



LANCASTER
CITY COUNCIL
Promoting City, Coast & Countryside

2018-2022 Medium Term Financial Strategy & Budget Book



Acting with Integrity



Delivering Excellence



Working Together



Being Accountable



Contributing to Place



As Approved by Council 28 February 2018

INTRODUCTION

The Budget

This booklet sets out information on the Council's income generation and spending plans and strategy for 2018/19 onwards as approved by Council in February 2018, in support of the Council progressing its priorities and achieving its key objectives as set out in the Corporate Plan. It also includes indicative projections for future years but these may vary depending on a number of factors, such as the level of funding available from Central Government and also changes in spending priorities, which may be influenced by both national and local issues.

Medium Term Financial Strategy: Future Years' Projections and Targets

In line with public spending reductions nationally, the Council's funding prospects continue on a downward trend. Further significant reductions in Government funding are expected from 2018/19 onwards. The Council is responding to this ongoing challenge by transforming, reshaping and/or reducing service provision. This approach has enabled the Council to balance its budget projection for 2018/19, without the need to draw on its general balances.

That being said, the Council has needed to set certain targets as part of its Medium Term Financial Strategy (MTFS), through which it seeks to restrict future council tax increases to 2.99% year on year, subject to local referendum thresholds. Those targets will be reviewed later in 2018, to draw on more recent experience and any new information available.

Looking beyond 2019/20, it is already expected that the Council will need to make additional major savings on the net costs of providing day to day services, if the above council tax targets are to be met. Responding to Government's spending plans and meeting future financial targets will continue to be a major challenge for councils generally, over the coming years.

Capital Investment

The Council has also approved plans for longer term capital investment, covering the acquisition of property and other major improvement works. The Council's capital investment strategy and the full capital programme are incorporated into the MTFS included within this booklet.

Linking Spending with Performance

As in previous years the Council has once again reviewed its own priorities and objectives for the coming years, in context of reduced public spending.

This booklet provides details of how the Council will both raise funds and use them, in delivering services and undertaking other activities in line with the Corporate Plan. The overall aim is to ensure accountability to the public. This is helped further by the publication of other spending information through the Council's website, as an example.

The Structure of the Budget

In presenting budget information, the Council must have regard to legislation and regulations, which require that a number of different accounts or funds must be maintained, including:

- Housing Revenue Account (covering council housing services)
- General Fund (covering all other day to day services)
- Capital Accounts (covering longer term investment)
- Local Tax Collection (monies raised from business rates and council tax)

These are included within various sections of this booklet. If you have any general queries on the information, please email finance@lancaster.gov.uk or contact Andrew Clarke, Financial Services Manager, on 01524 582138.

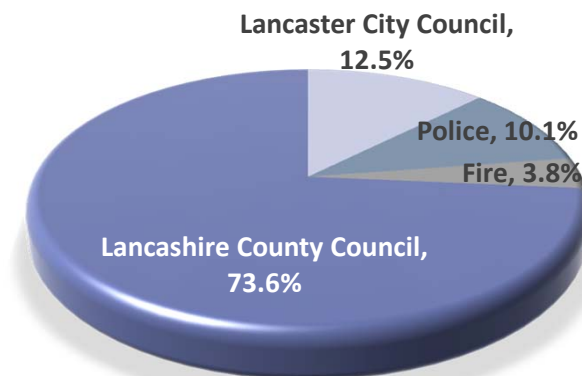
Nadine Muschamp
Chief Officer (Resources)

| | | | | | | | | | Previous | % |
|-----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|--------------|
| | Band A | Band B | Band C | Band D | Band E | Band F | Band G | Band H | Year | Difference |
| | £ | £ | £ | £ | £ | £ | £ | £ | £ | |
| Lancashire County Council | 863.28 | 1,007.16 | 1,151.04 | 1,294.92 | 1,582.68 | 1,870.44 | 2,158.20 | 2,589.84 | 1,221.74 | 5.99% |
| Lancashire Police Authority | 118.30 | 138.02 | 157.73 | 177.45 | 216.88 | 256.32 | 295.75 | 354.90 | 165.45 | 7.25% |
| Lancashire Fire Authority | 44.97 | 52.47 | 59.96 | 67.46 | 82.45 | 97.44 | 112.43 | 134.92 | 65.50 | 2.99% |
| | 1,026.55 | 1,197.65 | 1,368.73 | 1,539.83 | 1,882.01 | 2,224.20 | 2,566.38 | 3,079.66 | 1,452.69 | 6.00% |
| Lancaster City Council | 146.91 | 171.39 | 195.88 | 220.36 | 269.33 | 318.30 | 267.27 | 440.72 | 213.97 | 2.99% |
| Total | 1,173.46 | 1,369.04 | 1,564.61 | 1,760.19 | 2,151.34 | 2,542.50 | 2,833.65 | 3,520.38 | 1,666.66 | 5.61% |
| Area | Band A | Band B | Band C | Band D | Band E | Band F | Band G | Band H | Band D | |
| | £ | £ | £ | £ | £ | £ | £ | £ | £ | |
| Non Parished Area | 1,173.46 | 1,369.04 | 1,564.61 | 1,760.19 | 2,151.34 | 2,542.50 | 2,933.65 | 3,520.38 | 1,666.66 | 5.61% |
| Aldcliffe-with-Stodday | 1,189.96 | 1,388.30 | 1,586.61 | 1,784.95 | 2,181.60 | 2,578.26 | 2,974.91 | 3,569.90 | 1,691.66 | 5.51% |
| Arkholme-with-Cawood | 1,186.96 | 1,384.80 | 1,582.61 | 1,780.45 | 2,176.10 | 2,571.76 | 2,967.41 | 3,560.90 | 1,686.92 | 5.54% |
| Bolton-le-Sands | 1,186.35 | 1,384.08 | 1,581.80 | 1,779.53 | 2,174.98 | 2,570.43 | 2,965.88 | 3,559.06 | 1,685.62 | 5.57% |
| Borwick | 1,180.94 | 1,377.78 | 1,574.59 | 1,771.42 | 2,165.06 | 2,558.72 | 2,952.36 | 3,542.84 | 1,677.31 | 5.61% |
| Burrow-with-Burrow | 1,183.26 | 1,380.48 | 1,577.68 | 1,774.90 | 2,169.32 | 2,563.75 | 2,958.16 | 3,549.80 | 1,677.71 | 5.79% |
| Cantsfield | 1,173.46 | 1,369.04 | 1,564.61 | 1,760.19 | 2,151.34 | 2,542.50 | 2,933.65 | 3,520.38 | 1,666.66 | 5.61% |
| Carnforth | 1,193.72 | 1,392.69 | 1,591.63 | 1,790.59 | 2,188.49 | 2,586.41 | 2,984.31 | 3,581.18 | 1,697.39 | 5.49% |
| Caton-with-Littledale | 1,193.32 | 1,392.22 | 1,591.09 | 1,789.99 | 2,187.76 | 2,585.54 | 2,983.31 | 3,579.98 | 1,695.59 | 5.57% |
| Claughton | 1,173.46 | 1,369.04 | 1,564.61 | 1,760.19 | 2,151.34 | 2,542.50 | 2,933.65 | 3,520.38 | 1,666.66 | 5.61% |
| Cockerham | 1,192.93 | 1,391.76 | 1,590.57 | 1,789.40 | 2,187.04 | 2,584.69 | 2,982.33 | 3,578.80 | 1,696.31 | 5.49% |
| Ellel | 1,191.98 | 1,390.65 | 1,589.30 | 1,787.97 | 2,185.29 | 2,582.62 | 2,979.95 | 3,575.94 | 1,694.16 | 5.54% |
| Gressingham | 1,188.46 | 1,386.55 | 1,584.61 | 1,782.70 | 2,178.85 | 2,575.01 | 2,971.16 | 3,565.40 | 1,683.59 | 5.89% |
| Halton-with-Aughton | 1,197.24 | 1,396.79 | 1,596.32 | 1,795.87 | 2,194.95 | 2,594.04 | 2,993.11 | 3,591.74 | 1,699.34 | 5.68% |
| Heaton-with-Oxcliffe | 1,183.81 | 1,381.12 | 1,578.41 | 1,775.72 | 2,170.32 | 2,564.93 | 2,959.53 | 3,551.44 | 1,680.02 | 5.70% |
| Hornby-with-Farleton | 1,199.87 | 1,399.86 | 1,599.82 | 1,799.81 | 2,199.76 | 2,599.73 | 2,999.68 | 3,599.62 | 1,705.48 | 5.53% |
| Ireby and Leck | 1,202.74 | 1,403.21 | 1,603.65 | 1,804.12 | 2,205.03 | 2,605.95 | 3,006.86 | 3,608.24 | 1,710.38 | 5.48% |
| Melling-with-Wrayton | 1,219.72 | 1,423.01 | 1,626.29 | 1,829.58 | 2,236.15 | 2,642.73 | 3,049.30 | 3,659.16 | 1,727.68 | 5.90% |
| Middleton | 1,195.35 | 1,394.58 | 1,593.80 | 1,793.03 | 2,191.48 | 2,589.93 | 2,988.38 | 3,586.06 | 1,702.11 | 5.34% |
| Morecambe Town Council | 1,186.52 | 1,384.28 | 1,582.02 | 1,779.78 | 2,175.28 | 2,570.79 | 2,966.30 | 3,559.56 | 1,686.25 | 5.55% |
| Nether Kellet | 1,192.08 | 1,390.77 | 1,589.44 | 1,788.13 | 2,185.49 | 2,582.86 | 2,980.21 | 3,576.26 | 1,694.79 | 5.51% |
| Over Kellet | 1,189.22 | 1,387.43 | 1,585.62 | 1,783.83 | 2,180.23 | 2,576.64 | 2,973.05 | 3,567.66 | 1,690.35 | 5.53% |
| Over Wyresdale | 1,181.64 | 1,378.58 | 1,575.51 | 1,772.46 | 2,166.34 | 2,560.22 | 2,954.10 | 3,544.92 | 1,678.88 | 5.57% |
| Overton | 1,192.58 | 1,391.36 | 1,590.11 | 1,788.88 | 2,186.40 | 2,583.94 | 2,981.46 | 3,577.76 | 1,694.86 | 5.55% |
| Priest Hutton | 1,188.64 | 1,386.76 | 1,584.85 | 1,782.97 | 2,179.18 | 2,575.40 | 2,971.61 | 3,565.94 | 1,689.06 | 5.56% |
| Quernmore | 1,185.22 | 1,382.76 | 1,580.29 | 1,777.83 | 2,172.90 | 2,567.98 | 2,963.05 | 3,555.66 | 1,680.30 | 5.80% |
| Roeburndale | 1,173.46 | 1,369.04 | 1,564.61 | 1,760.19 | 2,151.34 | 2,542.50 | 2,933.65 | 3,520.38 | 1,666.66 | 5.61% |
| Scotforth | 1,181.40 | 1,378.31 | 1,575.20 | 1,772.11 | 2,165.91 | 2,559.72 | 2,953.51 | 3,544.22 | 1,679.82 | 5.49% |
| Silverdale | 1,201.78 | 1,402.09 | 1,602.37 | 1,802.68 | 2,203.27 | 2,603.87 | 3,004.46 | 3,605.36 | 1,704.36 | 5.77% |
| Slyne-with-Hest | 1,204.12 | 1,404.82 | 1,605.49 | 1,806.19 | 2,207.56 | 2,608.94 | 3,010.31 | 3,612.38 | 1,705.49 | 5.90% |
| Tatham | 1,188.56 | 1,386.66 | 1,584.74 | 1,782.84 | 2,179.02 | 2,575.21 | 2,971.40 | 3,565.68 | 1,688.65 | 5.58% |
| Thurnham | 1,186.46 | 1,384.21 | 1,581.94 | 1,779.69 | 2,175.17 | 2,570.66 | 2,966.15 | 3,559.38 | 1,685.97 | 5.56% |
| Tunstall | 1,225.32 | 1,429.55 | 1,633.76 | 1,837.99 | 2,246.43 | 2,654.88 | 3,063.31 | 3,675.98 | 1,731.86 | 6.13% |
| Warton | 1,188.08 | 1,386.11 | 1,584.11 | 1,782.13 | 2,178.15 | 2,574.19 | 2,970.21 | 3,564.26 | 1,688.71 | 5.53% |
| Wennington | 1,216.12 | 1,418.82 | 1,621.49 | 1,824.19 | 2,229.56 | 2,634.94 | 3,040.31 | 3,648.38 | 1,730.66 | 5.40% |
| Whittington | 1,190.44 | 1,388.85 | 1,587.25 | 1,785.66 | 2,182.47 | 2,579.29 | 2,976.10 | 3,571.32 | 1,690.38 | 5.64% |
| Wray-with-Botton | 1,200.45 | 1,400.53 | 1,600.60 | 1,800.68 | 2,200.83 | 2,600.98 | 3,001.13 | 3,601.36 | 1,706.38 | 5.53% |
| Yealand Conyers | 1,189.35 | 1,387.58 | 1,585.80 | 1,784.03 | 2,180.48 | 2,576.93 | 2,973.38 | 3,568.06 | 1,690.50 | 5.53% |
| Yealand Redmayne | 1,195.16 | 1,394.36 | 1,593.54 | 1,792.74 | 2,191.12 | 2,589.51 | 2,987.90 | 3,585.48 | 1,697.37 | 5.62% |

Figures based on a Band D property

Council Tax 2018/19

The following chart shows the average Band D Council Tax for each of the four charging organisations.



COUNCIL TAX is charged on most homes, whether rented or owned, lived in or not. There's one bill per home, whether it's a house, bungalow, flat, maisonette, caravan or houseboat.

Each home is in a Valuation Band, A-H, based on what it would have sold for on the open market on 01 April 1991. The Valuation Office Agency (VOA) - not the Council - allocates a valuation band to every home. The Council then uses that banding to work out each council tax bill.

Medium Term Financial Strategy 2018-2022

February 2018

Contents

- 1 Introduction**
- 2 Aims and Objectives**
- 3 Spending and Investment Priorities**
 - 3.1 Corporate Priorities**
 - 3.2 Capital Investment Priorities**
- 4 Revenue Budget Forecasts**
 - 4.1 General Fund Services: Net Spending**
 - 4.2 General Fund Services: Funding Prospects**
 - 4.3 Housing Revenue Account: Revenue Prospects and Rent Policy**
- 5 Provisions, Reserves and Balances**
 - 5.1 Statutory Advice and Policy Context**
 - 5.2 General Fund Position**
 - 5.3 Housing Revenue Account Position**
- 6 Capital Investment and Financing**
- 7 Financial Targets and Constraints**
 - 7.1 Council Tax**
 - 7.2 Revenue Budget Limits**
 - 7.3 External Grants and Contributions**
 - 7.4 Capital Receipts**
 - 7.5 Revenue Financing for Capital Investment**
 - 7.6 Underlying Borrowing Need for Capital Investment**
- 8 The Budget Process**
 - 8.1 Timetable and Overview**
 - 8.2 Budget Preparation**
 - 8.3 Balancing the Revenue Budget: Savings and Growth**
 - 8.4 Balancing the Capital Programme: the Prudential Code**
 - 8.5 Options Appraisal**
 - 8.6 Decision-making and Timing**
- 9 Monitoring and Review**
- 10 Governance**
- 11 Public Access to Information**

Annexes:

- 1: General Fund Revenue Budget Summary
- 2: Business Rates Income Scenarios
- 3: Housing Revenue Account Budget Summary
- 4: Provisions and Reserves Policy
- 5: Provisions and Reserves Statement (including Balances)
- 6: General Fund Capital Programme
- 7: Council Housing Capital Programme
- 8: Budget Transfer Limits (Virements and Carry Forwards)
- 9: Pay and Price Inflation Assumptions

1 INTRODUCTION

- 1.1 The Medium Term Financial Strategy (MTFS) sets out how Lancaster City Council will manage its finances to deliver against its corporate priorities, whilst protecting its financial standing and responding to the many challenges it faces. Essentially, it does this through a rolling process of policy review and financial planning.
- 1.2 The Council has two main types of finance, these being *revenue* and *capital*. Both are covered by this Strategy:
- The running costs of providing day to day services and associated support are known as *revenue* expenditure. This is funded through government grants, retained business rates, council tax and income from fees and charges for services, which are all forms of *revenue* income.
 - Spending on things like buying or improving property, where it will have lasting value, is known as *capital* expenditure or *capital* investment. This is funded in a number of ways:
 - by selling other property, the proceeds of which are known as capital receipts;
 - by receiving capital grants and contributions from external parties;
 - by increasing borrowing need, which spreads the cost over a number of years; or by
 - using revenue income, as this can be used to help pay for capital items too.
- 1.3 The Council does not have to spend all its money at once. It can save funds up for various purposes and this helps its cash flow. Generally such funds are held as provisions, reserves and other balances.
- 1.4 The City Council is required to keep its finances for council housing completely separately to those for other services though:
- The **Housing Revenue Account (HRA)** covers council housing services, which in the main are funded from charges for services, in particular housing rents.
 - The **General Fund** covers all other services provided by the Council, from arts support through to waste collection. Generally these are funded from a combination of fees and charges, Government grants, retained business rates and council tax.
- 1.5 Both accounts are covered by this Strategy, although inevitably there is a strong focus on General Fund services and council tax levels. This is because of their impact across the whole of the district and its communities.

2 AIMS AND OBJECTIVES

- 2.1 The aims and objectives of the Strategy are to:
- protect the Council's financial standing and avoid volatile or unnecessary fluctuations in the provision of council services, by:
 - providing a clear and regularly updated view of the council's future financial prospects;

- setting out the Council's key financial targets and budget constraints within which Members and Officers must operate;
 - promoting and progressing the delivery of a financially sustainable and balanced budget for the medium term.
- deliver a balanced, robust budget (for both revenue and capital) each year, which:
 - matches and realigns resources to Council priorities and statutory needs;
 - is based on informed decision-making across all Council policies and activities, underpinned by risk management;
 - takes account of budget consultation with stakeholders.
 - help achieve value for money in the use of the Council's resources. This includes:
 - maximising efficiency savings and, where appropriate, increasing income;
 - protecting statutory service obligations and minimising reductions in other front-line services, where possible, and
 - working with services to challenge traditional methods of service provision.
 - be transparent about how the Council will manage and plan its finances, together with the implications for service delivery.

3 SPENDING AND INVESTMENT PRIORITIES

3.1 CORPORATE PRIORITIES

3.1.1 The MTFS must both support and inform the Council's vision for the district and the strategic direction as set out in the Corporate Plan. This is so that available resources are matched against agreed priorities and any other supporting needs. Such needs cover many of the day to day services provided by the Council, including statutory responsibilities, and subject to formal adoption by Council, the Council's priorities for the coming years will be:

- Clean and Safe Neighbourhoods
- Healthy and Happy Communities
- A Thriving and Prosperous Economy; and
- An Ambitious and Forward-Thinking Council.

3.1.2 As funding becomes scarcer, tensions and pressures can build - over what the Council must do and what it would like to do, if it could afford to.

In short:

- The Corporate Plan sets out the Council's vision for the district and summarises the Council's medium term key priorities, what it aims to deliver and achieve, and its ethos for doing so.
- The MTFS also summarises the same key priorities, aims and objectives, but expresses them in financial terms. It also highlights any imbalance – this being the need to make savings and manage expectations.

- 3.1.3 The Council fully expects that this imbalance and the need to make savings will continue to grow significantly over the medium term. To address that imbalance, and to provide a financial framework within which to consider major economic regeneration proposals (for Canal Corridor North, specifically), during the course of next year a mid-year review of financial strategy will be completed. To assist with that exercise, there is a need to present clearly within this Strategy the Council's current financial position and planning assumptions, as a baseline for moving forward.

3.2 CAPITAL INVESTMENT PRIORITIES

- 3.2.1 For capital investment, the following supporting priorities help direct investment over the next four years, subject to the mid-year review:

- Pursuing the Council's draft Economic Regeneration Vision (*Cabinet February 2014*); the full strategy for which is still in development. This covers improvements to the Public Realm and Canal Corridor North developments.
- Delivering schemes that support the Council's focus on energy efficiency and income generation, to be informed by the Energy Renewal Strategy.
- Progressing the priorities within the Lancaster District Housing Strategy and the associated Housing Action Plan. For Council housing, currently this still includes the aim of increasing the provision of one-bedroom accommodation within the district, but subject to financial viability.
- Refurbishment/replacement/rationalisation of existing corporate property or facilities required to deliver services, or to meet other legislative requirements. This represents the greatest investment need for both General Fund and Council Housing services. For example, it includes meeting the 'Lancaster' Standard in the provision of council housing, in line with the 30-Year Business Plan.
- Other new or expansion of existing facilities and other new innovations, where they link clearly with the Corporate Plan and they are either:
 - fully budgeted or self-financing (in revenue and capital terms); or
 - invest to save proposals that require some up front capital investment but would generate cashable ongoing revenue savings. Acceptable payback periods will be determined based on circumstances, having regard to the Prudential Code (see later) and the advice of the s151 Officer.

4 REVENUE BUDGET FORECASTS

4.1 GENERAL FUND SERVICES: NET SPENDING

- 4.1.1 For many years, local authorities were statute bound to approve a Revenue Budget Requirement for General Fund Services, this being the amount of net spending to be financed from general Government funding and council tax (or looking at it another way, gross spending less income from fees, charges and various other/specific grants).

- 4.1.2 Recent changes mean that there is no longer a legal requirement or a legal definition for the term, however. Instead, the legal framework now focuses on the lower measure of 'Council Tax Requirement' – or how much income needs to be raised from council tax for that year, in order to balance the budget.
- 4.1.3 Nonetheless, for now the measure of Net Revenue Budget/Spending has been retained, based on it being the amount to be financed from:
- Revenue Support Grant
 - Council Tax (including any related Collection Fund surplus/deficits)
 - Retained Business Rate Income (calculated and adjusted as necessary, including any relevant transfers to or from the Business Rates Reserve)
- 4.1.4 In line with this definition, the Council's current forecasts for net revenue spending for the next four years are summarised below for General Fund services, together with council tax projections for exemplification only (in that they show how much council tax would need to increase by, if the Council achieved no further savings). The figures are also outlined at **Annex 1**.

| | Revenue Budget Projections (allowing for savings & growth) | | | Council Tax Projections (for exemplification only) | | |
|----------------|---|---------------|---|---|------------------------------|-----------|
| | Net Budget | Annual Change | Latest Net Contributions to or (from) Balances) | Average Band D Tax Rate | Annual Increase Year on Year | |
| | £000 | % | £000 | | Band D | All Bands |
| 2017/18 | 15,839 | (4.1) | (57) | £213.97 | £5.00 | 2.39% |
| 2018/19 | 16,204 | +2.3 | - | £220.36 | £6.39 | 2.99% |
| 2019/20 | 16,664 | +2.8 | - | £242.49 | £22.13 | 10.04% |
| 2020/21 | 18,318 | +9.9 | - | £279.53 | £37.04 | 15.28% |
| 2021/22 | 19,344 | +5.6 | - | £296.74 | £17.21 | 6.16% |

- 4.1.5 Despite the Council's achievements to date in making savings, the table clearly demonstrates that forecast net spending levels are still unsustainable in council tax terms, as tax increases of over 15% would be needed to 2021/22. The key reasons for this are analysed as follows.

| | 2018/19 £'000 | 2019/20 £'000 | 2020/21 £'000 | 2021/22 £'000 |
|---|------------------|------------------|------------------|------------------|
| Net Revenue Budget | 16,204 | ▶ 16,664 | ▶ 18,318 | ▶ 19,344 |
| Following Year's Movements: (Favourable)/ Adverse: | | | | |
| Employee Costs: | 493 | 365 | 511 | } +65% |
| Pay award, increments, restructures | | | | |
| Pension Rate Increase / Deficit Recovery | 0 | 609 | 61 | } +19% |
| Capital Financing (MRP) | 128 | 228 | 226 | |
| New Homes Bonus Grant | (158) | 436 | 200 | } +15% |
| Investment Interest | (81) | (82) | - | |
| Other Net Changes (e.g. other net inflation) | 78 | 98 | 28 | } +1% |
| Total Net Increase | +460 | +1,654 | +1,026 | +3,140 |
| Following Year's Net Revenue Budget | 16,664 | 18,318 | 19,344 | |

- 4.1.6 The table shows that one of the key factors is the impact of increased employee costs from pay awards, increments and pension costs (*accounting for 65% of the total net budget pressures over next 3 years*). In addition, capital financing costs associated with vehicle renewals, redevelopments and corporate property work contribute to the increase as well as reduced funding from Government in terms of New Homes Bonus grant.

4.2 GENERAL FUND SERVICES: FUNDING PROSPECTS

Settlement Funding and Business Rates

- 4.2.1 Each year the Council receives funding from Government to help with the provision of services. Funding levels for the forthcoming year/s are announced through the "Local Government Finance Settlement", ahead of councils setting their budgets. Provisional funding information is announced typically in December time, for a period of consultation. The Settlement is then finalised in late January or early February.
- 4.2.2 There are essentially two main elements to the Settlement Funding Assessment (SFA), these being:
- Revenue Support Grant, which is a fixed amount, and
 - Baseline funding from business rates. This is the basic amount of rating income that Government allows an authority to retain. If business rate income in the district grows, authorities can retain more income than the baseline. If income falls, authorities will retain less income than the baseline, although there is a safety net in place, meaning that generally, authorities cannot experience more than a 7.5% reduction in any year.
- 4.2.3 After allowing for income from other sources, in next year well under half of the Council's net budget for General Fund services will be funded through the Settlement Funding Assessment, with the balance being funded by other general funding streams and council tax. The SFA proportion has been reducing significantly year on year since 2010/11; back then it funded around two thirds (66%) of the net budget.

That is why Government funding prospects can have a dramatic effect on the Council's future financial strategy and service provision.

- 4.2.4 Back in 2015 Government announced a four-year Settlement, to assist with financial planning. This confirmed funding levels for 2016/17 and provided provisional figures for the following three years up to 2019/20, for those authorities who wished to take up the Government's offer of a multi-year Settlement. The City Council accepted this offer and accordingly its Government funding levels have been confirmed for 2018/19, although there is still the potential for change, depending on national economic factors and future local government responsibilities, etc. That said, funding levels have been affected by other business rating matters, such as the Revaluation.
- 4.2.5 Looking further ahead, by 2020 Government is still aiming for local authorities to be wholly funded through local taxation, meaning that by around then Revenue Support Grant (RSG) will no longer be provided. This is reflected in the Settlement Funding assumptions, with RSG reducing to nil by 2020/21.
- 4.2.6 To counter that loss, local authorities should be able to retain either 75% or 100% (the exact amount is still unclear) of business rates but as well as losing RSG they are expected to lose other related grants, whilst gaining new responsibilities – the overriding aim being that the new arrangements should be 'fiscally neutral'.
- 4.2.7 Developing such a scheme is highly complex, as it will need to take account of the differing spending needs and tax raising capacities of local authorities, to help address fairness and equality. Government is continuing to engage and consult with local authorities on this, through its Fair Funding Review, and more detailed proposals are being worked on in conjunction with the Local Government Association through joint Steering and Working Groups.
- 4.2.8 In the interim there are other challenges to address, such as monitoring the outcome of the 2017 Business Rates Revaluation – the aim of it being neutral in terms of the impact on local authorities has been reinforced by a reduction in the Council's business rates tariff in 2017/18 and future years. Also the Council still has a disproportionate exposure to rating appeals, particularly in relation to the two Heysham power stations. Government is currently developing measures for consideration that could assist the Council in managing the associated risks, and these should be modelled during the course of next year. Separately, business rate avoidance tactics are still a growing national and local issue.
- 4.2.9 In recent months it is evident that the operation and forecasting of the existing Business Rates Retention Scheme is growing more complex, and more uncertain. On a more positive note, the Council's current forecasts are improved from those a year ago, although the inherent risks of forecasting in an uncertain environment should be appreciated.
- 4.2.10 Members will recall (Cabinet 26 June 2017) that following the 2016/17 outturn there was potential additional net income of £4.6M in respect of business rates for that year, and that amount still remains as forecast. As a result, amounts previously held in the Collection Fund Adjustment Account are forecast to be transferred into the Business Rates Retention Reserve. Final confirmation of the amount will now be subject to the 2017/18 closure of accounts exercise, but at this point there is nothing to indicate that the figure could change substantially.
- 4.2.11 In terms of the revenue budget itself, business rates estimates for 2017/18 and 2018/19 are shown in the following table:

| General Fund Impact | 2017/18 £M | 2018/19 £M |
|--|-----------------------|-----------------------|
| Net Business Rates Income | (22.647) | (24.546) |
| Tariff Payment to Government | 18.298 | 18.848 |
| Tariff Adjustment | 0.291 | 0.432 |
| Levy Payment to Government | 0.458 | 0.616 |
| Small Business Rate Relief Grant | (1.416) | (1.982) |
| Net Core Business Rates Income | (5.016) | (6.632) |
| Estimated Deficit / (Surplus) | 2.786 | (2.972) |
| Renewable Energy Rating Income | (0.939) | (0.928) |
| Transfer to / (from) Reserve | (2.442) | 4.348 |
| Overall Net Business Rates Income | (5.611) | (6.184) |

- 4.2.12 The following table summarises the estimated 2017/18 surplus on the Collection Fund in relation to business rates, and shows an overall surplus of £7.429M of which the Councils share is £2.972M.

| | 2017/18 £M |
|--|-----------------------|
| Actual deficit brought forward from 2016/17 | 1.785 |
| Adjusted by: Recovery of 2016/17 estimated deficit from other precepting authorities (arising from calculations done a year ago) | (6.964) |
| Net Surplus due to over-recovery | (5.179) |
| Adj: Estimated increase in deficit from reassessment of provision for appeals | 2.844 |
| Adj: Estimated surplus from other in-year transactions | (5.094) |
| Resulting Estimated Surplus as at 31 January 2018 | (7.429) |
| City Council Share – 40% | (2.972) |

- 4.2.13 As ever with business rates income forecasting, there are always risks, particularly relating to appeals. Since the 2017 Rating List went live on 01 April 2017 there have only been 2 appeals. This could potentially be due to successful introduction of the Valuation Office Agency's new "Check, Challenge, Appeal" process, or the fact that Rating Agents are still focusing on clearing outstanding appeals from the 2005 and 2010 lists. Either way it makes it extremely difficult to forecast the level of appeals potentially arising from the new list. Given these circumstances, the Government's estimate of 4.7% has been used as a default but this could potentially double based on previous local experience.

- 4.2.14 Another factor that could have impact on the level of forecast growth/additional income in future years is the potential for unplanned outages at the power stations. Such events have occurred in the past and can have a significant adverse impact on income in the year in which they occur. Interestingly, Government have just published a policy development paper on reviewing the local and central lists. This includes a timetable, running to April 2020, for re-designation of “anomalously placed” rateable properties such as power stations. Whilst it is perhaps disappointing that changes may not happen sooner, it is positive that the matter is still under review and during the course of next year, as the methodology develops, the Council should be in a position to model the potential implications.
- 4.2.15 Attached at **Annex 2** is a summary of the current Business Rates forecasts and potential scenarios that could affect them and their impact. From this it can be seen that there is no certainty when forecasting future income and therefore any potential additional growth in income cannot prudently be used to support the revenue budget.
- 4.2.16 Similar type risks apply too to renewable energy related income, albeit that as yet it is understood that those facilities have not yet been reflected in the updated rating list. This means that income could either increase, or decrease, in due course. More significantly, whilst it is evident that the current renewable energy rating retention arrangements will continue into 2018/19, the scheme is still assumed to continue beyond then. Again, there is risk in this.
- 4.2.17 Recognising all those uncertainties, the Council's future budget forecasts are based broadly on core retained general business rate income being at baseline, allowing for various adjustments, and with additional income from renewable energy schemes being retained by the Council. Forecast income over and above this will be transferred into the Business Rates Retention Reserve until such time as it can reasonably and prudently be used for other purposes.

Other General Government Funding: New Homes Bonus (NHB)

- 4.2.18 At present the Council's budget projections are based predominantly on information provided by Government through the Settlement, with the assumption that NHB awards for housing growth up to 2021/22 will continue to flow through to the Council in some form or other. There is still much speculation about the future of NHB, with some feeling that the scheme may cease at some point, most likely when the wider finance reforms are implemented. Also, huge demand and cost pressures still exist in functions such as adult social care and children's services, with the chance that more funds could be diverted away into these areas (as was the case in the 2017/18 Settlement). Whilst this is speculation, inevitably the future forecasting of NHB involves risk.
- 4.2.19 Taking account of all the above points, the Council's budgeted funding assumptions are summarised as follows:

| | 2017/18 £'000 | 2018/19 £'000 | 2019/20 £'000 | 2020/21 £'000 | 2021/22 £'000 |
|--|--------------------------|-------------------------|-------------------------|-------------------------|----------------------------|
| Revenue Support Grant | (1,605) | (941) | (200) | 0 | 0 |
| Baseline Funding (Business Rates) | (5,357) | (5,518) | (5,641) | (5,765) | (5,892) |
| Settlement Funding Assessment | (6,962) | (6,459) | (5,841) | (5,765) | (5,892) |
| Year on Year Reduction / (Increase) | £0.940M 11.9% | £0.503M 7.2% | £0.618M 9.6% | £0.076M 1.3% | (£0.127M) +2.2% |
| Reduction over Review Period | | | | | £2.010M 25.4% |
| Settlement Funding Assessment (from above) | (6,962) | (6,459) | (5,841) | (5,765) | (5,892) |
| Less: Other Business Rate Net Adjustments (incl. reserve transfers) | 685 | 262 | 261 | 268 | 268 |
| Add: Renewable Energy Rating Income | (939) | (928) | (948) | (969) | (990) |
| Add: New Homes Bonus | (1,854) | (1,649) | (1,808) | (1,372) | (1,172) |
| Total General Fund (excluding Council Tax) | (9,070) | (8,774) | (8,336) | (7,838) | (7,786) |
| Year on Year Reduction | £1.391M 13.3% | £0.296M 3.3% | £0.438M 5.0% | £0.498M 6.0% | £0.052M 0.7% |
| Reduction over Review Period | | | | | £2.675M 25.6% |

4.2.20 Allowing for New Homes Bonus, it can be seen that the Council's general funding is expected to reduce by £2.675M or 25.6% in cash terms over the period since 2016/17.

4.2.21 In terms of sensitivity, a 1% change in total funding for 2018/19 amounts to a little under £88K, which is about a 1% change in council tax.

4.2.22 Finally, Government has retained the concept of 'core spending power'. Essentially this gives an annual comparison of the combined total of general Government funding and assumed income from council tax. Given that the measure includes council tax income, which is forecast to increase, the headline year on year reductions are lower than those shown above. The City Council's figures as produced by Government are as follows, but only up to 2019/20:

| Core Spending Power | 2017/18 £M | 2018/19 £M | 2019/20 £M |
|---|-----------------------------|-----------------------|-----------------------|
| Settlement Funding Assessment | 7.0 | 6.5 | 5.8 |
| Compensation for under-indexing business rates multiplier | 0.0 | 0.1 | 0.2 |
| Assumed Council Tax Income (Allowing for estimated tax base growth and 2.99% per year tax rate increases) | 8.6 | 9.1 | 9.6 |
| Assumed New Home Bonus Grant | 1.9 | 1.6 | 1.8 |
| Total: Core Spending Power | 17.5 | 17.3 | 17.4 |
| Reduction over the Review Period: | £0.1M 0.6% | | |

Note that this Government information has been updated post Budget Council.

4.3 HOUSING REVENUE ACCOUNT: REVENUE PROSPECTS AND RENT POLICY

- 4.3.1 The HRA operates on a 'self-financing' basis. This means that its income, predominantly from housing rents, must cover all its day to day spend on services including the costs of maintaining and improving the housing stock. Most of the complexities of the former housing subsidy system have now been removed.
- 4.3.2 This gives a clearer basis on which to plan and manage the service's finances, to inform its future direction. HRA planning is currently centred on a 30-year business planning approach, reflecting that the maintenance of its 'long-lived' property assets is essential for providing the service.
- 4.3.3 The 2018/19 budget is the sixth one to be completed since self-financing was introduced. Under this framework, the HRA was well placed to invest and enhance its service provision. The extent to which it can do this is directly influenced by the rent setting policy adopted, but unfortunately the Council's discretion in this area has fundamentally reduced as a result of Government policy changes.
- 4.3.4 Through the Welfare Reform and Work Act 2016, the Government removed the flexibility that local authorities previously had in determining their own rent policies. As a consequence, from 2016/17 to 2019/20 most property rents must reduce by 1% year on year, except where properties become vacant and their rents have not yet reached convergence with other social housing providers (i.e. they are below what is referred to as 'formula rent'). In these circumstances, different rules apply.
- 4.3.5 On a more positive note, more recently Government has clarified to some degree its policy intentions for 2020/21 onwards. From then on – or at least for a five year period – local authorities should be able to revert to increasing general average rents year on year by Consumer Price Index (CPI) inflation plus 1%.
- 4.3.6 Rent setting is an executive function and as such it is a matter for Cabinet to decide, albeit it must work within the law. Drawing on all the above points, the following rent policy has been adopted:

| | |
|--|--|
| For general properties, average rent of £71.27 applies for 2018/19, representing a 1% year on year reduction. | For sheltered and supported properties, average rent of £66.31 applies for 2018/19, also representing a 1% year on year reduction. |
| For 2019/20 average rents will reduce by 1% per year. | |
| Following relevant properties becoming vacant, they will be re-let at 'formula rent' less the relevant cumulative year on year reduction applicable (i.e. generally -3% for 2018/19 rising to -4% in 2019/20). | |
| For 2020/21 onwards, it is assumed that council housing rents will increase by 3.2% year on year, subject to annual review of inflation forecasts, and any future determinations that may be issued by Government from time to time. | |

- 4.3.7 The HRA revenue budget and future years' forecasts are attached at **Annex 3**.
- 4.3.8 The Government restrictions on rent setting to 2019/20 were estimated to cost around £90M over the life of the 30-year business plan. The more recent announcement on relaxing those restrictions means that potentially, the Business Plan could improve by around £60M, giving rise to a surplus of £69M by the end of the 30-year period, albeit recognising the risks regarding long term rent policy. To demonstrate, should Government legislate to allow only CPI increases (with no plusage) from 2025/26 onwards, then the £69M projected surplus would reduce down to somewhere nearer £35M.
- 4.3.9 This would still be very positive compared with expectations a year ago, but it does highlight the extent to which future rent policy uncertainty drives business and financial planning uncertainties, and the need to keep core assumptions and expectations under review.
- 4.3.10 Furthermore, as reported through quarterly monitoring, the introduction of Universal Credit within the district has also significantly increased the levels of rent arrears and risk levels to rent collection. Whilst the Council has increased its support measures for its tenants, there is likely to be a continuing negative impact on the ability to sustain future years' budgets if income recovery continues to deteriorate.

5 PROVISIONS, RESERVES AND BALANCES

5.1 STATUTORY ADVICE AND POLICY CONTEXT

- 5.1.1 In accordance with statutory requirements, the Council's Section 151 Officer has advised that Balances should fall no lower than £1.5M for General Fund and £0.5M for the Housing Revenue Account, with this advice reflecting the longer term, not just the shorter term. The Council accepts this advice and this is taken account of in future financial strategy.
- 5.1.2 The Council has a formal policy setting out its position in terms of provisions, reserves and balances and this is attached at **Annexes 4 and 5**. The policy is a key element for managing risk, helping to protect the Council's financial standing as well

as supporting its medium term financial planning. The key issues for General Fund and HRA are outlined below.

5.2 GENERAL FUND POSITION

5.2.1 After covering this year's forecast net overspending, Balances would amount to £4.668M by 31 March 2018. Should the outturn prove in line with this forecast and recognising the risks attached, it would mean that the Council has around £3.1M of surplus Balances available for use over and above the recommended minimum level of £1.5M. Taking account of the Section 151 Officer's advice, planned use of those surplus funds is as follows:

- (i) If the Council is able to contribute further to Balances (for example, by achieving greater service expenditure savings and/or increasing its budgeted income) then it will do so.
- (ii) The £3.1M of forecast surplus Balances has been left available to help address the more fundamental budget challenges that are expected from 2019/20 onwards. This also gives scope to manage any changes in expected spending, ahead of then.
- (iii) Balances help with those challenges, as in due course they may be used to finance up-front costs attached to savings initiatives, or they may be used to cover budget shortfalls, in the lead up to implementing agreed major service reductions, as examples. Whilst they help, in themselves Balances by no means resolve those challenges fully.

5.2.2 General Fund has a number of other earmarked reserves available to support investment priorities, manage key risks and help address the medium term budget deficit. Other than those linked to s106 planning agreements, the most significant ones are:

- **Business Rates Retention**

As referred to in section 4, this reserve will be used to cover the risks inherent in forecasting future business rate income, and to manage fluctuations between years as a result of surplus or deficits.

- **Invest to Save**

This reserve is earmarked to help fund schemes that can generate savings in the medium term, informed by corporate planning and sound business cases.

- **Renewals**

This source of funds helps ensure that the Council's infrastructure, facilities and equipment are fit for purpose going forward.

- **Budget Support**

This provides resources to help finance capacity and various feasibility/other development work in support of the Council's budget and corporate plan.

- **Restructuring**

This is to be used in support of the Council's long standing commitment regarding the pay and grading review, as well as costs associated with termination of employment linked to restructuring of services.

5.2.3 As at 31 March 2018 the combined total of General Fund reserves and Balances is forecast to be £15.2M.

5.2.4 On balance the Council's reserves position is considered sound and fits with the aims of this Strategy but nonetheless, the Council still has a large ongoing budget deficit forecast for the medium term, and many uncertainties and risks to manage in the interim.

5.3 HOUSING REVENUE ACCOUNT POSITION

5.3.1 As at 31 March 2018 HRA Balances are forecast to be £1.717M, which is £1.217M above the recommended minimum level of £0.5M.

5.3.2 All other surplus resources are held in the Business Support Reserve. As at 31 March 2018, £8.317M is expected to be available in this reserve and the first spending priority is still to support existing commitments over the lifetime of the 30-year Business Plan, and thereafter to help finance any council housing investment opportunities.

6 CAPITAL INVESTMENT AND FINANCING

6.1 The Council's current asset base is summarised below, based on its audited Balance Sheet. As at the end of last financial year the Council held land and other property of £267M, against which it had £65M borrowing and leasing obligations outstanding. The majority of assets held are integral to providing services and supporting delivery of the Council's objectives.

| Summary Consolidated Balance Sheet | 31 March 2016 £'000 | 31 March 2017 £'000 |
|------------------------------------|------------------------|------------------------|
| Intangible Assets | 71 | 305 |
| Tangible Fixed Assets: | | |
| Property, Plant and Equipment | 206,028 | 227,119 |
| Heritage Assets | 8,291 | 8,291 |
| Investment Property | 26,036 | 31,200 |
| Assets Held for Sale | 57 | 57 |
| Total Capital Asset Base | 240,483 | 266,972 |

6.2 A key task of the Council's Property Strategy is to keep the authority's General Fund property portfolio under regular review to ensure that its capital base remains fit for purpose, and that any major associated risks or opportunities are identified and managed as appropriate. In turn these matters are reflected in either the Council's capital investment priorities, or its capital receipts forecasts. The review of the Council Housing 30-year Business Plan fulfils a similar function for that service's asset base.

6.3 Based on the last condition surveys, £4M of capital investment is needed over the next two years to improve the condition of the corporate property portfolio for General Fund services. Those condition surveys are current being updated and capital investment needs will be reappraised. The core assumption remains, however, that such investment will be financed mainly through increasing the Council's borrowing need, but on the following condition:

The Council will continue to review its corporate property holdings over the medium term. The primary aim of this review is to reduce corporate property investment needs through the rationalisation of property holdings, with any resulting capital receipts being applied accordingly, rather than being used to support other new investment.

