500

Regeneration & Planning

2015/16 Budget £	2015/16 Revised £			2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Economic Development

The Dukes Theatre : B2800

150,200	157,200	Grants	<i>E3700</i>	152,500	155,500	158,500	161,500
150,200	157,200	Total Expenditure		152,500	155,500	158,500	161,500
150,200	157,200	Cost Centre Total		152,500	155,500	158,500	161,500

Morecambe Music Residency : B2801

11,000	11,000	Grants	<i>E3700</i>	11,200	11,400	11,600	11,800
11,000	11,000	Total Expenditure		11,200	11,400	11,600	11,800
11,000	11,000	Cost Centre Total		11,200	11,400	11,600	11,800

Ludus : B2802

22,900	22,900	Grants	<i>E3700</i>	23,200	23,700	24,200	24,600
22,900	22,900	Total Expenditure		23,200	23,700	24,200	24,600
22,900	22,900	Cost Centre Total		23,200	23,700	24,200	24,600

Lancaster Literature Festival : B2803

9,900	9,900	Grants	<i>E3700</i>	10,000	10,200	10,400	10,600
9,900	9,900	Total Expenditure		10,000	10,200	10,400	10,600
9,900	9,900	Cost Centre Total		10,000	10,200	10,400	10,600

Support to the Arts : B2806

0	6,700	Grants	<i>E3700</i>	0	0	0	0
0	6,700	Total Expenditure		0	0	0	0
0	-6,700	Contribs From Other Local Auths	<i>I8011</i>	0	0	0	0
0	-6,700	Total Income		0	0	0	0
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Regeneration & Planning		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Economic Development

The Platform : B2900

39,900	37,800	Salaries - Basic	E0100	40,700	43,200	44,900	46,300
3,500	3,800	Salaries - National Insurance	E0160	2,500	2,800	3,000	3,100
1,100	1,200	Salaries - Superannuation	E0170	1,200	1,200	1,200	1,200
21,500	20,900	Salaries - Other	E0190	22,800	22,300	22,600	22,800
400	400	Employee Related Insurances	E0960	400	500	500	600
100	100	Car Allowances - Officers	E2400	100	100	100	100
0	6,000	R & M - Buildings	E1001	0	0	0	0
7,900	8,000	Electricity	E1220	8,300	8,500	8,700	8,900
8,200	6,500	Gas	E1230	6,500	6,700	6,900	7,100
5,200	7,000	Rates	E1310	7,100	7,300	7,400	7,600
4,400	4,000	Water Services	E1400	4,100	4,100	4,200	4,300
1,500	1,500	Cleaning Materials	E1600	1,500	1,600	1,600	1,600
8,300	8,600	Other Cleaning	E1690	8,700	8,900	9,100	9,200
1,400	3,500	Premises Related Insurance	E1800	3,900	4,200	4,600	4,900
21,300	20,000	Bar Supplies	E3038	21,600	22,000	22,500	22,900
7,900	12,200	Equipment and Tools - General	E3090	8,000	8,200	8,300	8,500
2,000	1,500	Catering Provisions	E3100	2,000	2,100	2,100	2,200
1,500	500	Clothing & Uniforms	E3200	1,500	1,600	1,600	1,600
1,000	500	Printing & Stationery	E3300	500	500	500	500
500	500	Telephones (Internal)	E3333	500	500	500	500
600	100	Photocopying (Internal)	E3334	100	100	0	0
0	1,600	Postage (Internal)	E3336	1,600	1,600	1,600	1,600
18,500	19,500	Services - General	E3400	19,800	20,200	20,600	21,000
1,900	1,500	Services - Trade Refuse	E3404	1,500	1,600	1,600	1,600
4,200	2,500	Performing Rights Fees	E3451	3,200	3,300	3,400	3,400
6,300	6,000	Patron Base Support Fee	E3453	6,100	6,200	6,300	6,500
100	0	Subsistence	E3600	0	0	0	0
31,400	31,400	Venue - Premises Hire Costs	E3641	31,900	32,500	33,100	33,800
11,900	2,700	Exhibitions & Events - Expenses	E3691	8,000	8,200	8,300	8,500
48,000	31,900	Exhibitions & Events - Guarantees	E3692	45,700	46,600	47,500	48,400
32,500	44,300	Exhibitions & Events - % Above Guarantee	E3693	37,000	37,800	38,500	39,200
500	500	Miscellaneous Licences	E3961	500	500	500	500
16,300	16,000	Support Recharge from within Service	E6251	16,300	16,400	16,800	17,000
13,900	13,400	Support Recharge from other Gen Fund	E6252	14,900	14,100	14,800	15,300
55,500	71,100	Capital Charges (Notional)	E7900	71,100	71,100	71,100	71,100
379,200	387,000	Total Expenditure		399,600	406,500	414,400	421,800
-26,400	-32,400	Venue Hire	I8131	-26,800	-27,300	-27,900	-28,400
-31,800	-31,800	Private Hire	I8214	-32,300	-32,900	-33,500	-34,200
-97,300	-102,300	Admission Fees	I8391	-103,800	-105,900	-107,900	-110,000
-1,700	-1,700	Income - General	I8900	-1,700	-1,700	-1,700	-1,700
-47,700	-42,500	Bar	I9532	-43,300	-44,200	-45,000	-45,900
-2,500	-1,500	Cafe	I9533	-2,500	-2,600	-2,600	-2,700
-207,400	-212,200	Total Income		-210,400	-214,600	-218,600	-222,900
171,800	174,800	Cost Centre Total		189,200	191,900	195,800	198,900

Lancaster Museums Partnership : B2999

600	500	Premises Related Insurance	E1800	600	600	700	700
0	0	Equipment Funded by Reserves	E3094	7,900	0	0	0
517,700	505,000	Contracted Services	E4200	516,100	527,500	539,100	551,000
26,100	17,400	Support Recharge from other Gen Fund	E6252	17,800	18,400	18,900	19,400
127,900	148,900	Capital Charges (Notional)	E7900	148,900	148,900	148,900	148,900
672,300	671,800	Total Expenditure		691,300	695,400	707,600	720,000
672,300	671,800	Cost Centre Total		691,300	695,400	707,600	720,000

2015/16 Budget £	2015/16 Revised £	Regeneration & Planning		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Economic Development							
Lancaster V.I.C. : B3500							
53,600	53,100	Salaries - Basic	E0100	53,900	55,200	55,700	56,200
1,200	2,100	Salaries - National Insurance	E0160	2,000	2,000	2,100	2,100
6,100	6,000	Salaries - Superannuation	E0170	6,100	6,100	6,200	6,200
16,300	13,600	Salaries - Other	E0190	17,600	17,000	17,200	17,400
600	600	Employee Related Insurances	E0960	700	700	800	800
100	100	Use Of Public Tpt - Officers	E2300	100	100	100	100
100	100	Car Allowances - Officers	E2400	100	100	100	100
11,000	11,000	Rent	E1300	11,000	11,000	11,000	11,000
4,600	4,500	Rates	E1310	4,600	4,700	4,900	5,000
10,300	10,300	Service Charges	E1320	10,300	10,300	10,300	10,300
3,300	2,600	Building Cleaning Recharge	E1695	2,700	2,700	2,700	2,700
300	3,400	Office Equipment	E3000	300	300	300	300
13,400	13,400	Materials For Resale	E3031	13,600	13,900	14,100	14,400
1,000	1,000	Clothing & Uniforms	E3200	1,000	1,000	1,100	1,100
1,600	1,000	Printing & Stationery	E3300	1,000	1,000	1,100	1,100
1,000	1,000	Telephones (Internal)	E3333	1,000	1,000	1,000	1,000
1,000	800	Photocopying (Internal)	E3334	400	400	300	300
0	300	Postage (Internal)	E3336	300	300	300	300
500	500	Computer Equipment	E3540	500	500	500	500
100	100	Subsistence	E3600	100	100	100	100
200	100	Conferences & Seminars	E3610	0	0	0	0
200	200	Hospitality	E3950	200	200	200	200
1,900	2,000	Equipment Maintenance	E3956	1,900	2,000	2,000	2,000
128,400	127,800	Total Expenditure		129,400	130,600	132,100	133,200
-7,100	-7,500	Sales - Publications & Data	I8100	-7,600	-7,800	-7,900	-8,100
-16,300	-16,300	Sales - Souvenirs	I8120	-16,500	-16,900	-17,200	-17,500
-1,100	-700	Commission - Concerts/Discount Ticket	I8125	-700	-700	-700	-800
-100	0	Commission - Accom Bookings	I8140	0	0	0	0
0	-200	Books	I8464	0	0	0	0
-200	-200	Commission - National Express	I8578	-200	-200	-200	-200
-400	-200	Income - General	I8900	-200	-200	-200	-200
-25,200	-25,100	Total Income		-25,200	-25,800	-26,200	-26,800
103,200	102,700	Cost Centre Total		104,200	104,800	105,900	106,400

2015/16 Budget £	2015/16 Revised £	Regeneration & Planning		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Economic Development							
Morecambe V.I.C. : B3501							
44,600	44,900	Salaries - Basic	E0100	45,000	45,900	46,300	46,800
2,000	2,300	Salaries - National Insurance	E0160	3,000	3,100	3,100	3,100
5,800	5,800	Salaries - Superannuation	E0170	5,900	5,900	6,000	6,000
8,400	12,100	Salaries - Other	E0190	9,000	8,700	8,800	8,800
400	500	Employee Related Insurances	E0960	600	600	700	700
100	200	Use Of Public Tpt - Officers	E2300	200	200	200	200
100	0	Car Allowances - Officers	E2400	0	0	0	0
2,600	2,600	Electricity	E1220	2,800	2,900	3,000	3,000
26,100	25,400	Rent	E1300	25,800	26,300	26,800	27,300
4,800	4,800	Rates	E1310	4,900	5,000	5,200	5,300
100	100	Window Cleaning	E1610	100	100	100	100
400	3,100	Office Equipment	E3000	400	400	400	400
15,300	12,300	Materials For Resale	E3031	12,500	12,700	13,000	13,200
1,500	1,500	Clothing & Uniforms	E3200	1,500	1,600	1,600	1,600
1,100	1,100	Printing & Stationery	E3300	1,100	1,100	1,200	1,200
0	0	Books & Periodicals	E3310	400	400	400	400
400	400	Telephones (Internal)	E3333	400	400	400	400
800	1,000	Photocopying (Internal)	E3334	400	400	400	300
100	500	Postage (Internal)	E3336	500	500	500	500
800	400	Services - Trade Refuse	E3404	400	400	400	400
100	100	Security Services	E3460	100	100	100	100
500	1,000	Computer Equipment	E3540	1,000	1,000	1,100	1,100
200	200	Conferences & Seminars	E3610	0	0	0	0
100	100	Marketing & Promotion	E3934	100	100	100	100
200	100	Hospitality	E3950	200	200	200	200
600	600	Equipment Maintenance	E3956	600	600	600	600
300	400	Sundry Expenses	E3960	0	0	0	0
15,100	12,100	Support Recharge from other Gen Fund	E6252	12,500	12,600	12,900	13,200
132,500	133,600	Total Expenditure		129,400	131,200	133,500	135,000
-4,500	-4,500	Contribs From Other Local Auths	I8011	-4,500	-4,500	-4,500	-4,500
-8,200	-6,700	Sales - Publications & Data	I8100	-6,800	-6,900	-7,100	-7,200
-14,300	-12,800	Sales - Souvenirs	I8120	-13,000	-13,200	-13,500	-13,800
-500	-300	Commission - Concerts/Discount Ticket	I8125	-300	-300	-300	-300
-200	-100	Commission - Accom Bookings	I8140	-100	-100	-100	-100
-600	-300	Commission - Coach Travel Tickets	I8576	-300	-300	-300	-300
-600	-600	Commission - National Express	I8578	-600	-600	-600	-600
-2,800	-6,000	Travel Tickets	I8592	-6,100	-6,200	-6,300	-6,500
-100	-100	Commission - Sea Cat	I8598	-100	-100	-100	-100
-100	-100	Income - General	I8900	-100	-100	-100	-100
-31,900	-31,500	Total Income		-31,900	-32,300	-32,900	-33,500
100,600	102,100	Cost Centre Total		97,500	98,900	100,600	101,500

2015/16 Budget £	2015/16 Revised £	Regeneration & Planning		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Economic Development							
Arnside and Silverdale AONB : N2000							
111,200	107,500	Salaries - Basic	E0100	111,700	113,100	114,400	115,800
7,100	6,800	Salaries - National Insurance	E0160	9,900	10,000	10,100	10,300
14,500	14,000	Salaries - Superannuation	E0170	14,500	14,700	14,800	15,100
0	600	Salaries - Other	E0190	0	0	0	0
2,000	1,500	Service Training Budget	E0910	1,500	1,500	1,500	1,500
1,100	1,100	Employee Related Insurances	E0960	1,100	1,100	1,100	1,100
500	500	Repair & Mtce Of Vehicles	E2010	500	500	500	500
700	700	Petrol & Derv	E2020	700	700	700	700
500	500	Vehicle Licences	E2025	500	500	500	500
1,000	1,000	Use Of Public Tpt - Officers	E2300	1,000	1,000	1,000	1,000
2,100	2,100	Car Allowances - Officers	E2400	2,100	2,100	2,100	2,100
800	900	Transport Related Insurance	E2500	900	900	900	900
1,200	2,000	R & M - Buildings	E1001	1,200	1,200	1,200	1,200
700	700	Electricity	E1220	700	700	700	700
600	600	Misc. Energy Charges	E1240	600	600	600	600
3,100	3,100	Rent	E1300	3,100	3,100	3,100	3,100
1,900	1,900	Rates	E1310	1,900	1,900	1,900	1,900
100	100	Water Services	E1400	100	100	100	100
0	1,000	Other Cleaning	E1690	1,000	1,000	1,000	1,000
800	400	Premises Related Insurance	E1800	400	400	400	400
1,600	800	Office Equipment	E3000	1,000	1,000	1,000	1,000
2,000	2,000	Equipment and Tools - General	E3090	1,000	2,400	2,400	2,400
300	300	Clothing & Uniforms	E3200	300	300	300	300
4,000	14,600	Management Plan Projects	E3260	5,300	9,500	11,900	14,000
800	800	Printing & Stationery	E3300	800	800	800	800
4,100	3,300	Services - Consultants	E3420	8,700	4,600	4,600	5,200
900	1,100	Telephones	E3510	1,100	1,100	1,100	1,100
400	800	Mobile Telephones	E3514	800	800	800	800
100	100	Subsistence	E3600	100	100	100	100
1,600	4,100	Exhibitions & Events	E3611	1,600	1,600	1,600	1,600
3,900	3,900	AONB Executive Support	E3650	3,900	3,900	3,900	3,900
3,100	7,200	Marketing	E3933	3,100	3,100	3,100	3,100
12,700	12,300	Support Recharge from other Gen Fund	E6252	13,800	13,100	13,700	14,000
0	0	Capital Charges (Notional)	E7900	2,500	2,500	2,500	2,500
185,400	198,300	Total Expenditure		197,400	199,900	204,400	209,300
-28,600	-34,000	Contribs From Other Local Auths	I8011	-28,600	-28,600	-28,600	-28,600
-133,200	-133,200	Other Grants	I8022	-139,500	-137,800	-140,200	-142,600
0	-3,800	Receipts From Other Bodies	I8023	0	0	0	0
-6,500	-10,100	Income - General	I8900	-6,500	-6,500	-6,500	-6,500
-168,300	-181,100	Total Income		-174,600	-172,900	-175,300	-177,700
17,100	17,200	Cost Centre Total		22,800	27,000	29,100	31,600

Morecambe Bay Nature Improvement Area : N2009

0	1,600	Services - Consultants	E3420	0	0	0	0
0	1,600	Total Expenditure		0	0	0	0
0	-1,600	Income - General	I8900	0	0	0	0
0	-1,600	Total Income		0	0	0	0
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Regeneration & Planning		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Economic Development

Portas Pilot : N2126

2015/16 Budget £	2015/16 Revised £			2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
0	44,200	Grants	E3700	0	0	0	0
0	44,200	Total Expenditure		0	0	0	0
0	-44,200	Government Grants	18000	0	0	0	0
0	-44,200	Total Income		0	0	0	0
0	0	Cost Centre Total		0	0	0	0

Economic Development : N5000

2015/16 Budget £	2015/16 Revised £			2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
152,300	145,900	Salaries - Basic	E0100	148,500	149,900	151,400	152,900
11,100	10,500	Salaries - National Insurance	E0160	14,800	15,000	15,100	15,300
20,000	19,000	Salaries - Superannuation	E0170	19,300	19,500	19,700	19,900
-9,800	0	Provision For Staff Turnover	E0199	-8,000	-8,100	-8,200	-8,300
1,300	700	Service Training Budget	E0910	0	0	0	0
1,700	1,600	Employee Related Insurances	E0960	1,800	1,900	2,100	2,200
400	500	Use Of Public Tpt - Officers	E2300	500	500	500	500
900	500	Car Allowances - Officers	E2400	500	500	500	500
400	200	Office Equipment	E3000	400	400	400	400
900	300	Printing & Stationery	E3300	800	800	800	900
200	300	Books & Periodicals	E3310	300	300	300	300
800	800	Telephones (Internal)	E3333	800	800	800	800
2,000	1,800	Photocopying (Internal)	E3334	1,000	900	800	700
2,800	1,500	Postage (Internal)	E3336	1,500	1,500	1,500	1,500
0	9,500	Services - Consultants	E3420	0	0	0	0
300	100	Mobile Telephones	E3514	100	100	100	100
200	0	Computer Equipment	E3540	200	200	200	200
200	100	Subsistence	E3600	100	100	100	100
4,300	500	Subscriptions	E3710	500	500	500	500
5,800	6,300	Research	E3736	9,600	9,600	9,600	9,600
4,300	0	Sustainable Initiatives	E3810	0	0	0	0
200	200	Hospitality	E3950	200	200	200	200
200,300	200,300	Total Expenditure		192,900	194,600	196,400	198,300
200,300	200,300	Cost Centre Total		192,900	194,600	196,400	198,300

AONB Vehicle, Plant & Machinery Reserve : N6001

2015/16 Budget £	2015/16 Revised £			2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
3,600	3,600	Contributions to Reserve	EA002	2,500	2,000	2,000	2,000
3,600	3,600	Total Expenditure		2,500	2,000	2,000	2,000
-1,000	-15,000	Contributions from Reserve	IA002	-1,000	-3,100	-2,900	-4,800
-1,000	-15,000	Total Income		-1,000	-3,100	-2,900	-4,800
2,600	-11,400	Cost Centre Total		1,500	-1,100	-900	-2,800

2015/16 Budget £	2015/16 Revised £	Regeneration & Planning		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Regeneration

