

Lancaster City Council

Pay Policy Statement 2014/15

1.0 Background

- 1.1 Under section 112 of the Local Government Act 1972, the Council has the “power to appoint officers on such reasonable terms and conditions as Council thinks fit”. Sections 38 – 43 of the Localism Act 2011 require that the Council produce a policy statement that covers a number of matters concerning the pay of the Council’s staff, principally Chief Officers.
- 1.2 This Pay Policy Statement (the ‘statement’) sets out the Council’s approach to pay policy in accordance with the requirements of Section 38 of the Localism Act 2011 and has been prepared in accordance with the Openness and Accountability in Local Pay: Guidance under Section 40 of the Localism Act published by the Secretary of State for Communities and Local Government in February 2012.

2.0 Purpose

- 2.1 The purpose of the statement is to provide transparency with regard to the Council’s approach to setting the pay of its employees by identifying:
- The methods by which salaries of all employees are determined;
 - The detail and level of remuneration of its most senior staff i.e. ‘Chief Officers’, as defined by the relevant legislation;
 - The Committee responsible for ensuring the provisions set out in this statement are applied consistently throughout the Council and recommending any amendments to the full Council.

3.0 Other legislation relevant to pay and remuneration

- 3.1 In determining the pay and remuneration of all of its employees, the Council will comply with all relevant employment legislation. This includes legislation such as the Equality Act 2010, Part Time Employment (Prevention of Less Favourable Treatment) Regulations 2000 and where relevant, the Transfer of Undertakings (Protection of Earnings) Regulations 2006.
- 3.2 The Council ensures there is no pay discrimination within its pay structures and that all pay differentials can be objectively justified through the use of job evaluation mechanisms, which directly establish the relative levels of posts in grades according to the requirements, demands and responsibilities of the role.

4.0 Definition of Officers covered by the Policy Statement

- 4.1 This policy statement is required to cover “Chief Officer” posts as defined in the Localism Act 2011.
- 4.2 For Lancaster City Council these are:
- a) The Chief Executive (Head of Paid Service)
 - b) Chief Officer (Governance) (Monitoring Officer)
 - c) Chief Officer (Resources) (Section 151 Officer responsible for the administration of the authority’s financial affairs)
 - d) Other Chief Officers:

Chief Officer (Environment)
Chief Officer (Health and Housing)
Chief Officer (Regeneration and Planning)

e) The following posts which report directly to any of the officers listed above:

Cleansing / Grounds Maintenance Manager
Democratic Services Manager
Economic Development Manager
Environmental Health Manager
Financial Services Manager
Finance and Administration Manager
Fleet Manager
Human Resource Manager
ICT Manager
Internal Audit Manager
Legal Services Manager
Parking and Administration Manager
Planning Manager
Principal Housing Manager
Private Sector Housing Manager
Regeneration Manager
Repairs and Maintenance Manager
Sports and Leisure Manager
Waste / Highways Manager

4.3 It should be noted that, whilst within the terms of the Act, the posts listed in 4.2 (e) above may fall within the wider definition of Chief Officer posts, they are not designated as such within the Council. Their salaries are below the current Senior Civil Service minimum pay band of £58,200, and the terms and conditions of service for these officers are based on those defined by the National Joint Council for Local Government, National Agreement on Terms and Conditions of Service (NJC Green Book).

5.0 Arrangements for the Remuneration of Chief Officers

5.1 The Council's arrangements for the remuneration of the posts detailed in Para 4.2 (a) to (d) above are set out in the schedule that is attached to this policy statement at [Appendix A](#). It is the policy of this Council to establish a remuneration package for each Chief Officer post that is sufficient to attract and retain staff of the appropriate skills, knowledge, experience, abilities and qualities that is consistent with the Council's requirements of the post in question at the relevant time.

5.2 As part of the development of the new senior management structure in 2010 there was a review of Chief Officer Pay (excluding the Chief Executive) in which each post was evaluated to determine its relative value. The outcomes of this review informed the development of a revised salary structure. North West Employers provided guidance and advice on the valuation of the posts and statistical data which was used to determine the revised salary structure.