- 6.4 Accordingly, the Council's programmed capital investment and its current assumed financing for the medium term is summarised below and further details are attached at **Annexes 6 and 7**.

| | General Fund £'000 | Council Housing £'000 | Total £'000 |
|---|-------------------------------|----------------------------------|------------------------|
| Total Gross Capital Programme | 33,342 | 21,280 | 54,622 |
| Financed by: | | | |
| Grants and Contributions | 15,617 | 39 | 15,656 |
| Capital Receipts (from other land & property sales) | 1,581 | 1,900 | 3,481 |
| Direct Revenue Financing | 149 | 0 | 149 |
| Use of Reserves (including HRA Major Repairs Reserve) | 2,282 | 19,341 | 21,623 |
| Net Increase in Underlying Borrowing Need | 13,713 | 0 | 13,713 |
| Total Financing | 33,342 | 21,280 | 54,622 |

- 6.5 It is evident that the Council Housing programme is reliant on using reserves, and this avoids any increase in HRA borrowing needs. For General Fund investment, the financing is more varied. In particular, the majority of the increase in underlying borrowing need is helping to finance vehicle replacements and corporate property works, mentioned above.

7 FINANCIAL TARGETS AND CONSTRAINTS

7.1 COUNCIL TAX

- 7.1.1 Lancaster City Council believes that council tax should give good value for local taxpayers. In setting its tax rates, the Council has regard to:

- anticipated levels of pay and price inflation
- Government funding levels
- local referendum thresholds
- the ability to meet its statutory obligations
- its wider vision for the district.

- 7.1.2 The Council aims to keep its Band D council tax increases to 2.99% for 2018/19 and future years, subject to future thresholds for holding local referendums, which are set by Government. These targets apply to the basic Band D City Council tax rate across the district excluding parish precepts.
- 7.1.3 For 2018/19, the approved increase equates to £6.39, increasing slightly in future years. Other Bands will experience difference £ increases relative to their Band D equivalence. They are shown in the table below:

| Council Tax Band | Band D Equivalent Proportion | 2018/19 City Council Tax Rate £ | Year on Year Increase £ |
|------------------|------------------------------|---------------------------------|-------------------------|
| A | 6/9 ^{ths} | 146.91 | 4.26 |
| B | 7/9 ^{ths} | 171.39 | 4.97 |
| C | 8/9 ^{ths} | 195.88 | 5.68 |
| D | 9/9 ^{ths} | 220.36 | 6.39 |
| E | 11/9 ^{ths} | 269.33 | 7.81 |
| F | 13/9 ^{ths} | 318.30 | 9.23 |
| G | 15/9 ^{ths} | 367.27 | 10.65 |
| H | 18/9 ^{ths} | 440.72 | 12.78 |

- 7.1.4 The Council has kept with the difficult decision of increasing the tax rate and targets for future years, as a way of helping to mitigate the impact of Government funding reductions. To some extent, increasing council tax will help protect key services.
- 7.1.5 As a consequence, the following table sets out the key financial targets that the Council will strive to work within for the next three years.

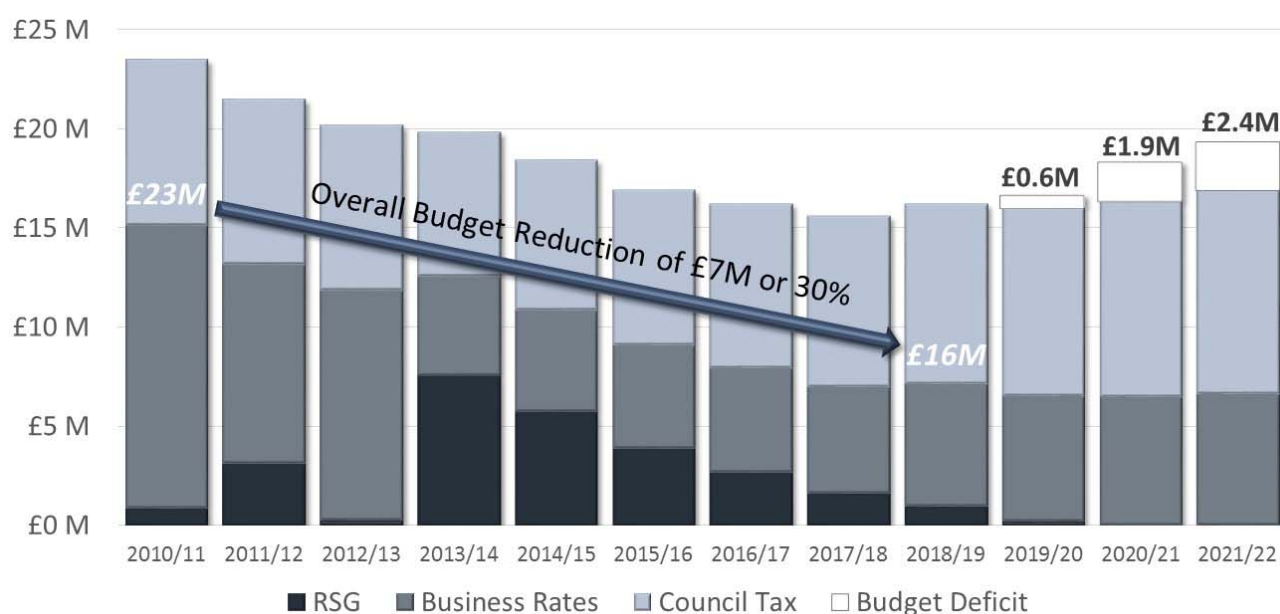
| Target | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|--|----------------|----------------|----------------|----------------|
| Target Budget Requirement | £16.204M | £16.015M | £16.376M | £16.941M |
| Target Council Tax Requirement | £9.079M | £9.487M | £9.910M | £10.327M |
| Target Council Tax Increase (Band D) | £6.39 2.99% | £6.59 2.99% | £6.78 2.99% | £6.99 2.99% |
| Target Council Tax Rate (Band D) | £220.36 | £226.95 | £233.73 | £240.72 |
| Year on Year Net Savings Requirement (assumes recurring savings achieved) | - | £0.649M | £1.293M | £0.461M |
| Cumulative Net Savings Requirement | - | £0.649M | £1.942M | £2.403M |

- 7.1.6 The net savings targets would need to be increased for:
- any additional growth that may be required in future, or
 - any further net increases in the base budget, or

- if council tax targets reduce below 2.99% at Band D.

As a guide for the future, typically a 1% change in council tax now amounts to approximately £88K.

- 7.1.7 Clearly the savings targets are indicative and they will continue to be monitored and reviewed as referred to later in this Strategy. Unless any potential growth in business rate income can be realised, however, there is little else to indicate that the Council's core funding prospects will improve significantly over the term of this strategy.
- 7.1.8 Fundamentally, beyond 2020 the Council's financial prospects will hinge upon the operation of the full Business Rates Retention Scheme and the outcome of the Fair Fund Review, the details of which are still under development.
- 7.1.9 Since 2010/11, in cash terms the Council has reduced its net spending by around £7M or 30%. In real terms the reductions quoted would be substantially more, taking into account the impact of inflation.



- 7.1.10 In light of the current forecasts and uncertainties, it is considered safe to re-state the following:

Although every effort will continue to be made to deliver savings through efficiencies and innovation, it is expected that future budgets will not be balanced without increasing the charges for some services, as well as reducing the overall range and/or quality of services provided. That is why prioritisation of services is even more important, as is the need to share these expectations with communities.

- 7.1.11 Through its corporate planning and budgeting, the Council seeks to achieve a financially sustainable budget. Currently it still has a strong financial standing that gives a sound platform on which to plan - as long as it uses the time and other resources available wisely. That is the whole point of this strategy.

7.2 REVENUE BUDGET LIMITS

- 7.2.1 Council ultimately approves the budget forecasts for future years and any associated use of Balances. Cabinet Members and Officers must then work within this framework, unless any flexibility is agreed by Council.

- 7.2.2 For the next few years, current figures for General Fund are as follows:

| Year | Net Spending Limit (before transfer to Balances) £'000 | Forecast Contribution from Balances £'000 | Forecast Net Revenue Budget £'000 |
|---------|---|--|--------------------------------------|
| 2017/18 | 15,896 | (57) | 15,839 |
| 2018/19 | 16,204 | 0 | 16,204 |
| 2019/20 | 16,664 | 0 | 16,664 |
| 2020/21 | 18,318 | 0 | 18,318 |
| 2021/22 | 19,344 | 0 | 19,344 |

- 7.2.3 Cabinet has no general flexibility to increase net spending over the amounts shown above (allowing for any authorised use of earmarked reserves), or to increase the use of Balances, or to take on new (unfunded) spending commitments for subsequent years.
- 7.2.4 For the Housing Revenue Account, Cabinet has no general flexibility to use Balances, or to take on unfunded spending commitments.
- 7.2.5 Outside of the above constraints, the only exception is if immediate spending is needed in relation to either an emergency threatening life or limb, or major structural damage threatening the fabric of a building (*Financial Regulations s4.3.1.4*).
- 7.2.6 Any flexibility within these overall financial constraints is set out within the Council's Financial Regulations and the supporting budget transfer limits (virements and carry forwards) included at **Annex 8**.

7.3 EXTERNAL GRANTS AND CONTRIBUTIONS

- 7.3.1 The Council anticipates that generally, external sources of finance will continue to be scarcer than in the past. Nonetheless, it will continue to pursue funding opportunities where:
- they fit clearly with the Council's corporate planning and/or capital investment priorities;

- the funding makes provision for any extra capacity needed to support the workload involved, or the impact can be otherwise managed from existing resources; and
 - pursuing such opportunities requires no extra financial support/commitment over and above that already provided for within approved budgets, or included in future budget proposals supported by Cabinet/Council, or alternatively, the funding opportunity may reasonably result in the Council avoiding future costs or liabilities.
- 7.3.2 Should potential funding opportunities arise, they will be considered as part of the annual budget and planning process where appropriate. If timescales do not fit with this, then the relevant approvals will be gained to pursue the opportunity, as set out in Financial Regulations.
- 7.3.3 The use of any general, non-specific grants will generally be considered as part of the budget process, in light of overall spending needs and priorities.

7.4 CAPITAL RECEIPTS

- 7.4.1 From the current year to 2021/22 inclusive, usable capital receipts totalling £3.481M are anticipated, of which £1.581M relates to General Fund property disposals with the remainder relating to Council Housing. The controls regarding their use are set out below:
- Council housing capital receipts may be used either to support capital investment in council housing stock and supporting assets, or to reduce HRA capital financing costs. The use of any additional receipts arising will be considered in context of the 30-year Business Plan.
 - For General Fund, all of the budgeted capital receipts will be used to support the capital programme. Any additional capital receipts generated will be used to reduce the Fund's underlying borrowing need, unless any contractual obligations require otherwise.
- 7.4.2 In 2016 the Government issued statutory directions that allow the flexible use of new capital receipts, gained from April 2016 to March 2019, to pay for the revenue set up costs of projects that are designed to make revenue savings. Whilst the Council currently has no plans or perceived need to use this flexibility, the position will be kept under review as appropriate. Any future plans to make use of the flexibility would require Council's consideration, with Government also being notified.

7.5 REVENUE FINANCING FOR CAPITAL INVESTMENT

- 7.5.1 Revenue financing from reserves will be based on existing earmarked reserve levels (or projections), as long as capital investment proposals match with the approved use of those reserves. Within the HRA, substantial annual contributions will be made to the Major Repairs Reserve, to finance the bulk of in-year capital investment needs.
- 7.5.2 No other general provision for direct revenue financing will be built into budgets, although specific proposals may be considered in appropriate circumstances, e.g. invest to save schemes.

**7.6 CAPITAL INVESTMENT: UNDERLYING BORROWING NEED
(ALSO KNOWN AS CAPITAL FINANCING REQUIREMENT OR CFR)**

- 7.6.1 Taking into account current investment needs and availability of other capital resources, in gross terms the Council's basic underlying borrowing need is assumed to increase by £13.7M to 21/22, prior to any further savings being identified from the property review. This increase relates solely to General Fund. The gross increase will be offset by 'repayments', chargeable to revenue over the same period (£9.6M for General Fund, £5.2M for HRA).
- 7.6.2 The practice will continue by which the Chief Officer (Resources) will assess, under delegated authority and in consultation with other Chief Officers, the most appropriate means of financing for the planned acquisition of new vehicles and equipment. This may give rise to changes in the underlying borrowing need projections.
- 7.6.3 Further changes to the CFR may be considered in year for invest to save schemes, but only in context of the Prudential Code requirements and where robust, achievable revenue savings can be identified or income generated, which reasonably exceed the ongoing (whole life) costs associated with a new capital proposal and meet any other payback requirements. This scenario would require further specific Cabinet / Council approval as required. Any proposals in connection with Canal Corridor will be considered by Council in due course.
- 7.6.4 No other prudential borrowing is planned during the medium term, until fuller plans have been adopted for tackling future years' budget deficits over the longer term.
- 7.6.5 Whether or not any of the underlying borrowing needs will give rise to actual additional long-term borrowing or, alternatively, be financed by utilising the Council's cash balances, is a decision that will be made within the framework of the council's Treasury Management Strategy.

8 THE BUDGET PROCESS

8.1 TIMETABLE AND OVERVIEW

- 8.1.1 Budget setting is an annual review process, it being a key part of the Council's corporate planning arrangements. The Council must set a budget (or council tax requirement) and the council tax before 11 March each year. The Council's financial year runs from 01 April to 31 March and it has a four-year financial planning horizon.
- 8.1.2 Throughout the annual review process, elected Members determine the allocation of resources across services and Corporate Plan priorities and the level of council tax to be charged. In conjunction with the Chief Officer (Resources), other Chief Officers are responsible for the more detailed aspects of budget preparation in their areas, including developing service options to assist elected Members' deliberations.
- 8.1.3 The approved annual budget is therefore a resource plan that, as far as possible, aims to match inputs (e.g. staff, premises, equipment) to planned outputs and objectives, and gives authority to spend. It provides a basis for monitoring and accountability.

8.1.4 Looking forward, the Council's potential investment in Canal Corridor North proposals introduce specific challenges for future budget setting, in context of the Council also having to address its forecast budget deficit. These are:

- Managing and prioritising any increases in the Council's various capital financing and borrowing limits – and always ensuring that any such longer term borrowing is prudent, affordable and sustainable. This is set in context of the tightening of the regulatory framework.
- Managing and prioritising the use of the Council's available reserves and balances – always ensuring that sufficient funds are retained to protect the Council's financial standing.

8.1.5 To address these challenges the following outline budget strategy has been adopted:

- Implement “quick-win” and other resourced measures approved in the 2018/19 budget.
- Establish a programmed approach to help manage the Council's various initiatives (including major budget proposals), focusing and phasing the Council's resources to optimise impact and affordability/delivery.
- Develop understanding of the Council's commercial and capital investment risk appetite in context of its ambition, its financial prospects and the updated regulatory framework, to inform future strategy (through workshops as appropriate).
- Ascertain robust business cases, priority ranking and potential programming for major transformational (invest to save/efficiency) projects as approved in the 2018/19 budget.
- Refine the CCN financial appraisal and associated borrowing limit / reserves and balances impact.
- Review the Council's general financial outlook drawing on outturn as well as forward-looking matters.
- Ascertain future capital investment strategy proposals in light of Council's ambition, financial outlook and risk appetite.
- Develop budget proposals for 2019/20 onwards, including service reductions, as a contingency in the event that income generation and efficiency schemes do not generate sufficient savings. Some external facilitation may be commissioned.
- Review the reserves and balances strategy in light of the above.
- Revisit the MTFS and the budget taking account of all of the above:
 - Make mid-year referrals to Council regarding budget decisions on transformation projects and any service reductions as appropriate.
- Alongside this, Council would take decisions on the progression of CCN.

- 8.1.6 The longer-term aim is to establish a clearer priority-driven and policy-led approach to budgeting and resource allocation, establishing a firm basis on which to build on in the coming years.

8.2 BUDGET PREPARATION

- 8.2.1 The Council has taken an incremental approach to budget setting for 2018/19 and the future years' forecasts underpinning this Strategy. Broadly speaking, this means that the current year's budget provides the starting point for next year's. It is based on the assumption that unless any specific decisions are taken to determine otherwise, services and activities will continue at broadly the same level from one year to the next. This does not preclude efficiency or innovation being sought in service delivery, however. Indeed efficiencies, drawing on modernisation and innovation, are the first priority for achieving budget savings and this is reflected later.
- 8.2.2 The initial "baseline" assessment of the cost of service provision is referred to as the base budget. In the course of the planning process, the base budget for each service area is updated to include:
- an allowance for the estimated level of pay and price inflation from one year to the next. Current budget assumptions are set out at **Annex 9**;
 - adjustments to reflect the transfer of functions in the Council, changes in activity/demand levels for services where appropriate (including demographic pressures), or general efficiencies and cost reductions, as examples. The Council expects the number of households in the district to grow, and in turn this will add cost pressures into the base budget, simply to maintain service levels;
 - any previously approved changes to policy or strategy, for example a reduction in budget to reflect withdrawal of a service, or an increase to fund a new initiative or the impact of new legislation.
- 8.2.3 Estimates of expected Government funding and business rates retention, as well as any remaining ring-fenced specific grants and associated costs, will be revised during the planning and budget setting process.
- 8.2.4 Similarly the main assumptions underpinning the budget will be identified, assessed and reported, together with the main financial risks facing the Council. This is an important element of the Council's risk management arrangements.
- 8.2.5 It is anticipated that other budgeting approaches, such as zero-based budgeting, will be incorporated for specific activities if this approach is warranted (for example, in undertaking service reviews and in identifying and appraising different policy or service options).

8.3 BALANCING THE REVENUE BUDGET: SAVINGS AND GROWTH

- 8.3.1 As the earlier forecasts show, there is still a need to address a considerable funding gap between spending aspirations and the resources available. Consequently, major net budget savings must be achieved over the medium to longer term. There is also the need to accommodate any required growth in services and any legislative changes.

8.3.2 The Council's established means by which it will seek to balance its budget are as follows. During 2018/19 the Council will define its appetite and approach regarding commercialism to inform future strategy.

a. Efficiency Savings (including Minor Service Reductions):

These are regarded as a priority over other forms of making savings in Council expenditure. Primarily the Council will focus on 'cashable' efficiency savings and establishing innovative ways of working as well as using new, more modern technologies. The Council will continue with this approach, to achieve better value for money for the community as a whole. It will consider collaborative working with partners as appropriate. An example includes proposals regarding waste collection management systems.

b. Invest to Save Initiatives:

Various initiatives will be developed for appraisal and prioritisation as appropriate. An example includes the review of the financial viability of the Middleton solar farm.

c. Income Generation

As part of either overall charging policy, commercial developments or various specific service reviews, the Council will identify potential options for increasing income generation, thereby reducing the subsidy for some services – such proposals may also involve investment up-front. An example includes the development proposals regarding Local Authority Trading Companies (LATCs).

d. Major Service Reductions

Notwithstanding the drive for efficiency, savings are expected to be needed from reducing the level or range of services provided to meet future financial targets. Through taking an informed, evidence-based approach in its strategic review, the Council will develop options as may be appropriate for:

- reducing service standards in statutory areas;
- rationalising access to services and facilities (including property holdings); and
- reducing or withdrawing discretionary services and activities, taking account of priorities and need.

e. Redirection of Resources ("Growth")

Any growth in a particular area will only be considered if it meets either of the following conditions:

- it is needed to meet statutory service standards; or
- it is essential to meet a key objective within Corporate Plan proposals, for which there are no alternative providers or sources of funding available **and** sufficient progress has been made in establishing and delivering plans for addressing the medium to longer term budget deficit, so as to consider any growth proposal affordable and sustainable in the medium to long term. This applies particularly to any recurring or high cost one-off growth proposals.

Any potential ideas or growth proposals for 2019/20 onwards will be considered at the same time by Cabinet, prior to presenting its budget proposals to Council, to ensure that their respective merits can be compared and prioritised.

It is highlighted that the term 'growth' is something of a misnomer, certainly at a corporate level. In times where funding levels are generally reducing, a service

level or activity may grow but only at the expense of (or by charging for) another, through the redirection of resources.

8.4 BALANCING THE CAPITAL PROGRAMME: THE PRUDENTIAL CODE

8.4.1 The Prudential Code for Capital Finance in Local Authorities was introduced to support councils in planning for capital investment at a local level. The key objectives of the original code are to ensure, within a clear framework, that:

- the capital investment plans of local authorities are affordable, prudent and sustainable;
- treasury management decisions are taken in accordance with sound professional practice; and
- local strategic planning, asset management planning and proper options appraisal are supported.

8.4.2 The ultimate aim is to help ensure value for money from capital investment. Also, it reinforces openness and accountability in the decision-making surrounding capital spending.

8.4.3 Details of the Council's Prudential Indicators (as required under the Code) are included in the Treasury Management Strategy, which also sets out the framework for managing associated debt.

8.4.4 Updates to both the Prudential and the Treasury Management Codes were issued in late 2017/18, together updates to Government's statutory guidance regarding investments and the revenue costs of borrowing. These will be addressed in presenting updates to the Council's treasury framework and this financial strategy during 2018/19.

8.5 BUDGET OPTIONS APPRAISAL

8.5.1 Establishing plans to tackle the medium term budget deficit requires various scenarios and alternatives to be tested.

8.5.2 The appraisal of future budget options will incorporate any appropriate and proportionate impact assessment as necessary and it will consider the relevant workforce, property, ICT, legal and any other resource implications, as well as the timescales for implementation. Optimism bias will be assessed and addressed. It is recognised that major change programmes cannot all be agreed and delivered at the same time and this is reflected within the Council's budget plans.

8.5.3 Options for any additional significant capital investment (over that already identified) and its financing will also be appraised as part of the 2018/19 mid-year review, or future budget processes, in line with priorities as set out earlier and to meet the requirements of the Prudential Code. It is imperative that the investment of capital resources contributes clearly to the achievement of the authority's objectives and supporting activities, and that such investment represents real value for money for people in the district.

8.6 DECISION-MAKING AND TIMING

- 8.6.1 As the Council still needs to make significant savings in future, and, in any event, it makes sense to implement any true value for money measures as soon as possible, the practice of taking decisions on **efficiency proposals, income generation initiatives and minor service reductions** throughout the year will continue. In support, the Council's approach to commercialisation and its Fees and Charges Policy are scheduled for review during 2018/19.
- 8.6.2 For new **invest to save** initiatives, the timing of decisions will depend on the nature of the proposal concerned, and its potential risks and impact on the budget. As a rule of thumb, any minor initiatives may be determined in year, but any major proposals will either be considered alongside each other as part of the mid-year budget review, or be considered later as part of the usual annual budget and planning process, to ensure comparison and prioritisation.

These practices mean that the Council may still see net underspendings arising during the course of the year, in revising the current year's budget and at outturn. Analysis of any underspendings (or overspendings) will continue, to identify any trends and inform future budget setting.

More fundamentally, the aim is to build on the existing savings programme during 2018/19, through a mid-year budget review, for implementation over the medium term.

- 8.6.3 Regarding **growth or redirection of resources**, unless there is an unavoidable Council or corporate need, all growth options will be considered either as part of the mid-year budget review, or as part of the usual annual budget process (at Budget Council).
- 8.6.4 Ultimately, revenue budgets, capital programmes and detailed council tax rates will all be approved by Council at the Budget meeting to be held in late February / early March. Cabinet will set housing rents in advance of this, to ensure that rent notices are issued in a timely manner.

9 MONITORING AND REVIEW

- 9.1 The Council needs to ensure that its financial planning takes adequate account of the many changes or other issues that inevitably arise during the course of a year, including risk considerations. This will be done in a variety of ways:
- Alongside the strategic review of the Council's corporate planning, this MTFS will be reviewed and updated accordingly as previously mentioned, to ensure it both supports and informs the Council's future direction.

- Any impact from the Council's corporate financial monitoring arrangements will be considered, together with the impact of the previous year's outturn. Corporate financial monitoring will be undertaken and reported quarterly. Where appropriate, this may include a review of the national economic outlook and other key assumptions and risks underpinning the budget.
- A financial assessment is undertaken when any key decisions are to be taken, or when any major policy changes are proposed, and these will be collated for factoring into future projections.

9.2 The outcome of the monitoring and review arrangements will be brought together to avoid a piecemeal approach to reviewing the Strategy. The aim is to report any changes twice yearly (once during autumn 2018 and once to complete the 2019/20 budget process) for referral on to Council, although the exact reporting arrangements will be dependent upon circumstances. The reporting may necessitate changes being proposed to the MTFS framework and the key financial targets contained within it.

10 **GOVERNANCE**

10.1 **Members**

The current Portfolio Holder for Finance is Councillor Anne Whitehead.

Cabinet is responsible for formulating and recommending budget proposals and MTFS updates to Council. Cabinet must then operate within the bounds of the approved MTFS.

Full Council is responsible for approving the MTFS and any updates; this is on the basis that it forms part of the council's overall Budget and Policy Framework.

Overview and Scrutiny Committee may commission or undertake work on related issues as part of its Work Programme or take other measures (such as the call-in of decisions) as set out the Constitution.

Budget and Performance Panel is responsible for reviewing and scrutinising the Council's finances and performance.

10.2 **Officers**

The Chief Officer (Resources), as Section 151 Officer, is responsible for the development, application and interpretation of the MTFS and the Prudential Code, the annual budgeting process to ensure financial balance, and the supporting financial monitoring arrangements. She is also responsible for ensuring the MTFS reflects any joint planning with partners and other stakeholders; all Management Team actively contributes to this process.

As appropriate to their roles, Officers are responsible for working within the MTFS. Other detailed Officer responsibilities and key controls are set out in the Council's Financial Regulations, which reflect statutory requirements as appropriate.

11 PUBLIC ACCESS TO INFORMATION

- 11.1 As a publicly funded organisation, the Council is committed to being open and transparent on how it spends tax-payers' money. Such openness helps to gain a wider understanding of the many financial pressures and challenges that the organisation faces. The Council demonstrates this openness through various means:

The Annual Budget

Information is published each year in the budget book, which is publicised in various forms to Council Members and Officers.

Spending in Year

During the year, the Council provides information on various payments made to suppliers for goods and services and other matters, in line with the Government's Transparency Code. It also publishes its quarterly financial monitoring reports.

Outturn and other annual reports

After the year end, the Council reports on its actual financial performance and publishes its audited Statement of Accounts.

- 11.2 As well as informing the public and other stakeholders, the Council uses the results and feedback from this information to inform its financial planning and strategy going forward.
- 11.3 All information is available through the Council's website (www.lancaster.gov.uk) or alternatively, queries can be sent to finance@lancaster.gov.uk.

General Fund Revenue Budget Projections 2017/18 to 2021/22

Approved at Budget Council 28 February 2018

| BUDGET PROJECTIONS | | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|--------------------|---|---------------|---------------|---------------|---------------|---------------|
| | | £'000 | £'000 | £'000 | £'000 | £'000 |
| | Original Revenue Budget / Forecast | 15,839 | 16,200 | 16,481 | 17,887 | 19,523 |
| | Changes to Budget Projections as at Cabinet 16 January | 222 | 71 | 455 | 839 | 231 |
| | Base Budget Changes after Cabinet 16 January | | | | | |
| | Additional Govt Grants re Universal Credit/New Burdens | | (154) | - | - | - |
| | Reduction in New Homes Bonus Grant | - | - | 3 | - | - |
| | Car Parking (<i>Cabinet 13 January</i>) | - | (38) | (38) | (38) | (38) |
| | Other net changes across all services | - | (2) | 10 | - | - |
| | Approved Savings | - | 505 | (420) | (433) | (438) |
| | Approved Growth | - | 472 | 392 | 81 | 68 |
| | Net Additional Contributions from Reserves | - | (850) | (219) | (18) | (2) |
| | Contribution from Unallocated Balances | (222) | - | - | - | - |
| | General Fund Revenue Budget | 15,839 | 16,204 | 16,664 | 18,318 | 19,344 |
| | Core Funding: | | | | | |
| | Revenue Support Grant | (1,605) | (941) | (200) | - | - |
| | Net Business Rates Income | (5,611) | (6,184) | (6,328) | (6,466) | (6,614) |
| | Council Tax Requirement | 8,623 | 9,079 | 10,136 | 11,852 | 12,730 |
| | Estimated Council Tax Income - (Based on 2.99% increase from 2018/19 onwards) | 8,623 | 9,079 | 9,487 | 9,910 | 10,327 |
| | Resulting Base Budget Deficit | 0 | 0 | 649 | 1,942 | 2,403 |

| COUNCIL TAX | Impact on Council Tax | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|-------------|--|----------------|----------------|----------------|----------------|----------------|
| | <i>Tax Base Projections</i> | 40,300 | 41,200 | 41,800 | 42,400 | 42,900 |
| | Band D City Council Tax Rate - MTFS Targets | £213.97 | £220.36 | £226.95 | £233.73 | £240.72 |
| | <i>Year on Year Increase (£'s)</i> | £5.00 | £6.39 | £6.59 | £6.78 | £6.99 |
| | <i>Year on Year Increase (%)</i> | 2.4% | 2.99% | 2.99% | 2.99% | 2.99% |
| | Current Council Tax Projections | £213.97 | £220.36 | £242.49 | £279.53 | £296.74 |
| | <i>Year on Year Increase (£'s)</i> | - | £6.39 | £22.13 | £37.04 | £17.21 |
| | <i>Year on Year Increase (%)</i> | - | 2.99% | 10.04% | 15.28% | 6.16% |

| BALANCES | General Fund Unallocated Balances | |
|----------|---|----------------|
| | | £M |
| | Original Projected Balance as at 31 March 2017 | (4.476) |
| | 2016/17 Actual Underspend | (0.249) |
| | 2017/18 Budgeted Contribution | (0.165) |
| | 2017/18 Forecast Overspend | +0.222 |
| | Projected Balance as at 31 March 2018 | (4.668) |
| | Less Agreed Minimum Level of Balances | 1.500 |
| | Available Balances | (3.168) |

Summary of Approved Budget Proposals 2018/19 to 2021/22

| | | | | 2018/19 £'000 | 2019/20 £'000 | 2020/21 £'000 | 2021/22 £'000 |
|---|--|--|--|------------------|------------------|------------------|------------------|
| BUDGET DEFICITS PRIOR TO APPROVED BUDGET PROPOSALS | | | | 27 | 896 | 2,312 | 2,775 |

| | | | | 2018/19 £'000 | 2019/20 £'000 | 2020/21 £'000 | 2021/22 £'000 |
|---|---|---------------------------|-------------------------|------------------|---|------------------|------------------|
| SAVINGS (including any up-front development costs) | A THRIVING & PROSPEROUS ECONOMY | Capital Investment | Reserves Funding | | | | |
| | Key Regeneration & Infrastructure Projects | | | | | | |
| | Heysham Gateway - Site Improvement Works | £1,040M | £320K | 320 | Savings will be subject to the outcome of further work/business cases, to be reported for consideration in 2018/19. | | |
| | Environmental Sustainability | | | | | | |
| | Solar Farm Design and Business Case Development | | £50K | 50 | | | |
| | AMBITIOUS & FORWARD-THINKING COUNCIL | | | | | | |
| | Best Use Of Digital & Other Technology | | | | | | |
| | Waste Collection Management Systems (to achieve scheduling efficiencies) | | £100K | 138 | | | |
| | ICT Network Performance Monitoring and Improvement | | £30K | 30 | (6) | (6) | (7) |
| | Extension of CCTV to Public Buildings (security savings) | TBC | | (17) | (25) | (26) | (26) |
| | Financial Resilience, Making Best Use of Resources | | | | | | |
| | Extension of Cable Street Car Park | £35K | | (9) | (16) | (16) | (16) |
| | Extension of Half Moon Bay Car Park | £60K | | - | (17) | (17) | (18) |
| | Management of St.George's Quay Car Park | | | (10) | (15) | (16) | (16) |
| | Vehicle Fleet Review | £107K | | (27) | (11) | (12) | (12) |
| | Review of Council Tax Discounts and Exemptions (since approved) | | | - | (92) | (94) | (96) |
| | Room Hire / Events Review | | | - | (10) | (17) | (17) |
| | Registry Office Review | | | - | (27) | (27) | (27) |
| | Other Land & Buildings Review | | | - | Savings will be subject to the outcome of further work/business cases, to be reported for consideration in 2018/19. | | |
| | Morecambe Concessions Review | | | - | | | |
| | Accommodation Review | | | - | | | |
| | Depot Relocation | | | - | | | |
| | Williamson Park Facilities Expansion - Design & Business Case Development | | £210K | 210 | | | |
| | Designing Organisation to Respond to Needs | | | | | | |
| | Repair and Maintenance of Corporate Property (savings on reactive m'tce) | | | (82) | (42) | (41) | (43) |
| | Rationalisation of Organisational Development Capacity (currently vacant posts) | | | (77) | (78) | (79) | (80) |
| | Bulky Waste Collection - Service and Charging Review | | | (20) | (20) | (21) | (21) |
| | Continuation of Internal Audit Collaboration & Restructure | | | (26) | (11) | (11) | (9) |
| | Revenues & Benefits Shared Service Savings | | | (45) | (45) | (45) | (45) |
| | Extension of Charging for Planning Services | | | (5) | (5) | (5) | (5) |
| | Financial Processes - Efficiency Review | | | - | Savings will be subject to the outcome of further work/business cases, to be reported for consideration in 2018/19. | | |
| | Insurance Review | | | - | | | |
| | Access to Services (including Opening Hours) Review | | | - | | | |
| | Mail Services Review (reducing need, hybrid mail systems, distribution) | | | - | | | |
| | Development of Business Cases for Local Authority Trading Companies (LATCs) | | | - | | | |
| | - Salt Ayre | | £75K | 75 | | | |
| | - Commercial Waste & other Environmental Services operations | | | - | | | |
| Sub Total | | £0.202M | £785K | 505 | (420) | (433) | (438) |
| Funding From Reserves | | | | (785) | | | |
| Net Savings | | | | (280) | (420) | (433) | (438) |

| | | | | |
|--|--------------|------------|--------------|--------------|
| INDICATIVE NET (SURPLUS) / SAVINGS TO BE IDENTIFIED C/FWD | (253) | 476 | 1,879 | 2,337 |
|--|--------------|------------|--------------|--------------|

| GROWTH | | Reserves Funding | 2018/19 £'000 | 2019/20 £'000 | 2020/21 £'000 | 2021/22 £'000 |
|--------|---|------------------|------------------|------------------|------------------|------------------|
| | A THRIVING & PROSPEROUS ECONOMY | | | | | |
| | Inclusive Growth, Skills & Economic Development | | | | | |
| | Business and Skills | | 40 | - | - | - |
| | Marketing | | 75 | - | - | - |
| | Inclusive Growth | | 22 | 12 | - | - |
| | Community Wealth Building | £31K | 23 | 2 | 2 | 2 |
| | Archaeological Site Specialist Consultancy & Funding | | 25 | 50 | - | - |
| | Morecambe Area Action Plan | | - | 50 | - | - |
| | Morecambe Bay Collaborative Projects | | 25 | | | |
| | Museums Development Plan (early recruitment of Museums Manager) | £17K | 17 | - | - | - |
| GROWTH | CLEAN & SAFE NEIGHBOURHOODS | | | | | |
| | Stewardship of Public Space | | | | | |
| | Improving Public Realm - Cleansing/Enforcement | £153K | 58 | 79 | 16 | - |
| | Reducing Use of Plastics (Implementing Working Group Recommendations) | | 30 | | | |
| | AMBITIOUS & FORWARD-THINKING COUNCIL | | | | | |
| | Best Use Of Digital & Other Technology | | | | | |
| | Legal Case Management System (to help modernisation of service) | | 20 | 4 | 4 | 4 |
| | Access to Council meetings - Audio Recording of Meetings | | 4 | 4 | 4 | 4 |
| | Designing Organisation to Respond to Needs | | | | | |
| | Commercial & Digital Leadership Capacity (Assistant Chief Executive post) | £180K | 71 | 109 | - | - |
| GROWTH | Potential Costs re above (pension/redundancy) | £29K | - | 29 | - | - |
| | Review of Council Constitution - modernising governance | £20K | 20 | - | - | - |
| | Improving Learning and Development - through digital approach | | 17 | 17 | 17 | 18 |
| | Improving Learning and Development - supporting staffing capacity needs | | 25 | 36 | 38 | 40 |
| | Re-investment of Planning Fee Income for Service Improvement (net growth) | | - | - | - | - |
| | Total Growth | 430 | 472 | 392 | 81 | 68 |
| | Less Funding from Reserves | | (219) | (219) | (18) | (2) |
| | Net Cost of Growth | | 253 | 173 | 63 | 66 |
| | | | | | | |

| | | | | |
|-------------------------------------|----------|------------|--------------|--------------|
| REMAINING NET SAVINGS TARGET | 0 | 649 | 1,942 | 2,403 |
|-------------------------------------|----------|------------|--------------|--------------|

| FOR NOTING: TOTAL FUNDING FROM RESERVES ALLOWED FOR | | | | |
|--|-------------------------|------------------|------------------|------------------|
| | 2018/19 £'000 | 2019/20 £'000 | 2020/21 £'000 | 2021/22 £'000 |
| Funding for Feasibility Studies/Business Cases | (785) | | | |
| Funding for One-Off Growth Proposals | (219) | (219) | (18) | (2) |
| | (1,004) | (219) | (18) | (2) |
| | Cumulative Total | | | (1,243) |

In addition to the proposals listed, during 2018/19 other reviews currently on hold (such as Job Evaluation/Pay & Grading) will be revisited.

Business Rates Income Scenarios

| | CURRENT FORECASTS | | | |
|--|-------------------|----------------|----------------|----------------|
| | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
| | £'000 | £'000 | £'000 | £'000 |
| GENERAL FUND REVENUE BUDGET | | | | |
| Business Rates Income | (24,546) | (25,086) | (25,637) | (26,202) |
| Government Tariff | 18,848 | 19,266 | 19,690 | 20,123 |
| Government Tariff Adjustment | 432 | 261 | 268 | 268 |
| Government Levy re Growth | 616 | 627 | 641 | 655 |
| Small Business Rate Relief Grant | (1,982) | (1,845) | (1,888) | (1,923) |
| Estimated Surplus from Previous Year | (2,972) | 0 | 0 | 0 |
| Renewable Energy Income | (928) | (948) | (969) | (990) |
| | (10,532) | (7,725) | (7,895) | (8,069) |
| Current Budget Funding Assumptions | (6,184) | (6,328) | (6,466) | (6,614) |
| Potential Additional (Income) | (4,348) | (1,397) | (1,429) | (1,455) |
| Potential Total Impact of Various Scenarios (see below) | 4,618 | 1,791 | 1,942 | 2,097 |
| Potential Shortfall against Current Budget Funding Assumptions Allowing for Safety Net Compensation | 270 | 394 | 513 | 642 |

IMPACT ON ABOVE OF POTENTIAL SCENARIOS

| | | | | |
|--|--------------|--------------|--------------|--------------|
| Additional Appeals relating to 2010 listing | 2,972 | | | |
| <i>This could negate the estimated surplus in 2018/19</i> | | | | |
| Impact of a higher appeals provision | 2,700 | 2,800 | 2,900 | 3,000 |
| <i>Currently based on Govt's estimate of 4.7% but average for LCC's 2005 & 2010 listing was 9.6%</i> | | | | |
| Impact of changes to major hereditaments, e.g. Power Stations | 1,000 | 1,000 | 1,000 | 1,000 |
| Less Safety Net Compensation | (2,054) | (2,009) | (1,958) | (1,903) |
| | 4,618 | 1,791 | 1,942 | 2,097 |

Other Potential Issues:

Potential future changes to the Tariff - impact unknown

NHS Foundation Trust appeal - still not resolved (£1M p.a. potential impact for LCC)

HOUSING REVENUE ACCOUNT BUDGET

Approved at Budget Council 28 February 2018

| | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| INCOME | | | | | | |
| Rental Income - Council Housing (Gross) | (13,515,300) | (13,331,100) | (13,336,700) | (13,531,700) | (13,747,400) | (14,202,700) |
| Rental Income - Other (Gross) | (253,100) | (250,700) | (278,000) | (301,200) | (306,000) | (310,900) |
| Charges for Services & Facilities | (1,487,400) | (1,460,500) | (1,496,600) | (1,532,200) | (1,568,300) | (1,602,300) |
| Grant Income | (7,700) | (7,700) | (7,700) | (7,700) | (7,700) | (7,700) |
| Contributions from General Fund | (101,000) | (100,800) | (103,200) | (105,600) | (108,100) | (110,600) |
| Total Income | (15,364,500) | (15,150,800) | (15,222,200) | (15,478,400) | (15,737,500) | (16,234,200) |
| EXPENDITURE | | | | | | |
| Repairs & Maintenance | 4,875,700 | 5,353,700 | 5,097,500 | 5,157,100 | 5,241,300 | 5,369,300 |
| Supervision & Management | 3,013,800 | 2,992,400 | 3,099,100 | 3,176,400 | 3,286,700 | 3,363,800 |
| Rents, Rates, Taxes & Other Charges | 200,000 | 203,600 | 212,700 | 230,400 | 247,800 | 265,300 |
| Increase in Provision for Bad and Doubtful Debts | 159,200 | 196,600 | 181,800 | 183,800 | 186,100 | 188,500 |
| Depreciation & Impairment of Fixed Assets | 2,082,900 | 2,765,300 | 2,601,200 | 2,601,200 | 2,587,400 | 2,587,400 |
| Debt Management Costs | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| Total Expenditure | 10,332,700 | 11,512,700 | 11,193,400 | 11,350,000 | 11,550,400 | 11,775,400 |
| NET COST OF HRA SERVICES | (5,031,800) | (3,638,100) | (4,028,800) | (4,128,400) | (4,187,100) | (4,458,800) |
| Interest Payable & Similar Charges | 1,937,100 | 1,921,400 | 1,883,700 | 1,845,900 | 1,807,800 | 1,769,500 |
| Amortisation of Premiums & Discounts | 0 | 0 | 0 | 0 | 0 | 0 |
| Capital Grants and contribution receivable | (21,000) | (22,000) | (2,000) | (15,000) | 0 | 0 |
| Interest & Investment Income | (7,400) | (37,400) | (76,600) | (114,700) | (153,300) | (153,300) |
| Past Service Pension Cost | 152,000 | 163,000 | 169,400 | 177,800 | 232,400 | 231,900 |
| Self Financing Debt Repayment | 1,041,400 | 1,041,400 | 1,041,400 | 1,041,400 | 1,041,400 | 1,041,400 |
| (SURPLUS) OR DEFICIT FOR THE YEAR | (1,929,700) | (571,700) | (1,012,900) | (1,193,000) | (1,258,800) | (1,569,300) |
| Adjustments to reverse out Notional Charges included above | 21,000 | 22,000 | 2,000 | 15,000 | 0 | 0 |
| Transfers to/(from) Major Repairs Reserve | 1,525,300 | 775,000 | 971,100 | 1,231,100 | 1,099,100 | 1,101,100 |
| Transfers to/(from) Earmarked Reserves | 17,500 | (284,400) | (86,500) | 64,000 | 68,600 | 67,600 |
| Capital Expenditure funded from Revenue Reserves | 200,000 | 280,000 | 225,000 | 120,000 | 100,000 | 100,000 |
| TOTAL (SURPLUS) / DEFICIT FOR THE YEAR | (165,900) | 220,900 | 98,700 | 237,100 | 8,900 | (300,600) |
| APPROVED SAVINGS: | | | | | | |
| Conversion of Former Scheme Manager Dwellings | 0 | 0 | 0 | (2,700) | (5,600) | (5,800) |
| Conversion of Redundant Shop | 0 | 0 | 0 | (3,200) | (3,300) | (3,500) |
| New Build - Garages | 0 | 0 | (4,500) | (10,000) | (10,300) | (10,500) |
| TOTAL SAVINGS | 0 | 0 | (4,500) | (15,900) | (19,200) | (19,800) |
| APPROVED GROWTH: | | | | | | |
| Income Management Officer | 0 | 0 | 20,500 | 28,000 | 29,500 | 30,700 |
| Household Intervention Officer | 0 | 0 | 21,000 | 29,900 | 31,600 | 32,900 |
| Marsh Community Centre Grant | 0 | 0 | 14,400 | 0 | 0 | 0 |
| TOTAL GROWTH | 0 | 0 | 55,900 | 57,900 | 61,100 | 63,600 |
| UPDATED TOTAL (SURPLUS) / DEFICIT FOR THE YEAR | (165,900) | 220,900 | 150,100 | 279,100 | 50,800 | (256,800) |
| Housing Revenue Account Balance brought forward | (1,825,465) | (1,937,602) | (1,716,702) | (1,566,602) | (1,287,502) | (1,236,702) |
| HRA BALANCE CARRIED FORWARD | (1,991,365) | (1,716,702) | (1,566,602) | (1,287,502) | (1,236,702) | (1,493,502) |

PROVISIONS AND RESERVES POLICY 2018/19

(Including Balances)

Provisions & Reserves Policy

1. Legislative/Regulatory Framework

- 1.1 The requirement for financial reserves is acknowledged in statute. Sections 32 and 43 of the Local Government Finance Act 1992 (as amended) require billing and precepting authorities to have regard to the level of reserves needed for meeting estimated future expenditure when calculating the budget / council tax requirement.
- 1.2 There is also a requirement reinforced by section 114 of the Local Government Finance Act 1988 which requires the Chief Financial Officer to report to all the authority's councillors if there is or is likely to be unlawful expenditure or an unbalanced budget. This would include situations where reserves have become seriously depleted and it is forecast that the authority will not have the resources to meet its expenditure in a particular financial year.
- 1.3 Furthermore, sections 26 and 27 of the Local Government Act 2003 set out the requirements regarding the determination of minimum levels of controlled reserves (i.e. currently unallocated balances), and actions required should they fall below such minimum levels.
- 1.4 This policy only relates to useable provisions and reserves relating to the General Fund and Housing Revenue Account. As such the following unusable reserves (and any other Collection Fund items) are excluded:

| | |
|--|----------------------------|
| Collection Fund Adjustment Account | Revaluation Reserve |
| Pension Reserve | Capital Adjustment Account |
| Financial Instruments Adjustment Account | Deferred Credits Account |
| Accumulated Absences Account | |

2. Role of the Chief Financial Officer (s151 Officer)

- 2.1 Within the existing statutory and regulatory framework, it is the responsibility of the Chief Financial Officer (at Lancaster this is the Chief Officer (Resources)) to advise local authorities about the level of reserves that they should hold and to ensure that there are clear protocols for their establishment and use.
- 2.2 For clarity, within the legislation the minimum level of any reserve is not quantified, and it is not considered appropriate or practical for the Chartered Institute of Public Finance and Accountancy (CIPFA), or other external agencies, to give prescriptive guidance on the minimum, or maximum, level of reserves required either as an absolute amount or a percentage of the budget.