Coast Protection & Land Drainage Team : N1002

187,600	143,300	Salaries - Basic	E0100	182,900	186,300	188,900	191,600
500	500	Salaries - Overtime	E0110	500	500	500	500
15,100	12,300	Salaries - National Insurance	E0160	18,500	18,900	19,200	19,400
19,800	14,000	Salaries - Superannuation	E0170	19,100	19,500	19,800	20,100
1,500	2,000	Employee Related Insurances	E0960	2,200	2,400	2,600	2,800
300	100	Use Of Public Tpt - Officers	E2300	100	100	100	100
7,100	7,100	Car Allowances - Officers	E2400	2,400	2,500	2,500	2,600
1,000	200	Office Equipment	E3000	500	500	500	500
300	200	Clothing & Uniforms	E3200	200	200	200	200
300	300	Printing & Stationery	E3300	1,800	300	300	300
200	0	Books & Periodicals	E3310	0	0	0	0
500	400	Photocopying (Internal)	E3334	200	200	200	200
0	4,500	Services - Consultants	E3420	0	0	0	0
400	400	Mobile Telephones	E3514	200	200	200	200
3,400	500	Computer Equipment	E3540	3,500	3,500	3,600	3,700
3,600	3,600	Software Purchase\Licences	E3541	3,700	3,700	3,800	3,900
400	100	Subsistence	E3600	100	100	100	100
1,800	1,800	Subscriptions	E3710	1,800	1,900	1,900	1,900
1,900	2,000	Miscellaneous Insurances	E3900	2,200	2,400	2,600	2,800
45,100	45,400	Support Recharge from within Service	E6251	45,200	46,300	47,100	47,900
53,700	52,500	Support Recharge from other Gen Fund	E6252	52,700	51,300	53,700	55,300
344,500	291,200	Total Expenditure		337,800	340,800	347,800	354,100
0	0	Contribs From Other Local Auths	I8011	-1,500	0	0	0
-100	0	Private Telephone Income	I8018	0	0	0	0
-1,200	-1,600	Receipts From Other Bodies	I8023	0	0	0	0
-190,700	-220,900	Recharge Income from within Service	I8751	-247,000	-281,900	-289,100	-294,700
-152,500	-68,700	Capital Staff Salaries	I8933	-89,300	-58,900	-58,700	-59,400
-344,500	-291,200	Total Income		-337,800	-340,800	-347,800	-354,100
0	0	Cost Centre Total		0	0	0	0

Regeneration & Projects Team : N1004

180,600	174,400	Salaries - Basic	E0100	183,200	155,800	157,300	158,800
13,400	12,900	Salaries - National Insurance	E0160	18,500	15,800	16,000	16,100
23,500	22,700	Salaries - Superannuation	E0170	23,800	20,300	20,500	20,700
0	0	Provision For Staff Turnover	E0199	-6,000	-6,100	-6,200	-6,300
1,800	1,800	Employee Related Insurances	E0960	2,000	2,200	2,300	2,500
300	200	Use Of Public Tpt - Officers	E2300	200	200	200	200
1,200	1,200	Car Allowances - Officers	E2400	1,200	1,200	1,300	1,300
400	100	Office Equipment	E3000	100	100	100	100
100	100	Clothing & Uniforms	E3200	100	100	100	100
200	0	Printing & Stationery	E3300	0	0	0	0
200	0	Printing (Internal)	E3332	0	0	0	0
100	800	Photocopying (Internal)	E3334	400	400	400	300
0	100	Mobile Telephones	E3514	100	100	100	100
800	800	Computer Equipment	E3540	800	800	800	900
100	0	Computer Consumables	E3542	0	0	0	0
200	0	Subsistence	E3600	0	0	0	0
70,200	70,700	Support Recharge from within Service	E6251	70,400	72,000	73,300	74,600
73,400	71,500	Support Recharge from other Gen Fund	E6252	72,700	70,400	73,900	76,100
366,500	357,300	Total Expenditure		367,500	333,300	340,100	345,500
-1,000	-1,000	Income - General	I8900	-1,000	-1,000	-1,000	-1,000
-1,000	-1,000	Total Income		-1,000	-1,000	-1,000	-1,000
365,500	356,300	Cost Centre Total		366,500	332,300	339,100	344,500

2015/16 Budget £	2015/16 Revised £	Regeneration & Planning		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Regeneration

Middleton Nature Reser & Pumping Station : N2105

16,500	61,500	R & M - Buildings	E1001	16,700	17,100	17,400	17,700
5,000	4,000	Electricity	E1220	4,200	4,300	4,400	4,500
2,100	2,100	Water Services	E1400	2,100	2,200	2,200	2,300
0	0	Capital Charges (Notional)	E7900	1,700	2,100	2,100	2,100
23,600	67,600	Total Expenditure		24,700	25,700	26,100	26,600
-1,000	-1,500	Rents - General	I8150	-1,000	-1,000	-1,000	-1,000
-500	-500	Rents - Wayleaves & Titles	I8153	-500	-500	-500	-500
-900	-1,600	Rents - Grazing Rights	I8154	-900	-900	-900	-900
-2,400	-3,600	Total Income		-2,400	-2,400	-2,400	-2,400
21,200	64,000	Cost Centre Total		22,300	23,300	23,700	24,200

Lunside Regeneration Project Costs : N2106

5,400	6,400	Services - General	E3400	0	0	0	0
42,100	42,400	Support Recharge from within Service	E6251	42,200	43,200	43,900	44,700
0	50,000	Rev Exp funded from Capital under Statut	E3701	0	0	0	0
47,500	98,800	Total Expenditure		42,200	43,200	43,900	44,700
47,500	98,800	Cost Centre Total		42,200	43,200	43,900	44,700

Townscape Heritage Initiative 2 : N2110

38,600	38,600	Services - General	E3400	68,000	0	0	0
11,600	11,700	Support Recharge from within Service	E6251	11,600	0	0	0
50,200	50,300	Total Expenditure		79,600	0	0	0
-22,600	-22,900	Receipts From Other Bodies	I8023	-39,100	0	0	0
-22,600	-22,900	Total Income		-39,100	0	0	0
27,600	27,400	Cost Centre Total		40,500	0	0	0

Lancaster Square Routes : N2111

5,000	5,000	Services - General	E3400	5,000	5,000	5,000	5,000
14,800	14,900	Support Recharge from within Service	E6251	14,800	15,200	15,400	15,700
19,800	19,900	Total Expenditure		19,800	20,200	20,400	20,700
19,800	19,900	Cost Centre Total		19,800	20,200	20,400	20,700

Winning Back West End Property Account : N2117

6,200	6,200	R & M - Buildings	E1001	6,300	6,400	6,500	6,700
2,400	2,400	Misc. Energy Charges	E1240	2,400	2,400	2,500	2,600
64,800	82,300	Rates	E1310	64,800	66,700	68,700	70,600
6,700	10,500	Premises Related Insurance	E1800	6,900	7,600	8,200	8,800
2,000	0	Services - Consultants	E3420	2,000	2,100	2,100	2,200
12,100	9,900	Security Services	E3460	12,300	12,500	12,800	13,000
12,400	12,500	Support Recharge from within Service	E6251	12,400	12,700	13,000	13,200
106,600	123,800	Total Expenditure		107,100	110,400	113,800	117,100
0	-32,800	Receipts From Other Bodies	I8023	0	0	0	0
-16,000	-16,000	Rents - Commercial Properties	I8158	-16,000	-16,000	-16,000	-16,000
-16,000	-48,800	Total Income		-16,000	-16,000	-16,000	-16,000
90,600	75,000	Cost Centre Total		91,100	94,400	97,800	101,100

2015/16 Budget £	2015/16 Revised £	Regeneration & Planning		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Regeneration

Bold Street Property Account : N2118

2015/16 Budget £	2015/16 Revised £			2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
900	1,000	R & M - Buildings	E1001	1,000	1,000	1,100	1,100
900	1,000	Total Expenditure		1,000	1,000	1,100	1,100
-1,000	0	Rents - Commercial Properties	I8158	0	0	0	0
-1,000	0	Total Income		0	0	0	0
-100	1,000	Cost Centre Total		1,000	1,000	1,100	1,100

Neighbourhood Renewal Activity : N2120

2015/16 Budget £	2015/16 Revised £			2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
0	146,000	Rev Exp funded from Capital under Statut	E3701	109,000	0	0	0
13,000	7,000	Capital Charges (Notional)	E7900	7,000	7,000	7,000	7,000
13,000	153,000	Total Expenditure		116,000	7,000	7,000	7,000
0	-3,000	Grants (Deferred Charges)	I8051	0	0	0	0
0	-3,000	Total Income		0	0	0	0
13,000	150,000	Cost Centre Total		116,000	7,000	7,000	7,000

Morecambe BID Feasibility Study : N2124

2015/16 Budget £	2015/16 Revised £			2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
30,000	32,900	Services - Consultants	E3420	0	0	0	0
30,000	32,900	Total Expenditure		0	0	0	0
30,000	32,900	Cost Centre Total		0	0	0	0

Local Plan : N2200

2015/16 Budget £	2015/16 Revised £			2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
15,300	16,200	Services - General	E3400	18,100	117,500	9,000	9,100
71,600	66,000	Services - Consultants	E3420	141,900	82,500	21,000	2,700
33,700	34,000	Support Recharge from within Service	E6251	33,800	34,600	35,200	35,800
120,600	116,200	Total Expenditure		193,800	234,600	65,200	47,600
0	-8,100	Contribs From Other Local Auths	I8011	-900	0	0	0
0	-8,100	Total Income		-900	0	0	0
120,600	108,100	Cost Centre Total		192,900	234,600	65,200	47,600

Morecambe Area Action Plan : N2201

2015/16 Budget £	2015/16 Revised £			2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
5,000	5,000	Services - Consultants	E3420	15,000	0	0	0
58,100	58,500	Support Recharge from within Service	E6251	58,200	59,600	60,600	61,700
63,100	63,500	Total Expenditure		73,200	59,600	60,600	61,700
0	0	Receipts From Other Bodies	I8023	0	0	-75,000	-75,000
0	0	Total Income		0	0	-75,000	-75,000
63,100	63,500	Cost Centre Total		73,200	59,600	-14,400	-13,300

2015/16 Budget £	2015/16 Revised £	Regeneration & Planning		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Regeneration							
Sea Defence Works : N3000							
1,100	800	Repair & Mtce Of Vehicles	E2010	800	800	800	900
800	900	Petrol & Derv	E2020	900	900	900	900
100	100	Vehicle Licences	E2025	100	100	100	100
900	900	Transport Related Insurance	E2500	1,000	1,100	1,200	1,300
123,800	133,700	R & M - Sea & River / Promenade	E1024	134,700	136,400	139,000	141,700
13,300	11,200	Electricity	E1220	11,600	12,000	12,200	12,500
1,200	1,200	Street Cleansing Recharge	E1692	1,200	1,200	1,200	1,200
300	0	Premises Related Insurance	E1800	0	0	0	0
10,400	500	Equipment and Tools - General	E3090	500	500	500	500
300	300	Telephones (Internal)	E3333	300	300	300	300
100	200	Mobile Telephones	E3514	100	100	100	100
100	0	Hospitality	E3950	0	0	0	0
124,700	145,200	Support Recharge from within Service	E6251	162,500	185,400	190,100	193,800
54,000	20,000	Rev Exp funded from Capital under Statut	E3701	40,000	40,000	40,000	40,000
1,013,700	1,001,500	Capital Charges (Notional)	E7900	1,082,800	1,165,700	1,217,800	1,269,900
1,344,800	1,316,500	Total Expenditure		1,436,500	1,544,500	1,604,200	1,663,200
0	-100	Rents - General	I8150	0	0	0	0
-45,000	-20,000	Grants (Deferred Charges)	I8051	-40,000	-40,000	-40,000	-40,000
-45,000	-20,100	Total Income		-40,000	-40,000	-40,000	-40,000
1,299,800	1,296,400	Cost Centre Total		1,396,500	1,504,500	1,564,200	1,623,200

Bridge Maintenance : N3003

2,400	2,400	R & M - General	E1041	2,400	2,500	2,500	2,600
2,400	2,400	Total Expenditure		2,400	2,500	2,500	2,600
2,400	2,400	Cost Centre Total		2,400	2,500	2,500	2,600

Land Drainage : N3100

26,500	23,500	R & M - General	E1041	26,900	27,400	28,000	28,500
28,200	26,800	Contractual Grounds Maintenance	E1072	29,100	29,100	29,200	29,400
50,700	58,900	Support Recharge from within Service	E6251	65,900	75,200	77,100	78,600
2,400	2,400	Capital Charges (Notional)	E7900	2,400	2,400	2,400	2,400
107,800	111,600	Total Expenditure		124,300	134,100	136,700	138,900
107,800	111,600	Cost Centre Total		124,300	134,100	136,700	138,900

Public Realm Repair & Maintenance : N3203

90,400	87,400	R & M - General	E1041	91,800	93,600	95,400	97,200
1,000	900	Premises Related Insurance	E1800	1,000	1,100	1,200	1,300
15,300	16,700	Support Recharge from within Service	E6251	18,700	21,300	21,900	22,300
200,700	201,700	Capital Charges (Notional)	E7900	246,000	292,500	292,500	292,500
307,400	306,700	Total Expenditure		357,500	408,500	411,000	413,300
307,400	306,700	Cost Centre Total		357,500	408,500	411,000	413,300

Christmas Decorations : N3300

900	900	Electricity	E1220	900	1,000	1,000	1,000
30,200	23,200	Services - General	E3400	23,300	23,800	24,300	24,700
7,500	7,500	Capital Charges (Notional)	E7900	10,400	10,400	10,400	10,400
38,600	31,600	Total Expenditure		34,600	35,200	35,700	36,100
38,600	31,600	Cost Centre Total		34,600	35,200	35,700	36,100

2015/16 Budget £	2015/16 Revised £	Regeneration & Planning		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Regeneration							
Planning, Housing & Policy : N4010							
329,000	316,400	Salaries - Basic	E0100	349,300	355,800	362,200	368,900
23,300	22,000	Salaries - National Insurance	E0160	34,400	35,200	35,900	36,700
41,300	39,300	Salaries - Superannuation	E0170	43,400	44,300	45,000	45,800
0	0	Provision For Staff Turnover	E0199	-15,000	-15,200	-15,400	-15,600
0	1,300	Employee Related Advertising	E0920	0	0	0	0
3,200	3,400	Employee Related Insurances	E0960	3,700	4,100	4,400	4,800
800	800	Use Of Public Tpt - Officers	E2300	800	800	800	900
4,700	3,000	Car Allowances - Officers	E2400	1,100	1,100	1,200	1,200
400	300	Office Equipment	E3000	300	300	300	300
100	100	Clothing & Uniforms	E3200	100	100	100	100
400	100	Printing & Stationery	E3300	100	100	100	100
200	900	Printing (Internal)	E3332	900	900	900	900
2,700	2,800	Photocopying (Internal)	E3334	1,500	1,300	1,200	1,100
0	0	Services - General	E3400	29,500	0	0	0
600	600	Computer Equipment	E3540	600	600	600	600
100	100	Computer Consumables	E3542	100	100	100	100
2,200	3,800	Consultation	E3555	2,200	2,300	2,300	2,400
100	0	Subsistence	E3600	0	0	0	0
500	500	Conferences & Seminars	E3610	0	0	0	0
1,000	0	Miscellaneous Advertising	E3930	0	0	0	0
91,300	92,000	Support Recharge from within Service	E6251	91,600	93,700	95,400	97,100
102,700	100,000	Support Recharge from other Gen Fund	E6252	101,800	98,400	103,300	106,400
604,600	587,400	Total Expenditure		646,400	623,900	638,400	651,800
0	0	Government Grants	I8000	-30,000	0	0	0
0	0	Contribs From Other Local Auths	I8011	-5,500	-11,000	-3,500	-2,100
-4,500	-4,500	Recharges (Outside SLA System)	I8713	0	0	0	0
-4,500	-4,500	Total Income		-35,500	-11,000	-3,500	-2,100
600,100	582,900	Cost Centre Total		610,900	612,900	634,900	649,700

MAAP Implementation Reserve : N6004

-35,000	-127,900	Contributions from Reserve	IA002	-60,000	0	0	0
-35,000	-127,900	Total Income		-60,000	0	0	0
-35,000	-127,900	Cost Centre Total		-60,000	0	0	0

Local Plan Reserve : N6005

0	12,800	Contributions to Reserve	EA002	0	0	0	0
0	12,800	Total Expenditure		0	0	0	0
0	0	Contributions from Reserve	IA002	-16,400	-38,600	0	0
0	0	Total Income		-16,400	-38,600	0	0
0	12,800	Cost Centre Total		-16,400	-38,600	0	0

2015/16 Budget £	2015/16 Revised £
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Resources

2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Audit

Internal Audit & Assurance : F1001

2015/16 Budget £	2015/16 Revised £			2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
115,000	112,200	Salaries - Basic	E0100	154,300	156,600	159,500	162,800
8,500	8,600	Salaries - National Insurance	E0160	15,700	15,900	16,300	16,700
15,000	14,800	Salaries - Superannuation	E0170	20,000	20,300	20,600	21,100
-3,300	0	Provision For Staff Turnover	E0199	-2,000	-2,000	-2,000	-2,000
1,300	500	Service Training Budget	E0910	1,300	1,300	1,400	1,400
0	1,000	Employee Related Advertising	E0920	0	0	0	0
1,200	1,200	Employee Related Insurances	E0960	1,300	1,400	1,600	1,700
300	300	Professional Fees Etc	E0980	300	300	300	300
0	100	Use Of Public Tpt - Officers	E2300	100	100	100	100
200	200	Car Allowances - Officers	E2400	200	200	200	200
0	200	Office Equipment	E3000	200	200	200	200
200	100	Printing & Stationery	E3300	100	100	100	100
200	100	Books & Periodicals	E3310	100	100	100	100
0	1,500	Information Management	E3327	5,500	5,600	5,700	5,800
300	300	Telephones (Internal)	E3333	300	300	300	300
600	600	Photocopying (Internal)	E3334	300	300	200	200
400	300	Postage (Internal)	E3336	300	300	300	300
0	0	Management Fees	E3443	60,000	60,600	61,200	61,800
36,500	35,500	Support Recharge from within Service	E6251	35,200	34,200	36,000	37,200
14,100	13,300	Support Recharge from other Gen Fund	E6252	13,600	13,700	13,800	14,000
190,500	190,800	Total Expenditure		306,800	309,500	315,900	322,300
-29,200	-29,200	Recharge Income from within Service	I8751	-47,400	-47,900	-48,900	-49,900
-149,700	-150,000	Recharge Income from other Gen Fund	I8752	-240,500	-242,600	-247,600	-252,600
-11,600	-11,600	Recharge Income - Housing Rev A/C	I8753	-18,900	-19,000	-19,400	-19,800
-190,500	-190,800	Total Income		-306,800	-309,500	-315,900	-322,300
0	0	Cost Centre Total		0	0	0	0

External Audit Fees : F2001

2015/16 Budget £	2015/16 Revised £			2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
78,700	71,400	Audit Fees	E3441	74,400	74,400	74,400	74,400
78,700	71,400	Total Expenditure		74,400	74,400	74,400	74,400
-9,600	-5,800	Audit Fee Recharges	I8711	-5,800	-5,800	-5,800	-5,800
-9,600	-5,800	Total Income		-5,800	-5,800	-5,800	-5,800
69,100	65,600	Cost Centre Total		68,600	68,600	68,600	68,600