5.3 In 2012 the senior management structure within the Council was reviewed and as a result the posts of Deputy Chief Executive and the Head of Property Services were disestablished. A further review in 2013 resulted in a reorganisation of services and the disestablishment of the Head of Community Engagement post. These changes and forthcoming developments in service structures, call for the wider review and re-evaluation of roles and responsibilities across the senior management structure. This review will inform any developments in relation to pay and rewards.

6.0 Policy on other Aspects of Chief Officer Remuneration

6.1 It is appropriate to cover other aspects of Chief Officer remuneration in this policy statement. These other aspects are defined as recruitment, pay increases, additions to pay, performance related pay, earn back, bonuses, termination payments, transparency and re-employment when in receipt of a Local Government Pension Scheme (LGPS) pension or a redundancy/severance payment. These matters are set out in the schedule attached at [Appendix B](#).

7.0 Chief Executive Remuneration

7.1 The post of Chief Executive (which also acts as Head of Paid Service) is paid on a fixed salary of £107,060. The postholder also acts as the Returning Officer for which additional fees are payable in relation to specific election based activities.

8.0 Returning Officer Fees

8.1 The Council appointed the Chief Executive as Returning Officer in 2000.

8.2 In accordance with the national agreement the Chief Executive is entitled to receive and retain the personal fees arising from performing the duties of Returning Officer, Acting Returning Officer, Deputy Returning Officer or Deputy Acting Returning Officer and similar positions which he or she performs subject to the payment of pension contributions thereon, where appropriate.

8.3 Fees for Returning Officer and other electoral duties are identified and paid separately for local government elections, elections to the UK Parliament and EU Parliament and other electoral processes such as referenda. As these relate to performance and delivery of specific elections duties as and when they arise, they are distinct from the process for the determination of pay for Chief Officers.

9.0 Chief Officer Remuneration

9.1 In 2010 eight Chief Officer posts were established following a review of the senior management structure. Further reviews in 2012 and 2013 have reduced this number to five Chief Officer posts, which include the Monitoring Officer and the Section 151 Officer. The current pay grade for Chief Officers was developed in 2010. Progression within grade is normally annually on 1 April each year until the postholder reaches the top of grade. There is no assessment of performance linked to progression in grade. The basic salary/pay grade for Chief Officers is detailed in [Appendix A](#).

10.0 Other Chief Officers Conditions of Service

10.1 The other terms and conditions of service are set out in the relevant conditions of service handbooks, which can be accessed via the Councils website.

Chief Executive: The Joint Negotiating Committee for Local Authority Chief Executives - Conditions of Service.

All other Chief Officers: The Joint Negotiating Committee for Chief Officers in Local Authorities - Conditions of Service.

11.0 Additional Chief Officers Allowances

11.1 Any other allowances relating to the Chief Officers are the same as for all other posts within the Council, for example, reimbursement of fuel expenditure from business travel.

12.0 Policy on Remunerating the Lowest Paid in the Workforce

- 12.1 The Council applies terms and conditions of employment that have been negotiated and agreed through appropriate collective bargaining mechanisms (national or local) or as a consequence of Council decisions; these are then incorporated into contracts of employment. The lowest pay point in this Council is Scale Point Five. This relates to an annual salary of £12,435 and can be expressed as an hourly rate of pay of £6.4455. This pay point and salary was determined by the Council as part of its Fair Pay review the outcome of which was introduced on 1 April 2010. The pay rate is increased in accordance with any pay settlements which are reached through the National Joint Council for Local Government Services.
- 12.2 The Council also employs Apprentices who are not considered within the definition of 'lowest paid employees' as they are employed under national rates of pay for Apprentices.