3. Purpose of Reserves and Balances

- 3.1 Reserves and balances can be held for three main purposes:
 - A working balance to help cushion the impact of uneven cash flows and avoid unnecessary temporary borrowing – this forms part of what is commonly referred to as 'general balances';
 - A contingency to cushion the impact of unexpected events or emergencies – this also forms part of 'general balances';
 - A means of building up funds, commonly referred to as earmarked reserves, to meet known or predicted liabilities.
- 3.2 For each earmarked reserve held by a local authority there should be a clear protocol setting out:
 - The reason for/purpose of the reserve;
 - How and when the reserve can be used;
 - Procedures for the reserve's management and control; and
 - A process and timescale for review of the reserve to ensure continuing relevance and adequacy.

4. Principles to Assess Adequacy

- 4.1 Setting the level of reserves and balances is just one of several related decisions in the formulation of the medium term financial strategy and the budget for a particular year. Account should be taken of the key financial assumptions underpinning the budget alongside a consideration of the authority's financial management arrangements. In addition to the cash flow requirements of the authority the following factors should be considered:

Budget Assumptions

- The treatment of inflation and interest rates
- Estimates of the level and timing of capital receipts
- The treatment of demand led pressures
- The treatment of planned efficiency savings/gains
- The financial risks inherent in any significant new funding partnerships, major outsourcing arrangements or major capital developments
- The availability of other funds to deal with major contingencies and the adequacy of provisions

Financial Standing and Management

- The overall financial standing of the authority (level of borrowing, debt outstanding, council tax collection rates, etc.)
 - The authority's track record in budget and financial management including the robustness of the medium term financial plans
 - The authority's capacity to manage in-year budget pressures
 - The strength of the financial information and reporting arrangements
 - The authority's virement and end of year procedures in relation to budget under/over spends at authority and departmental level
 - The adequacy of the authority's insurance arrangements to cover major unforeseen risks.
- 4.2 The minimum level of general balances considered appropriate for the Council is reviewed annually as part of the budget process and Medium Term Financial Strategy. The Housing Revenue Account recommended minimum level remains at £500K from 01 April 2018. The General Fund level will remain at £1.5M.
- 4.3 The Council's external auditors recommend the use of a risk based approach when setting the level of reserves. As far as reasonably practical this approach is used, although for many reserves the balance is being held to meet a specific budgeted need, or alternatively future spending needs can be restricted to tie in with monies available. For others, whilst the risk of financial liabilities arising is acknowledged, it may be impossible to assess accurately (or to quantify) the financial risks involved, and the balances of such reserves are determined initially based on informed judgement. Their future levels will be further reviewed as more information becomes available.

5. Reporting Framework

- 5.1 The level and utilisation of reserves will be determined formally by Council through this policy, informed by the advice and judgement of the Chief Officer (Resources).
- 5.2 The Council's annual budget report includes a statement showing the estimated opening general fund balances for the year ahead, the addition to/withdrawal from balances, and the estimated end of year balance. A statement is also included commenting on the adequacy of general balances and provisions in respect of the forthcoming financial year and the authority's medium term financial strategy.
- 5.3 Similarly, a statement is also included, as part of the budget report, identifying earmarked reserves, the opening balances for the year, planned additions/withdrawals and the estimated closing balances.
- 5.4 To aid transparency, as part of the Council's quarterly monitoring a statement on the movements of reserves and provisions, including key transactions, will be reported.

6 Provisions & Reserves Protocol : General Fund

| Reserve | Purpose | How and When Used | Management and control | Timescale for review |
|------------------------|---|---|--------------------------------------|---|
| Business Rates Reserve | To support the budget in the event that Business Rates Income does not reach budgeted levels or falls to Safety Net, due to fluctuations in appeals or other reductions in net income, and to hold any unbudgeted (surplus) rating income prior to use. | Any transfers to be determined and reported to Cabinet by Chief Officer (Resources) – with transfers out subject to consultation with the Finance Portfolio Holder. | Resources. | Budget & Outturn, & mid-year MTFS review. |
| Budget Support | To provide resources to help finance capacity / feasibility / review and other development work in support of the Council's corporate planning and budgeting arrangements, including any transformation or modernisation plans etc. | Key decisions on use are subject to Cabinet approval. Non-key decisions are delegated to the Chief Officer (Resources), in consultation with the Finance Portfolio Holder. | Resources. | Budget & Outturn, & mid-year MTFS review. |
| Canal Corridor | To cover commissioning costs relating to external support and advice for the CCN development. | Use of the reserve will be in line with the CCN decisions of Council. | Planning & Regeneration / Resources. | Budget & Outturn, & mid-year MTFS review. |
| Capital Support | To cover contractual liabilities on West End properties and to provide cover for any revenue costs arising through shortfalls in capital financing (i.e. from capital receipts). | Any use to be determined and reported to Cabinet by Chief Officer (Resources). | Resources. | Budget & Outturn, & mid-year MTFS review. |
| Corporate Property | To provide for feasibility studies, surveys and repair works to municipal buildings and facilities (in particular, for those that cannot be capitalised as part of the current works programme or are not otherwise budgeted for). In addition, to provide cover for any in-year rental shortfalls. | Use of the reserve to be determined and reported to Cabinet by Chief Officer (Resources), in consultation with the Property Portfolio Holder. | Resources. | Quarterly reporting, Budget & Outturn. |
| Economic Growth | To support economic growth activities in the district. | Use of the reserve will be in line with the decisions of Cabinet. Any remaining available amounts (non-key decisions) will be delegated to the Chief Officer (Resources), in consultation with Cabinet. | Regeneration & Planning / Resources. | Budget & Outturn, & mid-year MTFS review. |

| Reserve | Purpose | How and When Used | Management and control | Timescale for review |
|--|---|---|--|---|
| Elections | To even out the cost of holding City Council elections every four years. | Contributions to and from the reserve to be approved by the Chief Officer Governance, in consultation with the Chief Officer (Resources) - generally as part of annual budget process, rather than specifically. | Governance / Resources. | Budget & Outturn. |
| Homelessness | To hold related government grants or other specific external funding until needed for homelessness prevention measures. | Contributions to or from the reserve to be approved by Chief Officer (Health & Housing), in consultation with Chief Officer (Resources). | Health & Housing / Resources. | Budget & Outturn. |
| Invest to Save | To help finance any Invest to Save initiatives. | Use linked to capital or revenue schemes that can generate future savings in the medium term. Contributions to or from reserve to be approved by Cabinet. | Resources. Pay back periods must be in accordance with MTFS, and as advised by Chief Officer (Resources). | Budget & Outturn, and mid-year MTFS review. |
| Local Plan | To support the adoption of the Local Plan. | Use of the reserve to be approved by Chief Officer (Regen & Planning), in consultation with Chief Officer (Resources). The reserve to be closed following adoption. | Regeneration & Planning / Resources. | Budget & Outturn |
| Morecambe Area Action Plan (MAAP) | To support implementation of the MAAP (Cabinet report 11 February 2014). | Contributions to and from the reserve to be approved by Cabinet (or relevant Portfolio Holder/s for non-key decisions). | Regeneration & Planning / Resources. | Budget & Outturn. |
| Planning Fee Income | To hold surplus income generated as a result of the Government's 20% increase in planning fee income. To be used to fund additional costs/growth relating to Planning functions (in line with any regulatory guidance). | Contributions to and from the reserve to be approved by the Chief Officer Resources in consultation with the Chief Officer (Regen and Planning), in line with the budget decisions of Council. Any further use to be agreed by Cabinet. | Regeneration & Planning / Resources. | Budget & Outturn. |
| Renewals (Including Williamson Park, ICT, AONB Vehicle, Car Park Equipment, Courier Vehicle, Parks vehicles & Salt Ayre Leisure Centre renewals) | To provide for the renewal (replacement or upgrade) of existing facilities and infrastructure needed for service delivery, such as vehicles, plant and equipment. | Contributions are made into the reserve on an annual basis as part of the budget, and transferred to revenue or capital as and when renewals are undertaken. Use of the reserve to be agreed by Chief Officer (Resources). | Resources. | Budget & Outturn. |

| Reserve | Purpose | How and When Used | Management and control | Timescale for review |
|---|--|--|--|---|
| Restructuring | To fund the costs associated with early termination of staff (in the interests of efficiency / redundancy) / Pay and Grading Review. | Use of this reserve will be subject to the respective approvals of Personnel Committee and/or Cabinet. | Human Resources / Resources. | Budget & Outturn, and mid-year MTFS review. |
| Open Spaces – Commuted Sums | To receive all sums paid to the Council from third parties for the maintenance of open spaces adopted by the City Council. | Lump sums are credited to the reserve and appropriated either to revenue or capital dependent upon the nature of the agreement. | Environmental Services / Resources/ Planning & Regen. Any use of reserve must be in accordance with specific s106 agreements. | Budget & Outturn. |
| S106 Commuted Sums – Affordable Housing | To receive all sums paid to the Council from third parties in respect of affordable housing schemes. | Lump sums are credited to the reserve and appropriated either to revenue or capital dependent upon the nature of the agreement and subject to approved policy for use (Cabinet: November 2009). | Regeneration & Planning / Resources. Any use of reserve must be in accordance with specific s106 agreements. | Budget & Outturn. |
| S106 Commuted Sums – Highways, cycle paths and crossings. | To receive all sums paid to the Council from third parties other than for affordable housing and grounds maintenance. | Lump sums are credited to the reserve and appropriated either to revenue or capital dependent upon the nature of the agreement. | Regeneration & Planning / Resources. Any use of reserve must be in accordance with specific s106 agreements. | Budget & Outturn. |
| Welfare Reforms | To help manage the cost and administration pressures of any welfare reforms (in particular, localisation of council tax support and Universal Credit). | Contributions to and from the reserve to be determined and reported to Cabinet by Chief Officer (Resources), in consultation with the Finance Portfolio Holder. Contributions to the reserve are based on receipt of relevant specific grants. | Resources. | Budget & Outturn, and mid-year MTFS review. |

Reserves held in perpetuity:

| Provision | Purpose | How and When Used | Management and control | Timescale for review |
|--------------------|---|---|---|----------------------|
| Graves Maintenance | This reserve holds monies donated to the City Council by individuals, specifically for the maintenance of graves. | The capital sum must be maintained at the original level of contribution, with interest earned being appropriated to revenue to offset maintenance costs. | Health & Housing / Resources. No changes to its use are permitted. | Outturn. |
| Marsh Capital | The monies held in this reserve came from the proceeds of land sold at Willow Lane on the Marsh, as set out by the Lancaster Corporation Act 1900. The Act determines that the interest generated on this reserve be applied in perpetuity to the payment to the freemen of the City. | Investment interest generated on the reserve is used to make annual payments to the freemen of the City. | Resources. No changes to its use are permitted. | Outturn. |

| Provision | Purpose | How and When Used | Management and control | Timescale for review |
|----------------------|---|---|------------------------|---|
| PROVISIONS | | | | |
| Bad & Doubtful Debts | This provision is used to write off all General Fund bad debts that have been approved. | The provision is funded by an annual contribution based on assessment of the level of debt outstanding. | Resources. | Budget, Outturn & mid-year MTFS review. |
| Insurance | The cost of insurance claims, premiums and brokerage are charged to the provision. | Contributions are made to the provision from individual services at a level sufficient to cover the anticipated claims experience and premiums. | Resources. | Budget & Outturn, and mid-year MTFS review. |

All provisions will be applied by the Chief Officer (Resources) (or her nominated representative) and reported through to Members, primarily as part of the normal monitoring, budgeting and outturn reporting arrangements.

7 Provisions & Reserves Protocol : Housing Revenue Account

| Reserve | Purpose | How and When Used | Management and control | Timescale for review |
|-----------------------------|---|---|------------------------------|----------------------|
| Capital Reserves | | | | |
| Business Support Reserve | To provide support to additional business plan commitments and planned investment opportunities. | Use of the reserve to be approved by Cabinet. Contributions to the reserve to be approved annually as part of the budget. | Health & Housing /Resources. | Budget & Outturn. |
| Major Repairs Reserve (MRR) | Set up following the introduction of Resource Accounting in the HRA. To be credited with the amount of depreciation charged to the HRA and topped up with additional funds required to finance the capital programme in-year. | Use of reserve to be determined and reported by Chief Officer (Resources) (or her nominated representative). Can be applied to capital improvements to HRA housing stock (specifically excluding demolition) and, additionally from 1st April 2004, repayment of HRA debt and credit liabilities (including premia on early repayment of PWLB loans). | Health & Housing /Resources. | Budget & Outturn. |

| Reserve | Purpose | How and When Used | Management and control | Timescale for review |
|-----------------------------|--|--|------------------------------|----------------------|
| Revenue Reserves | | | | |
| Flats – Planned Maintenance | To smooth the costs of major revenue and capital works to flats funded from Service Charges. | Contributions from Service Charges made to this reserve, together with additional appropriations in lieu of interest. Reserve to be applied to major works to communal facilities in flats. | Health & Housing /Resources. | Budget & Outturn. |
| ICT and Systems Improvement | To fund future major IT systems replacement and improvement. | To be applied to future replacements and system/process improvements. | Health & Housing /Resources. | Budget & Outturn. |

| Reserve | Purpose | How and When Used | Procedures for management and control | Timescale for review |
|---------------------------------------|---|--|--|-----------------------------|
| Office Equipment | To fund purchases of minor I T and other office equipment. | Used to fund ad-hoc purchases of major office furnishings resultant from health & safety legislation and risk assessments (desk, chairs, cabinets etc) and minor office equipment items. | Health & Housing /Resources. | Budget & Outturn. |
| Sheltered Equipment | To fund purchases of equipment for Sheltered schemes funded from Service Charges. | Contributions from Service Charges made to this reserve, together with additional appropriations in lieu of interest. Reserve to be applied to purchases of equipment for common area services for Sheltered schemes. | Health & Housing /Resources | Budget & Outturn. |
| Sheltered – Planned Maintenance | To smooth the costs of major revenue and capital works to flats funded from Service Charges | Contributions from Service Charges made to this reserve, together with additional appropriations in lieu of interest. Reserve to be applied to major works to communal facilities in Sheltered schemes. | Health & Housing /Resources. | Budget & Outturn. |
| Sheltered – Support Grant Maintenance | To fund purchases of equipment for Sheltered schemes funded from Service Charges, but classed as Support Costs under County Guidelines. | Contributions from Service Charges made to this reserve, together with additional appropriations in lieu of interest. | Health & Housing /Resources. | Budget & Outturn. |

Use of all HRA reserves with the exception of the BSR and MRR to be approved by Chief Officer (Health and Housing) in consultation with the Chief Officer (Resources) (or her nominated representative) and reported to Cabinet, primarily as part of normal monitoring, budgeting and outturn reporting arrangements.

| PROVISIONS | | | | |
|-------------------|--|---|------------|-------------------|
| Bad Debts | This provision is used to write off all Housing Revenue Account bad debts that have been approved. | The provision is funded by an annual contribution based on assessment of the level of debt outstanding. | Resources. | Budget & Outturn. |

The Bad Debt provision will be applied by the Chief Officer (Resources) (or her nominated representative) and reported to Cabinet, primarily as part of normal monitoring, budgeting and outturn reporting arrangements.

Provisions and Reserves Statement (Including Unallocated Balances)

Approved at Budget Council 28 February 2018

| GENERAL FUND | 31 March 2017 | From Revenue | To / (From) Capital | To Revenue | 31 March 2018 | From Revenue | To / (From) Capital | To Revenue | 31 March 2019 | From Revenue | To / (From) Capital | To Revenue | 31 March 2020 | From Revenue | To / (From) Capital | To Revenue | 31 March 2021 | From Revenue | To / (From) Capital | To Revenue | 31 March 2022 | |
|---|---------------|--------------|---------------------|------------|---------------|--------------|---------------------|------------|---------------|--------------|---------------------|------------|---------------|--------------|---------------------|------------|---------------|--------------|---------------------|------------|---------------|-----------|
| | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | |
| Unallocated Balances | (4,725,029) | 57,100 | | | (4,667,929) | | | | (4,667,929) | | | | (4,667,929) | | | | (4,667,929) | | | | (4,667,929) | |
| Earmarked Reserves: | | | | | | | | | | | | | | | | | | | | | | |
| Business Rates Retention | (381,458) | (7,107,800) | 2,822,900 | | (4,666,358) | (4,347,700) | 2,666,300 | | (6,347,758) | | | | (6,347,758) | | | | (6,347,758) | | | | (6,347,758) | |
| Budget Support | | (1,000,000) | 36,000 | 314,600 | (649,400) | (2,666,300) | 320,000 | 834,700 | (2,161,000) | 279,400 | | | (1,881,600) | 60,400 | | | (1,821,200) | 46,600 | | | (1,774,600) | |
| Canal Corridor | | (400,000) | 283,000 | | (117,000) | 79,000 | | | (38,000) | 38,000 | | | | | | | | | | | | |
| Capital Support | (451,510) | (81,300) | 137,000 | | (395,810) | 99,000 | | | (296,810) | | | | (296,810) | | | | (296,810) | | | | (296,810) | |
| Corporate Property | (417,506) | (99,000) | 59,000 | 63,000 | (394,506) | 15,000 | | | (379,506) | | | | (379,506) | | | | (379,506) | | | | (379,506) | |
| Economic Growth | | (500,000) | 25,000 | 239,900 | (235,100) | 145,000 | | | (90,100) | 84,700 | | | (5,400) | 1,500 | | | (3,900) | 1,500 | | | (2,400) | |
| Elections | (40,000) | (40,000) | | | (80,000) | (40,000) | | | (120,000) | (40,000) | 160,000 | | | (40,000) | | | | (40,000) | (40,000) | | | (80,000) |
| Homelessness | (94,475) | (6,600) | | | (101,075) | (6,600) | | | (107,675) | (10,100) | | | (117,775) | (10,100) | | | | (127,875) | (10,100) | | | (137,975) |
| Invest to Save | (1,820,257) | 314,300 | | | (1,505,957) | | | | (1,505,957) | | | | (1,505,957) | | | | (1,505,957) | | | | (1,505,957) | |
| Local Plan | (150,293) | 94,600 | | | (55,693) | 55,693 | | | | | | | | | | | | | | | | |
| Morecambe Area Action Plan | (29,430) | 7,800 | | | (21,630) | 11,000 | | | (10,630) | | | | (10,630) | | | | (10,630) | | | | (10,630) | |
| Planning Fee Income | | | | | | (61,800) | | | (61,800) | (14,400) | | | (76,200) | 31,200 | | | (45,000) | 39,600 | | | (5,400) | |
| Renewals Reserves | (857,100) | (479,300) | 714,000 | 243,700 | (378,700) | (479,300) | 282,000 | 136,400 | (439,600) | (479,300) | 229,000 | 126,400 | (563,500) | (479,300) | 63,000 | 29,200 | (950,600) | (479,300) | 60,000 | 29,200 | (1,340,700) | |
| Restructure | (550,125) | (19,000) | 1,300 | | (567,825) | | | | (567,825) | | | | (567,825) | | | | (567,825) | | | | (567,825) | |
| S106 Commuted Sums - Open Spaces | (76,513) | 20,900 | | | (55,613) | 16,600 | | | (39,013) | 15,600 | | | (23,413) | 11,800 | | | (11,613) | 11,800 | | | 187 | |
| S106 Commuted Sums - Affordable Housing | (231,500) | | | | (231,500) | | | | (231,500) | | | | (231,500) | | | | (231,500) | | | | (231,500) | |
| S106 Commuted Sums - Highways, Cycle Paths etc. | (332,141) | (594,100) | 8,300 | | (917,941) | (350,000) | 254,000 | 6,700 | (1,007,241) | (150,000) | 154,400 | | (1,002,841) | | | | (1,002,841) | | | | (1,002,841) | |
| Welfare Reforms | (265,571) | 172,000 | | | (93,571) | (154,100) | | | (247,671) | | | | (247,671) | | | | (247,671) | | | | (247,671) | |
| Reserves Held in Perpetuity: | | | | | | | | | | | | | | | | | | | | | | |
| Graves Maintenance | (22,200) | | | | (22,200) | | | | (22,200) | | | | (22,200) | | | | (22,200) | | | | (22,200) | |
| Marsh Capital | (47,700) | | | | (47,700) | | | | (47,700) | | | | (47,700) | | | | (47,700) | | | | (47,700) | |
| Total Earmarked Reserves | (5,767,779) | (10,327,100) | 971,000 | 4,586,300 | (10,537,579) | (8,105,800) | 966,000 | 3,955,393 | (13,721,986) | (693,800) | 229,000 | 858,500 | (13,328,286) | (529,400) | 63,000 | 134,100 | (13,660,586) | (529,400) | 60,000 | 128,700 | (14,001,286) | |
| Total Combined Reserves | (5,767,779) | | | | (15,205,508) | | | | (18,389,915) | | | | (17,996,215) | | | | (18,328,515) | | | | (18,669,215) | |

| Provisions | 31 March 2017 | Transfers In | Spend | Transfers Out | 31 March 2018 |
|------------|--------------------|------------------|----------------|---------------|--------------------|
| | £ | | | | £ |
| Bad Debts | (2,365,954) | (265,000) | 210,000 | | (2,420,954) |
| Legal | (138,727) | | | | (138,727) |
| Insurance | (364,966) | (412,000) | 377,000 | | (399,966) |
| | (2,869,647) | (677,000) | 587,000 | | (2,959,647) |

| HOUSING REVENUE ACCOUNT | 31 March 2017 | From Revenue | To / (From) Capital | To Revenue | 31 March 2018 | From Revenue | To / (From) Capital | To Revenue | 31 March 2019 | From Revenue | To / (From) Capital | To Revenue | 31 March 2020 | From Revenue | To / (From) Capital | To Revenue | 31 March 2021 | From Revenue | To / (From) Capital | To Revenue | 31 March 2022 |
|-------------------------------------|------------------|--------------|------------------------|------------|------------------|--------------|------------------------|------------|------------------|--------------|------------------------|------------|------------------|--------------|------------------------|------------|------------------|--------------|------------------------|------------|------------------|
| | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| | | | | | | | | | | | | | | | | | | | | | |
| HRA General Balance | (1,937,602) | 220,900 | | | (1,716,702) | 150,100 | | | (1,566,602) | 279,100 | | | (1,287,502) | 50,800 | | | (1,236,702) | (256,800) | | | (1,493,502) |
| Earmarked Reserves: | | | | | | | | | | | | | | | | | | | | | |
| Business Support | (8,436,881) | 119,700 | | | (8,317,181) | 260,000 | | | (8,057,181) | | | | (8,057,181) | | | | (8,057,181) | | | | (8,057,181) |
| Major Repairs | | (3,540,300) | 3,540,300 | | | (3,572,300) | 3,572,300 | | | (3,832,300) | 3,832,300 | | | (3,686,500) | 3,686,500 | | | (3,688,500) | 3,688,500 | | |
| Flat - Planned Maintenance | (667,596) | (133,000) | 200,000 | 37,500 | (563,096) | (133,000) | 200,000 | 23,200 | (472,896) | (133,000) | 120,000 | 23,200 | (462,696) | (133,000) | 100,000 | 23,200 | (472,496) | (133,000) | 100,000 | 23,200 | (482,296) |
| ICT & Systems Improvements | (601,942) | (57,000) | | 101,800 | (557,142) | (57,000) | | 50,300 | (563,842) | (57,000) | | | (620,842) | (57,000) | | | (677,842) | (57,000) | | | (734,842) |
| Office Equipment | (39,009) | | | | (39,009) | | | | (39,009) | | | | (39,009) | | | | (39,009) | | | | (39,009) |
| Sheltered - Equipment | (303,529) | (26,000) | | 14,300 | (315,229) | (23,500) | | 56,300 | (282,429) | (20,600) | | 49,800 | (253,229) | (15,400) | | 44,100 | (224,529) | (12,700) | | 34,400 | (202,829) |
| Sheltered - Planned Maintenance | (215,449) | (51,900) | 80,000 | 25,000 | (162,349) | (46,800) | 25,000 | 15,500 | (168,649) | (41,300) | | 15,500 | (194,449) | (30,600) | | 15,500 | (209,549) | (25,300) | | 15,500 | (219,349) |
| Sheltered Support Grant Maintenance | (445,075) | (26,000) | | | (471,075) | (23,500) | | | (494,575) | (20,600) | | | (515,175) | (15,400) | | | (530,575) | (12,700) | | | (543,275) |
| Total Earmarked Reserves | (10,709,481) | (3,834,200) | 3,820,300 | 298,300 | (10,425,081) | (3,856,100) | 4,057,300 | 145,300 | (10,078,581) | (4,104,800) | 3,952,300 | 88,500 | (10,142,581) | (3,937,900) | 3,786,500 | 82,800 | (10,211,181) | (3,929,200) | 3,788,500 | 73,100 | (10,278,781) |
| Total Combined Reserves | (12,647,083) | | | | (12,141,783) | | | | (11,645,183) | | | | (11,430,083) | | | | (11,447,883) | | | | (11,772,283) |

| Provisions | 31 March 2017 £ | Transfers In | Spend | Transfers Out | 31 March 2018 £ |
|------------|-----------------------|--------------|---------|------------------|-----------------------|
| Bad Debts | (522,138) | (196,600) | 200,000 | | (518,738) |

General Fund Capital Programme

Approved at Budget Council 28 February 2018

| Service / Scheme | 2017/18 | | | 2018/19 | | | 2019/20 | | | 2020/21 | | | 2021/22 | | | 5 YEAR PROGRAMME | | |
|--|-------------------|--------------------|------------------|-------------------|--------------------|------------------|------------------|--------------------|------------------|------------------|--------------------|------------------|------------------|--------------------|----------------|-----------------------|------------------------|---------------------|
| | Gross Budget | External Funding | Net Programme | Gross Budget | External Funding | Net Programme | Gross Budget | External Funding | Net Programme | Gross Budget | External Funding | Net Programme | Gross Budget | External Funding | Net Programme | Total Gross Programme | Total External Funding | Total Net Programme |
| Environmental Services | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| Vehicle Renewals | 2,105,000 | | 2,105,000 | 1,234,000 | | 1,234,000 | 1,371,000 | | 1,371,000 | 1,886,000 | | 1,886,000 | 515,000 | | 515,000 | 7,111,000 | | 7,111,000 |
| Bins & Boxes Scheduled Buy-Outs | 100,000 | | 100,000 | | | | | | | | | | | | | 100,000 | | 100,000 |
| Car Parks Improvement Programme | 110,000 | | 110,000 | | | | | | | | | | | | | 110,000 | | 110,000 |
| Happy Mount Park - Pathway Replacements | | | | | | | 112,000 | | 112,000 | | | | | | | 112,000 | | 112,000 |
| Bay Cottage Play Area | 47,000 | (40,000) | 7,000 | | | | | | | | | | | | | 47,000 | (40,000) | 7,000 |
| CCTV | 85,000 | | 85,000 | | | | | | | | | | | | | 85,000 | | 85,000 |
| Grosvenor Park Play Area | 54,000 | (54,000) | | | | | | | | | | | | | | 54,000 | (54,000) | |
| Cable Street Car Park Extension | | | | 35,000 | | 35,000 | | | | | | | | | | 35,000 | | 35,000 |
| Half Moon Bay Car Park Extension | | | | 60,000 | | 60,000 | | | | | | | | | | 60,000 | | 60,000 |
| Vehicle Fleet Review | | | | 107,000 | | 107,000 | | | | | | | | | | 107,000 | | 107,000 |
| Health and Housing | | | | | | | | | | | | | | | | | | |
| Disabled Facilities Grants | 1,107,000 | (1,107,000) | | 3,179,000 | (3,179,000) | | 1,607,000 | (1,607,000) | | 1,607,000 | (1,607,000) | | 1,607,000 | (1,607,000) | | 9,107,000 | (9,107,000) | |
| Residual Adactus Top Up Grant | 11,000 | | 11,000 | | | | | | | | | | | | | 11,000 | | 11,000 |
| Heysham School Capital Funding | 36,000 | | 36,000 | | | | | | | | | | | | | 36,000 | | 36,000 |
| Salt Ayre Sports Centre - Redevelopment | 1,126,000 | | 1,126,000 | | | | | | | | | | | | | 1,126,000 | | 1,126,000 |
| Salt Ayre Sports Centre - Additional Enhancements | 185,000 | | 185,000 | | | | | | | | | | | | | 185,000 | | 185,000 |
| Regeneration and Planning | | | | | | | | | | | | | | | | | | |
| Sea & River Defence Works & Studies | 4,483,000 | (4,483,000) | | 1,232,000 | (1,232,000) | | 3,000 | (3,000) | | 3,000 | (3,000) | | 3,000 | (3,000) | | 5,724,000 | (5,724,000) | |
| Amenity Improvements (Morecambe Promenade) | 10,000 | | 10,000 | 14,000 | | 14,000 | | | | | | | | | | 24,000 | | 24,000 |
| Lancaster Square Routes | | | | 45,000 | (26,000) | 19,000 | | | | | | | | | | 45,000 | (26,000) | 19,000 |
| Morecambe THI2: A View for Eric | 51,000 | (39,000) | 12,000 | 525,000 | (399,000) | 126,000 | | | | | | | | | | 576,000 | (438,000) | 138,000 |
| MAAP Improving Morecambe's Main Streets | 294,000 | | 294,000 | 148,000 | | 148,000 | 300,000 | | 300,000 | | | | | | | 742,000 | | 742,000 |
| Lancaster District Empty Homes Partnership | 60,000 | | 60,000 | 89,000 | | 89,000 | | | | | | | | | | 149,000 | | 149,000 |
| Bay Arena Improvements | 11,000 | (8,000) | 3,000 | | | | | | | | | | | | | 11,000 | (8,000) | 3,000 |
| Cable Street Christmas Lights | | | | 30,000 | | 30,000 | | | | | | | | | | 30,000 | | 30,000 |
| S106 Highways Works | | | | 200,000 | | 200,000 | | | | | | | | | | 200,000 | | 200,000 |
| Heysham Gateway - Demolition & Removal of Tanks | | | | 1,040,000 | (220,000) | 820,000 | | | | | | | | | | 1,040,000 | (220,000) | 820,000 |
| Resources | | | | | | | | | | | | | | | | | | |
| ICT Systems, Infrastructure & Equipment | 517,000 | | 517,000 | 320,000 | | 320,000 | 143,000 | | 143,000 | 389,000 | | 389,000 | 250,000 | | 250,000 | 1,619,000 | | 1,619,000 |
| Corporate Property Works | 1,361,000 | | 1,361,000 | 2,794,000 | | 2,794,000 | | | | | | | | | | 4,155,000 | | 4,155,000 |
| Energy Efficiency Works | 393,000 | | 393,000 | 348,000 | | 348,000 | | | | | | | | | | 741,000 | | 741,000 |
| GENERAL FUND CAPITAL PROGRAMME | 12,146,000 | (5,731,000) | 6,415,000 | 11,400,000 | (5,056,000) | 6,344,000 | 3,536,000 | (1,610,000) | 1,926,000 | 3,885,000 | (1,610,000) | 2,275,000 | 2,375,000 | (1,610,000) | 765,000 | 33,342,000 | (15,617,000) | 17,725,000 |
| Financing : | | | | | | | | | | | | | | | | | | |
| Capital Receipts | | | (1,081,000) | | | (500,000) | | | | | | | | | | | | (1,581,000) |
| Direct Revenue Financing | | | (146,000) | | | (3,000) | | | | | | | | | | | | (149,000) |
| Earmarked Reserves | | | (827,000) | | | (954,000) | | | (378,000) | | | (63,000) | | | (60,000) | | | (2,282,000) |
| Increase / (Reduction) in Capital Financing Requirement (CFR) (Underlying Change in Borrowing Need) | | | 4,361,000 | | | 4,887,000 | | | 1,548,000 | | | 2,212,000 | | | 705,000 | | | 13,713,000 |

Council Housing 5 Year Capital Programme

Approved at Budget Council 28 February 2018

| | 2017/18 Original £000 | 2017/18 Revised £000 | 2018/19 Estimate £000 | 2019/20 Estimate £000 | 2020/21 Estimate £000 | 2021/22 Estimate £000 | TOTAL £000 |
|--------------------------------------|--------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|-----------------------|
| EXPENDITURE | | | | | | | |
| Adaptations | 250 | 350 | 250 | 250 | 250 | 250 | 1,350 |
| Energy Efficiency/Boiler Replacement | 655 | 655 | 635 | 610 | 725 | 570 | 3,195 |
| Internal Refurbishment | 957 | 820 | 1,032 | 957 | 957 | 957 | 4,723 |
| External Refurbishment | 475 | 423 | 632 | 411 | 616 | 581 | 2,663 |
| Environmental Improvements | 646 | 508 | 405 | 657 | 590 | 380 | 2,540 |
| Re-roofing/Window Renewals | 854 | 810 | 641 | 985 | 315 | 302 | 3,053 |
| Rewiring | 60 | 60 | 86 | 49 | 84 | 54 | 333 |
| Lift Replacements | - | - | 70 | - | 120 | 120 | 310 |
| Fire Precaution Works | 180 | 300 | 180 | 180 | 155 | 180 | 995 |
| Housing Renewal and Renovation | - | 278 | 490 | 230 | 350 | 770 | 2,118 |
| TOTAL EXPENDITURE | 4,077 | 4,204 | 4,421 | 4,329 | 4,162 | 4,164 | 21,280 |
| FINANCING | | | | | | | |
| Capital Receipts | (266) | (380) | (380) | (380) | (380) | (380) | (1,900) |
| Contributions | (21) | (22) | (2) | (15) | 0 | 0 | (39) |
| Earmarked Reserves | (200) | (280) | (485) | (120) | (100) | (100) | (1,085) |
| Major Repairs Reserve | (3,590) | (3,522) | (3,554) | (3,814) | (3,682) | (3,684) | (18,256) |
| TOTAL FINANCING | (4,077) | (4,204) | (4,421) | (4,329) | (4,162) | (4,164) | (21,280) |
| SHORTFALL/(SURPLUS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Budget Transfers (Virements and Carry Forwards)

2018/19 Limits Budget Council 28 February 2018

1 Purpose and Scope

- 1.1 Budget transfers (virements and carry forwards) enable the Cabinet and Chief Officers to manage budgets with a degree of flexibility within the overall policy framework determined by full Council, to optimise the use of resources and promote good financial management.
- 1.2 Other detailed operational guidance will be provided to budget holders, but Council approval is required for the basic limits, as proposed below.

2 Virements

- 2.1 The term covers in-year transfers between budget headings.
- 2.2 The Scheme of virement applies to revenue and capital budgets, and it allows only in-year, non-recurring budget adjustments.
- 2.3 Virement must not increase the Council's net budget; the first priority for any virements must be to address any expected budget overspendings.
- 2.4 Chief Officers (or their nominated representatives) may approve virements up to any limit within the specific cost centres in their control (or the equivalent level as set out in the budget book), as long as the virement does not substantially change how the activity is to be delivered, or have adverse impact on performance. For example, high staff turnover in a service area may result in an interim need to buy in additional external support or services. This would require a virement from the salaries budget, into the relevant supplies & services budget, as long as the virement does not increase the overall net cost for the service area.
- 2.5 With the agreement of the s151 Officer, Chief Officers (or their nominated representatives) may approve virements in budgets under their control, between cost centres (or the equivalent level as set out in the budget book), subject to the following limits:

| Delegated limit | 2018/19 |
|---|---------|
| Total virement on any expenditure heading in any one financial year must not exceed: | £10,000 |
| Total virement on any income heading in any one financial year must not exceed: | £10,000 |

- 2.6 Proposed virements above these limits, that otherwise fall within the approved budget and policy framework, must be considered by Cabinet Members (relevant Individual Cabinet Member/s for any virements up to key decision threshold, and full Cabinet for virements above the key decision threshold).

- 2.7 Virement is not possible where the impact would fall outside of the policy framework.

3 Treatment of Year-end Balances

- 3.1 At the end of each accounting year, actual expenditure or income for the year may well vary from that budgeted, for a number of reasons. For example, a particular project may not have progressed as originally planned, meaning that the budget shows an underspending but only because some expenditure will be incurred later, and will slip into the next year. Alternatively, a budget may show an apparent overspending, but only because a project is ahead of schedule, with costs being incurred earlier than expected.
- 3.2 The following arrangements are proposed to help manage such situations. Again, these are based on previous practices, drawing on experience and streamlining the decision-making where appropriate. They apply to both revenue and capital budgets.

Overspends

Any overspending on any expenditure budget, or shortfall on any income budget, under the control of a Chief Officer (or their nominated representative) will be automatically carried forward to the following year as part of the closure of accounts process except where the relevant Chief Officer and the s151 Officer agree that it does not make operational sense to do so, or where the overspending is trifling in value.

The s151 Officer will report to Cabinet on overspendings and their treatment as part of year-end reporting. Such reporting will also include the reasons for any overspends occurring and details of any actions taken to prevent the situation recurring, for Cabinet's consideration and endorsement.

Underspends

As part of year-end reporting, Cabinet may approve the carry forward of underspendings on expenditure budgets, as requested by Chief Officers, subject to:

- the carry forward amount being used for the same purpose as budgeted; and
- the total value of any such approved amounts being met within the approved budget framework. (In effect, this means that there should be no bottom-line net overspending arising, as a result of approving carry forward requests.)

2018/19 Budget – Inflation & Other Price Factors

Budget Council 28 February 2018

The preparation of the base budget has been prepared in line with Financial Regulations. In particular this includes:

- a) Inclusion of all Council commitments to date;
- b) Exclusion of fixed term or one-off items of expenditure or income that “fall out” in each year;
- c) Re-pricing of each year’s base budget outturn basis using the factors shown below.

Where the authority is tied into differential contractual price increases, the contractual rates will be used. The table below covers all other scenarios. The factors are based on the Bank of England Inflation Report (November 2017), HM Treasury Economic Forecast (November 2017) and consultation with other Council services. It should be noted that for some cost areas there is little or inconsistent information available to inform future price movements and that certain costs, such as fuel, have been subject to significant price volatility in previous years.

| | 2018/19 % | 2019/20 % | 2020/21 % | 2021/22 % |
|-------------------------|----------------------|----------------------|----------------------|----------------------|
| General Inflation (CPI) | 2.6 | 2.2 | 2.2 | 2.2 |
| Pay Award | 2.7 | 3.4 | 2.0 | 2.0 |
| Energy | 0.0 | 0.0 | 9.7 | 8.8 |
| Water | 2.7 | 2.3 | 2.5 | 2.5 |
| Transport | 4.2 | 6.0 | 5.7 | 3.6 |
| Insurance | 10.0 | 10.0 | 10.0 | 10.0 |
| Building Repairs | 2.6 | 2.2 | 2.2 | 2.2 |
| Business Rates | 3.0 | 2.2 | 2.2 | 2.2 |
| Landfill Tax | 3.3 | 3.3 | 3.3 | 3.3 |
| Fees & Charges | 2.6 | 2.2 | 2.2 | 2.2 |

Estimated Impact of Pay & Inflation on the General Fund:

| | 2018/19 £'000 | 2019/20 £'000 | 2020/21 £'000 | 2021/22 £'000 |
|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| General Inflation (CPI) | 174 | 342 | 488 | 642 |
| Pay Award | 468 | 1,060 | 1,615 | 2,057 |
| Energy | 0 | 0 | 60 | 114 |
| Water | 6 | 11 | 17 | 23 |
| Transport | 22 | 57 | 88 | 107 |
| Insurance | 66 | 132 | 197 | 262 |
| Building Repairs | 81 | 146 | 216 | 283 |
| Business Rates | 36 | 76 | 110 | 145 |
| Landfill Tax | 11 | 19 | 26 | 34 |
| Fees & Charges | (273) | (521) | (772) | (1,021) |
| TOTAL | 591 | 1,322 | 2,045 | 2,646 |

Note that some of the values shown above will cover increases tied into contractual agreements.

In addition to the net impact of inflation the Net Revenue Budget changes year on year for various factors, the key ones are set out below in the following table.

| | 2018/19 £'000 | 2019/20 £'000 | 2020/21 £'000 | 2021/22 £'000 |
|--|------------------|------------------|------------------|------------------|
| Net Revenue Budget | 16,204 | ▶ 16,664 | ▶ 18,318 | ▶ 19,344 |
| Following Year's Budget Pressures: | | | | |
| Employee Costs: | | | | |
| Pay award, increments, restructures | 493 | 365 | 511 | } +65% |
| Pension Rate Increase / Deficit Recovery | 0 | 609 | 61 | |
| Capital Financing (MRP) | 128 | 228 | 226 | +19% |
| New Homes Bonus Grant | (158) | 436 | 200 | +15% |
| Investment Interest | (81) | (82) | - | } +1% |
| Other Net Changes (e.g. other net inflation) | 78 | 98 | 28 | |
| Total Net Increase | +460 | +1,654 | +1,026 | +3,140 |
| Following Year's Net Revenue Budget | 16,664 | 18,318 | 19,344 | |

Information on other budget factors is given below:

Pay award

This has been based on the employers pay award offer (05 Dec 2017) for 2018/19 and 2019/20, and a flat rate 2% thereafter.

For 2018/19, the offer weights increases to the lower end of the pay scale, starting at an increase of 9.191% for Spinal Columns Point (SCP) 6 reducing to 3.734% by SCP 19. At point SCP 20 and above the increase is 2%.

For 2019/20 the proposal is to change the actual grade structure, as well as offering increases on a sliding scale from 6% to the lower end of the pay scale reducing to 2% at the upper end.