2015/16 Budget £	2015/16 Revised £	Resources		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Financial Services							
Financial Services Management & Admin : F1000							
631,300	561,600	Salaries - Basic	E0100	608,500	621,600	628,600	635,700
46,900	39,700	Salaries - National Insurance	E0160	58,100	59,700	60,400	61,300
72,900	69,400	Salaries - Superannuation	E0170	72,200	73,700	74,500	75,400
-16,900	0	Provision For Staff Turnover	E0199	-20,000	-20,200	-20,400	-20,600
6,800	2,500	Service Training Budget	E0910	5,100	5,200	5,300	5,400
0	500	Employee Related Advertising	E0920	0	0	0	0
6,300	6,600	Employee Related Insurances	E0960	7,300	7,900	8,600	9,200
1,800	1,800	Professional Fees Etc	E0980	1,800	1,900	1,900	1,900
800	1,500	Use Of Public Tpt - Officers	E2300	1,500	1,600	1,600	1,600
600	600	Car Allowances - Officers	E2400	600	600	600	600
1,700	1,500	Office Equipment	E3000	1,000	1,000	1,100	1,100
3,700	2,500	Debt Collection Expenses	E3004	2,500	2,600	2,600	2,700
900	900	Printing & Stationery	E3300	900	900	900	1,000
1,600	500	Books & Periodicals	E3310	500	500	500	500
1,000	800	Printing (Internal)	E3332	800	800	800	800
1,200	1,200	Telephones (Internal)	E3333	1,200	1,200	1,200	1,200
3,800	3,300	Photocopying (Internal)	E3334	1,700	1,600	1,400	1,300
3,100	2,600	Postage (Internal)	E3336	2,600	2,600	2,600	2,600
1,600	24,300	Services - Consultants	E3420	73,300	0	0	0
0	100	Mobile Telephones	E3514	100	100	100	100
500	1,900	Software - BACS	E3562	300	300	300	300
200	0	Software Mortgages	E3577	0	0	0	0
53,000	53,000	ICON Managed Service	E3585	53,800	55,400	56,400	57,500
5,500	5,500	Software - Real Asset Management	E3586	5,600	5,700	5,800	5,900
44,900	55,700	Software Finance Suite	E3591	56,600	57,800	58,900	60,000
21,100	24,100	Software HR/Payroll - Aurora	E3594	24,500	24,900	25,400	25,900
200	200	Subsistence	E3600	200	200	200	200
1,400	4,000	Conferences & Seminars	E3610	1,400	1,400	1,500	1,500
10,000	10,000	Subscriptions	E3710	10,200	10,400	10,600	10,800
209,100	203,700	Support Recharge from within Service	E6251	201,700	195,800	206,400	213,100
114,900	110,200	Support Recharge from other Gen Fund	E6252	111,900	113,300	113,900	115,700
1,229,900	1,190,200	Total Expenditure		1,285,900	1,228,500	1,251,700	1,272,700
-2,600	-2,600	Administration Charges	I8582	-2,600	-2,700	-2,700	-2,800
-187,700	-182,000	Recharge Income from within Service	I8751	-198,200	-189,400	-193,000	-196,200
-963,300	-933,300	Recharge Income from other Gen Fund	I8752	-1,004,600	-959,500	-977,700	-994,100
-74,600	-72,300	Recharge Income - Housing Rev A/C	I8753	-78,800	-75,200	-76,600	-77,900
-1,700	0	Income - General	I8900	-1,700	-1,700	-1,700	-1,700
-1,229,900	-1,190,200	Total Income		-1,285,900	-1,228,500	-1,251,700	-1,272,700
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Resources		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : ICT							
Information, Communications & Technology : J1000							
479,900	403,500	Salaries - Basic	E0100	511,700	524,300	536,600	548,000
5,200	6,200	Salaries - Overtime	E0110	5,300	5,300	5,400	5,400
35,000	28,300	Salaries - National Insurance	E0160	45,700	47,200	48,600	50,000
53,400	45,500	Salaries - Superannuation	E0170	59,000	60,500	62,000	63,500
-8,500	0	Provision For Staff Turnover	E0199	-20,000	-20,200	-20,400	-20,600
3,900	7,900	Service Training Budget	E0910	4,000	4,000	4,100	4,200
0	5,800	Employee Related Advertising	E0920	0	0	0	0
4,700	5,000	Employee Related Insurances	E0960	5,500	6,000	6,500	7,000
1,000	1,500	Use Of Public Tpt - Officers	E2300	1,500	1,600	1,600	1,600
1,100	1,100	Car Allowances - Officers	E2400	1,100	1,100	1,200	1,200
800	1,000	Premises Related Insurance	E1800	1,100	1,200	1,300	1,400
100	100	Clothing & Uniforms	E3200	100	100	100	100
200	200	Printing & Stationery	E3300	200	200	200	200
500	500	Books & Periodicals	E3310	500	500	500	500
100	100	Printing (Internal)	E3332	100	100	100	100
2,500	2,800	Telephones (Internal)	E3333	2,800	2,800	2,800	2,800
800	1,100	Photocopying (Internal)	E3334	600	500	500	400
100	100	Postage (Internal)	E3336	100	100	100	100
144,100	196,100	Services - Consultants	E3420	179,000	58,000	59,100	60,200
54,300	54,300	Data Line Rental	E3512	47,100	48,200	49,100	50,000
48,600	66,600	Infrastructure - Update & Maintenance	E3513	47,200	48,300	49,300	50,200
4,200	5,000	Mobile Telephones	E3514	2,500	2,400	2,400	2,400
6,500	5,800	Telephones Mtce	E3516	5,900	0	0	0
5,600	5,600	Internet Provision	E3534	5,700	5,800	5,900	6,000
118,400	123,900	Software Purchase\Licences	E3541	130,400	136,000	140,500	133,200
500	500	Computer Consumables	E3542	500	500	500	500
2,800	2,800	Software - LLPG	E3564	1,800	1,800	1,800	1,800
23,800	27,200	Software - Arcview ArclMS	E3565	27,200	27,200	27,200	27,200
7,100	7,700	Line Rental - Members	E3567	10,200	10,300	10,400	10,600
26,000	26,300	Electronic Document Management Workflow	E3569	26,700	27,200	27,700	28,300
3,700	3,700	Disaster Provision	E3580	3,800	3,800	3,900	4,000
6,900	7,000	Mapzone	E3589	7,000	7,000	7,000	7,000
8,900	7,900	Software - IS Helpdesk	E3597	9,000	9,200	9,400	9,600
300	300	Subsistence	E3600	300	300	300	300
2,100	3,100	Subscriptions	E3710	2,100	2,200	2,200	2,300
0	4,000	Ordnance Survey Fee	E3715	2,000	2,100	2,100	2,200
8,700	10,100	Miscellaneous Insurances	E3900	11,100	12,100	13,100	14,100
71,100	60,100	Support Recharge from within Service	E6251	64,800	65,000	66,400	67,600
47,700	45,800	Support Recharge from other Gen Fund	E6252	47,200	47,800	47,500	48,200
141,800	151,300	Capital Charges (Notional)	E7900	189,000	191,700	264,800	296,900
61,100	0	Deferred Charges (Notional)	E7901	0	0	0	0
1,375,000	1,325,800	Total Expenditure		1,439,800	1,342,200	1,441,800	1,488,500
-440,900	-425,300	Recharge Income from within Service	I8751	-462,000	-430,600	-462,600	-477,600
-817,100	-787,600	Recharge Income from other Gen Fund	I8752	-855,300	-797,300	-856,500	-884,300
-116,000	-111,900	Recharge Income - Housing Rev A/C	I8753	-121,500	-113,300	-121,700	-125,600
-1,000	-1,000	Income - General	I8900	-1,000	-1,000	-1,000	-1,000
-1,375,000	-1,325,800	Total Income		-1,439,800	-1,342,200	-1,441,800	-1,488,500
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Resources		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Revenues and Benefits							
Customer Services Mgmt & Admin : B1003							
403,000	403,200	Salaries - Basic	E0100	421,800	422,700	429,600	436,600
1,000	1,000	Salaries - Overtime	E0110	1,000	1,000	1,000	1,000
18,000	18,500	Salaries - National Insurance	E0160	26,700	26,500	27,100	27,800
39,400	41,300	Salaries - Superannuation	E0170	44,600	44,500	45,200	46,100
200	200	Service Training Budget	E0910	200	200	200	200
3,900	4,200	Employee Related Insurances	E0960	4,600	5,000	5,500	5,900
0	100	Use Of Public Tpt - Officers	E2300	100	100	100	100
300	200	Car Allowances - Officers	E2400	200	200	200	200
1,500	1,000	Office Equipment	E3000	1,000	1,000	1,100	1,100
700	700	Materials For Resale	E3031	700	700	700	800
2,500	2,500	Clothing & Uniforms	E3200	2,500	2,600	2,600	2,700
1,000	800	Printing & Stationery	E3300	800	800	800	900
600	400	Printing (Internal)	E3332	400	400	400	400
500	500	Telephones (Internal)	E3333	500	500	500	500
1,000	1,000	Photocopying (Internal)	E3334	500	500	400	400
500	500	Postage (Internal)	E3336	500	500	500	500
0	21,300	Services - General	E3400	2,000	0	0	0
2,000	1,000	Services - Language Line	E3495	1,000	1,000	1,100	1,100
2,900	0	Services - Customer Insight	E3498	2,900	3,000	3,100	3,100
100	100	Mobile Telephones	E3514	100	100	100	100
34,300	29,100	Software - CRM System	E3544	34,800	35,500	36,200	36,900
127,700	124,400	Support Recharge from within Service	E6251	126,600	122,400	128,500	132,400
22,900	22,500	Support Recharge from other Gen Fund	E6252	22,300	22,400	22,700	23,100
664,000	674,500	Total Expenditure		695,800	691,600	707,600	721,900
-700	-700	Sales - Goods Resold	I8102	-700	-700	-700	-800
-25,500	-29,300	Recharges (Outside SLA System)	I8713	-25,500	-25,500	-25,500	-25,500
-76,900	-77,700	Recharge Income from within Service	I8751	-80,700	-80,200	-82,200	-83,900
-532,700	-538,400	Recharge Income from other Gen Fund	I8752	-559,300	-555,800	-569,100	-581,000
-28,200	-28,400	Recharge Income - Housing Rev A/C	I8753	-29,600	-29,400	-30,100	-30,700
-664,000	-674,500	Total Income		-695,800	-691,600	-707,600	-721,900
0	0	Cost Centre Total		0	0	0	0

Administrative Support : R1001

74,000	73,400	Management Fees	E3443	75,900	76,600	77,300	76,600
81,400	82,000	Support Recharge from within Service	E6251	85,800	85,100	87,100	88,900
19,400	16,900	Support Recharge from other Gen Fund	E6252	16,600	17,100	17,400	17,800
174,800	172,300	Total Expenditure		178,300	178,800	181,800	183,300
-174,800	-172,300	Recharge Income from within Service	I8751	-178,300	-178,800	-181,800	-183,300
-174,800	-172,300	Total Income		-178,300	-178,800	-181,800	-183,300
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Resources		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Revenues and Benefits							
Benefits Mgmt & Administration : R1002							
1,115,600	1,008,500	Management Fees	E3443	983,300	993,400	1,003,600	1,013,900
0	3,300	Software Council Tax-Benefits	E3593	0	0	0	0
0	15,000	Grants	E3700	0	0	0	0
3,200	2,500	Legal & Court Costs	E3940	2,500	2,600	2,600	2,700
-84,000	0	Approved Revenue Savings	E3999	0	0	0	0
715,200	698,100	Support Recharge from within Service	E6251	712,700	693,500	724,000	743,300
1,750,000	1,727,400	Total Expenditure		1,698,500	1,689,500	1,730,200	1,759,900
0	-117,700	Government Grants	18000	-31,000	0	0	0
-755,100	-755,100	Government Admin Grants	18016	-630,600	-592,800	-557,200	-523,800
-982,900	-842,600	Recharge Income from within Service	18751	-1,024,900	-1,084,700	-1,161,000	-1,224,100
-12,000	-12,000	H.B. Admin. Penalties	18938	-12,000	-12,000	-12,000	-12,000
-1,750,000	-1,727,400	Total Income		-1,698,500	-1,689,500	-1,730,200	-1,759,900
0	0	Cost Centre Total		0	0	0	0

Standard Rent Allowances : R2001

33,304,400	32,530,000	Housing Benefit	E5090	32,530,000	32,530,000	32,530,000	32,530,000
18,000	15,000	Underlying Entitlement Costs	E5091	15,000	15,000	15,000	15,000
33,322,400	32,545,000	Total Expenditure		32,545,000	32,545,000	32,545,000	32,545,000
-32,433,000	-31,513,100	Government Grants	18000	-31,513,100	-31,513,100	-31,513,100	-31,513,100
-18,000	-15,000	Underlying Entitlement Income	18049	-15,000	-15,000	-15,000	-15,000
-1,070,000	-1,250,000	H.B. Overpayment Recoveries	18932	-1,200,000	-1,200,000	-1,200,000	-1,200,000
-33,521,000	-32,778,100	Total Income		-32,728,100	-32,728,100	-32,728,100	-32,728,100
-198,600	-233,100	Cost Centre Total		-183,100	-183,100	-183,100	-183,100

Discretionary Housing Payments : R2004

200,000	200,000	Rent Allowances	E5000	200,000	200,000	200,000	200,000
600	600	Rent Rebates	E5010	600	600	600	600
200,600	200,600	Total Expenditure		200,600	200,600	200,600	200,600
-200,600	-200,600	Government Grants	18000	-200,600	-200,600	-200,600	-200,600
-5,000	-5,000	H.B. Overpayment Recoveries	18932	-5,000	-5,000	-5,000	-5,000
-205,600	-205,600	Total Income		-205,600	-205,600	-205,600	-205,600
-5,000	-5,000	Cost Centre Total		-5,000	-5,000	-5,000	-5,000

War Widows Benefit Grant : R2005

28,000	21,000	Rent Allowances	E5000	21,000	21,000	21,000	21,000
28,000	30,000	Rent Rebates	E5010	30,000	30,000	30,000	30,000
56,000	51,000	Total Expenditure		51,000	51,000	51,000	51,000
-42,000	-38,200	Government Grants	18000	-38,200	-38,200	-38,200	-38,200
-42,000	-38,200	Total Income		-38,200	-38,200	-38,200	-38,200
14,000	12,800	Cost Centre Total		12,800	12,800	12,800	12,800

Rent Rebates - Council Housing : R2006

9,621,000	9,420,000	Housing Benefit	E5090	9,420,000	9,420,000	9,420,000	9,420,000
5,000	3,000	Underlying Entitlement Costs	E5091	3,000	3,000	3,000	3,000
48,000	35,000	Benefit Costs - Mellishaw	E5092	35,000	35,000	35,000	35,000
9,674,000	9,458,000	Total Expenditure		9,458,000	9,458,000	9,458,000	9,458,000
-9,518,300	-9,329,100	Government Grants	18000	-9,329,100	-9,329,100	-9,329,100	-9,329,100
-5,000	-3,000	Underlying Entitlement Income	18049	-3,000	-3,000	-3,000	-3,000
-48,000	-35,000	Benefit Income - Mellishaw	18050	-35,000	-35,000	-35,000	-35,000
-210,000	-210,000	H.B. Overpayment Recoveries	18932	-210,000	-210,000	-210,000	-210,000
-9,781,300	-9,577,100	Total Income		-9,577,100	-9,577,100	-9,577,100	-9,577,100
-107,300	-119,100	Cost Centre Total		-119,100	-119,100	-119,100	-119,100

2015/16 Budget £	2015/16 Revised £	Resources		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Revenues and Benefits

Council Tax Administration : R2100

1,000	1,000	Office Equipment	E3000	1,000	1,000	1,100	1,100
200	0	Clothing & Uniforms	E3200	0	0	0	0
607,800	601,500	Management Fees	E3443	616,300	622,300	628,400	634,500
1,000	1,000	Bailiff Fees	E3472	1,000	1,000	1,100	1,100
6,000	6,000	Experian - Searches	E3640	6,100	6,200	6,300	6,500
18,000	18,000	Legal & Court Costs	E3940	18,300	18,600	19,000	19,400
173,700	169,700	Support Recharge from within Service	E6251	173,300	169,000	176,100	180,500
807,700	797,200	Total Expenditure		816,000	818,100	832,000	843,100
-273,900	-273,900	Legal Costs Recovered	I8013	-278,000	-283,500	-289,000	-294,400
-273,900	-273,900	Total Income		-278,000	-283,500	-289,000	-294,400
533,800	523,300	Cost Centre Total		538,000	534,600	543,000	548,700

NNDR Administration : R2101

0	10,000	Services - General	E3400	10,000	10,000	10,000	10,000
0	9,000	Services - Consultants	E3420	0	0	0	0
212,600	211,100	Management Fees	E3443	217,500	219,600	221,700	223,900
500	1,200	Bailiff Fees	E3472	1,200	1,200	1,300	1,300
230,000	230,000	Grants	E3700	235,000	240,000	245,000	250,000
3,700	6,000	Legal & Court Costs	E3940	3,800	3,800	3,900	4,000
53,300	52,100	Support Recharge from within Service	E6251	53,100	51,800	54,000	55,300
500,100	519,400	Total Expenditure		520,600	526,400	535,900	544,500
-227,200	-227,200	Government Grants	I8000	-222,200	-222,200	-222,200	-222,200
-230,000	-230,000	Receipts From Other Funds	I8012	-235,000	-240,000	-245,000	-250,000
-27,900	-20,000	Legal Costs Recovered	I8013	-20,400	-21,000	-21,500	-22,100
-6,000	-6,000	Receipts From Other Bodies	I8023	-10,400	-10,600	-10,800	-11,000
-491,100	-483,200	Total Income		-488,000	-493,800	-499,500	-505,300
9,000	36,200	Cost Centre Total		32,600	32,600	36,400	39,200

Council Tax Support Administration : R2102

245,700	210,600	Support Recharge from within Service	E6251	256,200	271,200	290,300	306,000
245,700	210,600	Total Expenditure		256,200	271,200	290,300	306,000
245,700	210,600	Cost Centre Total		256,200	271,200	290,300	306,000

Housing Benefit Administration : R2103

737,100	631,900	Support Recharge from within Service	E6251	768,700	813,400	870,800	918,300
100	0	Support Recharge from other Gen Fund	E6252	0	200	0	0
737,200	631,900	Total Expenditure		768,700	813,600	870,800	918,300
737,200	631,900	Cost Centre Total		768,700	813,600	870,800	918,300

Welfare Reforms Reserve : R6001

0	102,700	Contributions to Reserve	EA002	23,500	0	0	0
0	102,700	Total Expenditure		23,500	0	0	0
-18,900	-18,900	Contributions from Reserve	IA002	-190,000	0	0	0
-18,900	-18,900	Total Income		-190,000	0	0	0
-18,900	83,800	Cost Centre Total		-166,500	0	0	0