13.0 Relationship between Chief Officer Remuneration and that of other Staff

- 13.1 The highest paid salary in this Council is £107,060 which is paid to the Chief Executive. The pay multiple between the Chief Executive's salary and the Average Median Salary is a ratio of 1: 5.25. The pay multiple between the Chief Executive's salary and the Mean Average is a ratio of 1: 4.82. This Council does not have a policy on maintaining or reaching a specific 'pay multiple'. However the Council is conscious of the need to ensure that the salary of the highest paid employee is not excessive and is consistent with the needs of the Council as expressed in this policy statement. The Council's approach to the payment of other staff is to pay that which the Council needs to pay to recruit and retain staff with the skills, knowledge, experience, abilities and qualities needed for the post in question at the relevant time, and to ensure that the Council meets any contractual requirements for staff including the application of any local or national collective agreements, or Council decisions regarding pay.

Relationship of Salaries Summary

Post	Salary	Benchmark	Salary	Ratio
Chief Executive	£107,060	Median Salary *	£20,400	1 : 5.25
		Mean Salary *	£22,226	1 : 4.82
		Lowest Salary	£12,435	1 : 8.61
Chief Officer	£62,630	Median Salary *	£20,400	1 : 3.07
		Mean Salary *	£	1 : 2.82
		Lowest Salary	£14,333	1 : 5.04

* averages calculated using full-time equivalents

Living Wage

- 13.2 Lancaster City Council has adopted the principles of the living wage. Each employee on a salary point below the Living Wage rate (currently £7.45) receives a supplement equal to the difference between their contracted hourly rate of pay and the Living Wage rate. The Living Wage is a non-statutory rate of pay which is set independently and reviewed annually.

13.3 The pay ratios when the Living Wage supplement is included are as follows:

Post	Salary	Benchmark	Salary	Ratio
Chief Executive	£107,060	Median Salary *	£20,400	1 : 5.25
		Mean Salary *	£22,226	1 : 4.82
		Lowest Salary	£14,333	1 : 7.47
Chief Officer	£62,630	Median Salary *	£20,400	1 : 3.07
		Mean Salary *	£22,277	1 : 2.82
		Lowest Salary	£14,333	1 : 4.37

The Council will increase the Living Wage rate to £7.65 with effect from 1 April 2014.

14.0 Salary Information

14.1 A full schedule of salaries/grades within the Council is set out in [Appendix C](#)

15.0 Pay Structure (General)

15.1 The Council uses the nationally negotiated pay spine(s) (i.e. a defined list of salary points) as the basis for its local pay structure. These spinal points are divided into a number of locally determined pay grades.

15.2 The Council adopts the national pay bargaining arrangements in respect of the establishment and revision of the national pay spine, for example through any agreed annual pay increases negotiated with joint trade unions of the National Joint Council for Local Government Services.

15.3 All other pay related allowances are the subject of either nationally or locally negotiated rates, having been determined from time to time in accordance with collective bargaining machinery.

Job Evaluation

15.4 To determine the pay grade for the majority of posts the Council operates a Job Evaluation Scheme. The conventions are based on the evaluation factors within the Greater London Provincial Councils (GLPC) job evaluation scheme. In determining its grading structure and setting remuneration levels for any posts which fall outside its scope, the Council takes account of the need to ensure value for money in respect of the use of public expenditure, balanced against the need to recruit and retain employees who are able to meet the requirements of providing high quality services to the community, delivered effectively and efficiently and at times at which those services are required.

15.5 A post will be re-evaluated if there has been a significant change to the duties of the post. It is expected before any post is put forward for re-evaluation that the relevant Chief Officer and Service Manager will critically evaluate any request that suggests that a post has change significantly to justify a Job Evaluation review. All evaluations/re-evaluations will be undertaken by the Human Resource (HR) staff fully trained in the use of the GLPC computerised job evaluation scheme. The re-evaluation is conducted on the whole activities of a post not just the areas where any addition activities are proposed. These arrangements apply to all employees of the Council whose terms and conditions of service are determined by the NJC for Local Government Services (the Green Book).