National Insurance

The current NI is in the range of 0% to 13.8% (average rate being 6.6%) and has been applied to all years.

Superannuation

For 2018/19 to 2019/20 the contribution rate was set to increase to 15.5% following the latest triennial pension fund review, however by paying the full amount due up-front the Council can make significant savings. The resulting pension rate equates to an average of 13.8% over the three years. For 2020/21 onwards it is assumed the rate will revert to 15.5%.

Fees and Charges

Fees and charges increases are grouped into three main categories for the purposes of budgeting for pricing increases, these being Prescribed & Regulated, General, and Cost Recovery.

Prescribed / Regulated Fees & Charges:

This covers fees and charges that are either set by central government or an external agency, or are similarly regulated – as such, the City Council has little or no discretion with regard to actual fee levels and charges, an example being *planning* application fees. The base budgets will be based on known set fee levels, or on expected levels across the three year period.

Fees & Charges linked to Cost Recovery:

These fees and charges will be budgeted for on the basis that the related activity will achieve any pre-determined financial objective for the year, e.g. breaking even by way of recovering the running costs of the service. Examples of these are *Building Regulation fees* (this is also a statutory requirement) and various *Service Charges*.

General:

Other general fees and charges have been linked to the CPI rate of inflation, unless specific decisions have been taken otherwise.

GENERAL FUND

Budget Book

| General Fund Revenue Budget Summary | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--|---------------------------------|----------------------------------|---------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| Management Team and Support | 0 | 0 | 0 | 0 | 0 | 0 |
| Human Resources | 0 | 0 | 0 | 0 | 0 | 0 |
| VCFS Support | 262,900 | 263,000 | 269,800 | 275,900 | 281,600 | 287,400 |
| Office of the Chief Executive | 262,900 | 263,000 | 269,800 | 275,900 | 281,600 | 287,400 |
| Service Support | 0 | 0 | 0 | 0 | 0 | 0 |
| Public Realm | 2,320,800 | 2,406,900 | 2,605,300 | 2,534,400 | 2,661,800 | 2,859,200 |
| Repairs & Maintenance | 0 | 0 | 0 | 0 | 0 | 0 |
| Safety | 71,900 | 74,600 | 27,500 | 3,700 | (3,900) | (3,400) |
| Waste / Recycling | 1,733,700 | 1,927,300 | 3,033,200 | 3,099,700 | 3,154,000 | 3,361,000 |
| Organisational Development | 0 | 89,900 | 0 | 0 | 0 | 0 |
| Environmental Services | 4,126,400 | 4,498,700 | 5,666,000 | 5,637,800 | 5,811,900 | 6,216,800 |
| Democratic Services | 1,586,600 | 1,626,300 | 1,679,200 | 1,704,400 | 1,702,400 | 1,734,000 |
| Legal Services | (61,300) | (46,000) | (50,200) | (52,800) | (52,800) | (53,900) |
| Governance Services | 1,525,300 | 1,580,300 | 1,629,000 | 1,651,600 | 1,649,600 | 1,680,100 |
| Environmental Health | 1,228,800 | 1,281,400 | 1,336,400 | 1,411,000 | 1,421,900 | 1,452,400 |
| Licensing | (17,400) | (30,100) | 1,700 | 23,900 | 4,400 | 7,800 |
| Strategic Housing | 787,300 | 658,900 | 788,400 | 829,200 | 861,000 | 880,300 |
| Sport and Leisure | 1,480,600 | 1,841,200 | 1,732,500 | 1,648,400 | 1,646,400 | 1,651,300 |
| General Fund Housing | 165,500 | 157,400 | 166,700 | 172,100 | 178,400 | 184,000 |
| Health & Housing Services | 3,644,800 | 3,908,800 | 4,025,700 | 4,084,600 | 4,112,100 | 4,175,800 |
| Service Support | 66,200 | 56,400 | 119,300 | 73,400 | 29,600 | 22,200 |
| Development Management | 924,800 | (18,100) | 410,600 | 455,200 | 680,700 | 723,600 |
| Economic Development | 1,833,100 | 2,081,300 | 2,208,700 | 2,023,100 | 1,950,500 | 1,989,900 |
| Environmental Management | 0 | 0 | 0 | 0 | 0 | 0 |
| Regeneration | 4,310,800 | 3,969,400 | 3,374,400 | 3,460,800 | 3,603,200 | 3,664,200 |
| Regeneration & Planning | 7,134,900 | 6,089,000 | 6,113,000 | 6,012,500 | 6,264,000 | 6,399,900 |
| Audit | 64,200 | 55,800 | 50,200 | 50,200 | 50,200 | 50,200 |
| Financial Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Revenues and Benefits | 1,127,800 | 917,300 | 1,298,800 | 1,385,100 | 1,455,000 | 1,513,300 |
| ICT | 0 | 0 | 0 | 0 | 0 | 0 |
| Property Group | (246,500) | (97,800) | (230,300) | (210,700) | (162,300) | (121,000) |
| Resources | 945,500 | 875,300 | 1,118,700 | 1,224,600 | 1,342,900 | 1,442,500 |
| Central Services | 1,761,900 | 1,760,400 | 1,815,100 | 1,870,900 | 2,014,900 | 2,036,800 |
| Central Services | 1,761,900 | 1,760,400 | 1,815,100 | 1,870,900 | 2,014,900 | 2,036,800 |
| Capital Financing | 2,212,900 | 2,388,800 | 2,722,800 | 2,292,900 | 2,205,900 | 2,428,300 |
| Treasury Management | 1,007,000 | 1,014,100 | 931,300 | 856,200 | 780,900 | 787,700 |
| Non Specific Grants | (1,854,200) | (1,854,200) | (1,649,500) | (1,805,100) | (1,372,400) | (1,172,000) |
| Notional Charges | (5,149,800) | (4,643,700) | (5,303,000) | (5,190,600) | (4,998,900) | (5,180,200) |
| Appropriations | 602,900 | 340,000 | 1,531,300 | (155,400) | 319,900 | 336,700 |
| Other Income and Expenditure | (3,181,200) | (2,755,000) | (1,767,100) | (4,002,000) | (3,064,600) | (2,799,500) |
| Net Revenue Budget | 16,220,500 | 16,220,500 | 18,870,200 | 16,755,900 | 18,412,400 | 19,439,800 |
| Council Tax Surplus/Deficit | 0 | 0 | 0 | (92,000) | (94,000) | (96,000) |
| Revenue Support Grant Income | (1,605,200) | (1,605,200) | (941,300) | (199,700) | 0 | 0 |
| Business Rates Surplus/Deficit | 2,785,800 | 2,785,800 | (2,971,600) | 0 | 0 | 0 |
| Retained Business Rates | (22,647,200) | (22,647,200) | (24,545,600) | (25,085,600) | (25,637,500) | (26,201,500) |
| BRR Levy Payment | 0 | 458,100 | 615,900 | 627,200 | 641,000 | 655,100 |
| BRR Safety Net Payment | (804,200) | 0 | 0 | 0 | 0 | 0 |
| BRR Tariff Payment | 19,661,700 | 18,589,300 | 19,280,000 | 19,707,600 | 20,141,200 | 20,584,300 |
| Renewable Energy Income | (935,300) | (938,600) | (927,700) | (948,100) | (969,000) | (990,300) |
| Collection Fund Adj Account | (2,420,700) | (7,107,800) | 0 | 1,396,900 | 1,428,800 | 1,454,500 |
| Small Business Rates Relief | (1,250,900) | (1,416,800) | (1,982,400) | (2,026,000) | (2,070,600) | (2,116,100) |
| Business Rates Retention Reserve | (381,500) | 4,284,900 | 1,681,400 | 0 | 0 | 0 |
| Total Financing | (7,597,500) | (7,597,500) | (9,791,300) | (6,619,700) | (6,560,100) | (6,710,000) |
| Council Tax Requirement | 8,623,000 | 8,623,000 | 9,078,900 | 10,136,200 | 11,852,300 | 12,729,800 |

| Office of the Chief Executive | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Management Team and Support | | | | | | | |
| Management Team & Support: M1000 | | | | | | | |
| Salaries - Basic | E0100 | 474,800 | 521,900 | 613,700 | 629,900 | 557,600 | 570,300 |
| Salaries - National Insurance | E0160 | 56,800 | 62,700 | 73,800 | 76,400 | 66,700 | 68,500 |
| Salaries - Superannuation | E0170 | 67,400 | 67,500 | 79,000 | 77,500 | 96,300 | 98,500 |
| Superannuation (Cost Adjustments) | E0171 | 0 | 0 | 7,600 | 11,800 | 0 | 0 |
| Provision For Staff Turnover | E0199 | (3,000) | 0 | (5,400) | (5,500) | (5,500) | (5,600) |
| Relocation Expenses | E0900 | 0 | 2,300 | 0 | 0 | 0 | 0 |
| Service Training Budget | E0910 | 1,000 | 1,200 | 2,300 | 2,400 | 2,500 | 2,500 |
| Employee Related Advertising | E0920 | 0 | 7,800 | 0 | 0 | 0 | 0 |
| Severance Payments | E0930 | 0 | 0 | 0 | 29,000 | 0 | 0 |
| Employee Related Insurances | E0960 | 7,900 | 8,100 | 10,400 | 11,400 | 12,400 | 13,400 |
| Professional Fees Etc | E0980 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Employees | | 605,900 | 672,500 | 782,400 | 833,900 | 731,100 | 748,700 |
| Use Of Public Tpt - Officers | E2300 | 1,100 | 1,100 | 1,200 | 1,300 | 1,300 | 1,300 |
| Car Allowances - Officers | E2400 | 2,000 | 2,000 | 2,400 | 2,400 | 2,400 | 2,500 |
| Transport Related Exp | | 3,100 | 3,100 | 3,600 | 3,700 | 3,700 | 3,800 |
| Office Equipment | E3000 | 200 | 2,000 | 300 | 300 | 300 | 300 |
| Printing & Stationery | E3300 | 200 | 200 | 500 | 500 | 500 | 500 |
| Books & Periodicals | E3310 | 400 | 500 | 600 | 600 | 600 | 600 |
| Printing (Internal) | E3332 | 100 | 100 | 300 | 300 | 300 | 300 |
| Telephones (Internal) | E3333 | 400 | 400 | 800 | 800 | 800 | 800 |
| Photocopying (Internal) | E3334 | 600 | 600 | 1,300 | 1,300 | 1,300 | 1,300 |
| Postage (Internal) | E3336 | 100 | 100 | 400 | 400 | 400 | 400 |
| Services - Consultants | E3420 | 85,000 | 26,300 | 0 | 0 | 0 | 0 |
| Mobile Telephones | E3514 | 100 | 600 | 500 | 500 | 500 | 500 |
| Subsistence | E3600 | 400 | 200 | 300 | 300 | 300 | 300 |
| Conferences & Seminars | E3610 | 1,000 | 1,500 | 1,000 | 1,000 | 1,100 | 1,100 |
| Hospitality | E3950 | 500 | 500 | 500 | 500 | 500 | 500 |
| Supplies and Services | | 89,000 | 33,000 | 6,500 | 6,500 | 6,600 | 6,600 |
| Support Recharge from other Gen Fund | E6252 | 134,000 | 134,400 | 135,600 | 141,900 | 145,200 | 147,900 |
| Support Services | | 134,000 | 134,400 | 135,600 | 141,900 | 145,200 | 147,900 |
| Total Expenditure | | 832,000 | 843,000 | 928,100 | 986,000 | 886,600 | 907,000 |
| Recovery Of Staff Costs | I8008 | (3,000) | 0 | 0 | 0 | 0 | 0 |
| Recharge Income from other Gen Fund | I8752 | (829,000) | (843,000) | (928,100) | (986,000) | (886,600) | (907,000) |
| Income | | (832,000) | (843,000) | (928,100) | (986,000) | (886,600) | (907,000) |
| Total Income | | (832,000) | (843,000) | (928,100) | (986,000) | (886,600) | (907,000) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Office of the Chief Executive | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Human Resources | | | | | | | |
| Human Resources: L1001 | | | | | | | |
| Salaries - Basic | E0100 | 255,400 | 213,500 | 290,900 | 295,400 | 290,100 | 298,900 |
| Salaries - Overtime | E0110 | 0 | 3,000 | 0 | 0 | 0 | 0 |
| Salaries - National Insurance | E0160 | 23,400 | 17,700 | 26,900 | 27,200 | 27,500 | 28,900 |
| Salaries - Superannuation | E0170 | 35,100 | 34,400 | 34,500 | 34,100 | 40,200 | 41,200 |
| Superannuation (Cost Adjustments) | E0171 | 0 | 0 | 2,800 | 4,000 | 4,700 | 4,900 |
| Provision For Staff Turnover | E0199 | (7,600) | 0 | (7,900) | (8,000) | (8,200) | (8,300) |
| Service Training Budget | E0910 | 4,000 | 4,000 | 4,100 | 4,200 | 4,300 | 4,400 |
| Corporate Training Budget | E0912 | 36,000 | 50,000 | 53,700 | 54,800 | 55,900 | 57,100 |
| Employee Related Advertising | E0920 | 6,100 | 13,000 | 6,400 | 13,600 | 6,600 | 6,800 |
| Severance Payments | E0930 | 0 | 17,200 | 0 | 0 | 0 | 0 |
| Employee Related Insurances | E0960 | 4,200 | 4,400 | 4,900 | 5,300 | 5,600 | 6,000 |
| Long Service Awards | E0992 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Celebrating Success Awards | E0994 | 0 | 1,000 | 1,500 | 1,500 | 1,500 | 1,500 |
| Employees | | 358,100 | 359,700 | 419,300 | 433,600 | 429,700 | 442,900 |
| Use Of Public Tpt - Officers | E2300 | 200 | 200 | 200 | 200 | 200 | 200 |
| Car Allowances - Officers | E2400 | 900 | 900 | 900 | 1,000 | 1,000 | 1,000 |
| Transport Related Exp | | 1,100 | 1,100 | 1,100 | 1,200 | 1,200 | 1,200 |
| Office Equipment | E3000 | 400 | 400 | 400 | 400 | 400 | 400 |
| Printing & Stationery | E3300 | 700 | 900 | 900 | 1,000 | 1,000 | 1,000 |
| Books & Periodicals | E3310 | 200 | 0 | 0 | 0 | 0 | 0 |
| Printing (Internal) | E3332 | 400 | 400 | 400 | 400 | 400 | 400 |
| Telephones (Internal) | E3333 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| Photocopying (Internal) | E3334 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 |
| Postage (Internal) | E3336 | 700 | 700 | 700 | 700 | 700 | 700 |
| Services - Consultants | E3420 | 5,500 | 53,700 | 9,000 | 5,800 | 5,900 | 6,000 |
| Services - Medical Fees | E3422 | 42,100 | 40,600 | 42,100 | 42,100 | 42,100 | 42,100 |
| Mobile Telephones | E3514 | 0 | 1,500 | 0 | 0 | 0 | 0 |
| Subsistence | E3600 | 100 | 100 | 100 | 100 | 100 | 100 |
| Subscriptions | E3710 | 5,500 | 8,500 | 8,500 | 8,500 | 9,100 | 8,500 |
| Supplies and Services | | 59,100 | 110,300 | 65,600 | 62,500 | 63,200 | 62,700 |
| Support Recharge from within Service | E6251 | 24,800 | 57,400 | 59,700 | 61,600 | 63,000 | 64,400 |
| Support Recharge from other Gen Fund | E6252 | 186,900 | 224,700 | 224,200 | 237,400 | 244,500 | 248,700 |
| Support Services | | 211,700 | 282,100 | 283,900 | 299,000 | 307,500 | 313,100 |
| Total Expenditure | | 630,000 | 753,200 | 769,900 | 796,300 | 801,600 | 819,900 |
| Recharges (Outside SLA System) | I8713 | 0 | (17,200) | 0 | 0 | 0 | 0 |
| Recharge Income from within Service | I8751 | (85,900) | (227,500) | (238,000) | (246,300) | (247,900) | (254,600) |
| Recharge Income from other Gen Fund | I8752 | (499,400) | (464,200) | (485,700) | (502,400) | (505,800) | (519,600) |
| Recharge Income - Housing Rev A/C | I8753 | (44,100) | (40,300) | (42,200) | (43,600) | (43,900) | (45,100) |
| Income - General | I8900 | (600) | (4,000) | (4,000) | (4,000) | (4,000) | (600) |
| Income | | (630,000) | (753,200) | (769,900) | (796,300) | (801,600) | (819,900) |
| Total Income | | (630,000) | (753,200) | (769,900) | (796,300) | (801,600) | (819,900) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Office of the Chief Executive | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: VCFS Support | | | | | | |

Victim Support Scheme: B4022

| | | | | | | | |
|-----------------------|-------|-------|-------|-------|---|---|---|
| Grants | E3700 | 5,400 | 5,400 | 5,500 | 0 | 0 | 0 |
| Supplies and Services | | 5,400 | 5,400 | 5,500 | 0 | 0 | 0 |
| Total Expenditure | | 5,400 | 5,400 | 5,500 | 0 | 0 | 0 |
| Cost Centre Total | | 5,400 | 5,400 | 5,500 | 0 | 0 | 0 |

Unallocated VCFS Grants: B4021

| | | | | | | | |
|-----------------------|-------|---|---|---|---------|---------|---------|
| Grants | E3700 | 0 | 0 | 0 | 270,100 | 275,700 | 281,400 |
| Supplies and Services | | 0 | 0 | 0 | 270,100 | 275,700 | 281,400 |
| Total Expenditure | | 0 | 0 | 0 | 270,100 | 275,700 | 281,400 |
| Cost Centre Total | | 0 | 0 | 0 | 270,100 | 275,700 | 281,400 |

Small Grants: B4020

| | | | | | | | |
|-----------------------|-------|--------|--------|--------|---|---|---|
| Grants | E3700 | 12,600 | 12,700 | 13,000 | 0 | 0 | 0 |
| Supplies and Services | | 12,600 | 12,700 | 13,000 | 0 | 0 | 0 |
| Total Expenditure | | 12,600 | 12,700 | 13,000 | 0 | 0 | 0 |
| Cost Centre Total | | 12,600 | 12,700 | 13,000 | 0 | 0 | 0 |

Lancaster District Samaritans: B4012

| | | | | | | | |
|-----------------------|-------|-------|-------|-------|---|---|---|
| Grants | E3700 | 2,000 | 2,000 | 2,100 | 0 | 0 | 0 |
| Supplies and Services | | 2,000 | 2,000 | 2,100 | 0 | 0 | 0 |
| Total Expenditure | | 2,000 | 2,000 | 2,100 | 0 | 0 | 0 |
| Cost Centre Total | | 2,000 | 2,000 | 2,100 | 0 | 0 | 0 |

Council for Voluntary Service Grant: B4007

| | | | | | | | |
|-----------------------|-------|--------|--------|--------|---|---|---|
| Grants | E3700 | 38,000 | 38,000 | 39,000 | 0 | 0 | 0 |
| Supplies and Services | | 38,000 | 38,000 | 39,000 | 0 | 0 | 0 |
| Total Expenditure | | 38,000 | 38,000 | 39,000 | 0 | 0 | 0 |
| Cost Centre Total | | 38,000 | 38,000 | 39,000 | 0 | 0 | 0 |

Corporate & Partnerships Initiatives: B4003

| | | | | | | | |
|---------------------------------|-------|-------|-------|-------|-------|-------|-------|
| Performance Improvement Support | E3315 | 5,500 | 5,500 | 5,600 | 5,800 | 5,900 | 6,000 |
| Supplies and Services | | 5,500 | 5,500 | 5,600 | 5,800 | 5,900 | 6,000 |
| Total Expenditure | | 5,500 | 5,500 | 5,600 | 5,800 | 5,900 | 6,000 |
| Cost Centre Total | | 5,500 | 5,500 | 5,600 | 5,800 | 5,900 | 6,000 |

| Office of the Chief Executive | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: VCFS Support | | | | | | |

Community Advice Network: B4008

| | | | | | | | |
|--------------------------|--------------|---------------|---------------|---------------|----------|----------|----------|
| Grants | <i>E3700</i> | 15,000 | 15,000 | 15,400 | 0 | 0 | 0 |
| Supplies and Services | | 15,000 | 15,000 | 15,400 | 0 | 0 | 0 |
| Total Expenditure | | 15,000 | 15,000 | 15,400 | 0 | 0 | 0 |
| Cost Centre Total | | 15,000 | 15,000 | 15,400 | 0 | 0 | 0 |

Citizens Advice: B4014

| | | | | | | | |
|--------------------------|--------------|----------------|----------------|----------------|----------|----------|----------|
| Grants | <i>E3700</i> | 177,000 | 177,000 | 181,600 | 0 | 0 | 0 |
| Supplies and Services | | 177,000 | 177,000 | 181,600 | 0 | 0 | 0 |
| Total Expenditure | | 177,000 | 177,000 | 181,600 | 0 | 0 | 0 |
| Cost Centre Total | | 177,000 | 177,000 | 181,600 | 0 | 0 | 0 |

Age Concern, Lancs: B4011

| | | | | | | | |
|--------------------------|--------------|--------------|--------------|--------------|----------|----------|----------|
| Grants | <i>E3700</i> | 7,400 | 7,400 | 7,600 | 0 | 0 | 0 |
| Supplies and Services | | 7,400 | 7,400 | 7,600 | 0 | 0 | 0 |
| Total Expenditure | | 7,400 | 7,400 | 7,600 | 0 | 0 | 0 |
| Cost Centre Total | | 7,400 | 7,400 | 7,600 | 0 | 0 | 0 |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Service Support | | | | | | | |
| Environmental Services - M & A: C1000 | | | | | | | |
| Salaries - Basic | E0100 | 448,800 | 376,800 | 357,600 | 369,700 | 379,000 | 386,600 |
| Salaries - National Insurance | E0160 | 41,500 | 36,900 | 34,700 | 36,300 | 37,600 | 38,700 |
| Salaries - Superannuation | E0170 | 54,300 | 52,400 | 45,800 | 47,100 | 58,800 | 59,900 |
| Provision For Staff Turnover | E0199 | (20,200) | 0 | (20,500) | (20,800) | (21,100) | (21,400) |
| Service Training Budget | E0910 | 500 | 500 | 500 | 500 | 500 | 500 |
| Employee Related Insurances | E0960 | 7,000 | 7,700 | 8,500 | 9,200 | 10,000 | 10,800 |
| Retirement Gifts | E0991 | 0 | 300 | 0 | 0 | 0 | 0 |
| Employees | | 531,900 | 474,600 | 426,600 | 442,000 | 464,800 | 475,100 |
| Repair & Mtce Of Vehicles | E2010 | 500 | 700 | 700 | 700 | 700 | 800 |
| Petrol & Derv | E2020 | 800 | 1,200 | 1,300 | 1,300 | 1,400 | 1,400 |
| Vehicle Licences | E2025 | 500 | 500 | 500 | 500 | 500 | 500 |
| Tpt & Plant - Casual Hire | E2210 | 500 | 500 | 500 | 500 | 500 | 500 |
| Use Of Public Tpt - Officers | E2300 | 200 | 0 | 0 | 0 | 0 | 0 |
| Car Allowances - Officers | E2400 | 2,000 | 800 | 800 | 800 | 900 | 900 |
| Transport Related Insurance | E2500 | 1,400 | 1,300 | 1,400 | 1,600 | 1,700 | 1,800 |
| Transport Related Exp | | 5,900 | 5,000 | 5,200 | 5,400 | 5,700 | 5,900 |
| Office Equipment | E3000 | 4,200 | 4,200 | 3,300 | 3,400 | 3,400 | 3,500 |
| Printing & Stationery | E3300 | 6,300 | 5,000 | 5,100 | 5,200 | 5,400 | 5,500 |
| Printing (Internal) | E3332 | 700 | 700 | 700 | 700 | 700 | 700 |
| Telephones (Internal) | E3333 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| Photocopying (Internal) | E3334 | 3,000 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| Postage (Internal) | E3336 | 7,500 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| Services - General | E3400 | 1,900 | 1,900 | 1,900 | 2,000 | 2,000 | 2,100 |
| Services - Consultants | E3420 | 0 | 0 | 50,000 | 0 | 0 | 0 |
| Telephones | E3510 | 100 | 0 | 0 | 0 | 0 | 0 |
| Mobile Telephones | E3514 | 2,500 | 2,000 | 1,700 | 1,700 | 1,700 | 1,700 |
| Software - Anite Task | E3563 | 9,200 | 8,900 | 9,100 | 9,300 | 9,500 | 9,700 |
| Software Miscellaneous | E3592 | 1,800 | 4,100 | 2,500 | 2,500 | 2,600 | 2,600 |
| Waste Manager Maintenance | E3599 | 2,600 | 2,600 | 2,700 | 2,700 | 2,800 | 2,800 |
| Conferences & Seminars | E3610 | 200 | 200 | 200 | 200 | 200 | 200 |
| Subscriptions | E3710 | 8,300 | 8,300 | 8,500 | 8,700 | 8,900 | 9,100 |
| Miscellaneous Insurances | E3900 | 3,000 | 2,700 | 3,000 | 3,200 | 3,500 | 3,800 |
| Approved Revenue Savings | E3999 | (5,200) | 0 | (78,600) | (77,600) | (74,700) | (74,300) |
| Supplies and Services | | 49,600 | 54,600 | 24,100 | (24,000) | (20,000) | (18,600) |
| Support Recharge from other Gen Fund | E6252 | 385,400 | 389,600 | 436,200 | 414,000 | 416,800 | 426,100 |
| Support Services | | 385,400 | 389,600 | 436,200 | 414,000 | 416,800 | 426,100 |
| Capital Charges (Notional) | E7900 | 3,000 | 800 | 800 | 2,800 | 2,000 | 2,000 |
| Capital Charges | | 3,000 | 800 | 800 | 2,800 | 2,000 | 2,000 |
| Total Expenditure | | 975,800 | 924,600 | 892,900 | 840,200 | 869,300 | 890,500 |
| Training Course Fees | I8583 | 0 | 0 | (6,200) | (12,600) | (12,800) | (13,100) |
| Recharge Income from within Service | I8751 | (975,800) | (924,600) | (886,700) | (827,600) | (856,500) | (877,400) |
| Income | | (975,800) | (924,600) | (892,900) | (840,200) | (869,300) | (890,500) |
| Total Income | | (975,800) | (924,600) | (892,900) | (840,200) | (869,300) | (890,500) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Service Support | | | | | | | |
| White Lund Depot: C2000 | | | | | | | |
| Salaries - Basic | E0100 | 104,100 | 89,500 | 107,200 | 113,400 | 115,600 | 118,000 |
| Salaries - National Insurance | E0160 | 8,700 | 7,900 | 9,100 | 10,000 | 10,300 | 10,600 |
| Salaries - Superannuation | E0170 | 11,200 | 10,600 | 10,800 | 11,300 | 14,200 | 14,400 |
| Service Training Budget | E0910 | 0 | 2,000 | 6,000 | 0 | 0 | 0 |
| Employee Related Insurances | E0960 | 4,000 | 3,800 | 4,200 | 4,600 | 4,900 | 5,300 |
| Employees | | 128,000 | 113,800 | 137,300 | 139,300 | 145,000 | 148,300 |
| Repair & Mtce Of Vehicles | E2010 | 3,700 | 6,500 | 1,000 | 1,000 | 2,100 | 2,200 |
| Petrol & Derv | E2020 | 2,400 | 2,100 | 2,200 | 2,300 | 2,400 | 2,500 |
| Vehicle Licences | E2025 | 200 | 200 | 200 | 200 | 200 | 200 |
| Tpt & Plant Operating Leases | E2220 | 0 | 2,700 | 0 | 0 | 0 | 0 |
| Transport Related Insurance | E2500 | 800 | 600 | 700 | 700 | 800 | 800 |
| Transport Related Exp | | 7,100 | 12,100 | 4,100 | 4,200 | 5,500 | 5,700 |
| R & M - Buildings | E1001 | 3,300 | 12,000 | 9,800 | 10,100 | 10,300 | 10,500 |
| Contract Maintenance | E1006 | 0 | 5,500 | 5,600 | 5,800 | 5,900 | 6,000 |
| R & M - Buildings (Within Service) | E1017 | 17,900 | 3,000 | 3,100 | 3,100 | 3,200 | 3,300 |
| Routine Maintenance | E1050 | 0 | 5,000 | 4,100 | 4,200 | 4,400 | 4,500 |
| Other Fixed Plant | E1190 | 2,300 | 5,300 | 2,400 | 2,400 | 2,500 | 2,500 |
| Electricity | E1220 | 19,100 | 18,100 | 18,100 | 18,100 | 19,900 | 21,600 |
| Gas | E1230 | 9,800 | 0 | 8,300 | 8,300 | 9,100 | 9,800 |
| Rates | E1310 | 53,200 | 51,100 | 51,600 | 53,400 | 54,700 | 56,100 |
| Water Services | E1400 | 23,800 | 20,700 | 21,300 | 21,700 | 22,300 | 22,800 |
| Building Cleaning Recharge | E1695 | 15,200 | 13,500 | 15,100 | 17,500 | 19,000 | 19,700 |
| Premises Related Insurance | E1800 | 6,300 | 6,000 | 6,600 | 7,200 | 7,800 | 8,400 |
| Premises Related Exp | | 150,900 | 140,200 | 146,000 | 151,800 | 159,100 | 165,200 |
| Materials - General | E3030 | 3,800 | 3,800 | 3,900 | 4,000 | 4,100 | 4,100 |
| First Aid Equipment | E3091 | 500 | 500 | 500 | 500 | 500 | 500 |
| Clothing & Uniforms | E3200 | 400 | 400 | 400 | 400 | 400 | 400 |
| Services - Waste Disposal | E3405 | 13,900 | 13,900 | 14,300 | 14,600 | 14,900 | 15,200 |
| Security Services | E3460 | 80,800 | 80,800 | 65,900 | 59,700 | 60,500 | 62,200 |
| Miscellaneous Licences | E3961 | 7,300 | 7,100 | 7,300 | 7,400 | 7,600 | 7,800 |
| Supplies and Services | | 106,700 | 106,500 | 92,300 | 86,600 | 88,000 | 90,200 |
| Support Recharge from within Service | E6251 | 12,700 | 12,000 | 11,500 | 10,800 | 11,100 | 11,400 |
| Support Recharge from other Gen Fund | E6252 | 23,500 | 26,600 | 25,200 | 26,400 | 27,300 | 27,500 |
| Support Services | | 36,200 | 38,600 | 36,700 | 37,200 | 38,400 | 38,900 |
| Capital Charges (Notional) | E7900 | 13,700 | 7,600 | 13,800 | 13,800 | 13,800 | 13,800 |
| Capital Charges | | 13,700 | 7,600 | 13,800 | 13,800 | 13,800 | 13,800 |
| Total Expenditure | | 442,600 | 418,800 | 430,200 | 432,900 | 449,800 | 462,100 |
| Sales - Goods Resold | I8102 | (4,900) | (4,900) | (5,000) | (5,100) | (5,200) | (5,400) |
| Rents - General | I8150 | (13,800) | (13,800) | (13,800) | (13,800) | (13,800) | (13,800) |
| Feed In Tariff Credits | I8169 | (18,000) | (17,100) | (17,100) | (17,100) | (18,800) | (20,400) |
| Recharges To Other Accounts | I8700 | (279,600) | (256,700) | (264,700) | (264,500) | (276,900) | (284,600) |
| Stores Oncost | I8952 | (126,300) | (126,300) | (129,600) | (132,400) | (135,100) | (137,900) |
| Income | | (442,600) | (418,800) | (430,200) | (432,900) | (449,800) | (462,100) |
| Total Income | | (442,600) | (418,800) | (430,200) | (432,900) | (449,800) | (462,100) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Service Support | | | | | | | |
| Building Cleaning: C2070 | | | | | | | |
| Salaries - Basic | E0100 | 246,100 | 221,700 | 241,300 | 257,800 | 263,700 | 269,700 |
| Salaries - Overtime | E0110 | 14,300 | 14,300 | 14,500 | 14,700 | 15,000 | 15,200 |
| Salaries - National Insurance | E0160 | 5,100 | 2,200 | 4,600 | 4,900 | 5,100 | 5,300 |
| Salaries - Superannuation | E0170 | 20,800 | 19,200 | 19,400 | 19,900 | 25,600 | 26,200 |
| Service Training Budget | E0910 | 0 | 500 | 0 | 0 | 0 | 0 |
| Employee Related Insurances | E0960 | 9,500 | 9,700 | 10,700 | 11,600 | 12,600 | 13,600 |
| Employees | | 295,800 | 267,600 | 290,500 | 308,900 | 322,000 | 330,000 |
| Car Allowances - Officers | E2400 | 600 | 600 | 600 | 600 | 600 | 700 |
| Transport Related Exp | | 600 | 600 | 600 | 600 | 600 | 700 |
| Window Cleaning | E1610 | 6,900 | 0 | 0 | 0 | 0 | 0 |
| Premises Related Insurance | E1800 | 300 | 300 | 300 | 400 | 400 | 400 |
| Premises Related Exp | | 7,200 | 300 | 300 | 400 | 400 | 400 |
| Materials - General | E3030 | 9,200 | 9,200 | 9,400 | 9,600 | 9,800 | 10,000 |
| Plastic Refuse Sacks | E3032 | 400 | 400 | 400 | 400 | 400 | 400 |
| Equipment and Tools - General | E3090 | 2,000 | 1,500 | 2,100 | 2,100 | 2,100 | 2,200 |
| Clothing & Uniforms | E3200 | 200 | 200 | 200 | 200 | 200 | 200 |
| Mobile Telephones | E3514 | 100 | 100 | 100 | 100 | 100 | 100 |
| Approved Revenue Savings | E3999 | (10,000) | 0 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 1,900 | 11,400 | 12,200 | 12,400 | 12,600 | 12,900 |
| Support Recharge from within Service | E6251 | 13,900 | 13,200 | 12,700 | 11,800 | 12,200 | 12,500 |
| Support Recharge from other Gen Fund | E6252 | 31,000 | 32,000 | 31,900 | 33,100 | 34,100 | 34,800 |
| Support Services | | 44,900 | 45,200 | 44,600 | 44,900 | 46,300 | 47,300 |
| Total Expenditure | | 350,400 | 325,100 | 348,200 | 367,200 | 381,900 | 391,300 |
| Recharges To Other Accounts | I8700 | (346,600) | (321,300) | (344,400) | (363,400) | (378,100) | (387,500) |
| Building Cleaning Variations | I8723 | (3,800) | (3,800) | (3,800) | (3,800) | (3,800) | (3,800) |
| Income | | (350,400) | (325,100) | (348,200) | (367,200) | (381,900) | (391,300) |
| Total Income | | (350,400) | (325,100) | (348,200) | (367,200) | (381,900) | (391,300) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Public Realm | | | | | | | |
| Non-Resort Parks: B2505 | | | | | | | |
| R & M - Buildings (Within Service) | E1017 | 4,400 | 3,000 | 4,500 | 4,600 | 4,700 | 4,800 |
| Electricity | E1220 | 2,400 | 2,400 | 2,400 | 2,400 | 2,600 | 2,900 |
| Rates | E1310 | 1,600 | 1,700 | 1,800 | 1,800 | 1,900 | 1,900 |
| Water Services | E1400 | 3,100 | 1,000 | 1,000 | 1,100 | 1,100 | 1,100 |
| Premises Related Insurance | E1800 | 2,300 | 2,400 | 2,600 | 2,900 | 3,100 | 3,400 |
| Premises Related Exp | | 13,800 | 10,500 | 12,300 | 12,800 | 13,400 | 14,100 |
| Equipment and Tools - General | E3090 | 1,000 | 2,400 | 1,000 | 1,000 | 1,100 | 1,100 |
| Services - Water Analysts | E3415 | 1,400 | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 |
| Supplies and Services | | 2,400 | 3,800 | 2,400 | 2,500 | 2,600 | 2,600 |
| Support Recharge from other Gen Fund | E6252 | 11,200 | 10,900 | 11,300 | 11,700 | 11,900 | 12,200 |
| Support Services | | 11,200 | 10,900 | 11,300 | 11,700 | 11,900 | 12,200 |
| Capital Charges (Notional) | E7900 | 27,700 | 28,200 | 28,200 | 28,200 | 28,200 | 28,200 |
| Capital Charges | | 27,700 | 28,200 | 28,200 | 28,200 | 28,200 | 28,200 |
| Total Expenditure | | 55,100 | 53,400 | 54,200 | 55,200 | 56,100 | 57,100 |
| Rents - General | I8150 | (10,100) | (9,000) | (10,400) | (10,600) | (10,800) | (11,000) |
| Rents - Concessions | I8151 | (9,300) | (9,300) | (9,500) | (9,700) | (10,000) | (10,200) |
| Service Charges Recovered | I8579 | (1,700) | (1,700) | (1,700) | (1,800) | (1,800) | (1,900) |
| Administration Charges | I8582 | (1,500) | (1,500) | (1,500) | (1,600) | (1,600) | (1,600) |
| Miscellaneous Interest | I8610 | (2,800) | (2,800) | (2,800) | (2,800) | (2,900) | (2,900) |
| Income - General | I8900 | (200) | (200) | (200) | (200) | (200) | (200) |
| Bowling | I9537 | (2,400) | (2,000) | (2,100) | (2,100) | (2,100) | (2,200) |
| Receipts Non-Vatable | I9546 | (12,600) | (10,600) | (10,900) | (11,100) | (11,300) | (11,600) |
| Income | | (40,600) | (37,100) | (39,100) | (39,900) | (40,700) | (41,600) |
| Total Income | | (40,600) | (37,100) | (39,100) | (39,900) | (40,700) | (41,600) |
| Cost Centre Total | | 14,500 | 16,300 | 15,100 | 15,300 | 15,400 | 15,500 |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Public Realm | | | | | | | |
| Williamson Park | | | | | | | |
| Salaries - Basic | E0100 | 260,500 | 259,900 | 284,600 | 303,800 | 314,100 | 324,100 |
| Salaries - Overtime | E0110 | 3,000 | 3,200 | 3,000 | 3,000 | 3,000 | 3,100 |
| Salaries - Standby Payment | E0111 | 8,500 | 8,500 | 8,600 | 8,800 | 8,900 | 9,000 |
| Salaries - National Insurance | E0160 | 16,700 | 19,000 | 20,300 | 22,600 | 24,000 | 25,200 |
| Salaries - Superannuation | E0170 | 26,600 | 25,000 | 25,400 | 26,400 | 34,200 | 35,200 |
| Salaries - Other | E0190 | 71,000 | 73,900 | 74,300 | 75,200 | 76,400 | 77,700 |
| Service Training Budget | E0910 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| Employee Related Insurances | E0960 | 7,500 | 8,600 | 9,500 | 10,300 | 11,200 | 12,000 |
| Employees | | 394,900 | 399,200 | 426,800 | 451,200 | 472,900 | 487,400 |
| Repair & Mtce Of Vehicles | E2010 | 3,100 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Vehicle Licences | E2025 | 0 | 200 | 200 | 200 | 200 | 200 |
| Transport Related Insurance | E2500 | 1,400 | 600 | 700 | 700 | 800 | 800 |
| Transport Related Exp | | 4,500 | 1,800 | 1,900 | 1,900 | 2,100 | 2,100 |
| R & M - Buildings | E1001 | 6,900 | 0 | 0 | 0 | 0 | 0 |
| Contract Maintenance | E1006 | 24,800 | 0 | 0 | 0 | 0 | 0 |
| R & M - Buildings (Within Service) | E1017 | 26,900 | 39,300 | 40,300 | 41,100 | 42,000 | 43,000 |
| Grounds Maintenance - Other | E1070 | 7,100 | 7,100 | 7,300 | 7,400 | 7,600 | 7,800 |
| Forestry Commission Works | E1073 | 0 | 1,900 | 0 | 0 | 0 | 0 |
| Fuel Oil | E1200 | 700 | 500 | 500 | 600 | 600 | 600 |
| Electricity | E1220 | 21,100 | 21,100 | 21,100 | 21,100 | 23,200 | 25,100 |
| Gas | E1230 | 22,200 | 17,200 | 14,700 | 14,700 | 16,800 | 18,700 |
| Rates | E1310 | 1,900 | 1,900 | 2,000 | 2,000 | 2,100 | 2,100 |
| Water Services | E1400 | 48,800 | 40,800 | 41,900 | 42,800 | 43,900 | 44,900 |
| Cleaning Materials | E1600 | 3,800 | 4,200 | 4,300 | 4,400 | 4,500 | 4,600 |
| Premises Related Insurance | E1800 | 6,800 | 6,600 | 7,300 | 7,900 | 8,600 | 9,200 |
| Premises Related Exp | | 171,000 | 140,600 | 139,400 | 142,000 | 149,300 | 156,000 |
| Materials - General | E3030 | 12,300 | 15,700 | 13,200 | 13,400 | 13,700 | 13,900 |
| Materials For Resale | E3031 | 143,900 | 143,800 | 149,700 | 152,900 | 156,200 | 159,300 |
| Equipment and Tools - General | E3090 | 26,200 | 26,600 | 27,200 | 27,800 | 28,400 | 29,200 |
| Equipment Funded by Reserves | E3094 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| Clothing & Uniforms | E3200 | 4,200 | 4,200 | 4,300 | 4,300 | 4,600 | 4,600 |
| Printing & Stationery | E3300 | 2,400 | 2,400 | 2,400 | 2,500 | 2,500 | 2,600 |
| Photocopying (Internal) | E3334 | 800 | 800 | 800 | 800 | 800 | 800 |
| Services - General | E3400 | 1,600 | 1,600 | 1,600 | 1,700 | 1,700 | 1,700 |
| Services - Waste Disposal | E3405 | 6,100 | 6,100 | 6,300 | 6,400 | 6,500 | 6,700 |
| Services - Consultants | E3420 | 0 | 0 | 210,000 | 0 | 0 | 0 |
| Services - Vets | E3434 | 4,000 | 4,000 | 4,100 | 4,200 | 4,300 | 4,400 |
| Security Services | E3460 | 3,400 | 3,400 | 3,500 | 3,600 | 3,600 | 3,700 |
| Telephones | E3510 | 3,900 | 3,900 | 4,000 | 4,100 | 4,200 | 4,300 |
| Mobile Telephones | E3514 | 100 | 200 | 200 | 200 | 200 | 200 |
| Radio Equipment | E3531 | 1,400 | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 |
| Computer Equipment | E3540 | 900 | 900 | 900 | 900 | 1,000 | 1,000 |
| Exhibitions & Events | E3611 | 9,900 | 9,000 | 9,200 | 9,400 | 9,600 | 9,800 |
| Subscriptions | E3710 | 600 | 600 | 600 | 600 | 600 | 600 |
| Equipment Maintenance | E3956 | 1,500 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Miscellaneous Licences | E3961 | 900 | 900 | 900 | 900 | 1,000 | 1,000 |
| Supplies and Services | | 242,100 | 245,000 | 459,800 | 254,800 | 260,000 | 264,900 |
| Support Recharge from other Gen Fund | E6252 | 19,000 | 18,300 | 19,100 | 19,700 | 20,100 | 20,600 |
| Support Services | | 19,000 | 18,300 | 19,100 | 19,700 | 20,100 | 20,600 |
| Capital Charges (Notional) | E7900 | 800 | 2,500 | 2,500 | 4,200 | 4,200 | 4,200 |
| Capital Charges | | 800 | 2,500 | 2,500 | 4,200 | 4,200 | 4,200 |
| Contributions to Reserve | EA002 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| Appropriations | | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| Total Expenditure | | 850,300 | 825,400 | 1,067,500 | 891,800 | 926,600 | 953,200 |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Public Realm | | | | | | | |
| Williamson Park | | | | | | | |
| Donations | 18021 | (3,100) | (3,100) | (3,200) | (3,200) | (3,300) | (3,400) |
| Receipts From Other Bodies | 18023 | 0 | (1,900) | 0 | 0 | 0 | 0 |
| Sales - Publications & Data | 18100 | (200) | (200) | (200) | (200) | (200) | (200) |
| Sales - General | 18106 | (369,800) | (364,200) | (385,400) | (393,600) | (401,900) | (410,100) |
| Venue Hire | 18131 | (43,600) | (39,800) | (44,700) | (45,700) | (46,700) | (47,600) |
| Family Tickets | 18205 | (27,500) | (28,800) | (28,200) | (28,800) | (29,400) | (30,000) |
| Sale of Recycling Material | 18383 | (1,000) | (1,000) | (1,000) | (1,000) | (1,100) | (1,100) |
| Admission Fees | 18391 | (90,700) | (88,000) | (93,100) | (95,100) | (97,000) | (99,000) |
| Car Parking Fees | 18530 | (36,500) | (37,500) | (38,500) | (39,300) | (40,100) | (41,000) |
| Miscellaneous Interest | 18610 | (1,100) | (1,100) | (1,100) | (1,100) | (1,100) | (1,100) |
| Income - General | 18900 | (600) | (600) | (600) | (600) | (600) | (600) |
| Special Events | 19534 | (15,800) | (14,600) | (16,200) | (16,600) | (16,900) | (17,300) |
| Educational Usage | 19574 | (11,700) | (9,800) | (12,000) | (12,300) | (12,500) | (12,800) |
| Income | | (601,600) | (590,600) | (624,200) | (637,500) | (650,800) | (664,200) |
| Contributions from Reserve | 1A002 | (18,000) | (18,000) | (18,000) | (18,000) | (18,000) | (18,000) |
| Appropriations | | (18,000) | (18,000) | (18,000) | (18,000) | (18,000) | (18,000) |
| Total Income | | (619,600) | (608,600) | (642,200) | (655,500) | (668,800) | (682,200) |
| Cost Centre Total | | 230,700 | 216,800 | 425,300 | 236,300 | 257,800 | 271,000 |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Public Realm | | | | | | | |
| Resort Parks: B2508 | | | | | | | |
| Salaries - Basic | E0100 | 60,300 | 60,300 | 63,400 | 68,100 | 71,100 | 74,000 |
| Salaries - Overtime | E0110 | 700 | 700 | 700 | 700 | 700 | 700 |
| Salaries - National Insurance | E0160 | 5,000 | 4,700 | 5,500 | 6,100 | 6,500 | 6,900 |
| Salaries - Superannuation | E0170 | 8,500 | 8,000 | 8,100 | 8,400 | 11,100 | 11,600 |
| Employee Related Insurances | E0960 | 2,300 | 2,400 | 2,600 | 2,900 | 3,100 | 3,400 |
| Employees | | 76,800 | 76,100 | 80,300 | 86,200 | 92,500 | 96,600 |
| Repair & Mtce Of Vehicles | E2010 | 800 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Petrol & Derv | E2020 | 1,200 | 1,600 | 1,700 | 1,800 | 1,900 | 1,900 |
| Vehicle Licences | E2025 | 700 | 500 | 500 | 500 | 500 | 500 |
| Transport Related Insurance | E2500 | 1,400 | 1,300 | 1,400 | 1,600 | 1,700 | 1,800 |
| Transport Related Exp | | 4,100 | 4,900 | 5,100 | 5,500 | 5,700 | 5,800 |
| R & M - Buildings | E1001 | 600 | 0 | 0 | 0 | 0 | 0 |
| R & M - Buildings (Within Service) | E1017 | 3,300 | 3,300 | 3,400 | 3,500 | 3,500 | 3,600 |
| Water Services | E1400 | 100 | 100 | 100 | 100 | 100 | 100 |
| Premises Related Insurance | E1800 | 1,500 | 300 | 300 | 400 | 400 | 400 |
| Premises Related Exp | | 5,500 | 3,700 | 3,800 | 4,000 | 4,000 | 4,100 |
| Clothing & Uniforms | E3200 | 500 | 500 | 500 | 500 | 500 | 500 |
| Mobile Telephones | E3514 | 300 | 300 | 200 | 200 | 200 | 200 |
| Supplies and Services | | 800 | 800 | 700 | 700 | 700 | 700 |
| Support Recharge from other Gen Fund | E6252 | 11,900 | 11,500 | 11,900 | 12,300 | 12,600 | 12,900 |
| Support Services | | 11,900 | 11,500 | 11,900 | 12,300 | 12,600 | 12,900 |
| Capital Charges (Notional) | E7900 | 115,200 | 115,200 | 115,200 | 115,200 | 115,200 | 115,200 |
| Capital Charges | | 115,200 | 115,200 | 115,200 | 115,200 | 115,200 | 115,200 |
| Total Expenditure | | 214,300 | 212,200 | 217,000 | 223,900 | 230,700 | 235,300 |
| Rents - General | I8150 | (3,200) | (3,200) | (3,300) | (3,400) | (3,400) | (3,500) |
| Rents - Concessions | I8151 | (4,000) | (4,000) | (4,100) | (4,200) | (4,300) | (4,400) |
| Service Charges Recovered | I8579 | (100) | (100) | (100) | (100) | (100) | (100) |
| Income | | (7,300) | (7,300) | (7,500) | (7,700) | (7,800) | (8,000) |
| Total Income | | (7,300) | (7,300) | (7,500) | (7,700) | (7,800) | (8,000) |
| Cost Centre Total | | 207,000 | 204,900 | 209,500 | 216,200 | 222,900 | 227,300 |