2015/16 Budget £	2015/16 Revised £	Resources		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Property Group							
Estates Management							
43,100	43,500	Salaries - Basic	E0100	110,700	114,300	118,000	121,800
3,400	8,100	Salaries - Overtime	E0110	9,200	9,200	9,300	9,400
1,200	1,600	Salaries - National Insurance	E0160	5,800	6,200	6,800	7,200
2,800	3,300	Salaries - Superannuation	E0170	11,500	11,900	12,300	12,800
0	0	Salaries - Other	E0190	9,100	9,100	9,100	9,100
1,000	0	Service Training Budget	E0910	1,000	1,000	1,000	1,000
600	800	Employee Related Insurances	E0960	1,900	1,900	2,000	2,200
189,500	223,000	R & M - Buildings	E1001	234,600	234,000	238,400	242,900
0	0	Contract Maintenance	E1006	3,500	3,600	3,700	3,800
2,600	2,600	Grounds Maintenance - Other	E1070	2,600	2,700	2,700	2,800
75,800	70,000	Electricity	E1220	82,400	82,700	84,500	86,300
39,300	27,200	Gas	E1230	35,400	35,500	36,800	38,000
97,400	117,900	Rates	E1310	155,000	159,400	164,200	168,900
17,600	17,000	Water Services	E1400	20,600	21,200	21,600	22,100
700	700	Fixtures & Fittings - General	E1500	700	700	700	800
9,500	9,500	Alarm Systems	E1520	5,900	2,100	2,100	2,200
2,200	2,400	Cleaning Materials	E1600	2,400	2,400	2,600	2,600
1,000	1,000	Window Cleaning	E1610	1,000	1,000	1,100	1,100
76,900	76,900	Other Cleaning	E1690	78,000	79,600	81,100	82,600
64,900	68,100	Building Cleaning Recharge	E1695	83,600	85,100	86,500	88,100
55,200	59,000	Premises Related Insurance	E1800	58,900	64,300	69,700	74,600
1,000	1,000	Office Equipment	E3000	1,000	1,000	1,100	1,100
0	0	Materials For Resale	E3031	80,400	93,400	101,400	103,400
1,300	1,300	Hire Of Equipment	E3040	1,300	1,300	1,400	1,400
0	22,000	Equipment and Tools - General	E3090	11,000	11,100	11,200	11,300
0	0	Clothing & Uniforms	E3200	1,500	1,500	1,500	1,600
700	200	Printing & Stationery	E3300	2,700	2,800	2,900	3,000
1,700	1,700	Telephones (Internal)	E3333	2,000	2,000	2,000	2,000
300	200	Photocopying (Internal)	E3334	100	100	100	100
1,400	3,400	Services - General	E3400	1,300	1,300	1,400	1,400
9,800	10,400	Services - Trade Refuse	E3404	12,300	12,500	12,900	13,200
6,800	6,800	Security Services	E3460	6,900	7,000	7,200	7,300
9,100	9,100	Telephones	E3510	9,300	9,400	9,600	9,800
2,100	2,100	Infrastructure - Update & Maintenance	E3513	2,100	2,200	2,200	2,300
1,200	1,200	Internet Provision	E3534	1,200	1,200	1,300	1,300
0	2,000	Exhibitions & Events	E3611	2,000	2,100	2,100	2,200
2,000	1,000	Miscellaneous Advertising	E3930	1,000	1,000	1,000	1,000
0	0	Marketing	E3933	2,000	2,000	2,100	2,100
0	2,200	Marketing & Promotion	E3934	0	0	0	0
1,600	0	Equipment Maintenance	E3956	0	0	0	0
600	1,000	Miscellaneous Licences	E3961	1,000	1,000	1,100	1,100
0	0	Approved Revenue Savings	E3999	-35,400	-19,400	-19,500	-25,900
215,500	207,900	Support Recharge from within Service	E6251	214,400	216,400	221,300	225,300
3,100	3,000	Capital Charges (Notional)	E7900	3,000	3,000	3,000	3,000
942,900	1,009,100	Total Expenditure		1,234,900	1,280,800	1,321,500	1,348,300
0	0	Sales - General	I8106	-205,000	-242,500	-260,000	-265,200
-100	-100	Sales - Refreshments	I8110	-100	-100	-100	-100
-853,700	-850,500	Rents - General	I8150	-828,600	-834,000	-834,200	-834,500
-5,500	-4,500	Rents - Grazing Rights	I8154	-3,500	-3,500	-3,500	-3,500
0	0	General Fees & Charges	I8570	17,600	17,900	18,200	18,500
-47,000	-41,600	Hire Of Premises	I8575	-47,300	-48,200	-49,100	-50,100
-333,000	-344,800	Service Charges Recovered	I8579	-348,900	-349,100	-349,200	-349,400
-7,000	-9,000	Telephony Recharges	I8703	-13,000	-13,000	-13,000	-13,000
-200	-200	Income - General	I8900	-200	-200	-200	-200
-1,246,500	-1,250,700	Total Income		-1,429,000	-1,472,700	-1,491,100	-1,497,500
-303,600	-241,600	Cost Centre Total		-194,100	-191,900	-169,600	-149,200

2015/16 Budget £	2015/16 Revised £	Resources		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Property Group

Facilities Management

146,500	142,000	Salaries - Basic	E0100	149,300	152,800	155,900	159,200
12,000	11,500	Salaries - Overtime	E0110	10,700	10,800	10,900	11,000
5,300	4,400	Salaries - Standby Payment	E0111	4,500	4,600	4,600	4,700
8,500	8,700	Salaries - National Insurance	E0160	11,400	11,800	12,100	12,500
17,800	20,200	Salaries - Superannuation	E0170	20,300	20,800	21,100	21,500
0	0	Provision For Staff Turnover	E0199	-5,000	-5,100	-5,200	-5,300
3,100	3,400	Employee Related Insurances	E0960	3,700	4,100	4,400	4,800
200	100	Use Of Public Tpt - Officers	E2300	100	100	100	100
300	200	Car Allowances - Officers	E2400	200	200	200	200
377,000	341,900	R & M - Buildings	E1001	333,200	339,500	346,200	352,500
3,900	3,700	Contractual Grounds Maintenance	E1072	4,000	4,000	4,000	4,000
82,200	70,100	Electricity	E1220	73,400	76,000	77,600	79,100
31,200	19,700	Gas	E1230	19,600	19,700	20,500	21,200
155,000	154,900	Rates	E1310	156,800	161,400	166,300	171,000
23,800	23,300	Water Services	E1400	23,600	24,100	24,700	25,100
13,100	56,900	Fixtures & Fittings - General	E1500	13,300	13,600	13,800	14,100
5,200	5,200	Cleaning Materials	E1600	5,300	5,400	5,500	5,600
3,500	3,000	Other Cleaning	E1690	3,000	3,100	3,200	3,200
161,300	162,600	Building Cleaning Recharge	E1695	163,500	156,400	158,700	160,900
29,300	30,300	Premises Related Insurance	E1800	33,200	36,500	39,400	42,400
2,600	2,600	Hire Of Equipment	E3040	2,800	3,100	3,400	3,700
1,500	1,500	Equipment and Tools - General	E3090	1,500	1,500	1,500	1,500
1,000	1,200	Organs & Pianos	E3093	1,000	1,000	1,100	1,100
3,500	2,000	Catering Provisions	E3100	3,600	3,600	3,700	3,800
2,800	2,800	Contract Catering	E3110	2,800	2,900	3,000	3,000
2,600	2,600	Clothing & Uniforms	E3200	2,600	2,700	2,700	2,800
500	500	Laundry	E3210	500	500	500	500
2,400	2,400	Telephones (Internal)	E3333	2,400	2,400	2,400	2,400
1,700	1,700	Services - General	E3400	1,600	1,600	1,700	1,700
7,800	7,800	Services - Trade Refuse	E3404	6,800	7,000	7,100	7,300
4,600	4,600	Energy Performance Certificates	E3428	4,700	4,800	4,900	4,900
100	200	Mobile Telephones	E3514	100	100	100	100
3,400	2,700	Software Purchase\Licences	E3541	2,700	2,800	2,800	2,900
1,600	1,600	Miscellaneous Licences	E3961	1,600	1,700	1,700	1,700
0	0	Approved Revenue Savings	E3999	-69,700	-143,200	-148,500	-156,300
1,024,500	997,800	Support Recharge from within Service	E6251	1,022,800	1,030,800	1,053,600	1,074,100
300,800	248,800	Capital Charges (Notional)	E7900	288,800	341,200	377,400	407,000
2,440,600	2,342,900	Total Expenditure		2,300,700	2,304,300	2,383,100	2,450,000
-5,100	-2,000	Sales - Refreshments	I8110	-5,200	-5,300	-5,400	-5,500
-11,600	-4,100	Rents - General	I8150	-4,200	-4,200	-4,300	-4,400
-100	0	Admission Fees	I8391	0	0	0	0
-33,700	-28,000	Hire Of Premises	I8575	-34,200	-34,900	-35,600	-36,200
-1,347,300	-1,310,800	Recharge Income from within Service	I8751	-1,276,400	-1,280,600	-1,320,800	-1,355,700
-959,100	-929,000	Recharge Income from other Gen Fund	I8752	-859,300	-856,900	-893,500	-923,800
-17,800	-19,100	Recharge Income - Housing Rev A/C	I8753	-70,000	-70,000	-70,000	-70,000
-2,374,700	-2,293,000	Total Income		-2,249,300	-2,251,900	-2,329,600	-2,395,600
65,900	49,900	Cost Centre Total		51,400	52,400	53,500	54,400

Municipal Buildings Reserve

0	0	Contributions to Reserve	EA002	54,600	0	0	0
0	0	Total Expenditure		54,600	0	0	0
0	-22,500	Contributions from Reserve	IA002	-59,000	0	0	0
0	-22,500	Total Income		-59,000	0	0	0
0	-22,500	Cost Centre Total		-4,400	0	0	0

2015/16 Budget £	2015/16 Revised £	Resources		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Property Group							
Property Mgmt & Admin							
338,900	323,600	Salaries - Basic	E0100	349,900	350,500	355,900	360,500
3,700	3,200	Salaries - Overtime	E0110	3,200	3,300	3,300	3,300
24,200	22,400	Salaries - National Insurance	E0160	32,400	33,500	34,200	34,700
44,100	42,400	Salaries - Superannuation	E0170	45,500	45,600	46,400	47,000
-4,900	0	Provision For Staff Turnover	E0199	-12,000	-12,100	-12,200	-12,300
3,100	3,100	Service Training Budget	E0910	3,100	3,200	3,300	3,300
2,700	3,800	Employee Related Insurances	E0960	4,100	4,600	4,900	5,400
2,200	2,200	Professional Fees Etc	E0980	2,200	2,300	2,300	2,400
500	1,700	Repair & Mtce Of Vehicles	E2010	1,000	1,000	1,100	1,100
2,700	1,800	Petrol & Derv	E2020	1,700	1,700	1,700	1,700
200	200	Vehicle Licences	E2025	200	200	200	200
0	100	Use Of Public Tpt - Officers	E2300	100	100	100	100
1,300	1,000	Car Allowances - Officers	E2400	1,000	1,000	1,100	1,100
900	900	Transport Related Insurance	E2500	1,000	1,100	1,200	1,300
1,900	1,900	Office Equipment	E3000	1,900	1,900	2,000	2,100
1,000	400	Printing & Stationery	E3300	400	400	400	400
3,100	3,100	Books & Periodicals	E3310	3,100	3,200	3,300	3,300
400	300	Printing (Internal)	E3332	300	300	300	300
1,800	1,800	Telephones (Internal)	E3333	1,800	1,800	1,800	1,800
1,400	800	Photocopying (Internal)	E3334	400	400	400	300
1,000	200	Postage (Internal)	E3336	200	200	200	200
10,400	10,400	Services - General	E3400	10,600	10,800	11,000	11,200
23,100	31,300	Services - Consultants	E3420	23,400	23,900	24,400	24,800
200	500	Mobile Telephones	E3514	300	300	300	300
5,600	5,400	Radio Equipment	E3531	5,500	5,600	5,700	5,800
5,700	6,100	Mobile Radio Mtce	E3533	6,200	6,300	6,400	6,600
10,800	13,000	Software Asset Management	E3575	13,200	13,500	13,700	14,000
200	0	Subsistence	E3600	0	0	0	0
500	500	Subscriptions	E3710	500	500	500	500
2,400	2,400	Miscellaneous Advertising	E3930	2,400	2,500	2,500	2,600
188,300	183,500	Support Recharge from within Service	E6251	187,600	184,300	193,500	198,600
187,300	168,500	Support Recharge from other Gen Fund	E6252	168,800	172,400	173,600	176,700
100	0	Capital Charges (Notional)	E7900	0	0	2,300	2,300
864,800	836,500	Total Expenditure		860,000	864,300	885,800	901,600
-29,300	-29,300	Contribs From Other Local Auths	I8011	-29,600	-29,900	-30,200	-30,500
-639,400	-617,400	Recharge Income from within Service	I8751	-635,000	-640,700	-657,700	-669,900
-145,100	-140,300	Recharge Income from other Gen Fund	I8752	-144,500	-142,300	-145,400	-147,900
-49,000	-47,500	Recharge Income - Housing Rev A/C	I8753	-48,900	-49,400	-50,500	-51,300
-2,000	-2,000	Income - General	I8900	-2,000	-2,000	-2,000	-2,000
-864,800	-836,500	Total Income		-860,000	-864,300	-885,800	-901,600
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £
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Corporate Accounts

2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Capital Financing

Capital Financing : Z4000

2015/16 Budget £	2015/16 Revised £			2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
1,125,000	901,800	Direct Revenue Financing	EA009	1,384,000	330,000	355,000	195,000
1,605,100	1,513,200	Minimum Revenue Provision	EA015	1,238,000	1,594,300	1,763,700	1,666,300
2,730,100	2,415,000	Total Expenditure		2,622,000	1,924,300	2,118,700	1,861,300
2,730,100	2,415,000	Cost Centre Total		2,622,000	1,924,300	2,118,700	1,861,300

2015/16 Budget £	2015/16 Revised £	Corporate Accounts		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Corporate Costs

Central Expenses : F2000

1,056,700	1,056,700	Past Service Pension Cost IAS19	E0371	1,100,000	1,145,100	1,145,100	1,145,100
267,900	273,000	Pensions Inc Act - LCC	E0940	263,700	269,100	274,400	279,800
28,600	28,700	Pensions Inc Act - LCT	E0941	29,100	29,700	30,300	30,800
11,200	11,200	Tameside Contribution Costs	E0943	11,400	11,600	11,800	12,000
1,100	4,000	Services - Consultants	E3420	1,000	1,000	1,100	1,100
100,000	350,000	Contributions to Bad Debts Provision	E3801	390,000	200,000	200,000	200,000
1,465,500	1,723,600	Total Expenditure		1,795,200	1,656,500	1,662,700	1,668,800
-178,000	-178,000	Contributions from HRA	I8719	-185,300	-185,300	-185,300	-185,300
-178,000	-178,000	Total Income		-185,300	-185,300	-185,300	-185,300
1,287,500	1,545,600	Cost Centre Total		1,609,900	1,471,200	1,477,400	1,483,500

Corporate Management : Z2004

0	0	Apprenticeship Levy	E3832	0	63,300	64,200	64,800
2,600	1,600	Miscellaneous Advertising	E3930	1,600	1,700	1,700	1,800
421,400	404,000	Support Recharge from other Gen Fund	E6252	435,500	417,700	425,200	430,900
0	0	Minimum Revenue Provision	EA015	0	195,000	276,400	275,600
424,000	405,600	Total Expenditure		437,100	677,700	767,500	773,100
-87,100	-87,100	Contributions from HRA	I8719	-87,100	-87,100	-87,100	-87,100
-29,600	-29,600	Recharge Income - Housing Rev A/C	I8753	-29,600	-29,600	-29,600	-29,600
-116,700	-116,700	Total Income		-116,700	-116,700	-116,700	-116,700
307,300	288,900	Cost Centre Total		320,400	561,000	650,800	656,400

Emergency Incident - Flood Dec 15 : Z2015

0	35,000	Miscellaneous Expenditure	E3990	0	0	0	0
0	35,000	Total Expenditure		0	0	0	0
0	35,000	Cost Centre Total		0	0	0	0

Counter Terrorism : Z2016

0	10,000	Miscellaneous Expenditure	E3990	0	0	0	0
0	10,000	Total Expenditure		0	0	0	0
0	-10,000	Government Grants	I8000	0	0	0	0
0	-10,000	Total Income		0	0	0	0
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Corporate Accounts		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Notional Charges

Reconciling Items : Z3000

16,700	16,700	Deferred Charges Debt Resched	E7902	16,700	16,700	16,700	16,700
2,130,000	2,460,000	Government Grants Deferred Debit	EA008	4,912,000	2,908,000	2,908,000	1,865,000
113,000	112,600	Finance Lease MRP	EA017	88,400	38,400	0	0
3,123,300	3,582,500	Collection Fund Adjustment Account	EA019	0	376,200	144,200	0
5,383,000	6,171,800	Total Expenditure		5,017,100	3,339,300	3,068,900	1,881,700
-17,000	-17,000	Discount Receivable on Loan Repayment	I8616	-17,000	-17,000	-17,000	-17,000
0	0	Collection Fund Adjustment Account	IA020	-4,822,700	0	0	-164,600
-150,000	-300,000	Transfers from Pooled Capital Receipts	IA003	-300,000	-300,000	-300,000	-300,000
-898,100	-952,000	Deferred Charges Credit	IA008	-1,317,000	-823,000	-823,000	-823,000
-95,200	-95,200	Finance Lease Depreciation Contra	IA014	-72,200	-43,100	0	0
-3,844,100	-3,849,100	Depreciation & Impairment	IA015	-4,167,400	-4,538,500	-4,735,600	-4,799,800
-5,004,400	-5,213,300	Total Income		-10,696,300	-5,721,600	-5,875,600	-6,104,400
378,600	958,500	Cost Centre Total		-5,679,200	-2,382,300	-2,806,700	-4,222,700

Pooled Receipts Payment to Government : Z3004

150,000	300,000	Pooled Capital Receipt Payments	E6700	300,000	300,000	300,000	300,000
150,000	300,000	Total Expenditure		300,000	300,000	300,000	300,000
150,000	300,000	Cost Centre Total		300,000	300,000	300,000	300,000

Capital Grant Income : Z3005

-1,302,000	-1,837,000	Capital Grant Income	I8954	-3,704,000	-2,085,000	-2,085,000	-1,042,000
-1,302,000	-1,837,000	Total Income		-3,704,000	-2,085,000	-2,085,000	-1,042,000
-1,302,000	-1,837,000	Cost Centre Total		-3,704,000	-2,085,000	-2,085,000	-1,042,000

2015/16 Budget £	2015/16 Revised £	Corporate Accounts		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Treasury Management

Interest Payable & Similar Charges : F2002

3,071,400	3,071,400	Public Works Loan Board	E3972	3,039,800	3,008,300	2,976,800	2,945,200
13,300	13,300	Finance Lease Interest	E3976	6,900	2,100	0	0
3,084,700	3,084,700	Total Expenditure		3,046,700	3,010,400	2,976,800	2,945,200
-2,006,500	-2,006,600	HRA Charges (Item8)	I8993	-1,967,000	-1,931,100	-1,890,500	-1,853,500
-2,006,500	-2,006,600	Total Income		-1,967,000	-1,931,100	-1,890,500	-1,853,500
1,078,200	1,078,100	Cost Centre Total		1,079,700	1,079,300	1,086,300	1,091,700

Banking & Treasury Management : F2100

12,400	12,400	Services - Consultants	E3420	12,700	12,900	13,200	13,400
91,700	88,400	Bank Charges	E3911	101,500	103,300	105,200	107,100
12,800	12,500	Support Recharge from other Gen Fund	E6252	13,800	13,600	13,800	14,100
116,900	113,300	Total Expenditure		128,000	129,800	132,200	134,600
0	0	General Fees & Charges	I8570	0	-25,000	-25,500	-26,000
-12,700	-12,300	Debt Management Recharges	I8709	-14,100	-14,400	-14,600	-14,900
-1,100	-1,100	Bank Commission Recharges	I8710	-1,100	-1,100	-1,100	-1,100
-13,800	-13,400	Total Income		-15,200	-40,500	-41,200	-42,000
103,100	99,900	Cost Centre Total		112,800	89,300	91,000	92,600

Interest And Investment Income : F2101

33,000	63,300	Interest to HRA	E3803	80,000	46,500	42,600	13,300
1,000	1,000	Interest - Other Funds	E3957	1,000	1,000	1,000	1,000
34,000	64,300	Total Expenditure		81,000	47,500	43,600	14,300
-196,600	-179,200	Interest - Ext Investments	I8600	-217,900	-69,400	-41,100	37,200
-300	-300	Miscellaneous Interest	I8610	-300	-300	-300	-300
-196,900	-179,500	Total Income		-218,200	-69,700	-41,400	36,900
-162,900	-115,200	Cost Centre Total		-137,200	-22,200	2,200	51,200