- 15.6 New appointments will normally be made at the minimum of the relevant pay scale point for the grade, although this can be varied where necessary to secure the best candidate. This arrangement applies equally to all employees of the Council. Where the appointment salary is above the minimum point of the pay scale and is not affected by other Council policies, for example promotion, redeployment or flexible retirement, this is approved in accordance with the Council's Constitution (Part 3 - Responsibility for Functions Section 14). The principle of appointing at the bottom of the pay grade applies equally to Chief Officers.
- 15.7 From time to time it may be necessary to take account of the external pay levels in the labour market in order to attract and retain employees with particular experience, skills and capacity. Where necessary, the Council will ensure the requirement for such is objectively justified by reference to clear and transparent evidence of relevant market comparators, using data sources available from within the local government sector and outside, as appropriate.
- 15.8 Any temporary market supplement applied to the salary grade for a particular post will be subject to approval in accordance with the Council's Market Supplement Policy.

16.0 Recruitment of Chief Officers

- 16.1 The Council's policy and procedures with regard to recruitment of Chief Officers is set out within the Council's Constitution ([Part 4 - Rules of Procedure, Section 6](#), Officer Employment Procedure Rules). *(URL link to document via the Council's Website)*
- 16.2 When recruiting to all posts the Council will take full and proper account of all provisions of relevant employment law and its own Equal Opportunities, Recruitment and Redeployment Policies as approved by Council.
- 16.3 The determination of the remuneration to be offered to any newly appointed chief officer will be in accordance with the pay structure and relevant policies in place at the time of recruitment.
- 16.4 Where the Council is unable to recruit Chief Officers, or there is a need for interim support to provide cover for a substantive Chief Officer post, the Council will, where necessary, consider engaging individuals under a 'contract for service'. These will be sourced through a relevant procurement process ensuring the Council is able to demonstrate the maximum value for money benefits from competition in securing the relevant service. In assessing such it should be noted that in respect of such engagements the Council is not required to make either pension or national insurance contributions for such individuals. The Council does not currently have any chief officers engaged under such arrangements

17.0 Approval of Salary Packages in Excess of £100k

- 17.1 The Council will ensure that, at the latest before an offer of appointment is made, any salary package for any post that is in excess of £100k will be considered by full Council. The salary package will be defined as base salary, any bonuses, fees, routinely payable allowances and benefits in kind that are due under the contract.

18.0 Contracts of Employment

- 18.1 It is the Council's policy to engage all of its permanent employees on standard contracts of employment and to apply Pay As You Earn taxation arrangements to all remuneration under those contracts in accordance with Her Majesty's Revenue and Customs (HMRC) rules.

19.0 Pension Contributions

- 19.1 Where employees have exercised their statutory right to become members of the Local Government Pension Scheme, the Council is required to make a contribution to the scheme representing a percentage of the pensionable remuneration due under the contract of employment of that employee. The rate of contribution is set by Actuaries advising the Lancashire County Government Pension Fund and reviewed on a triennial basis in order to ensure the scheme is appropriately funded
- 19.2 The current Employer contribution rate set at 1 April 2014 is = 13%
- 19.3 The Employee contribution rate effective from 1 April 2014 is based on salary as detailed below:

Salary (Full Time)	Contribution Rate
Up to £13,500	5.5%
£13,501 - £21,000	5.8%
£21,001 - £34,000	6.5%
£34,001 - £43,000	6.8%
£43,001 - £60,000	8.5%
£60,001 - £85,000	9.9%
£85,001 – £100,000	10.5%
£100,001 - £150,000	11.4%
Over- £15,000	12.5%

20.0 Overtime Rate

- 20.1 Overtime rates in operation at the Council are defined by the National Joint Council for Local Government, National Agreement on Terms and Conditions of Service (NJC Green Book), the Joint Negotiating Committee for Local Authority Craft & Associated Employees (JNC Redbook), Terms and Conditions of Service and locally agreed arrangements. The arrangements are set out in the Council's Standby Callout and Overtime Policy.