| Environmental Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Public Realm

Happy Mount Park: B2516

| | | | | | | | |
|------------------------------------|-------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Salaries - Basic | E0100 | 33,700 | 28,700 | 34,000 | 37,200 | 38,800 | 40,300 |
| Salaries - Overtime | E0110 | 600 | 900 | 600 | 600 | 600 | 600 |
| Salaries - National Insurance | E0160 | 500 | 500 | 600 | 1,100 | 1,300 | 1,500 |
| Salaries - Superannuation | E0170 | 1,600 | 1,500 | 1,500 | 1,600 | 2,100 | 2,200 |
| Employee Related Insurances | E0960 | 800 | 1,300 | 1,400 | 1,600 | 1,700 | 1,800 |
| C. R. B. Costs | E0995 | 100 | 100 | 100 | 100 | 100 | 100 |
| Employees | | 37,300 | 33,000 | 38,200 | 42,200 | 44,600 | 46,500 |
| Contract Maintenance | E1006 | 5,300 | 0 | 0 | 0 | 0 | 0 |
| R & M - Buildings (Within Service) | E1017 | 1,100 | 1,100 | 1,100 | 1,200 | 1,200 | 1,200 |
| Electricity | E1220 | 2,400 | 2,400 | 2,400 | 2,400 | 2,600 | 2,900 |
| Water Services | E1400 | 11,100 | 11,100 | 11,400 | 11,700 | 11,900 | 12,200 |
| Premises Related Insurance | E1800 | 0 | 1,100 | 1,200 | 1,300 | 1,400 | 1,500 |
| Premises Related Exp | | 19,900 | 15,700 | 16,100 | 16,600 | 17,100 | 17,800 |
| Chemicals | E3020 | 700 | 700 | 700 | 700 | 700 | 800 |
| Equipment and Tools - General | E3090 | 2,200 | 2,200 | 2,300 | 2,300 | 2,400 | 2,400 |
| Equipment Funded by Reserves | E3094 | 1,000 | 7,600 | 10,400 | 0 | 4,200 | 4,200 |
| Clothing & Uniforms | E3200 | 200 | 200 | 200 | 200 | 200 | 200 |
| Miscellaneous Expenditure | E3990 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 |
| Supplies and Services | | 7,700 | 14,300 | 17,200 | 6,800 | 11,100 | 11,200 |
| Capital Charges (Notional) | E7900 | 4,300 | 0 | 600 | 10,900 | 10,900 | 10,900 |
| Capital Charges | | 4,300 | 0 | 600 | 10,900 | 10,900 | 10,900 |
| Total Expenditure | | 69,200 | 63,000 | 72,100 | 76,500 | 83,700 | 86,400 |
| Rents - General | I8150 | (22,700) | (29,600) | (23,300) | (23,800) | (24,300) | (24,800) |
| Rents - Concessions | I8151 | (3,600) | (3,600) | (3,700) | (3,800) | (3,900) | (3,900) |
| General Fees & Charges | I8570 | (61,200) | (26,600) | (62,800) | (64,100) | (65,500) | (66,800) |
| Service Charges Recovered | I8579 | (500) | (500) | (500) | (500) | (500) | (500) |
| Bowling | I9537 | (400) | (400) | (400) | (400) | (400) | (400) |
| Tennis | I9538 | (400) | (400) | (400) | (400) | (400) | (400) |
| Income | | (88,800) | (61,100) | (91,100) | (93,000) | (95,000) | (96,800) |
| Total Income | | (88,800) | (61,100) | (91,100) | (93,000) | (95,000) | (96,800) |
| Cost Centre Total | | (19,600) | 1,900 | (19,000) | (16,500) | (11,300) | (10,400) |

Promenade Management: B2702

| | | | | | | | |
|-------------------------------|-------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Salaries - Basic | E0100 | 7,200 | 3,400 | 7,400 | 8,100 | 8,400 | 8,700 |
| Salaries - National Insurance | E0160 | 200 | 0 | 200 | 300 | 400 | 400 |
| Employee Related Insurances | E0960 | 200 | 300 | 300 | 400 | 400 | 400 |
| Employees | | 7,600 | 3,700 | 7,900 | 8,800 | 9,200 | 9,500 |
| Electricity | E1220 | 600 | 600 | 600 | 600 | 700 | 700 |
| Rates | E1310 | 600 | 700 | 700 | 700 | 800 | 800 |
| Street Cleansing Recharge | E1692 | 45,100 | 45,100 | 45,100 | 45,100 | 45,100 | 45,100 |
| Premises Related Insurance | E1800 | 2,200 | 2,100 | 2,300 | 2,500 | 2,700 | 2,900 |
| Premises Related Exp | | 48,500 | 48,500 | 48,700 | 48,900 | 49,300 | 49,500 |
| Equipment and Tools - General | E3090 | 4,100 | 4,100 | 4,200 | 4,300 | 4,400 | 4,500 |
| Telephones (Internal) | E3333 | 300 | 300 | 300 | 300 | 300 | 300 |
| Promenade Passes | E3353 | 300 | 300 | 300 | 300 | 300 | 300 |
| Supplies and Services | | 4,700 | 4,700 | 4,800 | 4,900 | 5,000 | 5,100 |
| Total Expenditure | | 60,800 | 56,900 | 61,400 | 62,600 | 63,500 | 64,100 |
| Sales - Promenade Passes | I8111 | (1,000) | (1,000) | (1,000) | (1,000) | (1,100) | (1,100) |
| Rents - General | I8150 | (15,500) | (15,500) | (15,900) | (16,200) | (16,600) | (16,900) |
| Rents - Concessions | I8151 | (29,300) | (29,300) | (30,100) | (30,700) | (31,400) | (32,000) |
| Service Charges Recovered | I8579 | (1,500) | (1,500) | (1,500) | (1,600) | (1,600) | (1,600) |
| Income | | (47,300) | (47,300) | (48,500) | (49,500) | (50,700) | (51,600) |
| Total Income | | (47,300) | (47,300) | (48,500) | (49,500) | (50,700) | (51,600) |
| Cost Centre Total | | 13,500 | 9,600 | 12,900 | 13,100 | 12,800 | 12,500 |

| Environmental Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Public Realm

HMP Water Feature Reserve: B6001

| | | | | | | | |
|----------------------------|-------|---------|---------|----------|-------|---------|---------|
| Contributions to Reserve | EA002 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Appropriations | | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Total Expenditure | | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Contributions from Reserve | IA002 | (1,000) | (7,600) | (10,400) | 0 | (4,200) | (4,200) |
| Appropriations | | (1,000) | (7,600) | (10,400) | 0 | (4,200) | (4,200) |
| Total Income | | (1,000) | (7,600) | (10,400) | 0 | (4,200) | (4,200) |
| Cost Centre Total | | 3,000 | (3,600) | (6,400) | 4,000 | (200) | (200) |

Grounds Maintenance: C2010

| | | | | | | | |
|--------------------------------------|-------|-------------|-------------|-------------|-------------|-------------|-------------|
| Salaries - Basic | E0100 | 805,900 | 771,100 | 834,300 | 869,200 | 889,900 | 909,300 |
| Salaries - Overtime | E0110 | 12,700 | 13,700 | 12,900 | 13,100 | 13,300 | 13,500 |
| Salaries - Standby Payment | E0111 | 2,800 | 2,800 | 2,800 | 2,900 | 2,900 | 3,000 |
| Salaries - National Insurance | E0160 | 69,900 | 66,300 | 74,300 | 79,100 | 81,900 | 84,600 |
| Salaries - Superannuation | E0170 | 74,300 | 71,100 | 72,000 | 74,000 | 92,100 | 94,000 |
| Provision For Staff Turnover | E0199 | (25,000) | 0 | (25,400) | (25,800) | (26,200) | (26,500) |
| Service Training Budget | E0910 | 4,700 | 4,700 | 4,800 | 4,900 | 5,000 | 5,100 |
| Employee Related Insurances | E0960 | 31,100 | 31,800 | 35,000 | 38,200 | 41,300 | 44,500 |
| Employees | | 976,400 | 961,500 | 1,010,700 | 1,055,600 | 1,100,200 | 1,127,500 |
| Repair & Mtce Of Vehicles | E2010 | 74,700 | 77,800 | 79,800 | 81,500 | 83,200 | 85,000 |
| Petrol & Derv | E2020 | 45,400 | 46,500 | 47,900 | 50,700 | 53,400 | 55,000 |
| Vehicle Licences | E2025 | 3,400 | 2,200 | 2,300 | 2,300 | 2,400 | 2,400 |
| Tpt & Plant - Casual Hire | E2210 | 34,200 | 33,200 | 29,400 | 30,000 | 30,700 | 31,300 |
| Car Allowances - Officers | E2400 | 400 | 200 | 200 | 200 | 200 | 200 |
| Transport Related Insurance | E2500 | 23,300 | 21,700 | 23,900 | 26,000 | 28,200 | 30,400 |
| Transport Related Exp | | 181,400 | 181,600 | 183,500 | 190,700 | 198,100 | 204,300 |
| Depot Expenses | E1710 | 71,300 | 67,900 | 62,100 | 61,700 | 63,600 | 65,000 |
| Premises Related Exp | | 71,300 | 67,900 | 62,100 | 61,700 | 63,600 | 65,000 |
| Materials - General | E3030 | 37,200 | 37,200 | 38,200 | 39,000 | 39,800 | 40,600 |
| Plastic Refuse Sacks | E3032 | 2,300 | 2,300 | 2,400 | 2,400 | 2,500 | 2,500 |
| Equipment and Tools - General | E3090 | 117,500 | 90,000 | 92,300 | 94,300 | 96,300 | 98,300 |
| Grounds Maintenance Equipment | E3096 | 0 | 27,500 | 28,200 | 28,800 | 29,400 | 30,000 |
| Clothing & Uniforms | E3200 | 13,700 | 12,700 | 13,000 | 13,300 | 13,600 | 13,900 |
| Services - Waste Disposal | E3405 | 21,100 | 21,100 | 21,600 | 22,100 | 22,600 | 23,000 |
| Services - Transport (Ctrack) | E3409 | 3,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Services - Medical Fees | E3422 | 200 | 200 | 200 | 200 | 200 | 200 |
| Contracted Services | E3470 | 8,500 | 40,000 | 8,700 | 8,900 | 9,100 | 9,300 |
| Mobile Telephones | E3514 | 2,000 | 2,000 | 1,700 | 1,700 | 1,700 | 1,700 |
| Supplies and Services | | 205,500 | 234,000 | 207,300 | 211,700 | 216,200 | 220,500 |
| Support Recharge from within Service | E6251 | 94,900 | 89,900 | 86,300 | 80,500 | 83,300 | 85,400 |
| Support Recharge from other Gen Fund | E6252 | 124,800 | 128,900 | 128,400 | 132,800 | 137,000 | 139,500 |
| Support Services | | 219,700 | 218,800 | 214,700 | 213,300 | 220,300 | 224,900 |
| Capital Charges (Notional) | E7900 | 96,700 | 95,000 | 91,500 | 102,100 | 100,300 | 110,800 |
| Capital Charges | | 96,700 | 95,000 | 91,500 | 102,100 | 100,300 | 110,800 |
| Total Expenditure | | 1,751,000 | 1,758,800 | 1,769,800 | 1,835,100 | 1,898,700 | 1,953,000 |
| Recharges To Other Accounts | I8700 | (1,680,300) | (1,688,100) | (1,697,700) | (1,761,600) | (1,823,700) | (1,876,500) |
| Recharges (Outside SLA System) | I8713 | (70,700) | (70,700) | (72,100) | (73,500) | (75,000) | (76,500) |
| Income | | (1,751,000) | (1,758,800) | (1,769,800) | (1,835,100) | (1,898,700) | (1,953,000) |
| Total Income | | (1,751,000) | (1,758,800) | (1,769,800) | (1,835,100) | (1,898,700) | (1,953,000) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Environmental Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Public Realm

Small Parks & Open Spaces GM: C2011

| | | | | | | | |
|--------------------------------------|-------|----------------|-----------------|----------------|----------------|----------------|----------------|
| R & M - General | E1041 | 0 | 10,800 | 0 | 0 | 0 | 0 |
| Contractual Grounds Maintenance | E1072 | 702,800 | 707,400 | 706,000 | 745,800 | 786,200 | 820,900 |
| Bedding Plants | E1077 | 56,900 | 56,900 | 56,900 | 56,900 | 56,900 | 56,900 |
| Rent | E1300 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 |
| Premises Related Exp | | 763,300 | 778,700 | 766,500 | 806,300 | 846,700 | 881,400 |
| Services - General | E3400 | 0 | 0 | 30,000 | 0 | 0 | 0 |
| Probation Service | E3463 | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 |
| Supplies and Services | | 24,000 | 24,000 | 54,000 | 24,000 | 24,000 | 24,000 |
| Support Recharge from within Service | E6251 | 103,000 | 97,600 | 93,600 | 87,400 | 90,400 | 92,600 |
| Support Services | | 103,000 | 97,600 | 93,600 | 87,400 | 90,400 | 92,600 |
| Total Expenditure | | 890,300 | 900,300 | 914,100 | 917,700 | 961,100 | 998,000 |
| Receipts From Other Bodies | I8023 | 0 | (10,800) | 0 | 0 | 0 | 0 |
| General Fees & Charges | I8570 | (400) | (400) | (400) | (400) | (400) | (400) |
| Income | | (400) | (11,200) | (400) | (400) | (400) | (400) |
| Total Income | | (400) | (11,200) | (400) | (400) | (400) | (400) |
| Cost Centre Total | | 889,900 | 889,100 | 913,700 | 917,300 | 960,700 | 997,600 |

Playgrounds: C2012

| | | | | | | | |
|---------------------------------|-------|----------------|-----------------|----------------|----------------|----------------|----------------|
| Playground Improvements | E1061 | 40,600 | 44,100 | 41,700 | 42,500 | 43,400 | 44,300 |
| Contractual Grounds Maintenance | E1072 | 81,500 | 82,400 | 81,500 | 84,400 | 86,600 | 87,500 |
| Rates | E1310 | 200 | 700 | 700 | 700 | 800 | 800 |
| Premises Related Exp | | 122,300 | 127,200 | 123,900 | 127,600 | 130,800 | 132,600 |
| Materials - General | E3030 | 35,300 | 35,300 | 36,200 | 37,000 | 37,800 | 38,500 |
| Supplies and Services | | 35,300 | 35,300 | 36,200 | 37,000 | 37,800 | 38,500 |
| Capital Charges (Notional) | E7900 | 85,900 | 85,100 | 85,700 | 85,700 | 54,900 | 51,400 |
| Capital Charges | | 85,900 | 85,100 | 85,700 | 85,700 | 54,900 | 51,400 |
| Total Expenditure | | 243,500 | 247,600 | 245,800 | 250,300 | 223,500 | 222,500 |
| Receipts From Other Bodies | I8023 | 0 | (10,100) | 0 | 0 | 0 | 0 |
| Income | | 0 | (10,100) | 0 | 0 | 0 | 0 |
| Total Income | | 0 | (10,100) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | 243,500 | 237,500 | 245,800 | 250,300 | 223,500 | 222,500 |

Highways Verge Maintenance: C2013

| | | | | | | | |
|---------------------------------|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Non-Contractual GM Recharge | E1075 | 175,000 | 185,000 | 193,800 | 197,700 | 201,700 | 190,400 |
| Premises Related Exp | | 175,000 | 185,000 | 193,800 | 197,700 | 201,700 | 190,400 |
| Materials - General | E3030 | 4,900 | 8,700 | 10,200 | 10,400 | 10,600 | 5,400 |
| Supplies and Services | | 4,900 | 8,700 | 10,200 | 10,400 | 10,600 | 5,400 |
| Total Expenditure | | 179,900 | 193,700 | 204,000 | 208,100 | 212,300 | 195,800 |
| Contribs From Other Local Auths | I8011 | (141,600) | (155,400) | (161,900) | (165,400) | (168,800) | (154,600) |
| Income | | (141,600) | (155,400) | (161,900) | (165,400) | (168,800) | (154,600) |
| Total Income | | (141,600) | (155,400) | (161,900) | (165,400) | (168,800) | (154,600) |
| Cost Centre Total | | 38,300 | 38,300 | 42,100 | 42,700 | 43,500 | 41,200 |

Grounds Maintenance - Internal Recharges: C2014

| | | | | | | | |
|------------------------------|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Non-Contractual GM Recharge | E1075 | 111,100 | 106,100 | 105,700 | 107,800 | 110,000 | 119,900 |
| Premises Related Exp | | 111,100 | 106,100 | 105,700 | 107,800 | 110,000 | 119,900 |
| Materials - General | E3030 | 20,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Supplies and Services | | 20,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Expenditure | | 131,100 | 116,100 | 115,700 | 117,800 | 120,000 | 129,900 |
| Recharges To Other Accounts | I8700 | (131,100) | (116,100) | (115,700) | (117,800) | (120,000) | (129,900) |
| Income | | (131,100) | (116,100) | (115,700) | (117,800) | (120,000) | (129,900) |
| Total Income | | (131,100) | (116,100) | (115,700) | (117,800) | (120,000) | (129,900) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Environmental Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Public Realm

Nurseries: C2015

| | | | | | | | |
|--------------------------------------|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Salaries - Basic | E0100 | 31,900 | 29,400 | 31,000 | 32,400 | 33,500 | 34,700 |
| Salaries - Overtime | E0110 | 500 | 500 | 500 | 500 | 500 | 500 |
| Salaries - National Insurance | E0160 | 2,400 | 2,300 | 2,600 | 2,700 | 2,900 | 3,000 |
| Salaries - Superannuation | E0170 | 2,900 | 2,700 | 2,800 | 2,900 | 3,700 | 3,800 |
| Employee Related Insurances | E0960 | 1,100 | 1,300 | 1,400 | 1,600 | 1,700 | 1,800 |
| Employees | | 38,800 | 36,200 | 38,300 | 40,100 | 42,300 | 43,800 |
| R & M - Buildings (Within Service) | E1017 | 800 | 2,000 | 2,100 | 2,100 | 2,100 | 2,200 |
| Electricity | E1220 | 3,100 | 2,700 | 2,700 | 2,700 | 3,000 | 3,200 |
| Gas | E1230 | 9,100 | 0 | 3,600 | 3,600 | 3,900 | 4,200 |
| Rates | E1310 | 4,700 | 4,400 | 4,500 | 4,700 | 4,800 | 4,900 |
| Water Services | E1400 | 5,500 | 5,500 | 5,600 | 5,800 | 5,900 | 6,100 |
| Premises Related Exp | | 23,200 | 14,600 | 18,500 | 18,900 | 19,700 | 20,600 |
| Materials - General | E3030 | 37,000 | 41,400 | 42,500 | 43,400 | 44,300 | 45,200 |
| Equipment and Tools - General | E3090 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Clothing & Uniforms | E3200 | 200 | 200 | 200 | 200 | 200 | 200 |
| Telephones (Internal) | E3333 | 100 | 100 | 100 | 100 | 100 | 100 |
| Security Services | E3460 | 5,200 | 5,200 | 5,300 | 5,400 | 5,600 | 5,700 |
| Contracted Services | E3470 | 15,300 | 16,300 | 16,700 | 17,100 | 17,400 | 17,800 |
| Supplies and Services | | 58,800 | 64,200 | 65,800 | 67,200 | 68,700 | 70,100 |
| Support Recharge from within Service | E6251 | 20,100 | 19,100 | 18,300 | 17,100 | 17,700 | 18,100 |
| Support Recharge from other Gen Fund | E6252 | 3,400 | 3,400 | 3,400 | 3,500 | 3,600 | 3,700 |
| Support Services | | 23,500 | 22,500 | 21,700 | 20,600 | 21,300 | 21,800 |
| Total Expenditure | | 144,300 | 137,500 | 144,300 | 146,800 | 152,000 | 156,300 |
| General Fees & Charges | I8570 | (45,900) | (51,300) | (52,600) | (53,800) | (54,900) | (56,000) |
| Recharges To Other Accounts | I8700 | (61,700) | (61,700) | (61,700) | (61,700) | (61,700) | (61,700) |
| Income | | (107,600) | (113,000) | (114,300) | (115,500) | (116,600) | (117,700) |
| Total Income | | (107,600) | (113,000) | (114,300) | (115,500) | (116,600) | (117,700) |
| Cost Centre Total | | 36,700 | 24,500 | 30,000 | 31,300 | 35,400 | 38,600 |

Allotments: C2016

| | | | | | | | |
|----------------------------|-------|--------------|--------------|--------------|--------------|--------------|--------------|
| Capital Charges (Notional) | E7900 | 7,300 | 7,300 | 7,300 | 7,300 | 7,300 | 7,300 |
| Capital Charges | | 7,300 | 7,300 | 7,300 | 7,300 | 7,300 | 7,300 |
| Total Expenditure | | 7,300 | 7,300 | 7,300 | 7,300 | 7,300 | 7,300 |
| Cost Centre Total | | 7,300 | 7,300 | 7,300 | 7,300 | 7,300 | 7,300 |

Cemeteries GM: C2017

| | | | | | | | |
|---------------------------------|-------|----------------|----------------|----------------|----------------|----------------|----------------|
| R & M Paths & Fences | E1071 | 20,200 | 10,200 | 20,700 | 21,200 | 21,600 | 22,100 |
| Contractual Grounds Maintenance | E1072 | 176,900 | 178,900 | 177,000 | 183,300 | 187,900 | 190,000 |
| Non-Contractual GM Recharge | E1075 | 13,400 | 13,400 | 13,700 | 14,000 | 14,300 | 14,600 |
| Bedding Plants | E1077 | 1,700 | 1,700 | 1,700 | 1,700 | 1,700 | 1,700 |
| Street Cleansing Recharge | E1692 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Premises Related Exp | | 222,200 | 214,200 | 223,100 | 230,200 | 235,500 | 238,400 |
| Total Expenditure | | 222,200 | 214,200 | 223,100 | 230,200 | 235,500 | 238,400 |
| Cost Centre Total | | 222,200 | 214,200 | 223,100 | 230,200 | 235,500 | 238,400 |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Public Realm | | | | | | | |
| Street Cleaning: C2020 | | | | | | | |
| Salaries - Basic | E0100 | 611,300 | 601,500 | 687,000 | 735,000 | 726,800 | 736,500 |
| Salaries - Overtime | E0110 | 41,000 | 41,000 | 26,800 | 27,200 | 27,600 | 28,100 |
| Salaries - Standby Payment | E0111 | 10,600 | 10,600 | 10,800 | 10,900 | 11,100 | 11,300 |
| Salaries - National Insurance | E0160 | 48,000 | 52,400 | 56,400 | 62,400 | 63,100 | 64,900 |
| Salaries - Superannuation | E0170 | 78,100 | 79,000 | 79,000 | 81,000 | 104,600 | 107,200 |
| Provision For Staff Turnover | E0199 | (25,000) | 0 | (25,400) | (25,800) | (26,200) | (26,500) |
| Service Training Budget | E0910 | 500 | 4,000 | 4,100 | 4,200 | 4,300 | 4,400 |
| Employee Related Insurances | E0960 | 23,300 | 24,100 | 26,500 | 28,900 | 31,300 | 33,700 |
| Retirement Gifts | E0991 | 0 | 800 | 0 | 0 | 0 | 0 |
| Employees | | 787,800 | 813,400 | 865,200 | 923,800 | 942,600 | 959,600 |
| Repair & Mtce Of Vehicles | E2010 | 114,500 | 113,300 | 116,000 | 118,600 | 121,100 | 123,600 |
| Petrol & Derv | E2020 | 93,300 | 97,100 | 102,100 | 108,000 | 112,000 | 115,400 |
| Vehicle Licences | E2025 | 4,500 | 5,000 | 5,100 | 5,200 | 5,400 | 5,500 |
| Tpt & Plant Contract Hire | E2200 | 0 | 0 | 3,000 | 3,000 | 0 | 0 |
| Transport Related Insurance | E2500 | 13,900 | 12,000 | 13,200 | 14,400 | 15,600 | 16,800 |
| Transport Related Exp | | 226,200 | 227,400 | 239,400 | 249,200 | 254,100 | 261,300 |
| R & M - Buildings | E1001 | 300 | 300 | 200 | 200 | 200 | 200 |
| Contract Maintenance | E1006 | 0 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| R & M - Buildings (Within Service) | E1017 | 700 | 700 | 700 | 700 | 700 | 800 |
| Routine Maintenance | E1050 | 0 | 200 | 200 | 200 | 200 | 200 |
| Electricity | E1220 | 1,200 | 1,200 | 1,200 | 1,200 | 1,300 | 1,400 |
| Rates | E1310 | 1,200 | 1,200 | 1,300 | 1,400 | 1,400 | 1,500 |
| Water Services | E1400 | 3,000 | 3,000 | 3,100 | 3,200 | 3,200 | 3,300 |
| Depot Expenses | E1710 | 43,500 | 38,500 | 42,500 | 41,400 | 44,400 | 46,200 |
| Premises Related Insurance | E1800 | 100 | 100 | 100 | 100 | 100 | 100 |
| Premises Related Exp | | 50,000 | 46,200 | 50,300 | 49,400 | 52,600 | 54,800 |
| Materials - General | E3030 | 31,500 | 11,500 | 11,800 | 12,100 | 12,300 | 12,600 |
| Plastic Refuse Sacks | E3032 | 14,300 | 14,300 | 14,700 | 15,000 | 15,300 | 15,600 |
| Equipment and Tools - General | E3090 | 0 | 30,000 | 20,500 | 21,000 | 21,400 | 21,800 |
| Clothing & Uniforms | E3200 | 8,200 | 8,200 | 8,900 | 8,600 | 8,800 | 9,000 |
| Services - Waste Disposal | E3405 | 14,600 | 14,600 | 15,000 | 15,300 | 15,600 | 15,900 |
| Services - Transport (Ctrack) | E3409 | 2,300 | 800 | 800 | 800 | 800 | 800 |
| Services - Medical Fees | E3422 | 200 | 200 | 200 | 200 | 200 | 200 |
| Contracted Services | E3470 | 0 | 5,000 | 0 | 0 | 0 | 0 |
| Mobile Telephones | E3514 | 2,000 | 500 | 400 | 400 | 400 | 400 |
| Supplies and Services | | 73,100 | 85,100 | 72,300 | 73,400 | 74,800 | 76,300 |
| CEC Recharge (Outside SLA System) | E6214 | 70,700 | 70,700 | 72,100 | 73,500 | 75,000 | 76,500 |
| Support Recharge from within Service | E6251 | 229,200 | 217,100 | 208,200 | 194,400 | 201,200 | 206,100 |
| Support Recharge from other Gen Fund | E6252 | 88,500 | 91,500 | 91,200 | 94,200 | 97,200 | 99,000 |
| Support Services | | 388,400 | 379,300 | 371,500 | 362,100 | 373,400 | 381,600 |
| Capital Charges (Notional) | E7900 | 245,300 | 231,200 | 203,000 | 254,900 | 234,000 | 321,300 |
| Capital Charges | | 245,300 | 231,200 | 203,000 | 254,900 | 234,000 | 321,300 |
| Total Expenditure | | 1,770,800 | 1,782,600 | 1,801,700 | 1,912,800 | 1,931,500 | 2,054,900 |
| Receipts From Other Bodies | I8023 | 0 | (17,200) | 0 | 0 | 0 | 0 |
| General Fees & Charges | I8570 | (30,300) | (30,300) | (31,100) | (31,800) | (32,400) | (33,100) |
| Fines | I8573 | (2,000) | (2,000) | (2,100) | (2,100) | (2,100) | (2,200) |
| Recharges To Other Accounts | I8700 | (118,500) | (118,500) | (118,500) | (118,500) | (118,500) | (118,500) |
| Income | | (150,800) | (168,000) | (151,700) | (152,400) | (153,000) | (153,800) |
| Total Income | | (150,800) | (168,000) | (151,700) | (152,400) | (153,000) | (153,800) |
| Cost Centre Total | | 1,620,000 | 1,614,600 | 1,650,000 | 1,760,400 | 1,778,500 | 1,901,100 |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|------------------------|--|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|------------------------|--|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Public Realm

Public Conveniences: C2022

| | | | | | | | |
|--------------------------------------|-------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| R & M - Buildings (Within Service) | E1017 | 500 | 500 | 500 | 500 | 500 | 500 |
| Electricity | E1220 | 14,200 | 8,300 | 8,300 | 8,300 | 9,100 | 9,900 |
| Rates | E1310 | 29,700 | 22,100 | 23,200 | 24,400 | 25,800 | 26,800 |
| Water Services | E1400 | 20,000 | 20,000 | 20,500 | 21,000 | 21,500 | 22,000 |
| Premises Related Insurance | E1800 | 600 | 600 | 700 | 700 | 800 | 800 |
| Premises Related Exp | | 65,000 | 51,500 | 53,200 | 54,900 | 57,700 | 60,000 |
| Recharge from Lancaster Marketgate | E3009 | 10,000 | 10,100 | 10,400 | 10,600 | 10,800 | 11,000 |
| Materials - General | E3030 | 500 | 500 | 500 | 500 | 500 | 500 |
| Services - General | E3400 | 91,000 | 91,000 | 93,400 | 95,400 | 97,400 | 99,400 |
| Parish Toilet Scheme | E3407 | 14,600 | 14,600 | 15,000 | 15,300 | 15,600 | 15,900 |
| Recharge from Lancaster Bus Station | E3439 | 17,100 | 17,100 | 17,100 | 17,100 | 17,100 | 17,100 |
| Supplies and Services | | 133,200 | 133,300 | 136,400 | 138,900 | 141,400 | 143,900 |
| Support Recharge from within Service | E6251 | 23,000 | 21,800 | 20,900 | 19,500 | 20,200 | 20,700 |
| Support Recharge from other Gen Fund | E6252 | 1,700 | 1,700 | 1,700 | 1,800 | 1,800 | 1,800 |
| Support Services | | 24,700 | 23,500 | 22,600 | 21,300 | 22,000 | 22,500 |
| Capital Charges (Notional) | E7900 | 49,900 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| Capital Charges | | 49,900 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| Total Expenditure | | 272,800 | 288,300 | 292,200 | 295,100 | 301,100 | 306,400 |
| General Fees & Charges | I8570 | (26,500) | (25,300) | (25,300) | (25,300) | (25,300) | (25,300) |
| Income | | (26,500) | (25,300) | (25,300) | (25,300) | (25,300) | (25,300) |
| Total Income | | (26,500) | (25,300) | (25,300) | (25,300) | (25,300) | (25,300) |
| Cost Centre Total | | 246,300 | 263,000 | 266,900 | 269,800 | 275,800 | 281,100 |

Other Highways Charges: C2060

| | | | | | | | |
|----------------------------|-------|---------------|---------------|---------------|---------------|---------------|---------------|
| Capital Charges (Notional) | E7900 | 11,800 | 11,800 | 11,800 | 11,800 | 11,800 | 11,800 |
| Capital Charges | | 11,800 | 11,800 | 11,800 | 11,800 | 11,800 | 11,800 |
| Total Expenditure | | 11,800 | 11,800 | 11,800 | 11,800 | 11,800 | 11,800 |
| Cost Centre Total | | 11,800 | 11,800 | 11,800 | 11,800 | 11,800 | 11,800 |

Pedestrianisation: C2061

| | | | | | | | |
|-----------------------------|-------|---------------|---------------|---------------|---------------|---------------|---------------|
| R & M - General | E1041 | 4,400 | 13,200 | 4,500 | 4,600 | 4,700 | 4,800 |
| Premises Related Exp | | 4,400 | 13,200 | 4,500 | 4,600 | 4,700 | 4,800 |
| Capital Charges (Notional) | E7900 | 8,900 | 8,900 | 8,900 | 8,900 | 8,900 | 8,900 |
| Capital Charges | | 8,900 | 8,900 | 8,900 | 8,900 | 8,900 | 8,900 |
| Total Expenditure | | 13,300 | 22,100 | 13,400 | 13,500 | 13,600 | 13,700 |
| Cost Centre Total | | 13,300 | 22,100 | 13,400 | 13,500 | 13,600 | 13,700 |

Street Furniture - Seats: C2063

| | | | | | | | |
|-----------------------------|-------|--------------|--------------|--------------|--------------|--------------|--------------|
| R & M - General | E1041 | 5,100 | 5,100 | 5,200 | 5,300 | 5,500 | 5,600 |
| Premises Related Exp | | 5,100 | 5,100 | 5,200 | 5,300 | 5,500 | 5,600 |
| Total Expenditure | | 5,100 | 5,100 | 5,200 | 5,300 | 5,500 | 5,600 |
| Cost Centre Total | | 5,100 | 5,100 | 5,200 | 5,300 | 5,500 | 5,600 |

Boundary Signs: C2064

| | | | | | | | |
|-----------------------------|-------|--------------|--------------|--------------|--------------|--------------|--------------|
| R & M - General | E1041 | 1,600 | 1,600 | 1,600 | 1,700 | 1,700 | 1,700 |
| Premises Related Exp | | 1,600 | 1,600 | 1,600 | 1,700 | 1,700 | 1,700 |
| Total Expenditure | | 1,600 | 1,600 | 1,600 | 1,700 | 1,700 | 1,700 |
| Cost Centre Total | | 1,600 | 1,600 | 1,600 | 1,700 | 1,700 | 1,700 |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|------------------------|--|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|------------------------|--|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Public Realm

Street Nameplates: C2065

| | | | | | | | |
|--------------------------|-------|---------------|---------------|---------------|---------------|---------------|---------------|
| R & M - General | E1041 | 14,800 | 14,800 | 15,200 | 15,500 | 15,800 | 16,200 |
| Premises Related Exp | | 14,800 | 14,800 | 15,200 | 15,500 | 15,800 | 16,200 |
| Total Expenditure | | 14,800 | 14,800 | 15,200 | 15,500 | 15,800 | 16,200 |
| Cost Centre Total | | 14,800 | 14,800 | 15,200 | 15,500 | 15,800 | 16,200 |

Amenity Lighting: C2066

| | | | | | | | |
|--------------------------|-------|---------------|---------------|---------------|---------------|---------------|---------------|
| Routine Maintenance | E1050 | 16,000 | 16,000 | 16,400 | 16,800 | 17,100 | 17,500 |
| Premises Related Exp | | 16,000 | 16,000 | 16,400 | 16,800 | 17,100 | 17,500 |
| Total Expenditure | | 16,000 | 16,000 | 16,400 | 16,800 | 17,100 | 17,500 |
| Cost Centre Total | | 16,000 | 16,000 | 16,400 | 16,800 | 17,100 | 17,500 |

Bus Shelters: C2067

| | | | | | | | |
|--------------------------------------|-------|---------------|---------------|---------------|---------------|---------------|---------------|
| R & M - Buildings (Within Service) | E1017 | 23,300 | 23,300 | 23,900 | 24,400 | 24,900 | 25,400 |
| Premises Related Exp | | 23,300 | 23,300 | 23,900 | 24,400 | 24,900 | 25,400 |
| Support Recharge from within Service | E6251 | 37,900 | 35,900 | 34,400 | 32,100 | 33,300 | 34,100 |
| Support Services | | 37,900 | 35,900 | 34,400 | 32,100 | 33,300 | 34,100 |
| Total Expenditure | | 61,200 | 59,200 | 58,300 | 56,500 | 58,200 | 59,500 |
| Cost Centre Total | | 61,200 | 59,200 | 58,300 | 56,500 | 58,200 | 59,500 |

Floodlighting Buildings: C2069

| | | | | | | | |
|--------------------------|-------|--------------|--------------|--------------|--------------|--------------|--------------|
| Electricity | E1220 | 3,800 | 3,800 | 3,800 | 3,800 | 4,200 | 4,500 |
| Premises Related Exp | | 3,800 | 3,800 | 3,800 | 3,800 | 4,200 | 4,500 |
| Total Expenditure | | 3,800 | 3,800 | 3,800 | 3,800 | 4,200 | 4,500 |
| Cost Centre Total | | 3,800 | 3,800 | 3,800 | 3,800 | 4,200 | 4,500 |

Grounds Maintenance - External Recharges: C2082

| | | | | | | | |
|-----------------------------|-------|-----------|-----------|-----------|-----------|-----------|-----------|
| Grounds Maintenance - Other | E1070 | 146,500 | 141,500 | 141,800 | 144,600 | 147,500 | 158,100 |
| Premises Related Exp | | 146,500 | 141,500 | 141,800 | 144,600 | 147,500 | 158,100 |
| Materials - General | E3030 | 15,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Supplies and Services | | 15,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Total Expenditure | | 161,500 | 146,500 | 146,800 | 149,600 | 152,500 | 163,100 |
| General Fees & Charges | I8570 | (161,500) | (146,500) | (146,800) | (149,600) | (152,500) | (163,100) |
| Income | | (161,500) | (146,500) | (146,800) | (149,600) | (152,500) | (163,100) |
| Total Income | | (161,500) | (146,500) | (146,800) | (149,600) | (152,500) | (163,100) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