2015/16 Budget £	2015/16 Revised £	Corporate Accounts		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Appropriations

Renewals Reserve : F6004

567,800	567,800	Contributions to Reserve	EA002	366,300	443,300	443,300	443,300
567,800	567,800	Total Expenditure		366,300	443,300	443,300	443,300
-620,800	-501,700	Contributions from Reserve	IA002	-526,800	-246,000	-296,000	-198,900
-620,800	-501,700	Total Income		-526,800	-246,000	-296,000	-198,900
-53,000	66,100	Cost Centre Total		-160,500	197,300	147,300	244,400

GF Unallocated Reserve : Z6001

0	0	Contributions to Reserve	EA002	56,400	164,900	0	0
0	0	Total Expenditure		56,400	164,900	0	0
-1,000,000	-497,000	Contributions from Reserve	IA002	0	0	0	0
-1,000,000	-497,000	Total Income		0	0	0	0
-1,000,000	-497,000	Cost Centre Total		56,400	164,900	0	0

Capital Support Reserve : Z6002

0	-8,000	Contributions from Reserve	IA002	-248,800	0	0	0
0	-8,000	Total Income		-248,800	0	0	0
0	-8,000	Cost Centre Total		-248,800	0	0	0

Other Commuted Sums : Z6003

0	184,100	Contributions to Reserve	EA002	0	0	75,000	75,000
0	184,100	Total Expenditure		0	0	75,000	75,000
-297,200	-279,000	Contributions from Reserve	IA002	-578,000	-50,000	-75,000	-75,000
-297,200	-279,000	Total Income		-578,000	-50,000	-75,000	-75,000
-297,200	-94,900	Cost Centre Total		-578,000	-50,000	0	0

Restructuring / Budget Support Reserve : Z6005

0	0	Contributions to Reserve	EA002	333,600	0	0	0
0	0	Total Expenditure		333,600	0	0	0
0	0	Contributions from Reserve	IA002	-186,500	0	0	0
0	0	Total Income		-186,500	0	0	0
0	0	Cost Centre Total		147,100	0	0	0

Invest to Save Reserve : z6008

0	0	Contributions to Reserve	EA002	350,700	0	0	0
0	0	Total Expenditure		350,700	0	0	0
-60,000	-34,000	Contributions from Reserve	IA002	-6,000	0	0	0
-60,000	-34,000	Total Income		-6,000	0	0	0
-60,000	-34,000	Cost Centre Total		344,700	0	0	0

Business Rates Retention Reserve : Z6011

275,300	0	Contributions to Reserve	EA002	0	0	0	0
275,300	0	Total Expenditure		0	0	0	0
275,300	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Corporate Accounts		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Financing

Council Tax Surplus/Deficit : Z2000

-131,000	-131,000	Income - General	18900	-60,000	0	0	0
-131,000	-131,000	Total Income		-60,000	0	0	0
-131,000	-131,000	Cost Centre Total		-60,000	0	0	0

Revenue Support Grant Income : Z2001

-3,861,500	-3,861,500	Government Grants	18000	-2,651,900	-1,605,200	-941,300	-199,700
-3,861,500	-3,861,500	Total Income		-2,651,900	-1,605,200	-941,300	-199,700
-3,861,500	-3,861,500	Cost Centre Total		-2,651,900	-1,605,200	-941,300	-199,700

Business Rates Surplus/Deficit : Z2002

0	0	Miscellaneous Expenditure	E3990	5,733,200	0	0	0
0	0	Total Expenditure		5,733,200	0	0	0
-3,123,300	-3,123,300	Income - General	18900	0	0	0	0
-3,123,300	-3,123,300	Total Income		0	0	0	0
-3,123,300	-3,123,300	Cost Centre Total		5,733,200	0	0	0

Other Government Grants : Z2005

-1,380,400	-1,427,200	Government Grants	18000	-1,917,500	-1,938,300	-1,217,800	-1,168,400
-1,040,300	-1,408,200	Government Grants - SBRR	18001	-1,071,600	-1,093,000	-1,114,900	-1,137,200
-2,420,700	-2,835,400	Total Income		-2,989,100	-3,031,300	-2,332,700	-2,305,600
-2,420,700	-2,835,400	Cost Centre Total		-2,989,100	-3,031,300	-2,332,700	-2,305,600

Retained Business Rates : Z2006

-24,479,900	-24,479,900	Retained Business Rates Income	18999	-25,003,700	-24,555,200	-25,046,300	-25,547,200
-24,479,900	-24,479,900	Total Income		-25,003,700	-24,555,200	-25,046,300	-25,547,200
-24,479,900	-24,479,900	Cost Centre Total		-25,003,700	-24,555,200	-25,046,300	-25,547,200

BRR Levy Payment : Z2007

275,200	459,200	Miscellaneous Expenditure	E3990	0	0	0	0
275,200	459,200	Total Expenditure		0	0	0	0
275,200	459,200	Cost Centre Total		0	0	0	0

BRR Safety Net Payment : Z2008

0	0	General (CR) - Miscellaneous	18990	-13,000	0	0	0
0	0	Total Income		-13,000	0	0	0
0	0	Cost Centre Total		-13,000	0	0	0

BRR Tariff Payment : Z2009

19,762,900	19,762,900	Miscellaneous Expenditure	E3990	19,927,600	20,320,000	20,919,000	21,588,000
19,762,900	19,762,900	Total Expenditure		19,927,600	20,320,000	20,919,000	21,588,000
19,762,900	19,762,900	Cost Centre Total		19,927,600	20,320,000	20,919,000	21,588,000

GENERAL FUND SUBJECTIVE ANALYSIS

2015/16 Budget £	2015/16 Revised £		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
19,453,100	18,851,600	Direct Employee Expenses	19,784,100	19,766,600	20,037,900	20,092,700
692,400	747,000	Indirect Employee Expenses	912,900	749,600	820,000	804,500
20,145,500	19,598,600	Employees	20,697,000	20,516,200	20,857,900	20,897,200
145,300	126,600	Car Allowances	85,800	85,100	84,800	85,400
106,400	112,600	Contract Hire Operating Leases	79,200	79,900	81,300	71,500
1,297,100	1,177,400	Direct Transport Costs	1,111,100	1,069,000	1,080,600	1,094,500
14,400	48,400	Public Transport	17,700	18,100	18,200	18,500
137,800	152,600	Transport Insurance	167,200	181,700	196,700	208,000
1,701,000	1,617,600	Transport Related Exp	1,461,000	1,433,800	1,461,600	1,477,900
388,300	393,400	Cleaning and Domestic Supplies	416,000	413,000	424,300	431,300
793,700	735,300	Energy Costs	747,700	692,700	725,100	746,600
13,800	57,600	Fixtures and Fittings	14,000	14,300	14,500	14,900
1,822,600	1,735,600	Grounds Maintenance Costs	1,686,100	1,700,400	1,725,200	1,765,600
271,200	261,400	Operational Bldgs Allocation	281,400	288,200	293,400	299,600
144,600	151,400	Premises Insurance	156,000	167,200	181,100	194,100
1,070,600	1,116,600	Rates	1,158,100	1,158,000	1,198,200	1,232,100
91,800	92,400	Rents	91,300	84,800	85,300	85,800
4,628,600	4,803,900	Repair and Maintenance	4,567,600	4,689,900	4,809,700	4,928,300
334,900	329,100	Water Services	313,300	304,000	312,700	319,200
9,560,100	9,676,700	Premises Related Exp	9,431,500	9,512,500	9,769,500	10,017,500
53,800	42,100	Catering	48,400	49,500	50,500	51,500
91,800	102,400	Clothing Uniform and Laundry	95,800	96,700	98,200	98,000
739,500	773,500	Communications and Computing	751,700	762,100	776,300	780,100
100,000	350,200	Contribution to Provisions	394,000	204,000	204,000	204,000
2,069,600	2,232,100	Equip Furniture and Materials	2,001,700	1,835,800	1,846,300	1,848,600
470,300	415,600	Expenses	423,700	426,500	427,900	431,500
286,900	270,500	General Office Supplies	240,500	243,900	244,400	247,200
927,000	1,041,400	Grants and Subscriptions	927,800	935,300	952,900	972,100
450,200	644,100	Miscellaneous Expenses	432,900	370,500	250,200	311,300
6,197,800	6,680,000	Services	6,263,300	5,957,600	5,880,600	6,102,300
11,386,900	12,551,900	Supplies and Services	11,579,800	10,881,900	10,731,300	11,046,600
16,169,000	15,612,700	Recharges	15,455,400	15,465,600	15,752,500	16,125,700
16,169,000	15,612,700	Support Services	15,455,400	15,465,600	15,752,500	16,125,700
43,253,000	42,254,600	Housing Benefit	42,254,600	42,254,600	42,254,600	42,254,600
43,253,000	42,254,600	Transfer Payments	42,254,600	42,254,600	42,254,600	42,254,600
837,000	952,000	Amortisation of Def Chgs	1,317,000	823,000	823,000	823,000
4,017,100	3,961,000	Depreciation	4,255,100	4,598,300	4,752,300	4,816,500
4,854,100	4,913,000	Capital Charges	5,572,100	5,421,300	5,575,300	5,639,500
3,085,700	3,085,700	Interest Payments	3,047,700	3,011,400	2,977,800	2,946,200
3,085,700	3,085,700	Capital Financing Costs	3,047,700	3,011,400	2,977,800	2,946,200
5,614,700	5,958,800	Appropriations	8,884,000	5,791,700	5,897,400	4,596,200
5,614,700	5,958,800	Appropriations	8,884,000	5,791,700	5,897,400	4,596,200
115,770,000	115,269,600	Total Expenditure	118,383,100	114,289,000	115,277,900	115,001,400
-12,622,300	-12,955,000	Customer Fees and Charges	-13,577,300	-14,806,600	-15,187,300	-15,338,600
-44,594,900	-43,823,300	Government Grants	-44,044,300	-43,904,000	-43,078,200	-42,995,400
-218,000	-200,600	Interest	-239,300	-90,900	-62,600	15,600
-2,745,000	-3,229,900	Other Grants and Contributions	-2,647,200	-2,531,400	-1,404,300	-1,248,400
-27,192,600	-26,608,700	Recharges	-26,510,700	-26,767,500	-27,247,500	-27,888,000
-87,372,800	-86,817,500	Income	-87,018,800	-88,100,400	-86,979,900	-87,454,800
-2,094,900	-1,611,200	Appropriations	-2,275,400	-424,400	-419,900	-478,300
-2,094,900	-1,611,200	Appropriations	-2,275,400	-424,400	-419,900	-478,300
-9,250,200	-9,788,800	Capital Related Income	-12,830,900	-10,584,200	-10,657,100	-9,641,300
-9,250,200	-9,788,800	Capital Financing Inc	-12,830,900	-10,584,200	-10,657,100	-9,641,300
-98,717,900	-98,217,500	Total Income	-102,125,100	-99,109,000	-98,056,900	-97,574,400
17,052,100	17,052,100	NET BUDGET REQUIREMENT	16,258,000	15,180,000	17,221,000	17,427,000

2015/16 Budget £	2015/16 Revised £
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Health & Housing Services

2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Housing Revenue Account

Council Housing Mgt & Admin : H1000

2015/16 Budget £	2015/16 Revised £		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £	
716,300	703,600	Salaries - Basic	E0100	737,000	751,100	762,300	772,800
43,300	43,800	Salaries - National Insurance	E0160	61,100	62,500	63,800	64,800
88,700	89,300	Salaries - Superannuation	E0170	93,000	94,900	96,300	97,600
-17,000	0	Provision For Staff Turnover	E0199	-17,000	-17,000	-17,000	-17,000
10,700	8,000	Service Training Budget	E0910	8,100	8,300	8,400	8,600
7,000	7,500	Employee Related Insurances	E0960	8,300	9,000	9,800	10,500
100	100	C. R. B. Costs	E0995	100	100	100	100
400	100	Petrol & Derv	E2020	0	0	0	0
200	200	Use Of Public Tpt - Officers	E2300	200	200	200	200
22,200	18,300	Car Allowances - Officers	E2400	9,500	9,700	9,900	10,100
6,600	6,600	R & M - Buildings	E1001	0	0	0	0
300	300	Electricity	E1220	0	0	0	0
6,400	3,400	Gas	E1230	0	0	0	0
70,000	70,000	Rent	E1300	0	0	0	0
28,900	28,500	Rates	E1310	0	0	0	0
11,600	23,600	Service Charges	E1320	0	0	0	0
1,900	1,900	Water Services	E1400	0	0	0	0
100	100	Other Cleaning	E1690	0	0	0	0
1,100	1,000	Building Cleaning Recharge	E1695	1,000	1,000	1,000	1,000
2,000	1,500	Office Equipment	E3000	2,000	2,100	2,100	2,200
0	1,900	Equipment Funded by Reserves	E3094	0	0	0	0
0	1,500	Protective Clothing	E3220	1,500	1,600	1,600	1,600
20,300	15,000	Printing & Stationery	E3300	15,200	15,500	15,800	16,100
9,400	9,400	Newsletters	E3311	7,100	7,200	7,400	7,500
7,100	7,500	Surveys	E3318	0	7,200	0	7,500
1,100	1,000	Printing (Internal)	E3332	1,000	1,000	1,000	1,000
5,000	5,000	Telephones (Internal)	E3333	5,000	5,000	5,000	5,000
8,000	5,000	Photocopying (Internal)	E3334	4,700	4,700	4,700	4,700
15,000	12,000	Postage (Internal)	E3336	12,000	12,000	12,000	12,000
0	20,000	Services - General	E3400	0	0	0	0
10,000	5,800	Audit Fees	E3441	5,900	6,000	6,100	6,200
12,600	7,400	Tenants Participation	E3449	5,600	5,700	7,100	8,600
2,000	2,000	Bailiff Fees	E3472	2,000	2,100	2,100	2,200
10,400	8,100	Postages	E3500	9,100	9,300	9,500	9,700
5,800	5,800	Data Line Rental	E3512	5,900	6,000	6,100	6,200
1,100	1,800	Mobile Telephones	E3514	1,800	1,800	1,800	1,800
2,100	2,100	ISO 9000 Accreditation	E3520	2,100	2,200	2,200	2,300
33,800	33,800	Software - Anite Task	E3563	34,300	35,000	35,700	36,300
9,900	8,900	Software Miscellaneous	E3592	9,000	9,200	9,400	9,600
200	100	Subsistence	E3600	100	100	100	100
14,900	12,000	Subscriptions	E3710	12,200	12,400	12,700	12,900
12,800	12,300	Bank Charges	E3911	14,100	14,400	14,600	14,900
28,000	30,000	Community Development	E3921	0	0	0	0
200	0	Health And Safety	E3925	0	0	0	0
18,700	15,800	Bank Charges	E6410	15,200	14,700	14,100	14,300
7,500	7,500	CEC Recharge (Outside SLA System)	E6214	7,500	7,500	7,500	7,500
477,600	461,600	Support Recharge from other Gen Fund	E6252	540,300	533,500	546,700	556,600
1,714,300	1,701,100	Total Expenditure		1,614,900	1,636,000	1,660,100	1,695,500
-100	0	Private Telephone Income	I8018	0	0	0	0
-800	-800	Rents - General	I8150	-800	-800	-800	-800
-44,600	-40,000	Feed In Tariff Credits	I8169	-41,800	-43,200	-44,100	-45,000
-13,200	-15,600	Administration Charges	I8582	-13,200	-13,500	-13,700	-14,000
-1,395,300	-1,377,000	Recharge Income from within Service	I8751	-1,305,300	-1,321,800	-1,341,400	-1,370,500
-259,600	-266,400	Recharge Income from other Gen Fund	I8752	-253,800	-256,700	-260,100	-265,200
-700	-1,300	General (CR) - Miscellaneous	I8990	0	0	0	0
-1,714,300	-1,701,100	Total Income		-1,614,900	-1,636,000	-1,660,100	-1,695,500
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Housing Revenue Account

Rent Income (Dwellings) : H2000

-13,707,200	-13,681,200	Rent - Houses	18160	-13,700,500	-13,538,900	-13,375,700	-13,211,200
-13,707,200	-13,681,200	Total Income		-13,700,500	-13,538,900	-13,375,700	-13,211,200
-13,707,200	-13,681,200	Cost Centre Total		-13,700,500	-13,538,900	-13,375,700	-13,211,200

Rent Income (Commercial) : H2001

-3,600	-3,600	Rents - General	18150	-3,600	-3,600	-3,600	-3,600
-125,700	-135,200	Rents - Garages	18152	-150,800	-149,800	-148,800	-147,800
-1,000	-1,000	Rents - Wayleaves & Titles	18153	-1,000	-1,000	-1,000	-1,000
-300	-300	Rent - Ground Rents	18155	-300	-300	-300	-300
-18,400	-18,400	Rents - Mobile Phone Masts	18157	-18,400	-18,400	-18,400	-18,400
-54,600	-54,600	Rents - Commercial Properties	18158	-54,600	-54,600	-54,600	-54,600
-203,600	-213,100	Total Income		-228,700	-227,700	-226,700	-225,700
-203,600	-213,100	Cost Centre Total		-228,700	-227,700	-226,700	-225,700

Legal Proceedings : H2010

8,600	28,600	Legal & Court Costs	E3940	29,000	29,600	30,200	30,700
8,600	28,600	Total Expenditure		29,000	29,600	30,200	30,700
-13,200	-21,800	Court Costs Awarded	18586	-21,800	-21,800	-21,800	-21,800
-1,300	-1,300	Legal Fees	18595	-1,300	-1,300	-1,300	-1,300
-14,500	-23,100	Total Income		-23,100	-23,100	-23,100	-23,100
-5,900	5,500	Cost Centre Total		5,900	6,500	7,100	7,600

Service Charges Flats/Deminimis Receipts : H2011

-284,700	-276,100	Service Charges Recovered	18579	-280,200	-285,800	-291,300	-296,800
-1,200	-1,200	Service Charges - Support	18585	-1,200	-1,200	-1,300	-1,300
-11,500	-10,700	Service Charges - Heating	18596	-10,900	-11,100	-11,300	-11,500
-297,400	-288,000	Total Income		-292,300	-298,100	-303,900	-309,600
-297,400	-288,000	Cost Centre Total		-292,300	-298,100	-303,900	-309,600

Historic Buildings Grant : H2020

-7,700	-7,700	Recharges To Other Accounts	18700	-7,700	-7,700	-7,700	-7,700
-7,700	-7,700	Total Income		-7,700	-7,700	-7,700	-7,700
-7,700	-7,700	Cost Centre Total		-7,700	-7,700	-7,700	-7,700

Grounds Maintenance Gen Fund recharge : H2030

-80,700	-88,100	Recharges To Other Accounts	18700	-95,800	-95,900	-96,500	-97,500
-80,700	-88,100	Total Income		-95,800	-95,900	-96,500	-97,500
-80,700	-88,100	Cost Centre Total		-95,800	-95,900	-96,500	-97,500

Sheltered Schemes Grounds Maintenance : H2102

45,900	43,600	Contractual Grounds Maintenance	E1072	47,300	47,300	47,500	47,900
3,500	3,500	Bedding Plants	E1077	3,500	3,500	3,500	3,500
49,400	47,100	Total Expenditure		50,800	50,800	51,000	51,400
-49,400	-47,100	Grounds Maintenance Allocations	18722	-50,800	-50,800	-51,000	-51,400
-49,400	-47,100	Total Income		-50,800	-50,800	-51,000	-51,400
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Housing Revenue Account