21.0 Sick Pay

- 21.1 The arrangements for sick pay entitlement at the Council are in accordance with the National Joint Council for Local Government, National Agreement on Terms and Conditions of Service (NJC Green Book), the Joint Negotiating Committee for Local Authority Craft & Associated Employees (JNC Redbook) Terms and Conditions of Service.

22.0 Payments on Termination

22.1 The Councils approach to statutory and discretionary payments on termination of employment of Chief Officers, prior to reaching normal retirement age, is set out within its policy statement and in accordance with:

- Local Government (Early Termination of Employment Discretionary Compensation) (England and Wales) Regulations 2006.
- Local Government Pension Scheme (Benefits, Membership and Contributions) Regulations 2007
- Local Government Pension Scheme (Admin) Regulations 2008 (regulation 66).

22.2 The policy applied equally to all permanent employees regardless of their grade is set out in the Council's Early Termination of Employment Policy.

23.0 Pay and Grading Review

23.1 The Council is in the process of reviewing its pay and grading structure, the outcome of which will form the basis of consultation with the workforce and recognised trade unions. The aim of the consultation process being to secure a collective agreement on any changes to the current structure.

23.2 As part any service restructures that take place within 2014/15 the aim will be to bring all staff within the Council on to one set of terms and conditions under the provision of the National Joint Council for Local Government, National Agreement on Terms and Conditions of Service (NJC Green Book).

24.0 Re- Employment with Lancaster City Council

24.1 An employee who is dismissed on redundancy grounds, and received a voluntary (enhanced) redundancy payment, may be considered for re-employment to posts within the Council subject to the arrangements within the Council's early Termination of Employment Policy (Summarised in [Appendix B](#)).

25.0 Accountability and Decision Making

25.1 In accordance with the Constitution of the Council, the Personnel Committee is responsible for decision making in relation to the recruitment, pay, terms and conditions and severance arrangements in relation to employees of the Council.

26.0 Amendments to the Policy

26.1 As the policy statement covers the period 1 April 2014 to 31 March 2015, amendments may need to be made throughout the relevant period. As the Localism Act 2011 requires that any amendments are approved by the Council by resolution, proposed amendments will be reported to the Personnel Committee for recommendation to full Council.

27.0 Policy for Future Years

27.1 This policy statement will be reviewed each year and will be presented to full Council each year for consideration in order to ensure that a policy is in place for the Council prior to the start of each financial year.

Appendix A

Arrangements of the remuneration of Chief Officers

Post	Chief Executive
Base Salary	£107,060
Pension Contribution	7.5%
Election Fees	The Returning Officer fees are based on a fee calculated periodically by the Cabinet Office. The Council pays the fees for the local elections, and the fees for other elections such as parliamentary, European and County Council are paid for externally.
Expenses	Travel and other expenses reimbursed through normal council procedures
Bonuses	The terms within the Contract of employment do not provide for the payment of any bonus
Honoraria	Honoraria payments do not apply to this post.
Ex-Gratia Payments	There are no plans for this post to receive any ex-gratia payments
Severance Arrangements	The Council's normal policy in relation to redundancy and early retirement applies to this post. The arrangements are the same for all employees of the Council.

Post	Chief Officer (Governance) (Monitoring Officer)			
Base Salary Grade	Point One	Point Two	Point Three	Point Four
	£61,857	£62,630	£63,413	£64,206
Pension Contribution	7.2%			
Election Fees	If appointed to a formal role as part of any election, fees would be paid in respect of the specific duties undertaken.			
Expenses	Travel and other expenses reimbursed through normal council procedures			
Bonuses	The terms within the Contract of employment do not provide for the payment of any bonus			
Honoraria	Honoraria payments do not apply to this post.			
Ex-Gratia Payments	There are no plans for this post to receive an ex-gratia payments			
Severance Arrangements	The Council's normal policy in relation to redundancy and early retirement apply to this post. The arrangements are the same for all employees of the Council.			