Open Spaces Commuted Sums Reserve: C6002

| | | | | | | | |
|----------------------------|-------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Contributions from Reserve | IA002 | (20,900) | (20,900) | (16,600) | (15,600) | (11,800) | (11,800) |
| Appropriations | | (20,900) | (20,900) | (16,600) | (15,600) | (11,800) | (11,800) |
| Total Income | | (20,900) | (20,900) | (16,600) | (15,600) | (11,800) | (11,800) |
| Cost Centre Total | | (20,900) | (20,900) | (16,600) | (15,600) | (11,800) | (11,800) |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Public Realm | | | | | | | |
| Parking Team Mgmt & Admin: P1002 | | | | | | | |
| Salaries - Basic | E0100 | 139,200 | 139,200 | 112,900 | 115,800 | 118,100 | 120,400 |
| Salaries - National Insurance | E0160 | 10,300 | 11,000 | 8,900 | 9,200 | 9,600 | 9,900 |
| Salaries - Superannuation | E0170 | 16,300 | 15,300 | 15,500 | 15,900 | 16,600 | 16,900 |
| Employee Related Insurances | E0960 | 2,200 | 2,400 | 2,600 | 2,900 | 3,100 | 3,400 |
| Employees | | 168,000 | 167,900 | 139,900 | 143,800 | 147,400 | 150,600 |
| Use Of Public Tpt - Officers | E2300 | 200 | 100 | 100 | 100 | 100 | 100 |
| Car Allowances - Officers | E2400 | 600 | 600 | 600 | 600 | 600 | 700 |
| Transport Related Exp | | 800 | 700 | 700 | 700 | 700 | 800 |
| Office Equipment | E3000 | 200 | 200 | 200 | 200 | 200 | 200 |
| Printing & Stationery | E3300 | 500 | 500 | 500 | 500 | 500 | 500 |
| Mobile Telephones | E3514 | 200 | 200 | 200 | 200 | 200 | 200 |
| Radio Equipment | E3531 | 5,600 | 5,400 | 5,500 | 5,700 | 5,800 | 5,900 |
| Mobile Radio Mtce | E3533 | 6,300 | 6,300 | 6,500 | 6,600 | 6,700 | 6,900 |
| Supplies and Services | | 12,800 | 12,600 | 12,900 | 13,200 | 13,400 | 13,700 |
| Support Recharge from other Gen Fund | E6252 | 152,900 | 159,800 | 165,500 | 172,900 | 179,700 | 183,500 |
| Support Services | | 152,900 | 159,800 | 165,500 | 172,900 | 179,700 | 183,500 |
| Total Expenditure | | 334,500 | 341,000 | 319,000 | 330,600 | 341,200 | 348,600 |
| Recharges (Outside SLA System) | I8713 | (93,200) | (87,800) | 0 | 0 | 0 | 0 |
| Recharge Income from within Service | I8751 | (241,300) | (253,200) | (319,000) | (330,600) | (341,200) | (348,600) |
| Income | | (334,500) | (341,000) | (319,000) | (330,600) | (341,200) | (348,600) |
| Total Income | | (334,500) | (341,000) | (319,000) | (330,600) | (341,200) | (348,600) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Public Realm | | | | | | | |
| City Centre Markets & Traders: P2400 | | | | | | | |
| Salaries - Basic | E0100 | 21,300 | 21,300 | 22,400 | 23,400 | 24,300 | 24,800 |
| Salaries - Overtime | E0110 | 500 | 700 | 700 | 700 | 700 | 700 |
| Salaries - National Insurance | E0160 | 1,900 | 2,200 | 2,100 | 2,200 | 2,300 | 2,400 |
| Salaries - Superannuation | E0170 | 3,000 | 2,900 | 3,000 | 3,100 | 3,900 | 3,900 |
| Employee Related Insurances | E0960 | 800 | 800 | 900 | 1,000 | 1,000 | 1,100 |
| Employees | | 27,500 | 27,900 | 29,100 | 30,400 | 32,200 | 32,900 |
| Car Allowances - Officers | E2400 | 100 | 100 | 100 | 100 | 100 | 100 |
| Transport Related Exp | | 100 | 100 | 100 | 100 | 100 | 100 |
| R & M - Buildings (Within Service) | E1017 | 700 | 700 | 700 | 700 | 700 | 800 |
| Electricity | E1220 | 5,500 | 3,500 | 3,500 | 3,500 | 3,900 | 4,200 |
| Rates | E1310 | 8,900 | 9,500 | 9,400 | 9,800 | 10,200 | 10,400 |
| Water Services | E1400 | 1,200 | 1,200 | 1,200 | 1,300 | 1,300 | 1,300 |
| Other Cleaning | E1690 | 200 | 200 | 200 | 200 | 200 | 200 |
| Building Cleaning Recharge | E1695 | 1,700 | 1,300 | 1,400 | 1,400 | 1,400 | 1,500 |
| Premises Related Insurance | E1800 | 1,300 | 1,400 | 1,500 | 1,700 | 1,800 | 2,000 |
| Premises Related Exp | | 19,500 | 17,800 | 17,900 | 18,600 | 19,500 | 20,400 |
| Equipment and Tools - General | E3090 | 200 | 200 | 200 | 200 | 200 | 200 |
| Services - General | E3400 | 1,500 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Entertainment Fees | E3450 | 700 | 700 | 700 | 700 | 700 | 800 |
| Supplies and Services | | 2,400 | 2,400 | 2,400 | 2,500 | 2,500 | 2,600 |
| Support Recharge from other Gen Fund | E6252 | 14,800 | 15,500 | 17,200 | 17,800 | 18,600 | 19,200 |
| Support Services | | 14,800 | 15,500 | 17,200 | 17,800 | 18,600 | 19,200 |
| Capital Charges (Notional) | E7900 | 13,200 | 0 | 0 | 0 | 0 | 0 |
| Capital Charges | | 13,200 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditure | | 77,500 | 63,700 | 66,700 | 69,400 | 72,900 | 75,200 |
| Rents - Market Stalls | I8156 | (19,600) | (19,600) | (20,100) | (20,500) | (21,000) | (21,400) |
| Market Tolls | I8540 | (73,600) | (73,600) | (75,500) | (77,100) | (78,800) | (80,400) |
| General Fees & Charges | I8570 | (10,100) | (13,900) | (14,300) | (14,600) | (14,900) | (15,200) |
| Service Charges Recovered | I8579 | (2,600) | (2,600) | (2,600) | (2,600) | (2,600) | (2,600) |
| Administration Charges | I8582 | (500) | (500) | (500) | (500) | (500) | (500) |
| Income | | (106,400) | (110,200) | (113,000) | (115,300) | (117,800) | (120,100) |
| Total Income | | (106,400) | (110,200) | (113,000) | (115,300) | (117,800) | (120,100) |
| Cost Centre Total | | (28,900) | (46,500) | (46,300) | (45,900) | (44,900) | (44,900) |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Public Realm | | | | | | | |
| Morecambe Market: P2404 | | | | | | | |
| Salaries - Basic | E0100 | 76,700 | 76,600 | 78,900 | 81,100 | 82,700 | 84,400 |
| Salaries - Overtime | E0110 | 4,000 | 3,800 | 3,900 | 3,900 | 4,000 | 4,000 |
| Salaries - Standby Payment | E0111 | 4,700 | 8,300 | 8,400 | 8,600 | 8,700 | 8,800 |
| Salaries - National Insurance | E0160 | 6,700 | 7,500 | 8,100 | 8,400 | 8,600 | 8,800 |
| Salaries - Superannuation | E0170 | 9,600 | 10,100 | 10,200 | 10,400 | 12,900 | 13,100 |
| Employee Related Insurances | E0960 | 3,000 | 3,000 | 3,300 | 3,600 | 3,900 | 4,200 |
| Employees | | 104,700 | 109,300 | 112,800 | 116,000 | 120,800 | 123,300 |
| Car Allowances - Officers | E2400 | 100 | 100 | 100 | 100 | 100 | 100 |
| Transport Related Exp | | 100 | 100 | 100 | 100 | 100 | 100 |
| R & M - Buildings | E1001 | 8,400 | 7,000 | 5,800 | 5,900 | 6,000 | 6,100 |
| Contract Maintenance | E1006 | 0 | 2,000 | 2,100 | 2,100 | 2,100 | 2,200 |
| R & M - Buildings (Within Service) | E1017 | 1,400 | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 |
| Routine Maintenance | E1050 | 0 | 1,000 | 800 | 800 | 900 | 900 |
| Electricity | E1220 | 26,000 | 24,000 | 24,000 | 24,000 | 26,400 | 28,600 |
| Rates | E1310 | 6,100 | 5,300 | 5,600 | 5,800 | 5,900 | 6,100 |
| Water Services | E1400 | 13,500 | 13,500 | 13,900 | 14,200 | 14,500 | 14,900 |
| Cleaning Materials | E1600 | 1,400 | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 |
| Window Cleaning | E1610 | 0 | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 |
| Building Cleaning Recharge | E1695 | 16,400 | 12,800 | 13,100 | 14,100 | 16,600 | 18,100 |
| Premises Related Insurance | E1800 | 1,800 | 1,700 | 1,900 | 2,000 | 2,200 | 2,400 |
| Premises Related Exp | | 75,000 | 71,500 | 71,400 | 73,400 | 79,100 | 83,800 |
| Office Equipment | E3000 | 1,200 | 1,200 | 1,200 | 1,300 | 1,300 | 1,300 |
| Equipment and Tools - General | E3090 | 1,300 | 1,300 | 1,300 | 1,400 | 1,400 | 1,400 |
| Clothing & Uniforms | E3200 | 400 | 400 | 400 | 400 | 400 | 400 |
| Printing & Stationery | E3300 | 700 | 700 | 700 | 700 | 700 | 800 |
| Printing (Internal) | E3332 | 100 | 100 | 100 | 100 | 100 | 100 |
| Telephones (Internal) | E3333 | 400 | 400 | 400 | 400 | 400 | 400 |
| Photocopying (Internal) | E3334 | 1,300 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Postage (Internal) | E3336 | 100 | 0 | 0 | 0 | 0 | 0 |
| Services - General | E3400 | 1,500 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Services - Trade Refuse | E3404 | 20,400 | 20,400 | 20,900 | 21,400 | 21,800 | 22,300 |
| Entertainment Fees | E3450 | 3,600 | 3,600 | 3,700 | 3,800 | 3,900 | 3,900 |
| Services - Floral Decorations | E3462 | 300 | 300 | 300 | 300 | 300 | 300 |
| Mobile Telephones | E3514 | 0 | 100 | 100 | 100 | 100 | 100 |
| Hospitality | E3950 | 200 | 200 | 200 | 200 | 200 | 200 |
| Prizes | E3963 | 300 | 200 | 200 | 200 | 200 | 200 |
| Supplies and Services | | 31,800 | 31,400 | 32,000 | 32,900 | 33,400 | 34,000 |
| Support Recharge from other Gen Fund | E6252 | 7,000 | 8,200 | 7,600 | 8,000 | 8,300 | 8,400 |
| Support Services | | 7,000 | 8,200 | 7,600 | 8,000 | 8,300 | 8,400 |
| Capital Charges (Notional) | E7900 | 34,200 | 36,000 | 36,000 | 36,000 | 36,000 | 36,000 |
| Capital Charges | | 34,200 | 36,000 | 36,000 | 36,000 | 36,000 | 36,000 |
| Total Expenditure | | 252,800 | 256,500 | 259,900 | 266,400 | 277,700 | 285,600 |
| Rents - Market Stalls | I8156 | (297,200) | (278,900) | (286,200) | (292,300) | (298,400) | (304,600) |
| Advertising - Hoardings Etc | I8572 | (300) | (300) | (300) | (300) | (300) | (300) |
| Service Charges Recovered | I8579 | (14,000) | (12,800) | (12,800) | (12,800) | (12,800) | (12,800) |
| Storage | I8588 | (7,700) | (6,000) | (6,000) | (6,000) | (6,000) | (6,000) |
| Income - General | I8900 | (2,600) | (2,600) | (2,600) | (2,600) | (2,600) | (2,600) |
| Income | | (321,800) | (300,600) | (307,900) | (314,000) | (320,100) | (326,300) |
| Total Income | | (321,800) | (300,600) | (307,900) | (314,000) | (320,100) | (326,300) |
| Cost Centre Total | | (69,000) | (44,100) | (48,000) | (47,600) | (42,400) | (40,700) |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Public Realm | | | | | | | |
| Off Street Car Parks: P2500 | | | | | | | |
| R & M - Buildings | E1001 | 0 | 54,000 | 0 | 0 | 0 | 0 |
| R & M - Buildings (Within Service) | E1017 | 43,500 | 36,500 | 29,200 | 29,900 | 30,500 | 31,100 |
| Routine Maintenance | E1050 | 3,800 | 3,800 | 3,900 | 4,000 | 4,100 | 4,100 |
| Grounds Maintenance - Other | E1070 | 4,600 | 4,600 | 4,700 | 4,800 | 4,900 | 5,000 |
| Contractual Grounds Maintenance | E1072 | 18,500 | 18,700 | 18,500 | 19,200 | 19,600 | 19,900 |
| R & M Sites & Signs | E1074 | 31,100 | 24,100 | 31,900 | 32,600 | 33,300 | 34,000 |
| Bedding Plants | E1077 | 700 | 700 | 700 | 700 | 700 | 700 |
| Electricity | E1220 | 39,500 | 39,500 | 39,500 | 39,500 | 43,500 | 47,000 |
| Rent | E1300 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Rates | E1310 | 357,600 | 397,200 | 455,600 | 515,300 | 576,800 | 619,200 |
| Water Services | E1400 | 1,900 | 1,900 | 2,000 | 2,000 | 2,000 | 2,100 |
| Street Cleansing Recharge | E1692 | 54,800 | 54,800 | 54,700 | 54,600 | 54,500 | 54,500 |
| Premises Related Insurance | E1800 | 1,400 | 1,200 | 1,300 | 1,400 | 1,600 | 1,700 |
| Premises Related Exp | | 558,400 | 638,000 | 643,000 | 705,000 | 772,500 | 820,300 |
| Equipment and Tools - General | E3090 | 21,900 | 21,900 | 22,500 | 23,000 | 23,400 | 23,900 |
| Equipment Funded by Reserves | E3094 | 6,000 | 6,500 | 7,000 | 7,000 | 7,000 | 7,000 |
| Printing & Stationery | E3300 | 700 | 1,600 | 2,100 | 2,100 | 2,100 | 2,200 |
| Telephones (Internal) | E3333 | 400 | 400 | 400 | 400 | 400 | 400 |
| Services - St Nicholas Arcade | E3437 | 63,700 | 63,700 | 65,400 | 66,800 | 68,200 | 69,600 |
| Services - Lancs County Council | E3442 | 19,900 | 21,200 | 21,800 | 22,200 | 22,700 | 23,200 |
| Services - Legal Costs | E3461 | 6,100 | 6,100 | 6,300 | 6,400 | 6,500 | 6,700 |
| Subscriptions | E3710 | 900 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Cash Collection Expenses | E3819 | 32,900 | 30,000 | 30,800 | 31,400 | 32,100 | 32,800 |
| Electronic Payments Expenses | E3829 | 10,200 | 14,200 | 14,600 | 14,900 | 15,200 | 15,500 |
| Miscellaneous Advertising | E3930 | 1,200 | 4,600 | 1,200 | 1,300 | 1,300 | 1,300 |
| Equipment Maintenance | E3956 | 1,500 | 700 | 700 | 700 | 700 | 800 |
| Contracted Services | E4200 | 71,400 | 68,000 | 69,800 | 71,300 | 72,800 | 74,300 |
| Supplies and Services | | 236,800 | 239,900 | 243,600 | 248,500 | 253,500 | 258,800 |
| CEC Recharge (Outside SLA System) | E6214 | 43,000 | 34,600 | 0 | 0 | 0 | 0 |
| Support Recharge from within Service | E6251 | 241,300 | 253,200 | 319,000 | 330,600 | 341,200 | 348,600 |
| Support Services | | 284,300 | 287,800 | 319,000 | 330,600 | 341,200 | 348,600 |
| Capital Charges (Notional) | E7900 | 117,000 | 114,400 | 115,900 | 116,500 | 116,500 | 116,500 |
| Capital Charges | | 117,000 | 114,400 | 115,900 | 116,500 | 116,500 | 116,500 |
| Total Expenditure | | 1,196,500 | 1,280,100 | 1,321,500 | 1,400,600 | 1,483,700 | 1,544,200 |
| Rents - General | I8150 | (63,500) | (65,300) | (65,300) | (65,300) | (65,300) | (65,300) |
| Car Parking Fees | I8530 | (2,287,600) | (2,185,900) | (2,294,000) | (2,407,900) | (2,457,300) | (2,506,800) |
| Car Parking Fees - RingGo | I8531 | (127,500) | (257,200) | (263,900) | (269,500) | (275,200) | (280,900) |
| Car Parking Permits | I8532 | (154,400) | (168,400) | (170,400) | (173,900) | (177,400) | (181,000) |
| Fines | I8573 | (126,600) | (140,000) | (140,000) | (140,000) | (140,000) | (140,000) |
| Income - General | I8900 | (10,800) | (600) | (600) | (600) | (600) | (700) |
| Income | | (2,770,400) | (2,817,400) | (2,934,200) | (3,057,200) | (3,115,800) | (3,174,700) |
| Total Income | | (2,770,400) | (2,817,400) | (2,934,200) | (3,057,200) | (3,115,800) | (3,174,700) |
| Cost Centre Total | | (1,573,900) | (1,537,300) | (1,612,700) | (1,656,600) | (1,632,100) | (1,630,500) |

Residents On-Street Parking: P2501

| | | | | | | | |
|-----------------------------------|-------|-----------------|-----------------|----------|----------|----------|----------|
| Printing & Stationery | E3300 | 4,200 | 2,800 | 0 | 0 | 0 | 0 |
| County Contribution | E3825 | 8,500 | 21,700 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 12,700 | 24,500 | 0 | 0 | 0 | 0 |
| CEC Recharge (Outside SLA System) | E6214 | 70,100 | 63,600 | 0 | 0 | 0 | 0 |
| Support Services | | 70,100 | 63,600 | 0 | 0 | 0 | 0 |
| Total Expenditure | | 82,800 | 88,100 | 0 | 0 | 0 | 0 |
| Car Parking Fees - RingGo | I8531 | (82,800) | (88,100) | 0 | 0 | 0 | 0 |
| Income | | (82,800) | (88,100) | 0 | 0 | 0 | 0 |
| Total Income | | (82,800) | (88,100) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Environmental Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Public Realm

On-Street Parking Services: P2502

| | | | | | | | |
|-----------------------------------|-------|----------|----------|----------|----------|----------|----------|
| Electricity | E1220 | 1,000 | 2,700 | 0 | 0 | 0 | 0 |
| Premises Related Exp | | 1,000 | 2,700 | 0 | 0 | 0 | 0 |
| Equipment and Tools - General | E3090 | 2,500 | 2,500 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 2,500 | 2,500 | 0 | 0 | 0 | 0 |
| CEC Recharge (Outside SLA System) | E6214 | 6,300 | 5,900 | 0 | 0 | 0 | 0 |
| Support Services | | 6,300 | 5,900 | 0 | 0 | 0 | 0 |
| Total Expenditure | | 9,800 | 11,100 | 0 | 0 | 0 | 0 |
| Contribs From Other Local Auths | I8011 | (6,300) | (800) | 0 | 0 | 0 | 0 |
| On-Street Parking Dispensations | I8533 | (3,500) | (10,300) | 0 | 0 | 0 | 0 |
| Income | | (9,800) | (11,100) | 0 | 0 | 0 | 0 |
| Total Income | | (9,800) | (11,100) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

Car Parks Vehicle, Plant & Machinery: P6000

| | | | | | | | |
|----------------------------|-------|--------------|--------------|--------------|--------------|--------------|--------------|
| Contributions to Reserve | EA002 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| Appropriations | | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| Total Expenditure | | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| Contributions from Reserve | IA002 | (6,000) | (6,500) | (7,000) | (7,000) | (7,000) | (7,000) |
| Appropriations | | (6,000) | (6,500) | (7,000) | (7,000) | (7,000) | (7,000) |
| Total Income | | (6,000) | (6,500) | (7,000) | (7,000) | (7,000) | (7,000) |
| Cost Centre Total | | 6,000 | 5,500 | 5,000 | 5,000 | 5,000 | 5,000 |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Public Realm | | | | | | | |
| Cemeteries - General: S2500 | | | | | | | |
| Salaries - Basic | E0100 | 143,200 | 143,200 | 147,600 | 153,000 | 157,400 | 161,900 |
| Salaries - National Insurance | E0160 | 12,900 | 13,000 | 13,600 | 14,300 | 14,900 | 15,600 |
| Salaries - Superannuation | E0170 | 16,600 | 15,800 | 16,000 | 16,500 | 20,600 | 21,300 |
| Service Training Budget | E0910 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Employee Related Insurances | E0960 | 5,600 | 5,600 | 6,200 | 6,700 | 7,300 | 7,800 |
| Employees | | 179,300 | 178,600 | 184,400 | 191,500 | 201,300 | 207,700 |
| Repair & Mtce Of Vehicles | E2010 | 1,900 | 4,500 | 4,600 | 4,700 | 4,800 | 4,900 |
| Petrol & Derv | E2020 | 3,000 | 3,700 | 3,900 | 4,100 | 4,300 | 4,400 |
| Vehicle Licences | E2025 | 700 | 700 | 700 | 700 | 700 | 800 |
| Transport Related Insurance | E2500 | 1,400 | 2,500 | 2,800 | 3,000 | 3,300 | 3,500 |
| Transport Related Exp | | 7,000 | 11,400 | 12,000 | 12,500 | 13,100 | 13,600 |
| R & M - Buildings | E1001 | 3,200 | 4,200 | 2,600 | 2,700 | 2,700 | 2,800 |
| Memorial Safety Work | E1078 | 2,900 | 1,900 | 3,000 | 3,000 | 3,100 | 3,200 |
| Grave Excavation | E1079 | 6,800 | 6,800 | 7,000 | 7,100 | 7,300 | 7,400 |
| Electricity | E1220 | 700 | 1,000 | 1,000 | 1,000 | 1,100 | 1,200 |
| Rates | E1310 | 18,100 | 18,100 | 20,300 | 22,800 | 25,200 | 26,600 |
| Water Services | E1400 | 2,000 | 2,000 | 2,100 | 2,100 | 2,200 | 2,200 |
| Other Cleaning | E1690 | 1,300 | 1,300 | 1,300 | 1,400 | 1,400 | 1,400 |
| Premises Related Insurance | E1800 | 1,000 | 900 | 1,000 | 1,100 | 1,200 | 1,300 |
| Premises Related Exp | | 36,000 | 36,200 | 38,300 | 41,200 | 44,200 | 46,100 |
| Materials - General | E3030 | 2,000 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Materials For Resale | E3031 | 5,100 | 5,100 | 5,200 | 5,300 | 5,500 | 5,600 |
| Clothing & Uniforms | E3200 | 1,000 | 1,200 | 1,000 | 1,000 | 1,100 | 1,100 |
| Services - Waste Disposal | E3405 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Contracted Services | E3470 | 7,400 | 7,400 | 7,600 | 7,800 | 7,900 | 8,100 |
| Mobile Telephones | E3514 | 300 | 0 | 0 | 0 | 0 | 0 |
| Software Miscellaneous | E3592 | 1,500 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Supplies and Services | | 18,300 | 17,700 | 17,800 | 18,300 | 18,800 | 19,100 |
| Support Recharge from within Service | E6251 | 113,900 | 112,300 | 117,900 | 121,700 | 125,200 | 127,800 |
| Support Recharge from other Gen Fund | E6252 | 11,900 | 11,900 | 12,100 | 12,500 | 12,800 | 13,100 |
| Support Services | | 125,800 | 124,200 | 130,000 | 134,200 | 138,000 | 140,900 |
| Capital Charges (Notional) | E7900 | 54,400 | 88,900 | 87,000 | 88,700 | 87,100 | 87,100 |
| Capital Charges | | 54,400 | 88,900 | 87,000 | 88,700 | 87,100 | 87,100 |
| Total Expenditure | | 420,800 | 457,000 | 469,500 | 486,400 | 502,500 | 514,500 |
| Rents - General | I8150 | (500) | (500) | (500) | (500) | (500) | (500) |
| Rents - Grazing Rights | I8154 | (300) | (300) | (300) | (300) | (300) | (300) |
| Sale Of Grave Spaces | I8400 | (80,700) | (75,700) | (77,700) | (79,300) | (81,000) | (82,700) |
| Interment Fees | I8401 | (152,000) | (142,000) | (145,800) | (148,900) | (152,000) | (155,200) |
| Memorial Fees | I8402 | (24,500) | (24,500) | (25,100) | (25,700) | (26,200) | (26,800) |
| Hire Of Chapels | I8405 | (4,000) | (5,000) | (4,600) | (4,700) | (4,800) | (4,900) |
| Sale Of Memorial Plaques | I8406 | (32,200) | (27,000) | (33,000) | (33,900) | (34,600) | (35,300) |
| Sale Of Memorial Benches | I8410 | 0 | (600) | (600) | (600) | (600) | (700) |
| Income | | (294,200) | (275,600) | (287,600) | (293,900) | (300,000) | (306,400) |
| Total Income | | (294,200) | (275,600) | (287,600) | (293,900) | (300,000) | (306,400) |
| Cost Centre Total | | 126,600 | 181,400 | 181,900 | 192,500 | 202,500 | 208,100 |

| Environmental Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Safety | | | | | | |

Vehicle Maintenance: C2080

| | | | | | | | |
|--------------------------------------|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Salaries - Basic | E0100 | 218,900 | 218,000 | 228,900 | 233,800 | 238,500 | 243,200 |
| Salaries - Overtime | E0110 | 3,000 | 3,000 | 3,000 | 3,100 | 3,100 | 3,200 |
| Salaries - Standby Payment | E0111 | 8,200 | 8,200 | 8,300 | 8,500 | 8,600 | 8,700 |
| Salaries - National Insurance | E0160 | 20,400 | 21,700 | 22,900 | 23,600 | 24,200 | 24,900 |
| Salaries - Superannuation | E0170 | 30,600 | 30,400 | 30,800 | 31,500 | 38,700 | 39,400 |
| Salaries - Other | E0190 | 600 | 600 | 600 | 600 | 600 | 600 |
| Service Training Budget | E0910 | 1,000 | 3,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Employee Related Insurances | E0960 | 8,100 | 8,600 | 9,500 | 10,300 | 11,200 | 12,000 |
| Employees | | 290,800 | 293,500 | 305,000 | 312,400 | 326,000 | 333,100 |
| Repair & Mtce Of Vehicles | E2010 | 1,200 | 1,300 | 1,300 | 1,400 | 1,400 | 1,400 |
| Petrol & Derv | E2020 | 800 | 1,300 | 1,400 | 1,400 | 1,500 | 1,600 |
| Vehicle Licences | E2025 | 500 | 500 | 500 | 500 | 500 | 500 |
| Transport Related Insurance | E2500 | 1,400 | 1,300 | 1,400 | 1,600 | 1,700 | 1,800 |
| Transport Related Exp | | 3,900 | 4,400 | 4,600 | 4,900 | 5,100 | 5,300 |
| R & M - Buildings | E1001 | 11,500 | 10,000 | 8,200 | 8,300 | 8,400 | 8,500 |
| Contract Maintenance | E1006 | 0 | 2,300 | 2,400 | 2,400 | 2,500 | 2,500 |
| Routine Maintenance | E1050 | 0 | 1,000 | 800 | 800 | 900 | 900 |
| Other Fixed Plant | E1190 | 7,400 | 6,400 | 7,600 | 7,800 | 7,900 | 8,100 |
| Electricity | E1220 | 7,200 | 4,700 | 4,700 | 4,700 | 5,200 | 5,600 |
| Gas | E1230 | 8,700 | 3,300 | 3,300 | 3,300 | 3,600 | 3,900 |
| Rent | E1300 | 29,300 | 29,300 | 29,300 | 29,300 | 29,300 | 29,300 |
| Rates | E1310 | 17,700 | 17,000 | 17,100 | 17,700 | 18,200 | 18,600 |
| Water Services | E1400 | 4,100 | 4,000 | 4,100 | 4,200 | 4,300 | 4,400 |
| Building Cleaning Recharge | E1695 | 3,300 | 3,000 | 3,200 | 3,200 | 3,300 | 3,400 |
| Premises Related Insurance | E1800 | 2,500 | 2,400 | 2,600 | 2,900 | 3,100 | 3,400 |
| Premises Related Exp | | 91,700 | 83,400 | 83,300 | 84,600 | 86,700 | 88,600 |
| Materials - General | E3030 | 13,200 | 12,200 | 13,500 | 13,800 | 14,100 | 14,400 |
| Clothing & Uniforms | E3200 | 700 | 700 | 700 | 700 | 700 | 800 |
| Telephones (Internal) | E3333 | 100 | 100 | 100 | 100 | 100 | 100 |
| Services - Waste Disposal | E3405 | 2,300 | 2,100 | 2,200 | 2,200 | 2,200 | 2,300 |
| Subscriptions | E3710 | 1,400 | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 |
| Supplies and Services | | 17,700 | 16,500 | 17,900 | 18,300 | 18,600 | 19,100 |
| Support Recharge from within Service | E6251 | 15,300 | 14,500 | 13,900 | 13,000 | 13,500 | 13,800 |
| Support Recharge from other Gen Fund | E6252 | 16,400 | 16,900 | 16,900 | 17,400 | 17,900 | 18,300 |
| Support Services | | 31,700 | 31,400 | 30,800 | 30,400 | 31,400 | 32,100 |
| Capital Charges (Notional) | E7900 | 2,500 | 0 | 0 | 4,300 | 4,300 | 4,300 |
| Capital Charges | | 2,500 | 0 | 0 | 4,300 | 4,300 | 4,300 |
| Total Expenditure | | 438,300 | 429,200 | 441,600 | 454,900 | 472,100 | 482,500 |
| Recharges To Other Accounts | I8700 | (438,300) | (429,200) | (441,600) | (454,900) | (472,100) | (482,500) |
| Income | | (438,300) | (429,200) | (441,600) | (454,900) | (472,100) | (482,500) |
| Total Income | | (438,300) | (429,200) | (441,600) | (454,900) | (472,100) | (482,500) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

Vehicle Maintenance - External Recharges: C2083

| | | | | | | | |
|-----------------------------------|-------|----------------|----------------|----------------|----------------|----------------|----------------|
| Miscellaneous Expenditure | E3990 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Supplies and Services | | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| CEC Recharge (Outside SLA System) | E6214 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Support Services | | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Total Expenditure | | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| General (CR) - Miscellaneous | I8990 | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) |
| Income | | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) |
| Total Income | | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Environmental Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Safety

Pooled Vehicles: C2085

| | | | | | | |
|------------------------------|-------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Repair & Mtce Of Vehicles | E2010 | 3,600 | 900 | 900 | 900 | 900 |
| Petrol & Derv | E2020 | 2,400 | 2,200 | 1,800 | 1,900 | 2,100 |
| Tpt & Plant - Casual Hire | E2210 | 22,600 | 20,800 | 0 | 0 | 0 |
| Transport Related Insurance | E2500 | 4,400 | 3,800 | 4,200 | 4,600 | 5,300 |
| Transport Related Exp | | 33,000 | 27,700 | 6,900 | 7,400 | 8,300 |
| Total Expenditure | | 33,000 | 27,700 | 6,900 | 7,400 | 8,300 |
| Contributions from HRA | I8719 | (11,100) | (11,100) | (11,400) | (11,700) | (11,700) |
| Income | | (11,100) | (11,100) | (11,400) | (11,700) | (11,700) |
| Total Income | | (11,100) | (11,100) | (11,400) | (11,700) | (11,700) |
| Cost Centre Total | | 21,900 | 16,600 | (4,500) | (4,300) | (3,400) |

CCTV Operation: P2600

| | | | | | | |
|------------------------------|-------|---------------|---------------|---------------|--------------|----------|
| Electricity | E1220 | 200 | 200 | 0 | 0 | 0 |
| Premises Related Insurance | E1800 | 1,600 | 1,600 | 0 | 0 | 0 |
| Premises Related Exp | | 1,800 | 1,800 | 0 | 0 | 0 |
| Hire Of Equipment | E3040 | 14,000 | 14,000 | 0 | 0 | 0 |
| Services - Consultants | E3420 | 0 | 1,900 | 0 | 0 | 0 |
| Subscriptions | E3710 | 300 | 300 | 0 | 0 | 0 |
| Equipment Maintenance | E3956 | 33,900 | 40,000 | 32,000 | 8,000 | 0 |
| Supplies and Services | | 48,200 | 56,200 | 32,000 | 8,000 | 0 |
| Total Expenditure | | 50,000 | 58,000 | 32,000 | 8,000 | 0 |
| Cost Centre Total | | 50,000 | 58,000 | 32,000 | 8,000 | 0 |

| Environmental Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|----------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Waste / Recycling | | | | | | |

Trade Refuse: C2032

| | | | | | | | |
|--------------------------------------|-------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Salaries - Basic | E0100 | 183,600 | 183,600 | 189,600 | 196,500 | 200,900 | 205,400 |
| Salaries - Overtime | E0110 | 24,400 | 24,400 | 24,800 | 25,100 | 25,500 | 25,900 |
| Salaries - National Insurance | E0160 | 18,500 | 15,900 | 19,400 | 20,300 | 21,000 | 21,600 |
| Salaries - Superannuation | E0170 | 28,500 | 27,000 | 27,400 | 28,000 | 34,900 | 35,600 |
| Employee Related Insurances | E0960 | 7,000 | 7,200 | 7,900 | 8,600 | 9,400 | 10,100 |
| Employees | | 262,000 | 258,100 | 269,100 | 278,500 | 291,700 | 298,600 |
| Repair & Mtce Of Vehicles | E2010 | 49,000 | 51,500 | 52,800 | 54,000 | 55,100 | 56,200 |
| Petrol & Derv | E2020 | 67,700 | 72,000 | 75,000 | 79,300 | 83,400 | 86,000 |
| Vehicle Licences | E2025 | 3,400 | 2,800 | 2,900 | 2,900 | 3,000 | 3,100 |
| Transport Related Insurance | E2500 | 3,600 | 3,100 | 3,400 | 3,700 | 4,000 | 4,300 |
| Transport Related Exp | | 123,700 | 129,400 | 134,100 | 139,900 | 145,500 | 149,600 |
| Depot Expenses | E1710 | 13,700 | 13,100 | 11,500 | 11,200 | 11,600 | 11,700 |
| Premises Related Exp | | 13,700 | 13,100 | 11,500 | 11,200 | 11,600 | 11,700 |
| Materials For Resale | E3031 | 21,100 | 21,100 | 21,600 | 22,100 | 22,600 | 23,000 |
| Plastic Refuse Sacks | E3032 | 6,800 | 5,000 | 7,000 | 7,100 | 7,300 | 7,400 |
| Equipment and Tools - General | E3090 | 0 | 1,800 | 0 | 0 | 0 | 0 |
| Printing & Stationery | E3300 | 700 | 700 | 700 | 700 | 700 | 800 |
| Services - Waste Disposal | E3405 | 152,000 | 148,500 | 164,300 | 168,600 | 172,200 | 175,800 |
| Landfill Tax | E3411 | 326,100 | 318,700 | 329,200 | 337,800 | 345,000 | 352,200 |
| Supplies and Services | | 506,700 | 495,800 | 522,800 | 536,300 | 547,800 | 559,200 |
| Support Recharge from within Service | E6251 | 87,400 | 82,800 | 79,400 | 74,100 | 76,700 | 78,600 |
| Support Recharge from other Gen Fund | E6252 | 40,000 | 41,200 | 42,400 | 44,100 | 45,700 | 46,700 |
| Support Services | | 127,400 | 124,000 | 121,800 | 118,200 | 122,400 | 125,300 |
| Capital Charges (Notional) | E7900 | 134,000 | 100,400 | 100,400 | 2,900 | 0 | 71,500 |
| Finance Lease Depreciation | E7904 | 8,600 | 8,600 | 0 | 0 | 0 | 0 |
| Capital Charges | | 142,600 | 109,000 | 100,400 | 2,900 | 0 | 71,500 |
| Total Expenditure | | 1,176,100 | 1,129,400 | 1,159,700 | 1,087,000 | 1,119,000 | 1,215,900 |
| Finance Lease Reversals | I8955 | (8,100) | (8,100) | 0 | 0 | 0 | 0 |
| Capital Financing Inc | | (8,100) | (8,100) | 0 | 0 | 0 | 0 |
| Trade Refuse Collections | I8434 | (1,378,000) | (1,367,000) | (1,417,100) | (1,447,500) | (1,477,900) | (1,508,300) |
| Income | | (1,378,000) | (1,367,000) | (1,417,100) | (1,447,500) | (1,477,900) | (1,508,300) |
| Total Income | | (1,386,100) | (1,375,100) | (1,417,100) | (1,447,500) | (1,477,900) | (1,508,300) |
| Cost Centre Total | | (210,000) | (245,700) | (257,400) | (360,500) | (358,900) | (292,400) |