Caretaker Services : H2103

46,100	15,500	Salaries - Basic	E0100	16,200	16,700	17,300	17,800
7,500	400	Salaries - Overtime	E0110	0	0	0	0
2,100	800	Salaries - National Insurance	E0160	1,100	1,100	1,200	1,200
3,900	2,100	Salaries - Superannuation	E0170	2,100	2,100	2,300	2,300
400	500	Employee Related Insurances	E0960	600	600	700	700
39,400	38,400	Electricity	E1220	40,200	41,500	42,400	43,200
15,700	5,500	Gas	E1230	9,500	9,600	9,900	10,300
6,700	6,700	Building Cleaning Recharge	E1695	6,900	6,900	6,900	6,900
800	800	Materials - General	E3030	800	800	800	900
0	20,500	Services - General	E3400	25,900	26,400	26,900	27,400
400	400	Mobile Telephones	E3514	400	400	400	400
1,700	1,600	Support Recharge from within Service	E6251	1,600	1,600	1,600	1,600
124,700	93,200	Total Expenditure		105,300	107,700	110,400	112,700
124,700	93,200	Cost Centre Total		105,300	107,700	110,400	112,700

Grounds Maintenance (non-contract) : H2106

67,100	67,100	Grounds Maintenance - Other	E1070	68,100	69,400	70,800	72,100
15,100	14,900	Support Recharge from within Service	E6251	14,100	14,300	14,500	14,800
82,200	82,000	Total Expenditure		82,200	83,700	85,300	86,900
82,200	82,000	Cost Centre Total		82,200	83,700	85,300	86,900

Repairs and Maintenance : H2199

1,500,400	1,609,300	Planned Maintenance Recharge	E1021	1,250,000	1,274,300	1,294,300	1,319,000
3,034,300	2,992,300	Responsive Repairs Recharge	E1022	3,123,100	3,227,200	3,296,600	3,390,300
4,534,700	4,601,600	Total Expenditure		4,373,100	4,501,500	4,590,900	4,709,300
4,534,700	4,601,600	Cost Centre Total		4,373,100	4,501,500	4,590,900	4,709,300

Supervision and Management of Housing : H2200

0	8,600	CEC Recharge (Outside SLA System)	E6214	10,700	11,100	11,400	11,700
1,006,100	992,800	Support Recharge from within Service	E6251	988,700	1,001,200	1,016,100	1,038,200
79,300	78,800	Support Recharge from other Gen Fund	E6252	68,800	84,000	82,100	84,400
87,100	87,100	Support - CDC & NDC	E6280	87,100	87,100	87,100	87,100
1,172,500	1,167,300	Total Expenditure		1,155,300	1,183,400	1,196,700	1,221,400
1,172,500	1,167,300	Cost Centre Total		1,155,300	1,183,400	1,196,700	1,221,400

Neighbourhood Management : H2210

18,000	15,000	Anti-Social Behaviour	E3929	15,200	15,500	15,800	16,100
145,300	143,400	Support Recharge from within Service	E6251	135,900	137,600	139,700	142,700
163,300	158,400	Total Expenditure		151,100	153,100	155,500	158,800
163,300	158,400	Cost Centre Total		151,100	153,100	155,500	158,800

Community Development : H2211

0	0	Community Development	E3921	41,200	42,000	42,900	43,700
0	0	Total Expenditure		41,200	42,000	42,900	43,700
0	0	Cost Centre Total		41,200	42,000	42,900	43,700

Mortgagors Insurances : H2212

700	700	Premises Related Insurance	E1800	800	800	900	1,000
700	700	Total Expenditure		800	800	900	1,000
-300	-300	Mortgage Insurance Income	I8940	-300	-400	-400	-400
-300	-300	Total Income		-300	-400	-400	-400
400	400	Cost Centre Total		500	400	500	600

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Housing Revenue Account							
Sheltered Schemes Management costs : H2220							
97,900	96,700	Support Recharge from within Service	E6251	91,600	92,800	94,200	96,200
12,200	10,600	Support Recharge from other Gen Fund	E6252	10,400	10,500	10,000	10,300
110,100	107,300	Total Expenditure		102,000	103,300	104,200	106,500
-110,100	-106,900	Recharges (Outside SLA System)	I8713	-102,000	-103,300	-104,200	-106,500
-110,100	-106,900	Total Income		-102,000	-103,300	-104,200	-106,500
0	400	Cost Centre Total		0	0	0	0
Contractual Grounds Maintenance : H2221							
157,000	149,100	Contractual Grounds Maintenance	E1072	161,900	161,800	162,500	163,900
600	600	Bedding Plants	E1077	600	600	600	600
157,600	149,700	Total Expenditure		162,500	162,400	163,100	164,500
157,600	149,700	Cost Centre Total		162,500	162,400	163,100	164,500
Melling House : H2230							
8,500	8,500	Salaries - Basic	E0100	8,800	9,100	9,200	9,300
400	300	Salaries - National Insurance	E0160	300	300	300	300
1,100	1,100	Salaries - Superannuation	E0170	1,100	1,200	1,200	1,200
200	200	Employee Related Insurances	E0960	200	200	300	300
100	0	Car Allowances - Officers	E2400	0	0	0	0
1,000	1,000	R & M - Buildings	E1001	1,000	1,000	1,100	1,100
100	100	Grounds Maintenance - Other	E1070	100	100	100	100
1,500	1,400	Grounds Maintenance Allocations	E1076	1,700	1,600	1,600	1,600
0	1,700	Other Fixed Plant	E1190	1,700	1,800	1,800	1,800
4,300	4,300	Electricity	E1220	4,500	4,600	4,700	4,800
13,100	8,400	Gas	E1230	8,400	8,500	8,800	9,100
300	300	Water Services	E1400	300	300	300	300
1,300	1,300	Alarm Systems	E1520	1,300	1,300	1,400	1,400
100	100	Other Cleaning	E1690	100	100	100	100
7,000	6,500	Building Cleaning Recharge	E1695	6,700	6,700	6,700	6,700
400	500	Premises Related Insurance	E1800	600	600	700	700
200	1,400	Fire Equipt Maintenance	E3092	1,400	1,400	1,500	1,500
4,000	1,600	Equipment Funded by Reserves	E3094	1,500	9,300	1,300	13,300
600	600	Telephones (Internal)	E3333	600	600	600	600
100	100	Miscellaneous Licences	E3961	100	100	100	100
2,100	2,100	Central Control Recharge	E3991	2,100	2,100	2,100	2,100
4,800	4,700	CEC Recharge (Outside SLA System)	E6214	4,500	4,500	4,600	4,700
51,200	46,200	Total Expenditure		47,000	55,400	48,500	61,100
-200	-100	Hire Of Premises	I8575	-100	-100	-100	-100
-40,600	-37,600	Service Charges Recovered	I8579	-38,200	-38,900	-39,700	-40,400
-6,300	-6,300	Service Charges - Support	I8585	-6,400	-6,500	-6,600	-6,800
-8,100	-8,100	Service Charges - Heating	I8596	-8,200	-8,400	-8,500	-8,700
-55,200	-52,100	Total Income		-52,900	-53,900	-54,900	-56,000
-4,000	-5,900	Cost Centre Total		-5,900	1,500	-6,400	5,100

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Housing Revenue Account							
Parkside Court : H2231							
15,900	15,900	Salaries - Basic	E0100	16,500	17,100	17,500	18,200
800	800	Salaries - National Insurance	E0160	1,100	1,200	1,200	1,400
300	400	Employee Related Insurances	E0960	400	500	500	600
2,000	2,000	R & M - Buildings	E1001	2,000	2,100	2,100	2,200
600	600	Grounds Maintenance - Other	E1070	600	600	600	600
7,100	6,800	Grounds Maintenance Allocations	E1076	7,300	7,400	7,400	7,400
1,000	1,100	Lifts	E1100	1,100	1,100	1,200	1,200
400	1,400	Other Fixed Plant	E1190	1,400	1,400	1,500	1,500
7,700	7,700	Electricity	E1220	8,100	8,300	8,500	8,700
28,900	16,400	Gas	E1230	16,500	16,500	17,100	17,700
7,500	7,500	Water Services	E1400	7,600	7,800	7,900	8,100
1,400	1,400	Alarm Systems	E1520	1,400	1,400	1,500	1,500
500	500	Other Cleaning	E1690	500	500	500	500
9,000	8,700	Building Cleaning Recharge	E1695	8,900	8,900	8,900	8,900
1,400	2,800	Premises Related Insurance	E1800	3,100	3,400	3,600	3,900
1,000	1,800	Fire Equipt Maintenance	E3092	1,800	1,900	1,900	1,900
1,500	2,400	Equipment Funded by Reserves	E3094	1,300	9,300	10,800	1,400
1,000	1,000	Telephones (Internal)	E3333	1,000	1,000	1,000	1,000
100	100	Miscellaneous Licences	E3961	100	100	100	100
3,700	3,700	Central Control Recharge	E3991	3,700	3,700	3,700	3,700
7,400	7,200	CEC Recharge (Outside SLA System)	E6214	6,900	7,100	7,200	7,300
99,200	90,200	Total Expenditure		91,300	101,300	104,700	97,800
-200	-200	Hire Of Premises	I8575	-200	-200	-200	-200
-71,100	-71,100	Service Charges Recovered	I8579	-72,200	-73,600	-75,000	-76,400
-11,100	-11,100	Service Charges - Support	I8585	-11,300	-11,500	-11,700	-11,900
-18,300	-18,300	Service Charges - Heating	I8596	-18,600	-18,900	-19,300	-19,700
-100,700	-100,700	Total Income		-102,300	-104,200	-106,200	-108,200
-1,500	-10,500	Cost Centre Total		-11,000	-2,900	-1,500	-10,400

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Housing Revenue Account							
Beck View : H2232							
17,700	17,700	Salaries - Basic	E0100	17,900	18,100	18,200	18,400
900	900	Salaries - National Insurance	E0160	1,300	1,300	1,300	1,400
2,300	2,300	Salaries - Superannuation	E0170	2,300	2,300	2,400	2,400
300	400	Employee Related Insurances	E0960	400	500	500	600
100	0	Car Allowances - Officers	E2400	0	0	0	0
2,100	1,500	R & M - Buildings	E1001	1,500	1,600	1,600	1,600
600	600	Grounds Maintenance - Other	E1070	600	600	600	600
3,900	3,700	Grounds Maintenance Allocations	E1076	3,900	3,900	3,900	3,900
500	1,100	Lifts	E1100	1,100	1,100	1,200	1,200
400	1,400	Other Fixed Plant	E1190	1,400	1,400	1,500	1,500
6,100	6,100	Electricity	E1220	6,400	6,600	6,700	6,900
26,400	16,900	Gas	E1230	17,000	17,000	17,700	18,300
4,700	4,700	Water Services	E1400	4,800	4,900	5,000	5,100
1,300	1,300	Alarm Systems	E1520	1,300	1,300	1,400	1,400
400	400	Other Cleaning	E1690	400	400	400	400
8,100	7,700	Building Cleaning Recharge	E1695	7,900	7,900	7,900	7,900
700	1,200	Premises Related Insurance	E1800	1,300	1,400	1,600	1,700
300	900	Fire Equipt Maintenance	E3092	900	900	900	1,000
1,500	10,200	Equipment Funded by Reserves	E3094	11,400	2,000	1,600	1,300
900	900	Telephones (Internal)	E3333	900	900	900	900
100	100	Miscellaneous Licences	E3961	100	100	100	100
3,700	3,700	Central Control Recharge	E3991	3,700	3,700	3,700	3,700
7,200	7,000	CEC Recharge (Outside SLA System)	E6214	6,700	6,900	7,000	7,200
90,200	90,700	Total Expenditure		93,200	84,800	86,100	87,500
-100	-100	Licences - Other	I8493	-100	-100	-100	-100
-500	-200	Hire Of Premises	I8575	-200	-200	-200	-200
-69,800	-66,800	Service Charges Recovered	I8579	-67,800	-69,100	-70,500	-71,800
-10,900	-10,900	Service Charges - Support	I8585	-11,100	-11,300	-11,500	-11,700
-18,300	-18,300	Service Charges - Heating	I8596	-18,600	-18,900	-19,300	-19,700
-99,600	-96,300	Total Income		-97,800	-99,600	-101,600	-103,500
-9,400	-5,600	Cost Centre Total		-4,600	-14,800	-15,500	-16,000

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Housing Revenue Account							
Kingsway : H2233							
17,700	17,700	Salaries - Basic	E0100	17,900	18,100	18,200	18,400
900	900	Salaries - National Insurance	E0160	1,300	1,300	1,300	1,400
2,300	2,300	Salaries - Superannuation	E0170	2,300	2,300	2,400	2,400
300	400	Employee Related Insurances	E0960	400	500	500	600
100	0	Car Allowances - Officers	E2400	0	0	0	0
1,700	1,700	R & M - Buildings	E1001	1,700	1,800	1,800	1,800
600	600	Grounds Maintenance - Other	E1070	600	600	600	600
6,600	6,300	Grounds Maintenance Allocations	E1076	6,800	6,900	6,900	6,900
500	1,100	Lifts	E1100	1,100	1,100	1,200	1,200
400	1,400	Other Fixed Plant	E1190	1,400	1,400	1,500	1,500
5,500	5,500	Electricity	E1220	5,800	5,900	6,100	6,200
23,900	15,800	Gas	E1230	15,900	15,900	16,500	17,100
6,400	6,400	Water Services	E1400	6,500	6,600	6,800	6,900
1,500	1,500	Alarm Systems	E1520	1,500	1,600	1,600	1,600
400	400	Other Cleaning	E1690	400	400	400	400
8,700	7,800	Building Cleaning Recharge	E1695	8,000	8,000	8,000	8,000
700	1,200	Premises Related Insurance	E1800	1,300	1,400	1,600	1,700
500	1,000	Fire Equipt Maintenance	E3092	1,000	1,000	1,100	1,100
11,000	1,800	Equipment Funded by Reserves	E3094	9,600	2,300	14,700	1,500
1,000	1,000	Telephones (Internal)	E3333	1,000	1,000	1,000	1,000
4,000	4,000	Central Control Recharge	E3991	4,000	4,000	4,000	4,000
7,400	7,200	CEC Recharge (Outside SLA System)	E6214	6,900	7,100	7,200	7,300
102,100	86,000	Total Expenditure		95,400	89,200	103,400	91,600
-200	-200	Hire Of Premises	I8575	-200	-200	-200	-200
-71,800	-71,800	Service Charges Recovered	I8579	-72,900	-74,300	-75,700	-77,200
-11,700	-11,700	Service Charges - Support	I8585	-11,900	-12,100	-12,300	-12,600
-16,300	-16,300	Service Charges - Heating	I8596	-16,500	-16,900	-17,200	-17,500
-100,000	-100,000	Total Income		-101,500	-103,500	-105,400	-107,500
2,100	-14,000	Cost Centre Total		-6,100	-14,300	-2,000	-15,900

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Housing Revenue Account							
Ripley Court : H2234							
15,200	15,200	Salaries - Basic	E0100	15,900	16,400	16,900	17,500
700	700	Salaries - National Insurance	E0160	1,000	1,100	1,100	1,200
2,000	2,000	Salaries - Superannuation	E0170	2,000	2,100	2,200	2,300
300	400	Employee Related Insurances	E0960	400	500	500	600
100	0	Car Allowances - Officers	E2400	0	0	0	0
2,000	2,000	R & M - Buildings	E1001	2,000	2,100	2,100	2,200
600	600	Grounds Maintenance - Other	E1070	600	600	600	600
4,100	3,900	Grounds Maintenance Allocations	E1076	4,100	4,200	4,200	4,200
500	1,100	Lifts	E1100	1,100	1,100	1,200	1,200
400	1,400	Other Fixed Plant	E1190	1,400	1,400	1,500	1,500
5,500	5,500	Electricity	E1220	5,800	5,900	6,100	6,200
23,900	14,500	Gas	E1230	14,600	14,600	15,200	15,700
8,400	4,400	Water Services	E1400	4,500	4,600	4,700	4,700
1,500	1,500	Alarm Systems	E1520	1,500	1,600	1,600	1,600
400	400	Other Cleaning	E1690	400	400	400	400
7,500	8,300	Building Cleaning Recharge	E1695	8,500	8,600	8,600	8,600
700	1,200	Premises Related Insurance	E1800	1,300	1,400	1,600	1,700
1,800	0	Equipment and Tools - General	E3090	0	0	0	0
500	1,400	Fire Equipt Maintenance	E3092	1,400	1,400	1,500	1,500
1,500	3,600	Equipment Funded by Reserves	E3094	9,300	1,300	1,300	11,900
800	800	Telephones (Internal)	E3333	800	800	800	800
3,700	3,700	Central Control Recharge	E3991	3,700	3,700	3,700	3,700
5,000	4,900	CEC Recharge (Outside SLA System)	E6214	4,700	4,900	4,900	5,100
87,100	77,500	Total Expenditure		85,000	78,700	80,700	93,200
-200	-200	Licences - Other	I8493	-200	-200	-200	-200
-300	-100	Hire Of Premises	I8575	-100	-100	-100	-100
-70,000	-63,000	Service Charges Recovered	I8579	-63,900	-65,200	-66,500	-67,700
-11,000	-11,000	Service Charges - Support	I8585	-11,200	-11,400	-11,600	-11,800
-15,900	-15,900	Service Charges - Heating	I8596	-16,100	-16,500	-16,800	-17,100
-97,400	-90,200	Total Income		-91,500	-93,400	-95,200	-96,900
-10,300	-12,700	Cost Centre Total		-6,500	-14,700	-14,500	-3,700

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
SECTION : Housing Revenue Account							
Glebe Court : H2235							
14,400	15,100	Salaries - Basic	E0100	16,000	16,000	16,600	17,000
600	600	Salaries - National Insurance	E0160	1,100	1,000	1,100	1,100
1,800	1,800	Salaries - Superannuation	E0170	2,100	2,000	2,200	2,200
400	300	Employee Related Insurances	E0960	300	400	400	400
100	100	Car Allowances - Officers	E2400	100	100	100	100
2,400	2,400	R & M - Buildings	E1001	2,400	2,500	2,500	2,600
600	600	Grounds Maintenance - Other	E1070	600	600	600	600
2,100	2,000	Grounds Maintenance Allocations	E1076	2,200	2,200	2,200	2,200
500	1,100	Lifts	E1100	1,100	1,100	1,200	1,200
400	1,400	Other Fixed Plant	E1190	1,400	1,400	1,500	1,500
6,900	6,900	Electricity	E1220	7,200	7,500	7,600	7,800
36,900	24,000	Gas	E1230	24,100	24,200	25,100	25,900
6,600	6,600	Water Services	E1400	6,700	6,800	7,000	7,100
1,500	1,500	Alarm Systems	E1520	1,500	1,600	1,600	1,600
400	400	Other Cleaning	E1690	400	400	400	400
9,200	10,400	Building Cleaning Recharge	E1695	10,600	10,700	10,700	10,700
700	600	Premises Related Insurance	E1800	700	700	800	800
1,000	1,600	Fire Equipt Maintenance	E3092	1,600	1,700	1,700	1,700
1,500	2,200	Equipment Funded by Reserves	E3094	2,600	11,300	1,300	1,300
1,000	1,000	Telephones (Internal)	E3333	1,000	1,000	1,000	1,000
200	200	Miscellaneous Licences	E3961	200	200	200	200
5,600	5,600	Central Control Recharge	E3991	5,600	5,600	5,600	5,600
7,800	7,600	CEC Recharge (Outside SLA System)	E6214	6,200	5,100	5,100	5,100
102,600	94,000	Total Expenditure		95,700	104,100	96,500	98,100
-200	-200	Licences - Other	I8493	-200	-200	-200	-200
-500	-300	Hire Of Premises	I8575	-300	-300	-300	-300
-79,100	-68,100	Service Charges Recovered	I8579	-69,100	-70,500	-71,800	-73,200
-17,100	-16,100	Service Charges - Support	I8585	-16,300	-16,700	-17,000	-17,300
-22,000	-22,000	Service Charges - Heating	I8596	-22,300	-22,800	-23,200	-23,700
-118,900	-106,700	Total Income		-108,200	-110,500	-112,500	-114,700
-16,300	-12,700	Cost Centre Total		-12,500	-6,400	-16,000	-16,600