Arrangements of the remuneration of Chief Officers (Continued)

Post	Chief Officer (Resources) (Chief Financial Officer)			
Base Salary Grade	Point One	Point Two	Point Three	Point Four
	£61,857	£62,630	£63,413	£64,206
Pension Contribution	7.2%			
Election Fees	If appointed to a formal role as part of any election, fees would be paid in respect of the specific duties undertaken.			
Expenses	Travel and other expenses reimbursed through normal council procedures			
Bonuses	The terms within the Contract of employment do not provide for the payment of any bonus			
Honoraria	Honoraria payments do not apply to this post.			
Ex-Gratia Payments	There are no plans for this post to receive an ex-gratia payments			
Severance Arrangements	The Council's normal policy in relation to redundancy and early retirement apply to this post. The arrangements are the same for all employees of the Council.			

Post	Chief Officer (Environment)			
Base Salary Grade	Point One	Point Two	Point Three	Point Four
	£61,857	£62,630	£63,413	£64,206
Pension Contribution	7.2%			
Election Fees	If appointed to a formal role as part of any election, fees would be paid in respect of the specific duties undertaken.			
Expenses	Travel and other expenses reimbursed through normal council procedures			
Bonuses	The terms within the Contract of employment do not provide for the payment of any bonus			
Honoraria	Honoraria payments do not apply to this post.			
Ex-Gratia Payments	There are no plans for this post to receive an ex-gratia payments			
Severance Arrangements	The Council's normal policy in relation to redundancy and early retirement apply to this post. The arrangements are the same for all employees of the Council.			

Arrangements of the remuneration of Chief Officers (Continued)

Post	Chief Officer (Health and Housing)			
Base Salary Grade	Point One	Point Two	Point Three	Point Four
	£61,857	£62,630	£63,413	£64,206
Pension Contribution	7.2%			
Election Fees	If appointed to a formal role as part of any election, fees would be paid in respect of the specific duties undertaken.			
Expenses	Travel and other expenses reimbursed through normal council procedures			
Bonuses	The terms within the Contract of employment do not provide for the payment of any bonus			
Honoraria	Honoraria payments do not apply to this post.			
Ex-Gratia Payments	There are no plans for this post to receive an ex-gratia payments			
Severance Arrangements	The Council's normal policy in relation to redundancy and early retirement apply to this post. The arrangements are the same for all employees of the Council.			

Post	Chief Officer (Regeneration and Planning)			
Base Salary Grade	Point One	Point Two	Point Three	Point Four
	£61,857	£62,630	£63,413	£64,206
Pension Contribution	7.2%			
Election Fees	If appointed to a formal role as part of any election, fees would be paid in respect of the specific duties undertaken.			
Expenses	Travel and other expenses reimbursed through normal council procedures			
Bonuses	The terms within the Contract of employment do not provide for the payment of any bonus			
Honoraria	Honoraria payments do not apply to this post.			
Ex-Gratia Payments	There are no plans for this post to receive an ex-gratia payments			
Severance Arrangements	The Council's normal policy in relation to redundancy and early retirement apply to this post. The arrangements are the same for all employees of the Council.			

Policy on other aspects of Chief Officer Remuneration

Activities	Arrangements / Council Policy
Recruitment	The post will be advertised and any appointment made at the approved salary for the post, unless there is good reason that the Council will not be able to secure the appointment at that level and unless there is good evidence that a successful appointment of a person with the required skills, knowledge, experience, abilities and qualities cannot be made without varying the remuneration package. In such circumstances a variation to the remuneration package is appropriate under the Council's policy and any variation will be approved through the appropriate Council decision making process.
Progression within Pay Grade	The Council will apply any pay increases that are agreed by relevant national negotiating bodies and/or any pay increases that are agreed through local negotiations. The Council will also apply any pay increases that are as a result of Council decisions to significantly increase the duties and responsibilities of the post in question beyond the normal flexing of duties and responsibilities that are expected in senior posts.
Additions to Pay	The Council will not make any payments beyond those defined in the contract of employment
Performance Related Pay	The Council does not operate performance related pay
Earn – Back (Withholding an element of Basic Pay)	<p>The Council does not operate an earn-back pay scheme</p> <p>The system of performance management is sufficiently robust to ensure high levels of performance from its senior officers. Any areas of under-performance are addressed rigorously.</p>
Re-employment	<p>An employee who is dismissed on redundancy grounds, and received a voluntary (enhanced) redundancy payment, may be considered for re-employment to posts within the Council after the minimum statutory period of four weeks has elapsed subject to the following conditions:</p> <ul style="list-style-type: none"> • The post did not exist and was not foreseeable at the time of the dismissal. • The vacancy has been advertised in accordance with Council policy and procedures. • The appointment was made on the basis of the best person for the job with regard to the usual selection procedures. • The appointment has Chief Officer approval (or in respect of Chief Officers Personnel Committee approval). <p>These conditions will apply for 12 months from the date of dismissal, after which a former employee may be considered for re-employment to any post within the Council.</p>