Bulky Waste Collection: C2035

| | | | | | | | |
|------------------------------|-------|-----------------|-----------------|------------------|------------------|------------------|------------------|
| Repair & Mtce Of Vehicles | E2010 | 2,300 | 2,300 | 2,400 | 2,400 | 2,500 | 2,500 |
| Petrol & Derv | E2020 | 3,200 | 5,000 | 5,200 | 5,500 | 5,800 | 6,000 |
| Vehicle Licences | E2025 | 200 | 200 | 200 | 200 | 200 | 200 |
| Transport Related Insurance | E2500 | 800 | 600 | 700 | 700 | 800 | 800 |
| Transport Related Exp | | 6,500 | 8,100 | 8,500 | 8,800 | 9,300 | 9,500 |
| Services - General | E3400 | 148,800 | 148,800 | 152,700 | 155,900 | 159,200 | 162,500 |
| Services - Waste Disposal | E3405 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Supplies and Services | | 149,800 | 149,800 | 153,700 | 156,900 | 160,300 | 163,600 |
| Capital Charges (Notional) | E7900 | 0 | 0 | 0 | 3,800 | 3,800 | 3,800 |
| Capital Charges | | 0 | 0 | 0 | 3,800 | 3,800 | 3,800 |
| Total Expenditure | | 156,300 | 157,900 | 162,200 | 169,500 | 173,400 | 176,900 |
| Sales - Goods Resold | I8102 | (15,800) | (15,800) | (16,200) | (16,600) | (16,900) | (17,300) |
| Sales - Scrap | I8104 | (1,200) | (1,200) | (1,200) | (1,300) | (1,300) | (1,300) |
| Domestic Collections | I8432 | (60,700) | (68,700) | (90,500) | (92,000) | (94,500) | (96,000) |
| Income | | (77,700) | (85,700) | (107,900) | (109,900) | (112,700) | (114,600) |
| Total Income | | (77,700) | (85,700) | (107,900) | (109,900) | (112,700) | (114,600) |
| Cost Centre Total | | 78,600 | 72,200 | 54,300 | 59,600 | 60,700 | 62,300 |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Waste / Recycling | | | | | | | |
| Household Waste: C2040 | | | | | | | |
| Salaries - Basic | E0100 | 575,900 | 529,700 | 591,700 | 667,100 | 686,500 | 706,000 |
| Salaries - Overtime | E0110 | 26,400 | 37,500 | 26,800 | 27,200 | 27,600 | 28,000 |
| Salaries - National Insurance | E0160 | 49,100 | 49,700 | 51,400 | 59,000 | 61,600 | 64,300 |
| Salaries - Superannuation | E0170 | 77,600 | 72,700 | 73,600 | 75,800 | 104,100 | 106,900 |
| Provision For Staff Turnover | E0199 | (33,900) | 0 | (34,400) | (34,800) | (35,400) | (35,900) |
| Service Training Budget | E0910 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,300 |
| Employee Related Insurances | E0960 | 22,200 | 22,700 | 25,000 | 27,200 | 29,600 | 31,800 |
| Employees | | 718,500 | 713,500 | 735,300 | 822,700 | 875,200 | 902,400 |
| Repair & Mtce Of Vehicles | E2010 | 87,500 | 87,500 | 91,200 | 101,600 | 104,600 | 107,900 |
| Petrol & Derv | E2020 | 90,800 | 91,000 | 94,500 | 111,100 | 116,800 | 120,300 |
| Vehicle Licences | E2025 | 5,400 | 5,100 | 5,300 | 5,800 | 6,000 | 6,100 |
| Transport Related Insurance | E2500 | 7,000 | 6,900 | 7,700 | 8,400 | 9,100 | 9,800 |
| Transport Related Exp | | 190,700 | 190,500 | 198,700 | 226,900 | 236,500 | 244,100 |
| Depot Expenses | E1710 | 15,900 | 12,700 | 15,600 | 14,700 | 15,900 | 16,700 |
| Premises Related Exp | | 15,900 | 12,700 | 15,600 | 14,700 | 15,900 | 16,700 |
| Equipment Operating Leases | E3011 | 14,900 | 14,900 | 0 | 0 | 0 | 0 |
| Materials - General | E3030 | 1,100 | 1,100 | 1,200 | 1,200 | 1,200 | 1,200 |
| Plastic Refuse Sacks | E3032 | 14,300 | 10,000 | 10,300 | 10,500 | 10,700 | 10,900 |
| Equipment and Tools - General | E3090 | 36,700 | 39,500 | 40,600 | 41,500 | 42,300 | 43,200 |
| Clothing & Uniforms | E3200 | 10,800 | 9,500 | 9,800 | 10,900 | 11,100 | 11,400 |
| Printing & Stationery | E3300 | 4,200 | 4,200 | 2,900 | 3,000 | 3,000 | 3,100 |
| Services - Waste Disposal | E3405 | 7,700 | 7,700 | 7,900 | 8,100 | 8,200 | 8,400 |
| Services - Transport (Ctrack) | E3409 | 1,200 | 400 | 400 | 400 | 400 | 400 |
| Services - Medical Fees | E3422 | 200 | 200 | 200 | 200 | 200 | 200 |
| Distribution Costs | E3435 | 8,700 | 8,700 | 4,400 | 4,500 | 4,500 | 4,700 |
| Mobile Telephones | E3514 | 500 | 500 | 500 | 500 | 500 | 500 |
| Waste Management Software | E3570 | 0 | 0 | 40,100 | 16,400 | 16,400 | 16,400 |
| Subscriptions | E3710 | 200 | 200 | 200 | 200 | 200 | 200 |
| Approved Revenue Savings | E3999 | (11,400) | 0 | (11,400) | (27,700) | (27,700) | (27,700) |
| Supplies and Services | | 89,100 | 96,900 | 107,100 | 69,700 | 71,000 | 72,900 |
| Support Recharge from within Service | E6251 | 99,200 | 91,000 | 93,300 | 86,500 | 89,100 | 91,400 |
| Support Recharge from other Gen Fund | E6252 | 223,400 | 233,000 | 238,300 | 248,100 | 257,800 | 263,300 |
| Support Services | | 322,600 | 324,000 | 331,600 | 334,600 | 346,900 | 354,700 |
| Capital Charges (Notional) | E7900 | 178,500 | 155,900 | 207,100 | 209,100 | 160,300 | 175,000 |
| Finance Lease Depreciation | E7904 | 12,700 | 12,700 | 0 | 0 | 0 | 0 |
| Capital Charges | | 191,200 | 168,600 | 207,100 | 209,100 | 160,300 | 175,000 |
| Total Expenditure | | 1,528,000 | 1,506,200 | 1,595,400 | 1,677,700 | 1,705,800 | 1,765,800 |
| Finance Lease Reversals | I8955 | (12,000) | (12,000) | 0 | 0 | 0 | 0 |
| Capital Financing Inc | | (12,000) | (12,000) | 0 | 0 | 0 | 0 |
| Contribs From Other Local Auths | I8011 | (451,200) | (451,200) | 0 | 0 | 0 | 0 |
| Fees - United Utilities | I8142 | (1,600) | (1,600) | (1,600) | (1,600) | (1,600) | (1,600) |
| Domestic Collections | I8432 | (4,100) | (4,100) | (4,200) | (4,300) | (4,400) | (4,500) |
| Clinical Waste | I8436 | (7,500) | (7,500) | (7,500) | (7,500) | (7,500) | (7,500) |
| General Fees & Charges | I8570 | (32,900) | (27,000) | (33,800) | (34,500) | (35,300) | (36,000) |
| Recharges To Other Accounts | I8700 | (12,000) | (12,000) | (12,000) | (12,000) | (12,000) | (12,000) |
| Income | | (509,300) | (503,400) | (59,100) | (59,900) | (60,800) | (61,600) |
| Total Income | | (521,300) | (515,400) | (59,100) | (59,900) | (60,800) | (61,600) |
| Cost Centre Total | | 1,006,700 | 990,800 | 1,536,300 | 1,617,800 | 1,645,000 | 1,704,200 |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Waste / Recycling | | | | | | | |
| Recycling: C2041 | | | | | | | |
| Salaries - Basic | E0100 | 531,600 | 489,100 | 546,300 | 616,000 | 633,700 | 651,800 |
| Salaries - Overtime | E0110 | 24,300 | 34,500 | 24,700 | 25,100 | 25,500 | 25,900 |
| Salaries - National Insurance | E0160 | 45,300 | 45,900 | 47,500 | 54,400 | 56,800 | 59,400 |
| Salaries - Superannuation | E0170 | 71,700 | 67,100 | 68,000 | 69,900 | 96,100 | 98,700 |
| Provision For Staff Turnover | E0199 | (31,200) | 0 | (31,700) | (32,200) | (32,600) | (33,100) |
| Service Training Budget | E0910 | 1,100 | 1,100 | 1,100 | 1,200 | 1,200 | 1,200 |
| Employee Related Insurances | E0960 | 20,600 | 21,000 | 23,000 | 25,200 | 27,200 | 29,400 |
| Employees | | 663,400 | 658,700 | 678,900 | 759,600 | 807,900 | 833,300 |
| Repair & Mtce Of Vehicles | E2010 | 80,800 | 80,800 | 84,300 | 93,900 | 96,500 | 99,600 |
| Petrol & Derv | E2020 | 83,900 | 84,000 | 87,200 | 102,500 | 107,700 | 111,100 |
| Vehicle Licences | E2025 | 5,000 | 4,700 | 4,800 | 5,400 | 5,500 | 5,600 |
| Transport Related Insurance | E2500 | 6,500 | 6,500 | 7,100 | 7,700 | 8,400 | 9,000 |
| Transport Related Exp | | 176,200 | 176,000 | 183,400 | 209,500 | 218,100 | 225,300 |
| Depot Expenses | E1710 | 14,600 | 11,600 | 14,400 | 13,500 | 14,600 | 15,500 |
| Premises Related Exp | | 14,600 | 11,600 | 14,400 | 13,500 | 14,600 | 15,500 |
| Equipment Operating Leases | E3011 | 13,800 | 13,800 | 0 | 0 | 0 | 0 |
| Materials - General | E3030 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,200 |
| Equipment and Tools - General | E3090 | 5,400 | 5,900 | 6,000 | 6,100 | 6,300 | 6,400 |
| Clothing & Uniforms | E3200 | 10,000 | 8,800 | 9,000 | 10,000 | 10,200 | 10,400 |
| Printing & Stationery | E3300 | 3,800 | 3,800 | 2,700 | 2,800 | 2,800 | 2,900 |
| Services - Recyclable Materials | E3408 | 800 | 200 | 200 | 200 | 200 | 200 |
| Services - Transport (Ctrack) | E3409 | 1,200 | 400 | 400 | 400 | 400 | 400 |
| Services - Medical Fees | E3422 | 200 | 200 | 200 | 200 | 200 | 200 |
| Distribution Costs | E3435 | 8,000 | 8,000 | 4,000 | 4,100 | 4,200 | 4,300 |
| Mobile Telephones | E3514 | 500 | 500 | 400 | 400 | 400 | 400 |
| Waste Management Software | E3570 | 0 | 0 | 37,000 | 15,100 | 15,100 | 15,100 |
| Subscriptions | E3710 | 100 | 100 | 100 | 100 | 100 | 100 |
| Approved Revenue Savings | E3999 | (10,400) | 0 | (10,400) | (25,600) | (25,600) | (25,600) |
| Supplies and Services | | 34,500 | 42,800 | 50,700 | 14,900 | 15,400 | 16,000 |
| Support Recharge from within Service | E6251 | 91,600 | 84,000 | 86,100 | 79,900 | 82,300 | 84,400 |
| Support Recharge from other Gen Fund | E6252 | 206,200 | 215,100 | 220,000 | 229,100 | 238,000 | 243,100 |
| Support Services | | 297,800 | 299,100 | 306,100 | 309,000 | 320,300 | 327,500 |
| Capital Charges (Notional) | E7900 | 164,800 | 143,900 | 191,300 | 193,100 | 147,900 | 161,500 |
| Finance Lease Depreciation | E7904 | 11,800 | 11,800 | 0 | 0 | 0 | 0 |
| Capital Charges | | 176,600 | 155,700 | 191,300 | 193,100 | 147,900 | 161,500 |
| Total Expenditure | | 1,363,100 | 1,343,900 | 1,424,800 | 1,499,600 | 1,524,200 | 1,579,100 |
| Finance Lease Reversals | I8955 | (11,000) | (11,000) | 0 | 0 | 0 | 0 |
| Capital Financing Inc | | (11,000) | (11,000) | 0 | 0 | 0 | 0 |
| Contribs From Other Local Auths | I8011 | (416,500) | (416,500) | 0 | 0 | 0 | 0 |
| Fees - United Utilities | I8142 | (1,400) | (1,400) | (1,400) | (1,400) | (1,400) | (1,400) |
| General Fees & Charges | I8570 | (4,900) | (4,000) | (5,000) | (5,100) | (5,200) | (5,300) |
| Income | | (422,800) | (421,900) | (6,400) | (6,500) | (6,600) | (6,700) |
| Total Income | | (433,800) | (432,900) | (6,400) | (6,500) | (6,600) | (6,700) |
| Cost Centre Total | | 929,300 | 911,000 | 1,418,400 | 1,493,100 | 1,517,600 | 1,572,400 |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Waste / Recycling | | | | | | | |
| Garden Waste: C2042 | | | | | | | |
| Salaries - Basic | E0100 | 449,700 | 413,700 | 462,100 | 521,100 | 536,100 | 551,400 |
| Salaries - Overtime | E0110 | 20,600 | 29,200 | 20,900 | 21,200 | 21,500 | 21,900 |
| Salaries - National Insurance | E0160 | 38,400 | 38,800 | 40,200 | 46,000 | 48,100 | 50,200 |
| Salaries - Superannuation | E0170 | 60,600 | 56,800 | 57,500 | 59,100 | 81,300 | 83,500 |
| Provision For Staff Turnover | E0199 | (26,400) | 0 | (26,800) | (27,200) | (27,600) | (28,000) |
| Service Training Budget | E0910 | 900 | 900 | 1,000 | 1,000 | 1,000 | 1,000 |
| Employee Related Insurances | E0960 | 17,400 | 17,700 | 19,500 | 21,300 | 23,000 | 24,800 |
| Employees | | 561,200 | 557,100 | 574,400 | 642,500 | 683,400 | 704,800 |
| Repair & Mtce Of Vehicles | E2010 | 68,400 | 68,300 | 71,300 | 79,400 | 81,700 | 84,300 |
| Petrol & Derv | E2020 | 71,000 | 71,000 | 73,800 | 86,700 | 91,100 | 93,900 |
| Vehicle Licences | E2025 | 4,200 | 4,000 | 4,100 | 4,600 | 4,600 | 4,700 |
| Transport Related Insurance | E2500 | 5,500 | 5,500 | 6,000 | 6,600 | 7,100 | 7,700 |
| Transport Related Exp | | 149,100 | 148,800 | 155,200 | 177,300 | 184,500 | 190,600 |
| Depot Expenses | E1710 | 12,400 | 9,800 | 12,200 | 11,400 | 12,400 | 13,100 |
| Premises Related Exp | | 12,400 | 9,800 | 12,200 | 11,400 | 12,400 | 13,100 |
| Equipment Operating Leases | E3011 | 11,700 | 11,700 | 0 | 0 | 0 | 0 |
| Materials - General | E3030 | 900 | 900 | 900 | 900 | 1,000 | 1,000 |
| Equipment and Tools - General | E3090 | 12,200 | 13,200 | 13,500 | 13,800 | 14,100 | 14,400 |
| Clothing & Uniforms | E3200 | 8,500 | 7,400 | 7,600 | 8,500 | 8,700 | 8,800 |
| Printing & Stationery | E3300 | 3,200 | 3,200 | 2,300 | 2,300 | 2,400 | 2,400 |
| Postage (Internal) | E3336 | 8,700 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Services - Transport (Ctrack) | E3409 | 1,000 | 300 | 300 | 300 | 300 | 300 |
| Services - Consultants | E3420 | 0 | 31,800 | 30,000 | 0 | 0 | 0 |
| Services - Medical Fees | E3422 | 100 | 100 | 100 | 100 | 100 | 100 |
| Distribution Costs | E3435 | 6,800 | 6,800 | 3,400 | 3,500 | 3,600 | 3,600 |
| Mobile Telephones | E3514 | 400 | 400 | 300 | 300 | 300 | 300 |
| Waste Management Software | E3570 | 0 | 0 | 31,300 | 12,800 | 12,800 | 12,800 |
| Software Miscellaneous | E3592 | 3,400 | 3,400 | 3,400 | 3,400 | 3,400 | 3,400 |
| Subscriptions | E3710 | 100 | 100 | 100 | 100 | 100 | 100 |
| Marketing & Promotion | E3934 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| Approved Revenue Savings | E3999 | (8,800) | 0 | (8,800) | (21,600) | (21,600) | (21,600) |
| Supplies and Services | | 49,300 | 86,400 | 91,500 | 31,500 | 32,300 | 32,700 |
| Support Recharge from within Service | E6251 | 77,500 | 71,100 | 72,900 | 67,600 | 69,600 | 71,400 |
| Support Recharge from other Gen Fund | E6252 | 174,500 | 182,000 | 186,100 | 193,800 | 201,300 | 205,700 |
| Support Services | | 252,000 | 253,100 | 259,000 | 261,400 | 270,900 | 277,100 |
| Capital Charges (Notional) | E7900 | 139,400 | 121,700 | 161,800 | 163,300 | 125,100 | 136,600 |
| Finance Lease Depreciation | E7904 | 10,000 | 10,000 | 0 | 0 | 0 | 0 |
| Capital Charges | | 149,400 | 131,700 | 161,800 | 163,300 | 125,100 | 136,600 |
| Total Expenditure | | 1,173,400 | 1,186,900 | 1,254,100 | 1,287,400 | 1,308,600 | 1,354,900 |
| Finance Lease Reversals | I8955 | (9,400) | (9,400) | 0 | 0 | 0 | 0 |
| Capital Financing Inc | | (9,400) | (9,400) | 0 | 0 | 0 | 0 |
| Contribs From Other Local Auths | I8011 | (352,300) | (352,300) | 0 | 0 | 0 | 0 |
| Fees - United Utilities | I8142 | (1,200) | (1,200) | (1,200) | (1,200) | (1,200) | (1,200) |
| Green Waste Collection | I8466 | (870,400) | (616,000) | (960,000) | (985,000) | (1,006,100) | (1,027,200) |
| General Fees & Charges | I8570 | (11,000) | (9,000) | (11,300) | (11,500) | (11,700) | (12,000) |
| Income | | (1,234,900) | (978,500) | (972,500) | (997,700) | (1,019,000) | (1,040,400) |
| Total Income | | (1,244,300) | (987,900) | (972,500) | (997,700) | (1,019,000) | (1,040,400) |
| Cost Centre Total | | (70,900) | 199,000 | 281,600 | 289,700 | 289,600 | 314,500 |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Organisational Development | | | | | | | |
| Organisational Development: C1002 | | | | | | | |
| Salaries - Basic | E0100 | 85,600 | 68,800 | 0 | 0 | 0 | 0 |
| Salaries - National Insurance | E0160 | 7,800 | 5,700 | 0 | 0 | 0 | 0 |
| Salaries - Superannuation | E0170 | 11,700 | 10,100 | 0 | 0 | 0 | 0 |
| Provision For Staff Turnover | E0199 | (2,500) | 0 | 0 | 0 | 0 | 0 |
| Service Training Budget | E0910 | 1,300 | 1,300 | 0 | 0 | 0 | 0 |
| Employee Related Insurances | E0960 | 1,400 | 1,400 | 0 | 0 | 0 | 0 |
| Employees | | 105,300 | 87,300 | 0 | 0 | 0 | 0 |
| Use Of Public Tpt - Officers | E2300 | 100 | 100 | 0 | 0 | 0 | 0 |
| Car Allowances - Officers | E2400 | 300 | 300 | 0 | 0 | 0 | 0 |
| Transport Related Exp | | 400 | 400 | 0 | 0 | 0 | 0 |
| Office Equipment | E3000 | 100 | 100 | 0 | 0 | 0 | 0 |
| Printing & Stationery | E3300 | 300 | 300 | 0 | 0 | 0 | 0 |
| Books & Periodicals | E3310 | 100 | 100 | 0 | 0 | 0 | 0 |
| Printing (Internal) | E3332 | 200 | 200 | 0 | 0 | 0 | 0 |
| Telephones (Internal) | E3333 | 400 | 400 | 0 | 0 | 0 | 0 |
| Photocopying (Internal) | E3334 | 700 | 700 | 0 | 0 | 0 | 0 |
| Postage (Internal) | E3336 | 300 | 300 | 0 | 0 | 0 | 0 |
| Subsistence | E3600 | 100 | 100 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 2,200 | 2,200 | 0 | 0 | 0 | 0 |
| Support Recharge from other Gen Fund | E6252 | 62,600 | 0 | 0 | 0 | 0 | 0 |
| Support Services | | 62,600 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditure | | 170,500 | 89,900 | 0 | 0 | 0 | 0 |
| Recharge Income from other Gen Fund | I8752 | (170,500) | 0 | 0 | 0 | 0 | 0 |
| Income | | (170,500) | 0 | 0 | 0 | 0 | 0 |
| Total Income | | (170,500) | 0 | 0 | 0 | 0 | 0 |
| Cost Centre Total | | 0 | 89,900 | 0 | 0 | 0 | 0 |

| Environmental Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Repairs & Maintenance | | | | | | |

Repairs & Maintenance Section M & A: C1001

| | | | | | | | |
|--------------------------------------|-------|------------------|--------------------|------------------|--------------------|--------------------|--------------------|
| Salaries - Basic | E0100 | 532,800 | 502,900 | 539,700 | 558,100 | 572,900 | 586,200 |
| Salaries - National Insurance | E0160 | 49,700 | 47,600 | 51,900 | 54,400 | 56,500 | 58,300 |
| Salaries - Superannuation | E0170 | 72,100 | 68,400 | 69,300 | 71,600 | 88,800 | 90,900 |
| Service Training Budget | E0910 | 3,000 | 2,300 | 2,100 | 2,100 | 2,100 | 2,200 |
| Employee Related Insurances | E0960 | 8,900 | 9,100 | 10,000 | 10,900 | 11,800 | 12,700 |
| Employees | | 666,500 | 630,300 | 673,000 | 697,100 | 732,100 | 750,300 |
| Repair & Mtce Of Vehicles | E2010 | 3,300 | 2,900 | 3,000 | 3,000 | 3,100 | 3,200 |
| Petrol & Derv | E2020 | 3,700 | 4,300 | 4,500 | 4,700 | 5,000 | 5,100 |
| Vehicle Licences | E2025 | 1,100 | 1,200 | 1,200 | 1,300 | 1,300 | 1,300 |
| Tpt & Plant - Casual Hire | E2210 | 3,300 | 1,400 | 0 | 0 | 0 | 0 |
| Car Allowances - Officers | E2400 | 13,800 | 13,800 | 14,200 | 14,500 | 14,800 | 15,100 |
| Transport Related Insurance | E2500 | 4,400 | 3,100 | 3,400 | 3,700 | 4,000 | 4,300 |
| Transport Related Exp | | 29,600 | 26,700 | 26,300 | 27,200 | 28,200 | 29,000 |
| Electricity | E1220 | 1,300 | 1,500 | 1,500 | 1,500 | 1,700 | 1,800 |
| Rates | E1310 | 1,500 | 5,500 | 1,800 | 1,800 | 1,900 | 1,900 |
| Water Services | E1400 | 400 | 400 | 400 | 400 | 400 | 400 |
| Premises Related Insurance | E1800 | 300 | 300 | 300 | 400 | 400 | 400 |
| Premises Related Exp | | 3,500 | 7,700 | 4,000 | 4,100 | 4,400 | 4,500 |
| Office Equipment | E3000 | 0 | 2,200 | 0 | 0 | 0 | 0 |
| Protective Clothing | E3220 | 300 | 0 | 0 | 0 | 0 | 0 |
| Printing & Stationery | E3300 | 800 | 800 | 800 | 800 | 900 | 900 |
| Telephones (Internal) | E3333 | 200 | 200 | 200 | 200 | 200 | 200 |
| Photocopying (Internal) | E3334 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Services - Consultants | E3420 | 0 | 168,000 | 0 | 0 | 0 | 0 |
| Services - Medical Fees | E3422 | 400 | 400 | 400 | 400 | 400 | 400 |
| Stock Condition/Housing Needs Survey | E3427 | 8,000 | 8,000 | 10,400 | 10,400 | 10,400 | 10,400 |
| Mobile Telephones | E3514 | 5,400 | 2,000 | 1,700 | 1,700 | 1,700 | 1,700 |
| Software - Anite Task | E3563 | 0 | 18,000 | 8,900 | 8,900 | 8,900 | 8,900 |
| Software Miscellaneous | E3592 | 5,000 | 5,000 | 11,000 | 5,200 | 5,400 | 5,500 |
| Miscellaneous Insurances | E3900 | 3,100 | 2,700 | 3,000 | 3,200 | 3,500 | 3,800 |
| Supplies and Services | | 24,200 | 208,300 | 37,400 | 31,800 | 32,400 | 32,800 |
| CEC Recharge (Outside SLA System) | E6214 | 0 | 10,900 | 0 | 0 | 0 | 0 |
| Support Recharge from within Service | E6251 | 70,100 | 66,400 | 63,700 | 59,500 | 61,500 | 63,000 |
| Support Recharge from other Gen Fund | E6252 | 183,300 | 186,600 | 187,600 | 193,300 | 199,500 | 203,500 |
| Support Services | | 253,400 | 263,900 | 251,300 | 252,800 | 261,000 | 266,500 |
| Capital Charges (Notional) | E7900 | 8,700 | 8,700 | 6,800 | 8,500 | 13,100 | 13,100 |
| Capital Charges | | 8,700 | 8,700 | 6,800 | 8,500 | 13,100 | 13,100 |
| Total | | 985,900 | 1,145,600 | 998,800 | 1,021,500 | 1,071,200 | 1,096,200 |
| Administration Charges | I8582 | (10,800) | (10,800) | (11,100) | (11,300) | (11,600) | (11,800) |
| Recharge Income from within Service | I8751 | (828,100) | (973,800) | (838,900) | (858,800) | (903,400) | (925,400) |
| Recharge Income - Housing Rev A/C | I8753 | (79,300) | (93,300) | (80,400) | (82,300) | (86,500) | (88,600) |
| Capital Staff Salaries | I8933 | (67,700) | (67,700) | (68,400) | (69,100) | (69,700) | (70,400) |
| Income | | (985,900) | (1,145,600) | (998,800) | (1,021,500) | (1,071,200) | (1,096,200) |
| Total | | (985,900) | (1,145,600) | (998,800) | (1,021,500) | (1,071,200) | (1,096,200) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Environmental Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Repairs & Maintenance | | | | | | | |
| RMS Operating Account: C2200 | | | | | | | |
| Salaries - Basic | E0100 | 1,178,900 | 1,128,400 | 1,235,600 | 1,286,700 | 1,324,000 | 1,360,700 |
| Salaries - Overtime | E0110 | 26,700 | 26,700 | 27,100 | 27,500 | 27,900 | 28,400 |
| Salaries - Standby Payment | E0111 | 40,900 | 26,100 | 26,500 | 26,900 | 27,300 | 27,700 |
| Salaries - National Insurance | E0160 | 101,700 | 102,100 | 115,400 | 122,500 | 127,600 | 132,700 |
| Salaries - Superannuation | E0170 | 152,100 | 151,700 | 153,700 | 159,200 | 199,000 | 204,400 |
| Service Training Budget | E0910 | 2,000 | 2,000 | 2,100 | 2,100 | 2,100 | 2,200 |
| Employee Related Insurances | E0960 | 45,100 | 46,500 | 51,200 | 55,800 | 60,500 | 65,100 |
| Employees | | 1,547,400 | 1,483,500 | 1,611,600 | 1,680,700 | 1,768,400 | 1,821,200 |
| Repair & Mtce Of Vehicles | E2010 | 37,800 | 32,600 | 33,400 | 34,200 | 34,900 | 35,600 |
| Petrol & Derv | E2020 | 29,900 | 33,500 | 34,900 | 36,900 | 38,800 | 40,000 |
| Vehicle Licences | E2025 | 9,100 | 9,700 | 10,000 | 10,200 | 10,400 | 10,600 |
| Tpt & Plant - Casual Hire | E2210 | 3,100 | 5,000 | 0 | 0 | 0 | 0 |
| Transport Related Insurance | E2500 | 30,600 | 25,800 | 28,400 | 31,000 | 33,500 | 36,100 |
| Transport Related Exp | | 110,500 | 106,600 | 106,700 | 112,300 | 117,600 | 122,300 |
| Depot Expenses | E1710 | 108,200 | 103,100 | 106,400 | 110,600 | 114,400 | 116,400 |
| Premises Related Insurance | E1800 | 800 | 800 | 900 | 1,000 | 1,000 | 1,100 |
| Premises Related Exp | | 109,000 | 103,900 | 107,300 | 111,600 | 115,400 | 117,500 |
| Materials - General | E3030 | 522,100 | 600,000 | 564,300 | 576,400 | 588,500 | 600,600 |
| Equipment and Tools - General | E3090 | 25,200 | 25,200 | 25,900 | 26,400 | 27,000 | 27,500 |
| Clothing & Uniforms | E3200 | 11,600 | 11,600 | 11,900 | 12,200 | 12,400 | 12,700 |
| Services - Waste Disposal | E3405 | 34,200 | 45,000 | 41,000 | 41,900 | 42,800 | 43,700 |
| Services - Transport (Ctrack) | E3409 | 5,000 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 |
| Services - Medical Fees | E3422 | 700 | 700 | 700 | 700 | 700 | 800 |
| Mobile Telephones | E3514 | 4,900 | 14,000 | 25,500 | 12,600 | 12,600 | 12,600 |
| Software Miscellaneous | E3592 | 6,300 | 6,500 | 17,700 | 13,800 | 14,000 | 14,100 |
| Subscriptions | E3710 | 300 | 600 | 600 | 600 | 600 | 700 |
| Supplies and Services | | 610,300 | 705,200 | 689,200 | 686,200 | 700,200 | 714,300 |
| Capital Charges (Notional) | E7900 | 107,400 | 107,400 | 105,300 | 105,300 | 100,300 | 103,800 |
| Capital Charges | | 107,400 | 107,400 | 105,300 | 105,300 | 100,300 | 103,800 |
| Total | | 2,484,600 | 2,506,600 | 2,620,100 | 2,696,100 | 2,801,900 | 2,879,100 |
| Sales - Scrap | I8104 | (1,000) | (1,000) | (1,000) | (1,000) | (1,000) | (1,000) |
| Recharges To Other Accounts | I8700 | (1,925,300) | (2,065,600) | (2,314,400) | (2,390,400) | (2,496,200) | (2,573,400) |
| Internal Charges - Planned Maintenance | I8732 | (558,300) | (440,000) | (304,700) | (304,700) | (304,700) | (304,700) |
| Income | | (2,484,600) | (2,506,600) | (2,620,100) | (2,696,100) | (2,801,900) | (2,879,100) |
| Total | | (2,484,600) | (2,506,600) | (2,620,100) | (2,696,100) | (2,801,900) | (2,879,100) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Environmental Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Repairs & Maintenance | | | | | | |

Planned Maintenance: C2201

| | | | | | | | |
|--|-------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| R & M - Buildings | E1001 | 120,500 | 139,800 | 131,900 | 110,000 | 42,800 | 43,700 |
| Gas Partnership Agreement | E1005 | 581,400 | 574,000 | 581,100 | 593,600 | 606,000 | 618,500 |
| Contract Maintenance | E1006 | 48,800 | 45,000 | 50,100 | 51,100 | 52,200 | 53,300 |
| R & M - Environmental Works | E1009 | 49,800 | 49,800 | 51,300 | 52,400 | 53,500 | 54,600 |
| Rota Painting | E1010 | 187,800 | 155,500 | 149,400 | 153,100 | 154,300 | 157,200 |
| Electrical Inspections | E1011 | 81,600 | 64,000 | 77,000 | 78,600 | 80,300 | 81,900 |
| Decorating Vouchers | E1012 | 0 | 1,800 | 1,800 | 1,900 | 1,900 | 2,000 |
| Premises Related Exp | | 1,069,900 | 1,029,900 | 1,042,600 | 1,040,700 | 991,000 | 1,011,200 |
| Services - Consultants | E3420 | 0 | 23,300 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 0 | 23,300 | 0 | 0 | 0 | 0 |
| Support Recharge from within Service | E6251 | 175,700 | 189,000 | 174,000 | 180,200 | 189,900 | 194,500 |
| Support Recharge - Housing Rev A/C | E6253 | 600 | 600 | 700 | 700 | 700 | 800 |
| Support Services | | 176,300 | 189,600 | 174,700 | 180,900 | 190,600 | 195,300 |
| Total | | 1,246,200 | 1,242,800 | 1,217,300 | 1,221,600 | 1,181,600 | 1,206,500 |
| Internal Charges - Planned Maintenance | I8732 | (1,246,200) | (1,242,800) | (1,217,300) | (1,221,600) | (1,181,600) | (1,206,500) |
| Income | | (1,246,200) | (1,242,800) | (1,217,300) | (1,221,600) | (1,181,600) | (1,206,500) |
| Total | | (1,246,200) | (1,242,800) | (1,217,300) | (1,221,600) | (1,181,600) | (1,206,500) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

Responsive Repairs: C2202

| | | | | | | | |
|---|-------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| R & M - Buildings | E1001 | 1,052,700 | 1,062,500 | 1,394,200 | 1,453,200 | 1,541,900 | 1,602,100 |
| Void Maintenance - Internal | E1002 | 493,800 | 597,600 | 507,600 | 517,500 | 527,500 | 537,400 |
| Void Maintenance - External | E1004 | 375,000 | 538,500 | 454,300 | 463,300 | 472,200 | 481,100 |
| Decorating Vouchers | E1012 | 10,800 | 9,000 | 9,200 | 9,400 | 9,600 | 9,800 |
| R & M - General | E1041 | 129,800 | 140,100 | 142,900 | 145,700 | 148,500 | 151,300 |
| Premises Related Exp | | 2,062,100 | 2,347,700 | 2,508,200 | 2,589,100 | 2,699,700 | 2,781,700 |
| Contracted Services | E3470 | 545,800 | 586,900 | 333,900 | 276,600 | 240,300 | 234,200 |
| Compensation | E3962 | 0 | 17,900 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 545,800 | 604,800 | 333,900 | 276,600 | 240,300 | 234,200 |
| Support Recharge from within Service | E6251 | 652,400 | 793,000 | 656,400 | 672,000 | 707,900 | 724,800 |
| Support Recharge - Housing Rev A/C | E6253 | 233,800 | 236,900 | 248,800 | 260,900 | 270,500 | 277,500 |
| Support Services | | 886,200 | 1,029,900 | 905,200 | 932,900 | 978,400 | 1,002,300 |
| Total | | 3,494,100 | 3,982,400 | 3,747,300 | 3,798,600 | 3,918,400 | 4,018,200 |
| General Fees & Charges | I8570 | (10,800) | (10,800) | (11,100) | (11,300) | (11,600) | (11,800) |
| Internal Charges - Responsive Maintenance | I8731 | (3,483,300) | (3,971,600) | (3,736,200) | (3,787,300) | (3,906,800) | (4,006,400) |
| Income | | (3,494,100) | (3,982,400) | (3,747,300) | (3,798,600) | (3,918,400) | (4,018,200) |
| Total | | (3,494,100) | (3,982,400) | (3,747,300) | (3,798,600) | (3,918,400) | (4,018,200) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Environmental Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Repairs & Maintenance

Rechargeable Repairs: C2203

| | | | | | | |
|------------------------------|-------|----------|----------|----------|----------|----------|
| R & M - Buildings | E1001 | 13,400 | 22,400 | 22,400 | 22,400 | 22,400 |
| Void Maintenance - Internal | E1002 | 8,900 | 15,700 | 15,700 | 15,700 | 15,700 |
| Void Maintenance - External | E1004 | 17,100 | 27,200 | 27,200 | 27,200 | 27,200 |
| Premises Related Exp | | 39,400 | 65,300 | 65,300 | 65,300 | 65,300 |
| Contracted Services | E3470 | 3,000 | 4,600 | 4,600 | 4,600 | 4,600 |
| Supplies and Services | | 3,000 | 4,600 | 4,600 | 4,600 | 4,600 |
| Total | | 42,400 | 69,900 | 69,900 | 69,900 | 69,900 |
| General (CR) - Miscellaneous | I8990 | (42,400) | (69,900) | (69,900) | (69,900) | (69,900) |
| Income | | (42,400) | (69,900) | (69,900) | (69,900) | (69,900) |
| Total | | (42,400) | (69,900) | (69,900) | (69,900) | (69,900) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 |

Insurance Repairs: C2204

| | | | | | | |
|------------------------------|-------|----------|----------|----------|----------|----------|
| R & M - Buildings | E1001 | 12,800 | 24,300 | 24,300 | 24,300 | 24,300 |
| Premises Related Exp | | 12,800 | 24,300 | 24,300 | 24,300 | 24,300 |
| Contracted Services | E3470 | 20,000 | 31,500 | 31,500 | 31,500 | 31,500 |
| Supplies and Services | | 20,000 | 31,500 | 31,500 | 31,500 | 31,500 |
| Total | | 32,800 | 55,800 | 55,800 | 55,800 | 55,800 |
| General (CR) - Miscellaneous | I8990 | (32,800) | (55,800) | (55,800) | (55,800) | (55,800) |
| Income | | (32,800) | (55,800) | (55,800) | (55,800) | (55,800) |
| Total | | (32,800) | (55,800) | (55,800) | (55,800) | (55,800) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 |

| Governance Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------------------|---------------------------------|----------------------------------|---------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| Section: Democratic Services | | | | | | |

City Council Elections: D2400

| | | | | | | | |
|--------------------------------------|-------|---------------|----------------|---------------|-----------------|---------------|---------------|
| Rent | E1300 | 0 | 2,200 | 0 | 0 | 0 | 0 |
| Premises Related Exp | | 0 | 2,200 | 0 | 0 | 0 | 0 |
| Printing & Stationery | E3300 | 0 | 17,600 | 0 | 0 | 0 | 0 |
| Photocopying (Internal) | E3334 | 200 | 200 | 200 | 200 | 200 | 200 |
| Postage (Internal) | E3336 | 300 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Services - General | E3400 | 12,200 | 100 | 12,500 | 181,100 | 13,100 | 13,300 |
| Election Fees | E3440 | 0 | 10,900 | 0 | 0 | 0 | 0 |
| Postages | E3500 | 0 | 4,300 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 12,700 | 34,100 | 13,700 | 182,300 | 14,300 | 14,500 |
| Support Recharge from within Service | E6251 | 56,300 | 58,000 | 59,200 | 61,400 | 63,700 | 65,300 |
| Support Services | | 56,300 | 58,000 | 59,200 | 61,400 | 63,700 | 65,300 |
| Total Expenditure | | 69,000 | 94,300 | 72,900 | 243,700 | 78,000 | 79,800 |
| Contribs From Other Local Auths | I8011 | 0 | (5,700) | 0 | 0 | 0 | 0 |
| Receipts From Other Bodies | I8023 | 0 | 0 | 0 | (14,100) | 0 | 0 |
| Income | | 0 | (5,700) | 0 | (14,100) | 0 | 0 |
| Total Income | | 0 | (5,700) | 0 | (14,100) | 0 | 0 |
| Cost Centre Total | | 69,000 | 88,600 | 72,900 | 229,600 | 78,000 | 79,800 |

City Council Elections Reserve: D6001

| | | | | | | | |
|----------------------------|-------|---------------|---------------|---------------|------------------|---------------|---------------|
| Contributions to Reserve | EA002 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Appropriations | | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Total Expenditure | | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Contributions from Reserve | IA002 | 0 | 0 | 0 | (160,000) | 0 | 0 |
| Appropriations | | 0 | 0 | 0 | (160,000) | 0 | 0 |
| Total Income | | 0 | 0 | 0 | (160,000) | 0 | 0 |
| Cost Centre Total | | 40,000 | 40,000 | 40,000 | (120,000) | 40,000 | 40,000 |

| Governance Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------------------|---------------------------------|----------------------------------|---------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| Section: Democratic Services | | | | | | |

Civic & Mayoral Expenses: D2200

| | | | | | | | |
|--------------------------------------|-------|----------------|----------------|----------------|----------------|----------------|----------------|
| Central Transport - General | E2100 | 19,200 | 19,200 | 19,700 | 20,100 | 20,500 | 21,000 |
| Transport Related Exp | | 19,200 | 19,200 | 19,700 | 20,100 | 20,500 | 21,000 |
| Civic Receptions & Mayoral Functions | E3130 | 6,100 | 6,100 | 6,300 | 6,400 | 6,500 | 6,700 |
| Remembrance Day | E3131 | 2,100 | 2,100 | 2,200 | 2,200 | 2,200 | 2,300 |
| Holocaust Memorial Day | E3132 | 300 | 300 | 300 | 300 | 300 | 300 |
| Photocopying (Internal) | E3334 | 100 | 100 | 100 | 100 | 100 | 100 |
| Postage (Internal) | E3336 | 200 | 200 | 200 | 200 | 200 | 200 |
| Mobile Telephones | E3514 | 100 | 0 | 0 | 0 | 0 | 0 |
| Mayoral Allowances | E3630 | 8,100 | 8,100 | 8,300 | 8,500 | 8,700 | 8,900 |
| Miscellaneous Insurances | E3900 | 2,500 | 2,300 | 2,500 | 2,800 | 3,000 | 3,200 |
| Supplies and Services | | 19,500 | 19,200 | 19,900 | 20,500 | 21,000 | 21,700 |
| Support Recharge from within Service | E6251 | 42,400 | 43,700 | 44,600 | 46,200 | 48,000 | 49,200 |
| Support Recharge from other Gen Fund | E6252 | 62,900 | 63,200 | 67,700 | 71,200 | 67,400 | 68,900 |
| Support Services | | 105,300 | 106,900 | 112,300 | 117,400 | 115,400 | 118,100 |
| Total Expenditure | | 144,000 | 145,300 | 151,900 | 158,000 | 156,900 | 160,800 |
| Cost Centre Total | | 144,000 | 145,300 | 151,900 | 158,000 | 156,900 | 160,800 |

Community Governance Review: D2410

| | | | | | | | |
|------------------------------|-------|---------------|---------------|---------------|----------|----------|----------|
| Services - General | E3400 | 10,000 | 10,000 | 10,000 | 0 | 0 | 0 |
| Services - Consultants | E3420 | 0 | 0 | 15,000 | 0 | 0 | 0 |
| Supplies and Services | | 10,000 | 10,000 | 25,000 | 0 | 0 | 0 |
| Total Expenditure | | 10,000 | 10,000 | 25,000 | 0 | 0 | 0 |
| Cost Centre Total | | 10,000 | 10,000 | 25,000 | 0 | 0 | 0 |

| Governance Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Democratic Services | | | | | | |

Democratic Representation: D2300

| | | | | | | | |
|--------------------------------------|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Salaries - National Insurance | E0160 | 2,600 | 2,000 | 2,000 | 2,100 | 2,100 | 2,100 |
| Employees | | 2,600 | 2,000 | 2,000 | 2,100 | 2,100 | 2,100 |
| Catering Provisions | E3100 | 1,100 | 800 | 800 | 800 | 900 | 900 |
| Printing & Stationery | E3300 | 300 | 300 | 300 | 300 | 300 | 300 |
| Information Management | E3327 | 2,100 | 2,100 | 2,200 | 2,200 | 2,200 | 2,300 |
| IT Consumables | E3335 | 200 | 200 | 200 | 200 | 200 | 200 |
| Services - Consultants | E3420 | 200 | 200 | 200 | 200 | 200 | 200 |
| Mobile Telephones | E3514 | 200 | 0 | 0 | 0 | 0 | 0 |
| Line Rental - Members | E3567 | 10,300 | 9,600 | 9,800 | 10,100 | 10,300 | 10,500 |
| Conferences & Seminars | E3610 | 700 | 700 | 700 | 700 | 700 | 800 |
| Members Exps - Basic Allowance | E3620 | 203,000 | 201,600 | 203,000 | 203,000 | 203,000 | 203,000 |
| Members Exps - Special Resp | E3621 | 82,800 | 82,800 | 82,800 | 82,800 | 82,800 | 82,800 |
| Member - Training | E3624 | 2,100 | 2,100 | 2,200 | 4,700 | 2,200 | 2,300 |
| Members Expenses - Travel | E3626 | 3,700 | 3,700 | 3,800 | 3,900 | 4,000 | 4,000 |
| Supplies and Services | | 306,700 | 304,100 | 306,000 | 308,900 | 306,800 | 307,300 |
| Support Recharge from within Service | E6251 | 311,000 | 320,700 | 326,900 | 339,000 | 352,000 | 360,300 |
| Support Recharge from other Gen Fund | E6252 | 461,400 | 463,000 | 496,600 | 522,000 | 494,300 | 505,700 |
| Support Services | | 772,400 | 783,700 | 823,500 | 861,000 | 846,300 | 866,000 |
| Total Expenditure | | 1,081,700 | 1,089,800 | 1,131,500 | 1,172,000 | 1,155,200 | 1,175,400 |
| Cost Centre Total | | 1,081,700 | 1,089,800 | 1,131,500 | 1,172,000 | 1,155,200 | 1,175,400 |

| Governance Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Democratic Services | | | | | | | |
| Democratic Services Mgt & Admin: D1000 | | | | | | | |
| Salaries - Basic | E0100 | 296,900 | 296,900 | 309,700 | 321,000 | 329,000 | 337,300 |
| Salaries - Standby Payment | E0111 | 0 | 200 | 0 | 0 | 0 | 0 |
| Salaries - National Insurance | E0160 | 27,400 | 27,100 | 29,200 | 30,700 | 31,900 | 33,000 |
| Salaries - Superannuation | E0170 | 33,200 | 31,600 | 32,100 | 33,000 | 41,000 | 41,900 |
| Provision For Staff Turnover | E0199 | (10,100) | 0 | (10,300) | (10,400) | (10,600) | (10,700) |
| Service Training Budget | E0910 | 3,600 | 5,000 | 3,100 | 3,100 | 3,200 | 3,300 |
| Employee Related Insurances | E0960 | 5,000 | 5,100 | 5,600 | 6,100 | 6,600 | 7,100 |
| Employees | | 356,000 | 365,900 | 369,400 | 383,500 | 401,100 | 411,900 |
| Use Of Public Tpt - Officers | E2300 | 400 | 400 | 400 | 400 | 400 | 400 |
| Car Allowances - Officers | E2400 | 500 | 500 | 500 | 500 | 500 | 500 |
| Transport Related Exp | | 900 | 900 | 900 | 900 | 900 | 900 |
| Office Equipment | E3000 | 200 | 200 | 700 | 200 | 200 | 200 |
| Printing & Stationery | E3300 | 400 | 400 | 400 | 400 | 400 | 400 |
| Books & Periodicals | E3310 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Printing (Internal) | E3332 | 800 | 800 | 800 | 800 | 800 | 800 |
| Telephones (Internal) | E3333 | 700 | 700 | 700 | 700 | 700 | 700 |
| Photocopying (Internal) | E3334 | 1,800 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 |
| Postage (Internal) | E3336 | 500 | 500 | 500 | 500 | 500 | 500 |
| Services - General | E3400 | 400 | 400 | 400 | 400 | 400 | 400 |
| Software Purchase\Licences | E3541 | 0 | 0 | 3,900 | 4,000 | 4,100 | 4,200 |
| Software Committee Management | E3566 | 7,100 | 8,600 | 10,400 | 10,600 | 10,800 | 11,000 |
| Miscellaneous Advertising | E3930 | 1,400 | 1,800 | 1,800 | 1,900 | 1,900 | 2,000 |
| Supplies and Services | | 14,300 | 16,600 | 22,800 | 22,700 | 23,100 | 23,500 |
| Support Recharge from within Service | E6251 | 57,900 | 18,000 | 18,100 | 18,000 | 18,600 | 19,100 |
| Support Recharge from other Gen Fund | E6252 | 120,000 | 164,400 | 165,700 | 173,400 | 177,500 | 180,800 |
| Support Services | | 177,900 | 182,400 | 183,800 | 191,400 | 196,100 | 199,900 |
| Total Expenditure | | 549,100 | 565,800 | 576,900 | 598,500 | 621,200 | 636,200 |
| Recharge Income from within Service | I8751 | (536,300) | (552,700) | (563,500) | (584,600) | (606,800) | (621,400) |
| Recharge Income from other Gen Fund | I8752 | (12,800) | (13,100) | (13,400) | (13,900) | (14,400) | (14,800) |
| Income | | (549,100) | (565,800) | (576,900) | (598,500) | (621,200) | (636,200) |
| Total Income | | (549,100) | (565,800) | (576,900) | (598,500) | (621,200) | (636,200) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Governance Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Democratic Services | | | | | | |

Electoral Registration: D2401

| | | | | | | | |
|--------------------------------------|-------|----------------|-----------------|----------------|----------------|----------------|----------------|
| Office Equipment | E3000 | 2,000 | 2,000 | 2,100 | 2,100 | 2,100 | 2,200 |
| Printing & Stationery | E3300 | 17,600 | 27,600 | 18,100 | 18,400 | 18,800 | 19,200 |
| Photocopying (Internal) | E3334 | 2,000 | 2,400 | 2,400 | 2,300 | 2,300 | 2,300 |
| Postage (Internal) | E3336 | 5,500 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| Services - General | E3400 | 20,400 | 31,700 | 20,900 | 21,400 | 21,800 | 22,300 |
| Postages | E3500 | 40,800 | 50,800 | 41,900 | 42,800 | 43,700 | 44,600 |
| Miscellaneous Licences | E3961 | 15,000 | 15,000 | 15,400 | 15,700 | 16,100 | 16,400 |
| Supplies and Services | | 103,300 | 141,500 | 112,800 | 114,700 | 116,800 | 119,000 |
| Support Recharge from within Service | E6251 | 126,500 | 130,300 | 132,900 | 137,900 | 143,100 | 146,600 |
| Support Recharge from other Gen Fund | E6252 | 3,400 | 3,300 | 3,500 | 3,500 | 3,700 | 3,800 |
| Support Services | | 129,900 | 133,600 | 136,400 | 141,400 | 146,800 | 150,400 |
| Total Expenditure | | 233,200 | 275,100 | 249,200 | 256,100 | 263,600 | 269,400 |
| Government Grants | I8000 | 0 | (31,300) | 0 | 0 | 0 | 0 |
| Sales - Publications & Data | I8100 | (2,100) | (2,100) | (2,200) | (2,200) | (2,200) | (2,300) |
| Income | | (2,100) | (33,400) | (2,200) | (2,200) | (2,200) | (2,300) |
| Total Income | | (2,100) | (33,400) | (2,200) | (2,200) | (2,200) | (2,300) |
| Cost Centre Total | | 231,100 | 241,700 | 247,000 | 253,900 | 261,400 | 267,100 |