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Housing Revenue Account

Penhale Court : H2236

16,200	16,200	Salaries - Basic	E0100	16,800	17,400	18,000	18,400
800	800	Salaries - National Insurance	E0160	1,200	1,200	1,300	1,400
2,100	2,100	Salaries - Superannuation	E0170	2,200	2,200	2,400	2,400
300	400	Employee Related Insurances	E0960	400	500	500	600
200	100	Car Allowances - Officers	E2400	100	100	100	100
500	500	R & M - Buildings	E1001	500	500	500	500
300	300	Grounds Maintenance - Other	E1070	300	300	300	300
1,400	1,300	Grounds Maintenance Allocations	E1076	1,400	1,300	1,400	1,500
300	300	Electricity	E1220	300	300	300	300
1,000	1,000	Gas	E1230	1,000	1,000	1,000	1,100
300	300	Water Services	E1400	300	300	300	300
800	800	Alarm Systems	E1520	800	800	800	900
100	100	Other Cleaning	E1690	100	100	100	100
700	700	Building Cleaning Recharge	E1695	700	700	700	700
600	500	Premises Related Insurance	E1800	600	600	700	700
200	200	Fire Equipt Maintenance	E3092	200	200	200	200
0	1,000	Equipment Funded by Reserves	E3094	3,100	100	300	200
600	600	Telephones (Internal)	E3333	600	600	600	600
100	100	Miscellaneous Licences	E3961	100	100	100	100
2,600	2,600	Central Control Recharge	E3991	2,600	2,600	2,600	2,600
5,000	4,900	CEC Recharge (Outside SLA System)	E6214	4,700	4,900	4,900	5,100
34,100	34,800	Total Expenditure		38,000	35,800	37,100	38,100
-100	0	Hire Of Premises	I8575	0	0	0	0
-28,200	-28,200	Service Charges Recovered	I8579	-28,600	-29,200	-29,800	-30,300
-7,800	-7,800	Service Charges - Support	I8585	-7,900	-8,100	-8,200	-8,400
-36,100	-36,000	Total Income		-36,500	-37,300	-38,000	-38,700
-2,000	-1,200	Cost Centre Total		1,500	-1,500	-900	-600

Prospect Grove : H2237

17,700	17,700	Salaries - Basic	E0100	17,900	18,100	18,200	18,400
900	900	Salaries - National Insurance	E0160	1,200	1,200	1,200	1,400
2,300	2,300	Salaries - Superannuation	E0170	2,300	2,300	2,400	2,400
300	400	Employee Related Insurances	E0960	400	500	500	600
300	0	Car Allowances - Officers	E2400	0	0	0	0
500	500	R & M - Buildings	E1001	500	500	500	500
300	300	Grounds Maintenance - Other	E1070	300	300	300	300
1,400	1,400	Grounds Maintenance Allocations	E1076	1,400	1,300	1,400	1,500
400	400	Electricity	E1220	400	400	400	500
1,400	1,400	Gas	E1230	1,400	1,400	1,500	1,500
1,000	1,000	Water Services	E1400	1,000	1,000	1,100	1,100
900	900	Alarm Systems	E1520	900	900	900	1,000
100	100	Other Cleaning	E1690	100	100	100	100
1,600	1,700	Building Cleaning Recharge	E1695	1,800	1,800	1,800	1,800
600	900	Premises Related Insurance	E1800	1,000	1,100	1,200	1,300
100	100	Fire Equipt Maintenance	E3092	100	100	100	100
3,000	400	Equipment Funded by Reserves	E3094	2,100	100	8,400	100
800	800	Telephones (Internal)	E3333	800	800	800	800
100	100	Miscellaneous Licences	E3961	100	100	100	100
3,100	3,100	Central Control Recharge	E3991	3,100	3,100	3,100	3,100
6,000	5,800	CEC Recharge (Outside SLA System)	E6214	5,600	5,800	5,900	6,000
42,800	40,200	Total Expenditure		42,400	40,900	49,900	42,600
-100	-100	Hire Of Premises	I8575	-100	-100	-100	-100
-33,800	-33,800	Service Charges Recovered	I8579	-34,300	-35,000	-35,700	-36,300
-9,500	-9,500	Service Charges - Support	I8585	-9,600	-9,800	-10,000	-10,200
-43,400	-43,400	Total Income		-44,000	-44,900	-45,800	-46,600
-600	-3,200	Cost Centre Total		-1,600	-4,000	4,100	-4,000

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Housing Revenue Account

Gummers Howe : H2238

15,900	15,900	Salaries - Basic	E0100	16,500	17,100	17,600	18,200
800	800	Salaries - National Insurance	E0160	1,100	1,200	1,200	1,400
2,100	2,100	Salaries - Superannuation	E0170	2,100	2,200	2,300	2,400
300	400	Employee Related Insurances	E0960	400	500	500	600
200	0	Car Allowances - Officers	E2400	0	0	0	0
500	500	R & M - Buildings	E1001	500	500	500	500
300	300	Grounds Maintenance - Other	E1070	300	300	300	300
2,200	2,100	Grounds Maintenance Allocations	E1076	2,300	2,300	2,300	2,300
300	300	Electricity	E1220	300	300	300	300
1,300	1,300	Gas	E1230	1,300	1,300	1,400	1,400
500	500	Water Services	E1400	500	500	500	500
1,600	1,600	Alarm Systems	E1520	1,600	1,700	1,700	1,700
100	100	Other Cleaning	E1690	100	100	100	100
1,900	2,000	Building Cleaning Recharge	E1695	2,000	2,000	2,000	2,000
100	100	Fire Equipt Maintenance	E3092	100	100	100	100
0	1,200	Equipment Funded by Reserves	E3094	7,100	100	300	100
500	500	Telephones (Internal)	E3333	500	500	500	500
300	300	Miscellaneous Licences	E3961	300	300	300	300
7,700	7,700	Central Control Recharge	E3991	7,700	7,700	7,700	7,700
11,300	10,900	CEC Recharge (Outside SLA System)	E6214	10,400	10,500	10,700	10,800
47,900	48,600	Total Expenditure		55,100	49,200	50,300	51,200
-300	-300	Licences - Other	I8493	-300	-300	-300	-300
-100	0	Hire Of Premises	I8575	0	0	0	0
-28,000	-28,000	Service Charges Recovered	I8579	-28,400	-29,000	-29,500	-30,100
-23,800	-22,800	Service Charges - Support	I8585	-23,100	-23,600	-24,100	-24,500
-52,200	-51,100	Total Income		-51,800	-52,900	-53,900	-54,900
-4,300	-2,500	Cost Centre Total		3,300	-3,700	-3,600	-3,700

Morley Road : H2239

16,200	16,200	Salaries - Basic	E0100	16,800	17,400	18,000	18,400
800	800	Salaries - National Insurance	E0160	1,200	1,200	1,300	1,400
2,100	2,100	Salaries - Superannuation	E0170	2,200	2,200	2,400	2,400
300	400	Employee Related Insurances	E0960	400	500	500	600
200	100	Car Allowances - Officers	E2400	100	100	100	100
500	500	R & M - Buildings	E1001	500	500	500	500
300	300	Grounds Maintenance - Other	E1070	300	300	300	300
3,100	3,000	Grounds Maintenance Allocations	E1076	3,200	3,200	3,200	3,200
400	400	Electricity	E1220	400	400	400	500
900	900	Gas	E1230	900	900	900	1,000
300	300	Water Services	E1400	300	300	300	300
900	900	Alarm Systems	E1520	900	900	900	1,000
100	100	Other Cleaning	E1690	100	100	100	100
1,300	1,400	Building Cleaning Recharge	E1695	1,400	1,400	1,400	1,400
100	100	Premises Related Insurance	E1800	100	100	100	100
100	100	Fire Equipt Maintenance	E3092	100	100	100	100
0	700	Equipment Funded by Reserves	E3094	3,100	2,100	100	100
600	600	Telephones (Internal)	E3333	600	600	600	600
100	0	Subsistence	E3600	0	0	0	0
3,600	3,600	Central Control Recharge	E3991	3,600	3,600	3,600	3,600
6,600	6,400	CEC Recharge (Outside SLA System)	E6214	6,200	6,400	6,400	6,600
38,500	38,900	Total Expenditure		42,400	42,300	41,200	42,300
-100	0	Hire Of Premises	I8575	0	0	0	0
-30,600	-30,600	Service Charges Recovered	I8579	-31,100	-31,700	-32,300	-32,900
-11,100	-11,100	Service Charges - Support	I8585	-11,300	-11,500	-11,700	-11,900
-41,800	-41,700	Total Income		-42,400	-43,200	-44,000	-44,800
-3,300	-2,800	Cost Centre Total		0	-900	-2,800	-2,500

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Housing Revenue Account

Shakespeare Road : H2240

15,500	15,500	Salaries - Basic	E0100	16,200	16,700	17,300	17,800
700	700	Salaries - National Insurance	E0160	1,000	1,100	1,100	1,200
2,000	2,000	Salaries - Superannuation	E0170	2,100	2,100	2,300	2,300
300	400	Employee Related Insurances	E0960	400	500	500	600
100	0	Car Allowances - Officers	E2400	0	0	0	0
300	300	Grounds Maintenance - Other	E1070	300	300	300	300
1,300	1,200	Grounds Maintenance Allocations	E1076	1,300	1,200	1,300	1,400
1,200	1,200	Alarm Systems	E1520	1,200	1,200	1,300	1,300
0	600	Equipment Funded by Reserves	E3094	0	0	0	0
600	600	Telephones (Internal)	E3333	600	600	600	600
100	100	Miscellaneous Licences	E3961	100	100	100	100
3,600	3,600	Central Control Recharge	E3991	3,600	3,600	3,600	3,600
6,800	6,600	CEC Recharge (Outside SLA System)	E6214	6,400	6,600	6,600	6,800
32,500	32,800	Total Expenditure		33,200	34,000	35,000	36,000
-22,300	-22,300	Service Charges Recovered	I8579	-22,600	-23,100	-23,500	-24,000
-11,100	-11,100	Service Charges - Support	I8585	-11,300	-11,500	-11,700	-11,900
-33,400	-33,400	Total Income		-33,900	-34,600	-35,200	-35,900
-900	-600	Cost Centre Total		-700	-600	-200	100

Elterwater Place : H2241

15,500	15,500	Salaries - Basic	E0100	16,200	16,700	17,300	17,800
700	700	Salaries - National Insurance	E0160	1,100	1,100	1,200	1,200
2,000	2,000	Salaries - Superannuation	E0170	2,100	2,100	2,300	2,300
300	400	Employee Related Insurances	E0960	400	500	500	600
100	0	Car Allowances - Officers	E2400	0	0	0	0
300	300	Grounds Maintenance - Other	E1070	300	300	300	300
1,900	1,800	Grounds Maintenance Allocations	E1076	2,000	2,000	2,000	2,000
900	900	Alarm Systems	E1520	900	900	900	1,000
0	100	Equipment Funded by Reserves	E3094	0	0	500	0
900	900	Telephones (Internal)	E3333	900	900	900	900
200	200	Miscellaneous Licences	E3961	200	200	200	200
3,200	3,200	Central Control Recharge	E3991	3,200	3,200	3,200	3,200
5,300	5,100	CEC Recharge (Outside SLA System)	E6214	5,000	5,200	5,200	5,300
31,300	31,100	Total Expenditure		32,300	33,100	34,500	34,800
-100	0	Hire Of Premises	I8575	0	0	0	0
-23,800	-23,800	Service Charges Recovered	I8579	-24,200	-24,600	-25,100	-25,600
-9,800	-9,800	Service Charges - Support	I8585	-9,900	-10,100	-10,300	-10,500
-33,700	-33,600	Total Income		-34,100	-34,700	-35,400	-36,100
-2,400	-2,500	Cost Centre Total		-1,800	-1,600	-900	-1,300

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Housing Revenue Account

Alder Grove : H2242

17,700	17,700	Salaries - Basic	E0100	17,900	18,100	18,200	18,400
900	900	Salaries - National Insurance	E0160	1,300	1,300	1,300	1,400
400	400	Employee Related Insurances	E0960	400	500	500	600
100	0	Car Allowances - Officers	E2400	0	0	0	0
500	500	R & M - Buildings	E1001	500	500	500	500
600	600	Grounds Maintenance - Other	E1070	600	600	600	600
2,100	2,000	Grounds Maintenance Allocations	E1076	2,200	2,200	2,200	2,200
300	300	Electricity	E1220	300	300	300	300
1,400	1,400	Gas	E1230	1,400	1,400	1,500	1,500
300	300	Water Services	E1400	300	300	300	300
1,100	1,100	Alarm Systems	E1520	1,100	1,100	1,200	1,200
100	100	Other Cleaning	E1690	100	100	100	100
1,400	1,400	Building Cleaning Recharge	E1695	1,500	1,500	1,500	1,500
400	1,000	Premises Related Insurance	E1800	1,100	1,200	1,300	1,400
100	100	Fire Equipt Maintenance	E3092	100	100	100	100
0	6,000	Equipment Funded by Reserves	E3094	100	100	100	100
600	600	Telephones (Internal)	E3333	600	600	600	600
0	2,900	Services - Consultants	E3420	0	0	0	0
100	0	Subsistence	E3600	0	0	0	0
100	100	Miscellaneous Licences	E3961	100	100	100	100
5,300	5,300	Central Control Recharge	E3991	5,300	5,300	5,300	5,300
7,000	6,800	CEC Recharge (Outside SLA System)	E6214	6,500	6,700	6,800	7,000
40,500	49,500	Total Expenditure		41,400	42,000	42,500	43,200
-100	0	Hire Of Premises	I8575	0	0	0	0
-26,500	-26,500	Service Charges Recovered	I8579	-26,900	-27,400	-28,000	-28,500
-16,100	-15,000	Service Charges - Support	I8585	-15,200	-15,500	-15,800	-16,100
-42,700	-41,500	Total Income		-42,100	-42,900	-43,800	-44,600
-2,200	8,000	Cost Centre Total		-700	-900	-1,300	-1,400

Artle Beck : H2243

17,000	17,000	Salaries - Basic	E0100	17,600	18,100	18,200	18,400
900	900	Salaries - National Insurance	E0160	1,300	1,300	1,300	1,400
2,200	2,200	Salaries - Superannuation	E0170	2,300	2,300	2,400	2,400
300	400	Employee Related Insurances	E0960	400	500	500	600
300	300	Grounds Maintenance - Other	E1070	300	300	300	300
4,100	3,900	Grounds Maintenance Allocations	E1076	4,100	4,200	4,200	4,200
900	900	Alarm Systems	E1520	900	900	900	1,000
0	200	Equipment Funded by Reserves	E3094	0	0	0	0
700	700	Telephones (Internal)	E3333	700	700	700	700
100	100	Miscellaneous Licences	E3961	100	100	100	100
3,000	3,000	Central Control Recharge	E3991	3,000	3,000	3,000	3,000
5,500	5,300	CEC Recharge (Outside SLA System)	E6214	5,200	5,400	5,400	5,500
35,000	34,900	Total Expenditure		35,900	36,800	37,000	37,600
-100	0	Hire Of Premises	I8575	0	0	0	0
-26,900	-26,900	Service Charges Recovered	I8579	-27,300	-27,800	-28,400	-28,900
-9,000	-9,000	Service Charges - Support	I8585	-9,100	-9,300	-9,500	-9,700
-36,000	-35,900	Total Income		-36,400	-37,100	-37,900	-38,600
-1,000	-1,000	Cost Centre Total		-500	-300	-900	-1,000

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Housing Revenue Account

Altham Walk : H2244

15,200	15,200	Salaries - Basic	E0100	15,900	16,400	16,900	17,500
700	700	Salaries - National Insurance	E0160	1,000	1,100	1,100	1,200
2,000	2,000	Salaries - Superannuation	E0170	2,000	2,100	2,200	2,300
300	400	Employee Related Insurances	E0960	400	500	500	600
600	0	Car Allowances - Officers	E2400	0	0	0	0
300	300	Grounds Maintenance - Other	E1070	300	300	300	300
4,700	4,500	Grounds Maintenance Allocations	E1076	4,900	4,900	4,900	4,900
900	900	Alarm Systems	E1520	900	900	900	1,000
100	200	Premises Related Insurance	E1800	200	200	300	300
500	500	Telephones (Internal)	E3333	500	500	500	500
100	100	Miscellaneous Licences	E3961	100	100	100	100
2,700	2,700	Central Control Recharge	E3991	2,700	2,700	2,700	2,700
13,300	12,900	CEC Recharge (Outside SLA System)	E6214	12,600	12,700	12,800	13,100
41,400	40,400	Total Expenditure		41,500	42,400	43,200	44,500
-100	-100	Licences - Other	I8493	-100	-100	-100	-100
-100	0	Hire Of Premises	I8575	0	0	0	0
-40,800	-39,300	Service Charges Recovered	I8579	-39,900	-40,700	-41,500	-42,200
-8,300	-8,300	Service Charges - Support	I8585	-8,400	-8,600	-8,800	-8,900
-49,300	-47,700	Total Income		-48,400	-49,400	-50,400	-51,200
-7,900	-7,300	Cost Centre Total		-6,900	-7,000	-7,200	-6,700

Leachfield Close : H2245

8,500	8,500	Salaries - Basic	E0100	8,800	9,100	9,200	9,300
400	300	Salaries - National Insurance	E0160	300	300	300	300
1,100	1,100	Salaries - Superannuation	E0170	1,100	1,200	1,200	1,200
200	100	Employee Related Insurances	E0960	100	100	100	100
800	0	Car Allowances - Officers	E2400	0	0	0	0
300	300	Grounds Maintenance - Other	E1070	300	300	300	300
1,900	1,800	Grounds Maintenance Allocations	E1076	2,000	2,000	1,900	2,000
600	600	Alarm Systems	E1520	600	600	600	600
600	600	Telephones (Internal)	E3333	600	600	600	600
100	100	Miscellaneous Licences	E3961	100	100	100	100
1,500	1,500	Central Control Recharge	E3991	1,500	1,500	1,500	1,500
3,700	3,600	CEC Recharge (Outside SLA System)	E6214	3,500	3,500	3,500	3,600
19,700	18,500	Total Expenditure		18,900	19,300	19,300	19,600
-100	0	Hire Of Premises	I8575	0	0	0	0
-16,400	-16,400	Service Charges Recovered	I8579	-16,600	-17,000	-17,300	-17,600
-4,800	-4,800	Service Charges - Support	I8585	-4,900	-5,000	-5,100	-5,200
-21,300	-21,200	Total Income		-21,500	-22,000	-22,400	-22,800
-1,600	-2,700	Cost Centre Total		-2,600	-2,700	-3,100	-3,200

Shared Ownership : H2270

-1,600	-1,600	Service Charges Recovered	I8579	-1,600	-1,700	-1,700	-1,700
-1,600	-1,600	Total Income		-1,600	-1,700	-1,700	-1,700
-1,600	-1,600	Cost Centre Total		-1,600	-1,700	-1,700	-1,700