Lancaster City Council – Pay and Grading Structure as at 1 October 2013

NJC Green Book Pay Rates					
SCP			Annual £	Monthly £	Hourly £
5	Grade 1		12435	1036.26	6.4455
6			12614	1051.16	6.5381
7			12915	1076.24	6.6941
8			13321	1110.07	6.9046
9	Grade 2		13725	1143.74	7.1140
10			14013	1167.73	7.2632
11			14880	1240.03	7.7129
12			15189	1265.78	7.8731
13			15598	1299.87	8.0851
14			15882	1323.52	8.2322
15			16215	1351.21	8.4044
16			16604	1383.70	8.6065
17	Grade 3		16998	1416.53	8.8107
18			17333	1444.38	8.9840
19			17980	1498.34	9.3195
20			18638	1553.13	9.6603
21			19317	1609.77	10.0126
22			19817	1651.43	10.2718
23			20400	1700.00	10.5739
24			21067	1755.55	10.9194
25	Grade 4		21734	1811.18	11.2654
26			22443	1870.27	11.6329
27			23188	1932.30	12.0187
28			23945	1995.42	12.4114
29	Grade 5		24892	2074.37	12.9024
30			25727	2143.89	13.3348
31			26539	2211.56	13.7557
32			27323	2276.88	14.1620
33			28127	2343.96	14.5792
34			28922	2410.20	14.9912
35	Grade 6		29528	2460.70	15.3053
36			30311	2525.93	15.7111
37			31160	2596.63	16.1508
38			32072	2672.63	16.6235
39	Grade 7		33128	2760.67	17.1711
40			33998	2833.13	17.6219
41			34894	2907.87	18.0867
42			35784	2982.03	18.5480
43	Grade 8		36676	3056.34	19.0102
44			37578	3131.51	19.4777
45			38422	3201.87	19.9154
46			39351	3279.22	20.3965
47	Grade 9		40254	3354.46	20.8645
48			41148	3429.03	21.3283
49			42032	3502.68	21.7864
50			42923	3576.92	22.2481
51		43826	3652.16	22.7161	
52		44746	3728.84	23.1931	
53		45557	3796.42	23.6134	

Grade	JE Score
G1	0-267
G2	268-364
G3	365-435
G4	436-487
G5	488-549
G6	550-602
G7	603-645
G8	646-694
G9	695 +

JNC Redbook Pay Rate		
SCP	Annual £	Hourly £
205	14601.45	7.5683
600	19767.65	10.2461
601	20904.37	10.8353
602	14158.98	7.3390
603	23120.52	11.9839
604	22253.91	11.5348
605	21671.75	11.2330
606	22808.50	11.8222
607	21478.82	11.1330
608	16167.82	8.3802
609	23703.28	12.2860
610	13324.00	6.9062
611	13753.95	7.1290
612	20342.08	10.5438
613	21671.75	11.2330

Posts	Annual	Monthly	Hourly	
	£	£	£	
Chief Officer	1	61857	5154.75	32.0621
	2	62630	5219.17	32.4628
	3	63413	5284.42	32.8686
	4	64206	5350.50	33.2797
Chief Executive	107060	8921.67	55.4920	