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Housing Revenue Account

Leasehold Flats : H2280

30,400	30,400	R & M - Buildings	E1001	18,200	18,500	18,900	19,200
400	400	Lifts	E1100	400	400	400	400
3,200	3,200	Electricity	E1220	3,300	3,500	3,500	3,600
2,300	2,300	Gas	E1230	2,300	2,300	2,400	2,500
100	100	Window Cleaning	E1610	100	100	100	100
18,300	18,300	Premises Related Insurance	E1800	20,100	22,000	23,800	25,600
500	500	Fire Equipt Maintenance	E3092	500	500	500	500
25,000	24,700	Support Recharge from within Service	E6251	23,400	23,700	24,000	24,500
8,200	7,000	Support Recharge from other Gen Fund	E6252	6,900	6,900	6,700	6,900
88,400	86,900	Total Expenditure		75,200	77,900	80,300	83,300
-36,800	-35,200	Service Charges Recovered	I8579	-20,000	-19,100	-21,500	-24,500
-51,600	-51,600	Income - General	I8900	-55,200	-58,800	-58,800	-58,800
-88,400	-86,800	Total Income		-75,200	-77,900	-80,300	-83,300
0	100	Cost Centre Total		0	0	0	0

Leasehold For The Elderly : H2281

400	400	R & M - Buildings	E1001	400	400	400	400
400	400	Electricity	E1220	400	400	400	500
1,500	1,500	Premises Related Insurance	E1800	1,700	1,800	2,000	2,100
1,400	1,400	Central Control Recharge	E3991	1,400	1,400	1,400	1,400
2,600	2,600	Support Recharge from within Service	E6251	2,500	2,500	2,500	2,600
6,300	6,300	Total Expenditure		6,400	6,500	6,700	7,000
-6,300	-6,300	Service Charges Recovered	I8579	-6,400	-6,500	-6,700	-7,000
-6,300	-6,300	Total Income		-6,400	-6,500	-6,700	-7,000
0	0	Cost Centre Total		0	0	0	0

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Housing Revenue Account

Central Control : H2290

95,200	87,200	Salaries - Basic	E0100	25,600	0	0	0
4,800	4,700	Salaries - National Insurance	E0160	1,400	0	0	0
7,800	8,800	Salaries - Superannuation	E0170	2,000	0	0	0
22,100	22,100	Salaries - Other	E0190	0	0	0	0
1,000	1,000	Employee Related Insurances	E0960	300	0	0	0
900	200	Car Allowances - Officers	E2400	0	0	0	0
1,400	1,100	Rent	E1300	0	0	0	0
500	400	Rates	E1310	0	0	0	0
65,000	68,200	Alarm Systems	E1520	65,000	65,000	65,000	65,000
4,500	5,300	Premises Related Insurance	E1800	4,300	0	0	0
0	0	Equipment and Tools - General	E3090	2,000	0	0	0
24,000	24,000	Equipment Funded by Reserves	E3094	0	0	0	0
5,500	5,500	Telephones (Internal)	E3333	1,400	0	0	0
17,300	32,200	Services - General	E3400	63,000	28,000	28,000	28,000
13,500	19,300	Contracted Services	E3470	4,900	0	0	0
1,000	0	TSA Accreditation	E3524	0	0	0	0
800	800	Marketing	E3933	0	0	0	0
10,000	10,000	Contracted Services	E4200	2,500	0	0	0
101,600	100,300	Support Recharge from within Service	E6251	47,500	48,100	48,800	49,900
376,900	391,100	Total Expenditure		219,900	141,100	141,800	142,900
0	-31,600	Receipts From Other Funds	I8012	-12,400	0	0	0
-17,500	-17,500	Contributions (Other)	I8025	0	0	0	0
-15,900	-5,100	Supporting People Grant	I8041	0	0	0	0
-8,800	-7,700	General Fees & Charges	I8570	-3,700	-3,700	-3,700	-3,700
-116,700	-103,800	Service Charges Recovered	I8579	-26,300	0	0	0
-22,400	-22,400	Service Charges - Support	I8585	-22,700	-21,000	-21,000	-21,000
-71,300	-52,100	Service Charges - Telecare	I8620	-6,800	0	0	0
-58,000	-58,000	Recharges (Outside SLA System)	I8713	-65,000	-65,000	-65,000	-65,000
-76,000	-67,700	General (CR) - Miscellaneous	I8990	-16,900	0	0	0
-386,600	-365,900	Total Income		-153,800	-89,700	-89,700	-89,700
-9,700	25,200	Cost Centre Total		66,100	51,400	52,100	53,200

Housing Options - Choice Based Lettings : H2293

117,900	115,600	Salaries - Basic	E0100	120,300	122,200	123,400	124,700
7,300	8,300	Salaries - National Insurance	E0160	10,300	10,500	10,600	10,700
9,600	9,900	Salaries - Superannuation	E0170	9,800	10,000	10,100	10,200
1,100	1,200	Employee Related Insurances	E0960	1,300	1,400	1,600	1,700
100	0	Use Of Public Tpt - Officers	E2300	0	0	0	0
500	200	Car Allowances - Officers	E2400	200	200	200	200
2,000	1,000	Printing & Stationery	E3300	1,000	1,000	1,100	1,100
0	2,500	Postage (Internal)	E3336	2,500	2,500	2,500	2,500
3,300	3,300	Services - Medical Fees	E3422	3,300	3,400	3,500	3,500
1,500	0	Postages	E3500	0	0	0	0
0	100	Mobile Telephones	E3514	100	100	100	100
20,000	20,000	Computer Equipt - Running	E3550	20,300	20,700	21,100	21,500
1,000	4,800	Software Miscellaneous	E3592	1,000	1,000	1,000	1,000
100	0	Subsistence	E3600	0	0	0	0
1,100	800	Marketing & Promotion	E3934	800	800	800	900
17,500	16,900	Support Recharge from other Gen Fund	E6252	18,400	17,100	18,400	19,000
183,000	184,600	Total Expenditure		189,300	190,900	194,400	197,100
183,000	184,600	Cost Centre Total		189,300	190,900	194,400	197,100

Insurances : H2300

155,900	160,500	Premises Related Insurance	E1800	176,600	192,600	208,700	224,700
155,900	160,500	Total Expenditure		176,600	192,600	208,700	224,700
155,900	160,500	Cost Centre Total		176,600	192,600	208,700	224,700

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Housing Revenue Account

Void Property Rates : H2301

14,600	14,600	Rates	<i>E1310</i>	14,900	15,400	15,800	16,300
14,600	14,600	Total Expenditure		14,900	15,400	15,800	16,300
14,600	14,600	Cost Centre Total		14,900	15,400	15,800	16,300

Provision - Bad Debts : H2320

190,400	144,800	Cont To Bad Debts Provision	<i>E3002</i>	145,100	145,100	145,100	145,100
190,400	144,800	Total Expenditure		145,100	145,100	145,100	145,100
190,400	144,800	Cost Centre Total		145,100	145,100	145,100	145,100

Depreciation & Debt Management Costs : H2330

1,100	1,100	HRA Only - Debt Management Expenses	<i>E7600</i>	1,100	1,100	1,100	1,100
9,500	9,500	Deferred Charges (Notional)	<i>E7901</i>	200	0	0	0
1,974,500	2,005,800	Capital Charges (Depreciation)	<i>E7903</i>	2,005,800	2,005,900	2,005,900	2,005,900
1,985,100	2,016,400	Total Expenditure		2,007,100	2,007,000	2,007,000	2,007,000
1,985,100	2,016,400	Cost Centre Total		2,007,100	2,007,000	2,007,000	2,007,000

Interest Payable and Similar Charges : H3001

2,006,600	2,006,600	Public Works Loan Board	<i>E3972</i>	1,967,000	1,931,100	1,931,100	1,931,100
2,006,600	2,006,600	Total Expenditure		1,967,000	1,931,100	1,931,100	1,931,100
2,006,600	2,006,600	Cost Centre Total		1,967,000	1,931,100	1,931,100	1,931,100

Debt Rescheduling : H3002

8,100	8,100	Premiums payable on Debt Rescheduling	<i>E7100</i>	8,100	0	0	0
8,100	8,100	Total Expenditure		8,100	0	0	0
-8,700	-8,700	Discount Receivable on Loan Repayment	<i>I8616</i>	-8,700	0	0	0
-8,700	-8,700	Total Income		-8,700	0	0	0
-600	-600	Cost Centre Total		-600	0	0	0

Bank and Investment Interest : H3003

-33,000	-63,300	Interest - Investments	<i>I8601</i>	-80,000	-46,500	-42,600	-13,300
-33,000	-63,300	Total Income		-80,000	-46,500	-42,600	-13,300
-33,000	-63,300	Cost Centre Total		-80,000	-46,500	-42,600	-13,300

Mortgagors Interest : H3004

-300	-300	Interest - Mortgages	<i>I8605</i>	-300	-300	-300	-300
-300	-300	Total Income		-300	-300	-300	-300
-300	-300	Cost Centre Total		-300	-300	-300	-300

Past Service Pension Costs : H3005

178,000	178,000	Support - CDC & NDC	<i>E6280</i>	185,300	185,300	185,300	185,300
178,000	178,000	Total Expenditure		185,300	185,300	185,300	185,300
178,000	178,000	Cost Centre Total		185,300	185,300	185,300	185,300

Reconciling Items : H3006

-18,000	-18,100	Contributions from Reserve	<i>IA002</i>	-18,100	-18,100	-18,100	-18,100
-9,500	-9,500	Deferred Charges Credit	<i>IA008</i>	-200	0	0	0
-27,500	-27,600	Total Income		-18,300	-18,100	-18,100	-18,100
-27,500	-27,600	Cost Centre Total		-18,300	-18,100	-18,100	-18,100

Capital Repayment of Debt : H3008

1,041,400	1,041,400	Additional Voluntary Contributions	<i>EA014</i>	1,041,400	1,041,400	1,041,400	1,041,400
1,041,400	1,041,400	Total Expenditure		1,041,400	1,041,400	1,041,400	1,041,400
1,041,400	1,041,400	Cost Centre Total		1,041,400	1,041,400	1,041,400	1,041,400

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Housing Revenue Account

Approp To & From HRA Unallocated Balance : H6000

0	303,400	Contributions to Reserve	EA002	275,700	120,900	0	0
0	303,400	Total Expenditure		275,700	120,900	0	0
-47,000	0	Contributions from Reserve	IA002	0	0	-338,500	-1,052,500
-47,000	0	Total Income		0	0	-338,500	-1,052,500
-47,000	303,400	Cost Centre Total		275,700	120,900	-338,500	-1,052,500

Approp To Capital Financing Reserve : H6003

366,500	325,400	Capital Financing from Reserves to CFR	EA010	217,000	255,000	200,000	200,000
366,500	325,400	Total Expenditure		217,000	255,000	200,000	200,000
366,500	325,400	Cost Centre Total		217,000	255,000	200,000	200,000

Approp To & From Major Repairs Reserve : H6004

2,535,500	2,351,600	Contributions to Reserve	EA002	2,164,700	2,000,700	2,183,500	2,774,500
4,474,000	4,321,200	Capital Financing from Reserves to CFR	EA010	4,134,300	3,970,400	4,153,200	4,744,200
7,009,500	6,672,800	Total Expenditure		6,299,000	5,971,100	6,336,700	7,518,700
-18,000	-18,100	Contributions from Reserve	IA002	-18,100	-18,100	-18,100	-18,100
-4,474,000	-4,321,200	Capital Financing from Reserve	IA009	-4,134,300	-3,970,400	-4,153,200	-4,744,200
-4,492,000	-4,339,300	Total Income		-4,152,400	-3,988,500	-4,171,300	-4,762,300
2,517,500	2,333,500	Cost Centre Total		2,146,600	1,982,600	2,165,400	2,756,400

Approp To & From Business Plan Support : H6006

-37,900	-217,100	Contributions from Reserve	IA002	-39,400	-39,500	0	-235,300
-37,900	-217,100	Total Income		-39,400	-39,500	0	-235,300
-37,900	-217,100	Cost Centre Total		-39,400	-39,500	0	-235,300

Approp To & From Planned Maint Flat Reserve : H6102

0	0	Contributions to Reserve	EA002	133,000	133,000	133,000	133,000
0	0	Total Expenditure		133,000	133,000	133,000	133,000
-306,500	-220,400	Contributions from Reserve	IA002	-167,000	-200,000	-200,000	-200,000
-306,500	-220,400	Total Income		-167,000	-200,000	-200,000	-200,000
-306,500	-220,400	Cost Centre Total		-34,000	-67,000	-67,000	-67,000

Approp to/from Fixed Lifeline Equipment : H6103

16,600	7,700	Contributions to Reserve	EA002	0	0	0	0
16,600	7,700	Total Expenditure		0	0	0	0
-24,000	-24,000	Contributions from Reserve	IA002	0	0	0	0
-24,000	-24,000	Total Income		0	0	0	0
-7,400	-16,300	Cost Centre Total		0	0	0	0

Approp To & From Sheltered Reserve : H6104

22,700	0	Contributions to Reserve	EA002	0	28,000	28,100	27,900
22,700	0	Total Expenditure		0	28,000	28,100	27,900
-24,000	-132,000	Contributions from Reserve	IA002	-51,200	-38,000	-40,700	-31,300
-24,000	-132,000	Total Income		-51,200	-38,000	-40,700	-31,300
-1,300	-132,000	Cost Centre Total		-51,200	-10,000	-12,600	-3,400

Approp To & From Sheltered Planned Maintenance : H6105

45,500	81,900	Contributions to Reserve	EA002	80,700	56,800	57,200	54,100
45,500	81,900	Total Expenditure		80,700	56,800	57,200	54,100
-102,700	-125,000	Contributions from Reserve	IA002	-70,000	-75,000	-20,000	-20,000
-102,700	-125,000	Total Income		-70,000	-75,000	-20,000	-20,000
-57,200	-43,100	Cost Centre Total		10,700	-18,200	37,200	34,100

2015/16 Budget £	2015/16 Revised £	Health & Housing Services		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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SECTION : Housing Revenue Account

Approp To & From Sheltered Support Grant Maintenance : H6106

20,700	127,300	Contributions to Reserve	EA002	27,100	28,000	28,100	27,900
20,700	127,300	Total Expenditure		27,100	28,000	28,100	27,900
20,700	127,300	Cost Centre Total		27,100	28,000	28,100	27,900

Approp To & From IT Replacement Reserve : H6107

0	0	Contributions to Reserve	EA002	57,000	57,000	0	0
0	0	Total Expenditure		57,000	57,000	0	0
0	0	Cost Centre Total		57,000	57,000	0	0

Approp To & From Telecare Reserve : H6108

0	-40,000	Contributions from Reserve	IA002	0	0	0	0
0	-40,000	Total Income		0	0	0	0
0	-40,000	Cost Centre Total		0	0	0	0

Approp To & From Office Equipment Reserve : H6109

3,000	3,000	Contributions to Reserve	EA002	3,000	0	0	0
3,000	3,000	Total Expenditure		3,000	0	0	0
0	-5,700	Contributions from Reserve	IA002	0	0	0	0
0	-5,700	Total Income		0	0	0	0
3,000	-2,700	Cost Centre Total		3,000	0	0	0

HOUSING REVENUE ACCOUNT SUBJECTIVE ANALYSIS

2015/16 Budget £	2015/16 Revised £		2016/17 Budget £	2017/18 Forecast £	2018/19 Forecast £	2018/19 Forecast £
1,439,700	1,396,700	Direct Employee Expenses	1,361,500	1,359,800	1,383,700	1,406,200
25,100	24,100	Indirect Employee Expenses	24,500	26,600	27,900	30,200
1,464,800	1,420,800	Employees	1,386,000	1,386,400	1,411,600	1,436,400
26,700	19,000	Car Allowances	10,000	10,200	10,400	10,600
400	100	Direct Transport Costs	0	0	0	0
300	200	Public Transport	200	200	200	200
27,400	19,300	Transport Related Exp	10,200	10,400	10,600	10,800
67,100	67,200	Cleaning and Domestic Supplies	68,700	68,900	68,900	68,900
264,500	193,200	Energy Costs	197,700	200,500	206,700	212,900
329,900	317,400	Grounds Maintenance Costs	338,600	339,800	342,300	345,800
187,300	196,500	Premises Insurance	214,800	229,300	248,900	267,700
44,000	43,500	Rates	14,900	15,400	15,800	16,300
83,000	94,700	Rents	0	0	0	0
4,669,100	4,738,600	Repair and Maintenance	4,488,100	4,617,700	4,708,100	4,827,700
43,600	48,800	Water Services	47,400	48,100	49,900	50,400
5,688,500	5,699,900	Premises Related Exp	5,370,200	5,519,700	5,640,600	5,789,700
0	1,500	Clothing Uniform and Laundry	1,500	1,600	1,600	1,600
83,900	83,700	Communications and Computing	81,900	83,500	85,100	86,600
190,400	144,800	Contribution to Provisions	145,100	145,100	145,100	145,100
57,200	69,400	Equip Furniture and Materials	65,200	50,300	53,300	44,200
500	100	Expenses	100	100	100	100
85,100	75,600	General Office Supplies	61,600	67,800	61,200	69,100
18,000	14,100	Grants and Subscriptions	14,300	14,600	14,900	15,200
101,100	97,900	Miscellaneous Expenses	107,300	108,200	110,500	112,800
118,000	191,000	Services	183,500	142,600	143,800	145,900
654,200	678,100	Supplies and Services	660,500	613,800	615,600	620,600
2,372,800	2,340,000	Recharges	2,342,700	2,368,100	2,400,800	2,445,800
2,372,800	2,340,000	Support Services	2,342,700	2,368,100	2,400,800	2,445,800
1,993,200	2,024,500	Depreciation	2,015,200	2,007,000	2,007,000	2,007,000
1,993,200	2,024,500	Capital Charges	2,015,200	2,007,000	2,007,000	2,007,000
2,006,600	2,006,600	Interest Payments	1,967,000	1,931,100	1,931,100	1,931,100
2,006,600	2,006,600	Capital Financing Costs	1,967,000	1,931,100	1,931,100	1,931,100
8,525,900	8,562,900	Appropriations	8,133,900	7,691,200	7,824,500	9,003,000
8,525,900	8,562,900	Appropriations	8,133,900	7,691,200	7,824,500	9,003,000
22,733,400	22,752,100	Total Expenditure	21,885,700	21,527,700	21,841,800	23,244,400
-15,584,000	-15,491,700	Customer Fees and Charges	-15,350,400	-15,161,800	-15,025,600	-14,888,700
0	0	Government Grants	0	0	0	0
-42,000	-72,300	Interest	-89,000	-46,800	-42,900	-13,600
-85,000	-105,800	Other Grants and Contributions	-67,600	-58,800	-58,800	-58,800
-1,960,800	-1,951,200	Recharges	-1,880,400	-1,901,200	-1,925,900	-1,963,800
-17,671,800	-17,621,000	Income	-17,387,400	-17,168,600	-17,053,200	-16,924,900
-5,052,100	-5,121,600	Appropriations	-4,498,100	-4,359,100	-4,788,600	-6,319,500
-5,052,100	-5,121,600	Appropriations	-4,498,100	-4,359,100	-4,788,600	-6,319,500
-9,500	-9,500	Capital Related Income	-200	0	0	0
-9,500	-9,500	Capital Financing Inc	-200	0	0	0
-22,733,400	-22,752,100	Total Income	-21,885,700	-21,527,700	-21,841,800	-23,244,400
0	0	NET BUDGET	0	0	0	0