Local Govt Association Subscriptions: D2100

| | | | | | | | |
|------------------------------|-------|---------------|---------------|---------------|---------------|---------------|---------------|
| Subscriptions | E3710 | 10,800 | 10,900 | 10,900 | 10,900 | 10,900 | 10,900 |
| Supplies and Services | | 10,800 | 10,900 | 10,900 | 10,900 | 10,900 | 10,900 |
| Total Expenditure | | 10,800 | 10,900 | 10,900 | 10,900 | 10,900 | 10,900 |
| Cost Centre Total | | 10,800 | 10,900 | 10,900 | 10,900 | 10,900 | 10,900 |

| Governance Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Legal Services | | | | | | | |
| Legal Services Mgt & Admin: L1000 | | | | | | | |
| Salaries - Basic | E0100 | 192,700 | 240,700 | 278,900 | 296,700 | 306,000 | 314,800 |
| Salaries - National Insurance | E0160 | 17,700 | 21,300 | 26,400 | 28,600 | 29,800 | 31,000 |
| Salaries - Superannuation | E0170 | 25,500 | 31,300 | 31,700 | 32,800 | 40,600 | 41,800 |
| Superannuation (Cost Adjustments) | E0171 | 0 | 0 | 3,400 | 4,700 | 5,500 | 5,800 |
| Provision For Staff Turnover | E0199 | (5,100) | 0 | (5,200) | (5,300) | (5,300) | (5,400) |
| Service Training Budget | E0910 | 7,400 | 4,000 | 7,600 | 7,800 | 7,900 | 8,100 |
| Employee Related Advertising | E0920 | 0 | 1,500 | 0 | 0 | 0 | 0 |
| Employee Related Insurances | E0960 | 3,200 | 3,200 | 3,500 | 3,800 | 4,200 | 4,500 |
| Professional Fees Etc | E0980 | 1,800 | 1,800 | 1,800 | 1,900 | 1,900 | 2,000 |
| Employees | | 243,200 | 303,800 | 348,100 | 371,000 | 390,600 | 402,600 |
| Use Of Public Tpt - Officers | E2300 | 500 | 500 | 500 | 500 | 500 | 500 |
| Car Allowances - Officers | E2400 | 200 | 200 | 200 | 200 | 200 | 200 |
| Transport Related Exp | | 700 | 700 | 700 | 700 | 700 | 700 |
| Office Equipment | E3000 | 500 | 500 | 500 | 500 | 500 | 500 |
| Printing & Stationery | E3300 | 500 | 500 | 500 | 500 | 500 | 500 |
| Books & Periodicals | E3310 | 16,900 | 16,900 | 17,300 | 17,700 | 18,100 | 18,500 |
| Printing (Internal) | E3332 | 400 | 400 | 400 | 400 | 400 | 400 |
| Telephones (Internal) | E3333 | 800 | 800 | 800 | 800 | 800 | 800 |
| Photocopying (Internal) | E3334 | 1,200 | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 |
| Postage (Internal) | E3336 | 5,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Services - Waste Disposal | E3405 | 0 | 4,100 | 4,200 | 4,300 | 4,400 | 4,500 |
| Services - Consultants | E3420 | 34,800 | 59,800 | 20,000 | 0 | 0 | 0 |
| Software Purchase\Licences | E3541 | 0 | 0 | 20,000 | 4,100 | 4,200 | 4,300 |
| Subsistence | E3600 | 200 | 200 | 200 | 200 | 200 | 200 |
| Subscriptions | E3710 | 0 | 500 | 500 | 500 | 500 | 500 |
| Miscellaneous Advertising | E3930 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Legal & Court Costs | E3940 | 50,600 | 80,600 | 51,900 | 53,000 | 54,100 | 55,300 |
| Miscellaneous Licences | E3961 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 |
| Supplies and Services | | 113,300 | 172,100 | 124,100 | 89,900 | 91,700 | 93,500 |
| Support Recharge from within Service | E6251 | 51,500 | 0 | 0 | 0 | 0 | 0 |
| Support Recharge from other Gen Fund | E6252 | 130,100 | 181,600 | 188,100 | 197,500 | 196,200 | 200,200 |
| Support Services | | 181,600 | 181,600 | 188,100 | 197,500 | 196,200 | 200,200 |
| Total Expenditure | | 538,800 | 658,200 | 661,000 | 659,100 | 679,200 | 697,000 |
| General Fees & Charges | I8570 | (31,200) | (41,200) | (32,000) | (32,700) | (33,400) | (34,100) |
| Legal Fees-County Court | I8590 | (16,100) | (6,700) | (16,500) | (16,900) | (17,200) | (17,600) |
| Legal Fees-Magistrates Courts | I8591 | (2,800) | (2,800) | (2,900) | (2,900) | (3,000) | (3,100) |
| Recharge Income from within Service | I8751 | (113,800) | (92,600) | (93,000) | (92,400) | (95,400) | (97,900) |
| Recharge Income from other Gen Fund | I8752 | (299,200) | (420,800) | (422,200) | (420,200) | (433,300) | (444,800) |
| Recharge Income - Housing Rev A/C | I8753 | (75,700) | (94,100) | (94,400) | (94,000) | (96,900) | (99,500) |
| Income | | (538,800) | (658,200) | (661,000) | (659,100) | (679,200) | (697,000) |
| Total Income | | (538,800) | (658,200) | (661,000) | (659,100) | (679,200) | (697,000) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Governance Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Legal Services | | | | | | |

Searches Administration: L2100

| | | | | | | | |
|--------------------------------------|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Salaries - Basic | E0100 | 22,600 | 22,700 | 23,100 | 23,800 | 24,300 | 24,800 |
| Salaries - National Insurance | E0160 | 2,000 | 2,000 | 2,100 | 2,200 | 2,200 | 2,300 |
| Salaries - Superannuation | E0170 | 3,100 | 2,900 | 3,000 | 3,000 | 3,800 | 3,800 |
| Employee Related Insurances | E0960 | 300 | 300 | 300 | 400 | 400 | 400 |
| Employees | | 28,000 | 27,900 | 28,500 | 29,400 | 30,700 | 31,300 |
| Land Charge Fees - L.C.C. | E3941 | 21,200 | 21,200 | 21,800 | 22,200 | 22,700 | 23,200 |
| Search Fees | E3943 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Supplies and Services | | 31,200 | 31,200 | 31,800 | 32,200 | 32,700 | 33,200 |
| CEC Recharge (Outside SLA System) | E6214 | 11,200 | 11,200 | 11,200 | 11,200 | 11,200 | 11,200 |
| Support Recharge from within Service | E6251 | 60,000 | 74,600 | 74,800 | 74,500 | 76,800 | 78,800 |
| Support Recharge from other Gen Fund | E6252 | 19,200 | 20,000 | 19,900 | 20,900 | 21,500 | 21,900 |
| Support Services | | 90,400 | 105,800 | 105,900 | 106,600 | 109,500 | 111,900 |
| Total Expenditure | | 149,600 | 164,900 | 166,200 | 168,200 | 172,900 | 176,400 |
| Search Fees | I8587 | (210,900) | (210,900) | (216,400) | (221,000) | (225,700) | (230,300) |
| Income | | (210,900) | (210,900) | (216,400) | (221,000) | (225,700) | (230,300) |
| Total Income | | (210,900) | (210,900) | (216,400) | (221,000) | (225,700) | (230,300) |
| Cost Centre Total | | (61,300) | (46,000) | (50,200) | (52,800) | (52,800) | (53,900) |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Environmental Health | | | | | | | |
| Environmental Health Mgt & Admin: S1000 | | | | | | | |
| Salaries - Basic | E0100 | 264,300 | 242,900 | 270,600 | 277,700 | 283,800 | 289,700 |
| Salaries - Overtime | E0110 | 0 | 500 | 0 | 0 | 0 | 0 |
| Salaries - National Insurance | E0160 | 25,100 | 22,100 | 25,100 | 26,000 | 26,800 | 27,600 |
| Salaries - Superannuation | E0170 | 34,800 | 31,900 | 32,400 | 33,100 | 41,000 | 41,800 |
| Provision For Staff Turnover | E0199 | (10,000) | 0 | (10,200) | (10,300) | (10,500) | (10,600) |
| Service Training Budget | E0910 | 400 | 10,000 | 400 | 400 | 400 | 400 |
| Employee Related Insurances | E0960 | 4,300 | 4,500 | 5,000 | 5,400 | 5,900 | 6,300 |
| Retirement Gifts | E0991 | 0 | 400 | 0 | 0 | 0 | 0 |
| Employees | | 318,900 | 312,300 | 323,300 | 332,300 | 347,400 | 355,200 |
| Use Of Public Tpt - Officers | E2300 | 200 | 1,200 | 1,000 | 1,000 | 1,100 | 1,100 |
| Car Allowances - Officers | E2400 | 1,300 | 1,600 | 1,600 | 1,700 | 1,700 | 1,700 |
| Transport Related Exp | | 1,500 | 2,800 | 2,600 | 2,700 | 2,800 | 2,800 |
| Premises Related Insurance | E1800 | 300 | 300 | 300 | 400 | 400 | 400 |
| Premises Related Exp | | 300 | 300 | 300 | 400 | 400 | 400 |
| Office Equipment | E3000 | 600 | 600 | 600 | 600 | 600 | 700 |
| Equipment and Tools - General | E3090 | 9,800 | 9,800 | 10,100 | 10,300 | 10,500 | 10,700 |
| Clothing & Uniforms | E3200 | 800 | 800 | 800 | 800 | 900 | 900 |
| Printing & Stationery | E3300 | 3,800 | 3,800 | 3,900 | 4,000 | 4,100 | 4,100 |
| Books & Periodicals | E3310 | 1,200 | 1,200 | 1,200 | 1,300 | 1,300 | 1,300 |
| Printing (Internal) | E3332 | 900 | 900 | 900 | 900 | 900 | 900 |
| Telephones (Internal) | E3333 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Photocopying (Internal) | E3334 | 1,600 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 |
| IT Consumables | E3335 | 800 | 800 | 800 | 800 | 800 | 800 |
| Postage (Internal) | E3336 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| Services - Consultants | E3420 | 6,900 | 6,900 | 6,900 | 6,900 | 6,900 | 6,900 |
| Mobile Telephones | E3514 | 600 | 200 | 200 | 200 | 200 | 200 |
| Software - Flare | E3582 | 17,100 | 17,100 | 17,500 | 17,900 | 18,300 | 18,700 |
| Subsistence | E3600 | 400 | 400 | 400 | 400 | 400 | 400 |
| Subscriptions | E3710 | 1,300 | 1,300 | 1,300 | 1,400 | 1,400 | 1,400 |
| Supplies and Services | | 51,800 | 52,000 | 52,800 | 53,700 | 54,500 | 55,200 |
| Support Recharge from within Service | E6251 | 0 | 49,900 | 52,200 | 54,000 | 54,400 | 55,900 |
| Support Recharge from other Gen Fund | E6252 | 252,300 | 208,100 | 212,100 | 221,400 | 221,900 | 226,200 |
| Support Services | | 252,300 | 258,000 | 264,300 | 275,400 | 276,300 | 282,100 |
| Total | | 624,800 | 625,400 | 643,300 | 664,500 | 681,400 | 695,700 |
| Receipts From Other Bodies | I8023 | (4,000) | 0 | 0 | 0 | 0 | 0 |
| Recharge Income from within Service | I8751 | (551,700) | (555,700) | (571,700) | (590,500) | (605,600) | (618,200) |
| Recharge Income from other Gen Fund | I8752 | (9,700) | (9,800) | (10,000) | (10,400) | (10,600) | (10,900) |
| Recharge Income - Housing Rev A/C | I8753 | (59,400) | (59,900) | (61,600) | (63,600) | (65,200) | (66,600) |
| Income | | (624,800) | (625,400) | (643,300) | (664,500) | (681,400) | (695,700) |
| Total | | (624,800) | (625,400) | (643,300) | (664,500) | (681,400) | (695,700) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Health & Housing Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Environmental Health | | | | | | |

Public Health Services: S2000

| | | | | | | |
|-------------------------------|-------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Equipment and Tools - General | E3090 | 100 | 100 | 100 | 100 | 100 |
| Services - Burial Of The Dead | E3406 | 14,500 | 14,500 | 14,900 | 15,200 | 15,800 |
| Services - Other Analysts | E3416 | 400 | 0 | 0 | 0 | 0 |
| Services - Consultants | E3420 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Supplies and Services | | 16,000 | 15,600 | 16,000 | 16,300 | 17,000 |
| Total | | 16,000 | 15,600 | 16,000 | 16,300 | 17,000 |
| Burial Of The Dead | I8407 | (6,200) | (6,200) | (6,400) | (6,500) | (6,800) |
| Vets Fees Recovered | I8479 | (1,000) | (1,000) | (1,000) | (1,000) | (1,100) |
| Licences-Riding Estabs | I8480 | (1,100) | (800) | (800) | (800) | (900) |
| Licences - Dog Breeding | I8481 | (600) | (600) | (600) | (600) | (700) |
| Licences - Pet Shops | I8482 | (1,700) | (900) | (900) | (900) | (1,000) |
| Licences-Animal Boarding | I8483 | (4,300) | (4,300) | (4,400) | (4,500) | (4,700) |
| Income | | (14,900) | (13,800) | (14,100) | (14,300) | (15,200) |
| Total | | (14,900) | (13,800) | (14,100) | (14,300) | (15,200) |
| Cost Centre Total | | 1,100 | 1,800 | 1,900 | 2,000 | 1,800 |

Food & Safety: S2001

| | | | | | | | |
|--------------------------------------|-------|----------------|-----------------|----------------|----------------|----------------|----------------|
| Salaries - Basic | E0100 | 197,200 | 171,400 | 194,400 | 209,500 | 214,700 | 219,600 |
| Salaries - Overtime | E0110 | 1,500 | 1,500 | 1,500 | 1,500 | 1,600 | 1,600 |
| Salaries - National Insurance | E0160 | 19,300 | 16,700 | 18,900 | 20,800 | 20,600 | 21,300 |
| Salaries - Superannuation | E0170 | 27,200 | 24,900 | 25,200 | 27,000 | 33,300 | 34,000 |
| Service Training Budget | E0910 | 3,000 | 2,000 | 3,100 | 3,100 | 3,200 | 3,300 |
| Employee Related Insurances | E0960 | 3,300 | 3,400 | 3,700 | 4,100 | 4,400 | 4,800 |
| Employees | | 251,500 | 219,900 | 246,800 | 266,000 | 277,800 | 284,600 |
| Use Of Public Tpt - Officers | E2300 | 200 | 200 | 200 | 200 | 200 | 200 |
| Car Allowances - Officers | E2400 | 6,700 | 5,700 | 6,900 | 7,000 | 7,200 | 7,300 |
| Transport Related Exp | | 6,900 | 5,900 | 7,100 | 7,200 | 7,400 | 7,500 |
| Equipment and Tools - General | E3090 | 1,200 | 1,200 | 1,200 | 1,300 | 1,300 | 1,300 |
| Services - General | E3400 | 0 | 3,300 | 1,000 | 1,000 | 1,000 | 1,000 |
| Services - Other Analysts | E3416 | 5,100 | 3,000 | 3,100 | 3,100 | 3,200 | 3,300 |
| Mobile Telephones | E3514 | 100 | 100 | 100 | 100 | 100 | 100 |
| Subsistence | E3600 | 300 | 300 | 300 | 300 | 300 | 300 |
| Conferences & Seminars | E3610 | 600 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Supplies and Services | | 7,300 | 8,900 | 6,700 | 6,800 | 6,900 | 7,000 |
| Support Recharge from within Service | E6251 | 102,700 | 103,500 | 106,400 | 109,900 | 112,700 | 115,100 |
| Support Recharge from other Gen Fund | E6252 | 35,300 | 34,000 | 35,500 | 37,100 | 38,200 | 38,900 |
| Support Services | | 138,000 | 137,500 | 141,900 | 147,000 | 150,900 | 154,000 |
| Total | | 403,700 | 372,200 | 402,500 | 427,000 | 443,000 | 453,100 |
| General Fees & Charges | I8570 | (3,000) | (3,000) | (3,100) | (3,100) | (3,200) | (3,300) |
| Fines | I8573 | (100) | (100) | (100) | (100) | (100) | (100) |
| Training Course Fees | I8583 | (800) | (5,300) | (1,600) | (1,600) | (1,600) | (1,600) |
| Income - General | I8900 | (2,000) | (2,000) | (2,000) | (2,000) | (2,000) | (2,000) |
| Income | | (5,900) | (10,400) | (6,800) | (6,800) | (6,900) | (7,000) |
| Total | | (5,900) | (10,400) | (6,800) | (6,800) | (6,900) | (7,000) |
| Cost Centre Total | | 397,800 | 361,800 | 395,700 | 420,200 | 436,100 | 446,100 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Environmental Health | | | | | | | |
| Anti-Social Behaviour: S2005 | | | | | | | |
| Salaries - Basic | E0100 | 40,900 | 42,900 | 74,300 | 4,800 | 0 | 0 |
| Salaries - National Insurance | E0160 | 3,300 | 2,300 | 3,500 | 500 | 0 | 0 |
| Salaries - Superannuation | E0170 | 5,700 | 9,400 | 9,600 | 600 | 0 | 0 |
| Service Training Budget | E0910 | 1,000 | 1,000 | 500 | 0 | 0 | 0 |
| Employee Related Insurances | E0960 | 0 | 1,600 | 1,800 | 0 | 0 | 0 |
| Employees | | 50,900 | 57,200 | 89,700 | 5,900 | 0 | 0 |
| Repair & Mtce Of Vehicles | E2010 | 1,600 | 1,600 | 2,100 | 300 | 0 | 0 |
| Petrol & Derv | E2020 | 1,700 | 1,700 | 2,100 | 300 | 0 | 0 |
| Tpt & Plant Contract Hire | E2200 | 5,000 | 1,600 | 3,300 | 1,400 | 0 | 0 |
| Car Allowances - Officers | E2400 | 0 | 500 | 1,000 | 400 | 0 | 0 |
| Transport Related Exp | | 8,300 | 5,400 | 8,500 | 2,400 | 0 | 0 |
| Equipment and Tools - General | E3090 | 2,500 | 5,600 | 600 | 300 | 0 | 0 |
| Clothing & Uniforms | E3200 | 0 | 400 | 100 | 100 | 0 | 0 |
| Services - Consultants | E3420 | 0 | 2,500 | 0 | 8,500 | 0 | 0 |
| Mobile Telephones | E3514 | 0 | 600 | 900 | 200 | 0 | 0 |
| Supplies and Services | | 2,500 | 9,100 | 1,600 | 9,100 | 0 | 0 |
| Total | | 61,700 | 71,700 | 99,800 | 17,400 | 0 | 0 |
| Government Grants | I8000 | 0 | (32,000) | (70,300) | (9,500) | 0 | 0 |
| Contribs From Other Local Auths | I8011 | 0 | (14,000) | 0 | 0 | 0 | 0 |
| County Contributions | I8015 | (46,700) | 0 | 0 | 0 | 0 | 0 |
| Contributions from HRA | I8719 | (15,000) | (15,000) | (18,000) | (3,000) | 0 | 0 |
| Income | | (61,700) | (61,000) | (88,300) | (12,500) | 0 | 0 |
| Total | | (61,700) | (61,000) | (88,300) | (12,500) | 0 | 0 |
| Cost Centre Total | | 0 | 10,700 | 11,500 | 4,900 | 0 | 0 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Environmental Health | | | | | | | |
| Dog Warden Service: S2100 | | | | | | | |
| Salaries - Basic | E0100 | 45,900 | 53,900 | 44,600 | 46,100 | 47,300 | 48,400 |
| Salaries - National Insurance | E0160 | 2,600 | 3,600 | 2,800 | 3,000 | 3,100 | 3,300 |
| Salaries - Superannuation | E0170 | 6,300 | 5,700 | 5,700 | 5,900 | 7,300 | 7,500 |
| Employee Related Insurances | E0960 | 1,900 | 2,100 | 2,300 | 2,500 | 2,700 | 2,900 |
| Employees | | 56,700 | 65,300 | 55,400 | 57,500 | 60,400 | 62,100 |
| Repair & Mtce Of Vehicles | E2010 | 300 | 1,700 | 1,700 | 1,800 | 1,800 | 1,900 |
| Petrol & Derv | E2020 | 1,600 | 2,200 | 2,300 | 2,400 | 2,500 | 2,600 |
| Vehicle Licences | E2025 | 400 | 400 | 400 | 400 | 400 | 400 |
| Transport Related Insurance | E2500 | 1,400 | 1,300 | 1,400 | 1,600 | 1,700 | 1,800 |
| Transport Related Exp | | 3,700 | 5,600 | 5,800 | 6,200 | 6,400 | 6,700 |
| Materials - General | E3030 | 1,400 | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 |
| Equipment and Tools - General | E3090 | 600 | 600 | 600 | 600 | 600 | 700 |
| Clothing & Uniforms | E3200 | 300 | 300 | 300 | 300 | 300 | 300 |
| Services - General | E3400 | 3,800 | 3,800 | 3,900 | 4,000 | 4,100 | 4,100 |
| Services - Kennelling | E3433 | 28,600 | 28,600 | 29,300 | 30,000 | 30,600 | 31,200 |
| Services - Vets | E3434 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Mobile Telephones | E3514 | 800 | 800 | 700 | 700 | 700 | 700 |
| Supplies and Services | | 36,500 | 36,500 | 37,200 | 38,100 | 38,900 | 39,600 |
| Support Recharge from within Service | E6251 | 60,100 | 60,500 | 62,300 | 64,300 | 65,900 | 67,300 |
| Support Recharge from other Gen Fund | E6252 | 10,200 | 10,200 | 10,300 | 10,700 | 11,000 | 11,300 |
| Support Services | | 70,300 | 70,700 | 72,600 | 75,000 | 76,900 | 78,600 |
| Capital Charges (Notional) | E7900 | 4,600 | 6,600 | 6,600 | 10,100 | 10,100 | 10,100 |
| Capital Charges | | 4,600 | 6,600 | 6,600 | 10,100 | 10,100 | 10,100 |
| Total | | 171,800 | 184,700 | 177,600 | 186,900 | 192,700 | 197,100 |
| Contribs From Other Local Auths | I8011 | 0 | (12,700) | 0 | 0 | 0 | 0 |
| Sales - General | I8106 | (600) | (600) | (600) | (600) | (600) | (700) |
| Fines | I8573 | (1,500) | (1,500) | (1,500) | (1,500) | (1,500) | (1,500) |
| Collections and Kennelling | I8593 | (5,600) | (5,600) | (5,700) | (5,900) | (6,000) | (6,100) |
| General (CR) - Miscellaneous | I8990 | 0 | (400) | 0 | 0 | 0 | 0 |
| Income | | (7,700) | (20,800) | (7,800) | (8,000) | (8,100) | (8,300) |
| Total | | (7,700) | (20,800) | (7,800) | (8,000) | (8,100) | (8,300) |
| Cost Centre Total | | 164,100 | 163,900 | 169,800 | 178,900 | 184,600 | 188,800 |

| Health & Housing Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Environmental Health | | | | | | |

Pest Control: S2200

| | | | | | | | |
|--------------------------------------|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Salaries - Basic | E0100 | 109,300 | 103,200 | 112,700 | 106,200 | 102,300 | 104,300 |
| Salaries - Overtime | E0110 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 |
| Salaries - National Insurance | E0160 | 9,400 | 9,400 | 9,900 | 9,600 | 9,600 | 9,900 |
| Salaries - Superannuation | E0170 | 15,100 | 14,400 | 14,600 | 13,600 | 15,900 | 16,200 |
| Employee Related Insurances | E0960 | 3,400 | 4,300 | 4,700 | 5,200 | 5,600 | 6,000 |
| Employees | | 138,200 | 132,300 | 142,900 | 135,600 | 134,400 | 137,500 |
| Repair & Mtce Of Vehicles | E2010 | 2,700 | 2,100 | 2,200 | 2,200 | 2,200 | 2,300 |
| Petrol & Derv | E2020 | 3,400 | 3,300 | 3,400 | 3,600 | 3,800 | 3,900 |
| Vehicle Licences | E2025 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Transport Related Insurance | E2500 | 2,900 | 2,500 | 2,800 | 3,000 | 3,300 | 3,500 |
| Transport Related Exp | | 10,000 | 8,900 | 9,400 | 9,800 | 10,400 | 10,800 |
| Materials - General | E3030 | 8,700 | 12,000 | 12,300 | 12,600 | 12,800 | 13,100 |
| Equipment and Tools - General | E3090 | 400 | 2,000 | 500 | 500 | 500 | 500 |
| Clothing & Uniforms | E3200 | 400 | 400 | 400 | 400 | 400 | 400 |
| Mobile Telephones | E3514 | 900 | 800 | 700 | 700 | 700 | 700 |
| Marketing & Promotion | E3934 | 0 | 11,300 | 900 | 900 | 900 | 900 |
| Supplies and Services | | 10,400 | 26,500 | 14,800 | 15,100 | 15,300 | 15,600 |
| Support Recharge from within Service | E6251 | 52,300 | 52,700 | 54,200 | 56,000 | 57,400 | 58,600 |
| Support Recharge from other Gen Fund | E6252 | 17,800 | 16,700 | 17,700 | 18,600 | 19,200 | 19,600 |
| Support Services | | 70,100 | 69,400 | 71,900 | 74,600 | 76,600 | 78,200 |
| Capital Charges (Notional) | E7900 | 5,900 | 2,300 | 2,300 | 4,500 | 4,500 | 4,500 |
| Capital Charges | | 5,900 | 2,300 | 2,300 | 4,500 | 4,500 | 4,500 |
| Total | | 234,600 | 239,400 | 241,300 | 239,600 | 241,200 | 246,600 |
| Unbugged | I8452 | (103,500) | (75,000) | (131,800) | (115,000) | (117,400) | (119,800) |
| Domestic Rodents | I8453 | (33,200) | (40,000) | (34,100) | (34,800) | (35,500) | (36,300) |
| Domestic Insects | I8454 | (30,200) | (25,000) | (31,000) | (31,600) | (32,300) | (33,000) |
| Income | | (166,900) | (140,000) | (196,900) | (181,400) | (185,200) | (189,100) |
| Total | | (166,900) | (140,000) | (196,900) | (181,400) | (185,200) | (189,100) |
| Cost Centre Total | | 67,700 | 99,400 | 44,400 | 58,200 | 56,000 | 57,500 |

Lancaster Port Health Authority: S2300

| | | | | | | | |
|--------------------------------------|-------|----------------|----------------|----------------|----------------|----------------|----------------|
| Support Recharge from within Service | E6251 | 3,900 | 3,900 | 4,000 | 4,100 | 4,300 | 4,300 |
| Support Services | | 3,900 | 3,900 | 4,000 | 4,100 | 4,300 | 4,300 |
| Total | | 3,900 | 3,900 | 4,000 | 4,100 | 4,300 | 4,300 |
| General Fees & Charges | I8570 | (5,300) | (5,300) | (5,400) | (5,600) | (5,700) | (5,800) |
| Income | | (5,300) | (5,300) | (5,400) | (5,600) | (5,700) | (5,800) |
| Total | | (5,300) | (5,300) | (5,400) | (5,600) | (5,700) | (5,800) |
| Cost Centre Total | | (1,400) | (1,400) | (1,400) | (1,500) | (1,400) | (1,500) |

| Health & Housing Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|---------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Environmental Health

Corporate Safety: S2401

| | | | | | | | |
|--------------------------------------|-------|----------------|----------------|----------------|----------------|----------------|----------------|
| Salaries - Basic | E0100 | 36,400 | 36,400 | 37,100 | 37,800 | 38,600 | 39,400 |
| Salaries - National Insurance | E0160 | 3,800 | 3,900 | 4,000 | 4,100 | 4,200 | 4,300 |
| Salaries - Superannuation | E0170 | 5,000 | 4,700 | 4,800 | 4,900 | 6,000 | 6,100 |
| Service Training Budget | E0910 | 4,400 | 4,400 | 4,500 | 4,600 | 4,700 | 4,800 |
| Employee Related Insurances | E0960 | 600 | 600 | 700 | 700 | 800 | 800 |
| Employees | | 50,200 | 50,000 | 51,100 | 52,100 | 54,300 | 55,400 |
| Car Allowances - Officers | E2400 | 0 | 500 | 500 | 500 | 500 | 500 |
| Transport Related Exp | | 0 | 500 | 500 | 500 | 500 | 500 |
| Equipment and Tools - General | E3090 | 3,100 | 3,100 | 3,200 | 3,200 | 3,300 | 3,400 |
| Clothing & Uniforms | E3200 | 600 | 600 | 600 | 600 | 600 | 700 |
| Printing & Stationery | E3300 | 200 | 200 | 200 | 200 | 200 | 200 |
| Books & Periodicals | E3310 | 200 | 200 | 200 | 200 | 200 | 200 |
| Mobile Telephones | E3514 | 200 | 300 | 300 | 300 | 300 | 300 |
| Subsistence | E3600 | 400 | 400 | 400 | 400 | 400 | 400 |
| Subscriptions | E3710 | 100 | 100 | 100 | 100 | 100 | 100 |
| Corporate Safety | E3821 | 8,300 | 8,300 | 8,500 | 8,700 | 8,900 | 9,100 |
| Supplies and Services | | 13,100 | 13,200 | 13,500 | 13,700 | 14,000 | 14,400 |
| Support Recharge from within Service | E6251 | 71,700 | 72,200 | 74,300 | 76,800 | 78,700 | 80,400 |
| Support Recharge from other Gen Fund | E6252 | 22,200 | 21,600 | 22,400 | 23,300 | 24,000 | 24,400 |
| Support Services | | 93,900 | 93,800 | 96,700 | 100,100 | 102,700 | 104,800 |
| Total | | 157,200 | 157,500 | 161,800 | 166,400 | 171,500 | 175,100 |
| Cost Centre Total | | 157,200 | 157,500 | 161,800 | 166,400 | 171,500 | 175,100 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Environmental Health | | | | | | | |
| Environmental Protection: S2402 | | | | | | | |
| Salaries - Basic | E0100 | 170,800 | 182,000 | 244,600 | 261,000 | 248,400 | 252,400 |
| Salaries - Overtime | E0110 | 1,500 | 6,800 | 1,500 | 1,500 | 1,600 | 1,600 |
| Salaries - National Insurance | E0160 | 16,800 | 18,600 | 23,800 | 25,900 | 25,100 | 25,800 |
| Salaries - Superannuation | E0170 | 20,100 | 29,000 | 29,400 | 30,700 | 37,900 | 39,100 |
| Superannuation (Cost Adjustments) | E0171 | 0 | 0 | 2,400 | 3,300 | 600 | 0 |
| Provision For Staff Turnover | E0199 | (15,000) | 0 | (15,200) | (15,500) | (15,700) | (15,900) |
| Service Training Budget | E0910 | 5,300 | 5,300 | 5,400 | 5,600 | 5,700 | 5,800 |
| Employee Related Insurances | E0960 | 2,900 | 2,900 | 3,200 | 3,500 | 3,800 | 4,100 |
| Employees | | 202,400 | 244,600 | 295,100 | 316,000 | 307,400 | 312,900 |
| Repair & Mtce Of Vehicles | E2010 | 0 | 0 | 100 | 100 | 0 | 0 |
| Petrol & Derv | E2020 | 0 | 0 | 1,500 | 1,500 | 0 | 0 |
| Tpt & Plant Contract Hire | E2200 | 0 | 0 | 3,000 | 3,000 | 0 | 0 |
| Use Of Public Tpt - Officers | E2300 | 300 | 600 | 600 | 600 | 600 | 700 |
| Car Allowances - Officers | E2400 | 4,300 | 4,300 | 4,400 | 4,500 | 4,600 | 4,700 |
| Transport Related Exp | | 4,600 | 4,900 | 9,600 | 9,700 | 5,200 | 5,400 |
| Air Quality Monitoring Stations | E1014 | 10,400 | 10,400 | 10,700 | 10,900 | 11,100 | 11,400 |
| Premises Related Exp | | 10,400 | 10,400 | 10,700 | 10,900 | 11,100 | 11,400 |
| Equipment and Tools - General | E3090 | 1,300 | 1,300 | 1,300 | 1,400 | 1,400 | 1,400 |
| Clothing & Uniforms | E3200 | 0 | 0 | 200 | 0 | 0 | 0 |
| Telephones (Internal) | E3333 | 100 | 100 | 100 | 100 | 100 | 100 |
| Services - Water Analysts | E3415 | 2,000 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Services - Pollution Surveys | E3417 | 1,500 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Services - Consultants | E3420 | 0 | 30,000 | 0 | 0 | 0 | 0 |
| Services - Contaminated Land | E3431 | 10,200 | 7,700 | 10,500 | 10,700 | 10,900 | 11,100 |
| Mobile Telephones | E3514 | 200 | 600 | 500 | 500 | 500 | 500 |
| Subsistence | E3600 | 100 | 100 | 100 | 100 | 100 | 100 |
| Works In Default | E3824 | 2,000 | 7,000 | 2,100 | 2,100 | 2,100 | 2,200 |
| Air Quality Management | E3927 | 15,800 | 15,800 | 16,200 | 16,600 | 16,900 | 17,300 |
| Supplies and Services | | 33,200 | 65,600 | 34,000 | 34,700 | 35,200 | 35,900 |
| Support Recharge from within Service | E6251 | 99,500 | 100,200 | 103,100 | 106,500 | 109,200 | 111,500 |
| Support Recharge from other Gen Fund | E6252 | 38,300 | 36,600 | 38,300 | 40,100 | 41,300 | 42,100 |
| Support Services | | 137,800 | 136,800 | 141,400 | 146,600 | 150,500 | 153,600 |
| Total | | 388,400 | 462,300 | 490,800 | 517,900 | 509,400 | 519,200 |
| Government Grants | I8000 | 0 | (30,000) | 0 | 0 | 0 | 0 |
| Water Sampling Fees | I8031 | (3,100) | (3,100) | (3,200) | (3,200) | (3,300) | (3,400) |
| EPA Authorisation Fees | I8435 | (16,000) | (14,000) | (14,000) | (14,000) | (14,000) | (14,000) |
| Income - Works In Default | I8599 | (2,100) | (7,100) | (2,200) | (2,200) | (2,200) | (2,300) |
| Income | | (21,200) | (54,200) | (19,400) | (19,400) | (19,500) | (19,700) |
| Total | | (21,200) | (54,200) | (19,400) | (19,400) | (19,500) | (19,700) |
| Cost Centre Total | | 367,200 | 408,100 | 471,400 | 498,500 | 489,900 | 499,500 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Environmental Health | | | | | | | |
| Emergency Planning: S2403 | | | | | | | |
| Salaries - Basic | E0100 | 25,300 | 25,300 | 25,800 | 26,300 | 26,800 | 27,400 |
| Salaries - National Insurance | E0160 | 2,300 | 2,400 | 2,400 | 2,500 | 2,600 | 2,600 |
| Salaries - Superannuation | E0170 | 3,500 | 5,600 | 5,700 | 5,800 | 4,200 | 4,200 |
| Service Training Budget | E0910 | 1,500 | 1,400 | 1,500 | 1,600 | 1,600 | 1,600 |
| Employee Related Insurances | E0960 | 400 | 400 | 400 | 500 | 500 | 600 |
| Employees | | 33,000 | 35,100 | 35,800 | 36,700 | 35,700 | 36,400 |
| Car Allowances - Officers | E2400 | 700 | 700 | 700 | 700 | 700 | 800 |
| Transport Related Exp | | 700 | 700 | 700 | 700 | 700 | 800 |
| Equipment and Tools - General | E3090 | 7,800 | 7,800 | 8,000 | 8,200 | 8,300 | 8,500 |
| Telephones (Internal) | E3333 | 300 | 300 | 300 | 300 | 300 | 300 |
| Services - Civil Contingencies | E3412 | 16,200 | 18,500 | 19,000 | 19,400 | 19,800 | 20,200 |
| Mobile Telephones | E3514 | 500 | 500 | 400 | 400 | 400 | 400 |
| Supplies and Services | | 24,800 | 27,100 | 27,700 | 28,300 | 28,800 | 29,400 |
| Support Recharge from within Service | E6251 | 14,900 | 15,000 | 15,400 | 15,900 | 16,300 | 16,600 |
| Support Recharge from other Gen Fund | E6252 | 1,700 | 1,700 | 1,700 | 1,800 | 1,800 | 1,900 |
| Support Services | | 16,600 | 16,700 | 17,100 | 17,700 | 18,100 | 18,500 |
| Total | | 75,100 | 79,600 | 81,300 | 83,400 | 83,300 | 85,100 |
| Cost Centre Total | | 75,100 | 79,600 | 81,300 | 83,400 | 83,300 | 85,100 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Licensing | | | | | | | |
| Licensing Management & Admin: L1002 | | | | | | | |
| Salaries - Basic | E0100 | 138,000 | 106,500 | 136,800 | 146,800 | 151,100 | 155,800 |
| Salaries - National Insurance | E0160 | 12,200 | 8,800 | 12,100 | 13,500 | 14,100 | 14,700 |
| Salaries - Superannuation | E0170 | 18,900 | 17,200 | 17,500 | 18,700 | 23,400 | 24,100 |
| Provision For Staff Turnover | E0199 | (3,000) | 0 | (3,000) | (3,100) | (3,100) | (3,200) |
| Service Training Budget | E0910 | 1,000 | 3,000 | 2,100 | 2,100 | 2,100 | 2,200 |
| Employee Related Insurances | E0960 | 2,200 | 2,400 | 2,600 | 2,900 | 3,100 | 3,400 |
| Professional Fees Etc | E0980 | 200 | 200 | 200 | 200 | 200 | 200 |
| Employees | | 169,500 | 138,100 | 168,300 | 181,100 | 190,900 | 197,200 |
| Use Of Public Tpt - Officers | E2300 | 100 | 200 | 100 | 100 | 100 | 100 |
| Car Allowances - Officers | E2400 | 600 | 500 | 600 | 600 | 600 | 700 |
| Transport Related Exp | | 700 | 700 | 700 | 700 | 700 | 800 |
| Office Equipment | E3000 | 0 | 100 | 0 | 0 | 0 | 0 |
| Protective Clothing | E3220 | 200 | 200 | 200 | 200 | 200 | 200 |
| Printing & Stationery | E3300 | 600 | 400 | 600 | 600 | 600 | 700 |
| Printing (Internal) | E3332 | 500 | 500 | 500 | 500 | 500 | 500 |
| Photocopying (Internal) | E3334 | 400 | 400 | 400 | 400 | 400 | 400 |
| Postage (Internal) | E3336 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Services - General | E3400 | 100 | 7,400 | 100 | 100 | 100 | 100 |
| Mobile Telephones | E3514 | 500 | 300 | 200 | 200 | 200 | 200 |
| Computer Equipment | E3540 | 12,100 | 0 | 0 | 0 | 0 | 0 |
| Software - IDOX | E3547 | 0 | 12,100 | 12,400 | 12,700 | 12,900 | 13,200 |
| Subsistence | E3600 | 100 | 100 | 100 | 100 | 100 | 100 |
| Supplies and Services | | 15,500 | 22,500 | 15,500 | 15,800 | 16,000 | 16,400 |
| Support Recharge from within Service | E6251 | 14,500 | 0 | 0 | 0 | 0 | 0 |
| Support Recharge from other Gen Fund | E6252 | 96,900 | 118,800 | 119,600 | 124,400 | 128,500 | 130,900 |
| Support Services | | 111,400 | 118,800 | 119,600 | 124,400 | 128,500 | 130,900 |
| Total | | 297,100 | 280,100 | 304,100 | 322,000 | 336,100 | 345,300 |
| Recharge Income from within Service | I8751 | (297,100) | 0 | 0 | 0 | 0 | 0 |
| Recharge Income from other Gen Fund | I8752 | 0 | (280,100) | (304,100) | (322,000) | (336,100) | (345,300) |
| Income | | (297,100) | (280,100) | (304,100) | (322,000) | (336,100) | (345,300) |
| Total | | (297,100) | (280,100) | (304,100) | (322,000) | (336,100) | (345,300) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Health & Housing Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Licensing | | | | | | |

Hackney Carriage & Private Hire Licences: L2000

| | | | | | | | |
|--------------------------------------|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Materials For Resale | E3031 | 6,200 | 6,200 | 6,400 | 6,500 | 6,600 | 6,800 |
| Printing & Stationery | E3300 | 500 | 500 | 500 | 500 | 500 | 500 |
| Hackney Carriage Demand Survey | E3445 | 0 | 500 | 0 | 8,400 | 0 | 0 |
| HC-PH Vehicle Inspections | E3478 | 39,000 | 39,000 | 40,100 | 41,100 | 41,900 | 42,800 |
| DVLA checks | E3480 | 2,100 | 2,100 | 2,200 | 2,200 | 2,200 | 2,300 |
| Miscellaneous Advertising | E3930 | 500 | 500 | 500 | 500 | 500 | 500 |
| Supplies and Services | | 48,300 | 48,800 | 49,700 | 59,200 | 51,700 | 52,900 |
| Support Recharge from within Service | E6251 | 142,900 | 0 | 0 | 0 | 0 | 0 |
| Support Recharge from other Gen Fund | E6252 | 0 | 134,700 | 146,300 | 154,900 | 161,700 | 166,100 |
| Support Services | | 142,900 | 134,700 | 146,300 | 154,900 | 161,700 | 166,100 |
| Total | | 191,200 | 183,500 | 196,000 | 214,100 | 213,400 | 219,000 |
| H.C. Vehicle Licence | I8500 | (27,000) | (27,000) | (27,700) | (28,300) | (28,900) | (29,500) |
| H.C. Driver Licence | I8501 | (8,400) | (8,400) | (6,100) | (4,800) | (9,000) | (9,200) |
| H.C. Inspection Fees | I8502 | (13,000) | (13,000) | (13,300) | (13,600) | (13,900) | (14,200) |
| H.C. Taxi Plates | I8505 | (2,200) | (2,200) | (2,300) | (2,300) | (2,400) | (2,400) |
| Unmet Demand Survey | I8509 | 0 | 0 | 0 | (8,000) | 0 | 0 |
| P.H. Operators Licence | I8510 | (7,000) | (7,000) | (5,500) | (5,700) | (5,800) | (5,900) |
| P.H. Drivers Licence | I8511 | (9,000) | (9,000) | (8,100) | (7,100) | (9,600) | (9,800) |
| P.H. Vehicle Licence | I8512 | (42,900) | (42,900) | (44,000) | (45,000) | (45,900) | (46,800) |
| P.H. Inspection Fees | I8513 | (25,900) | (25,900) | (26,600) | (27,100) | (27,700) | (28,300) |
| P.H. Taxi Plates | I8517 | (5,200) | (5,200) | (5,300) | (5,400) | (5,600) | (5,700) |
| Dual Drivers Badge | I8520 | (46,200) | (46,200) | (37,200) | (25,300) | (49,400) | (50,500) |
| Income | | (186,800) | (186,800) | (176,100) | (172,600) | (198,200) | (202,300) |
| Total | | (186,800) | (186,800) | (176,100) | (172,600) | (198,200) | (202,300) |
| Cost Centre Total | | 4,400 | (3,300) | 19,900 | 41,500 | 15,200 | 16,700 |

Miscellaneous Licences: L2001

| | | | | | | | |
|--------------------------------------|-------|----------------|----------------|----------------|-----------------|----------------|----------------|
| Support Recharge from within Service | E6251 | 20,800 | 0 | 0 | 0 | 0 | 0 |
| Support Recharge from other Gen Fund | E6252 | 0 | 19,600 | 21,300 | 22,500 | 23,500 | 24,200 |
| Support Services | | 20,800 | 19,600 | 21,300 | 22,500 | 23,500 | 24,200 |
| Total | | 20,800 | 19,600 | 21,300 | 22,500 | 23,500 | 24,200 |
| Licences-Skin Piercing\Tattoos | I8488 | (1,800) | (1,800) | (1,800) | (1,900) | (1,900) | (2,000) |
| Licences - Sex Shops | I8494 | (500) | (500) | (500) | (500) | (500) | (500) |
| Licences - Second Hand Dealers | I8495 | (500) | (300) | (300) | (300) | (300) | (300) |
| Licences - Motor Salvage Operators | I8496 | (700) | (1,200) | (100) | (4,700) | (1,300) | (100) |
| Licences - Street Cafes | I8497 | (6,300) | (5,300) | (5,400) | (5,600) | (5,700) | (5,800) |
| Income | | (9,800) | (9,100) | (8,100) | (13,000) | (9,700) | (8,700) |
| Total | | (9,800) | (9,100) | (8,100) | (13,000) | (9,700) | (8,700) |
| Cost Centre Total | | 11,000 | 10,500 | 13,200 | 9,500 | 13,800 | 15,500 |

| Health & Housing Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|---------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Licensing

Licensing Act 2003: L2002

| | | | | | | |
|--------------------------------------|-------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Support Recharge from within Service | E6251 | 82,900 | 0 | 0 | 0 | 0 |
| Support Recharge from other Gen Fund | E6252 | 0 | 78,200 | 84,800 | 89,800 | 93,800 |
| Support Services | | 82,900 | 78,200 | 84,800 | 89,800 | 93,800 |
| Total | | 82,900 | 78,200 | 84,800 | 89,800 | 93,800 |
| Temporary Event Notices | I8475 | (6,700) | (6,700) | (6,900) | (7,000) | (7,200) |
| Licensing Act 2003 - Personal | I8477 | (7,400) | (7,400) | (7,600) | (7,800) | (7,900) |
| Licensing Act 2003 - Premises | I8478 | (121,000) | (116,000) | (119,000) | (121,600) | (124,100) |
| Income | | (135,100) | (130,100) | (133,500) | (136,400) | (139,200) |
| Total | | (135,100) | (130,100) | (133,500) | (136,400) | (139,200) |
| Cost Centre Total | | (52,200) | (51,900) | (48,700) | (46,600) | (45,800) |

Gambling Act 2005: L2003

| | | | | | | |
|--------------------------------------|-------|---------------|---------------|---------------|---------------|---------------|
| Support Recharge from within Service | E6251 | 41,600 | 0 | 0 | 0 | 0 |
| Support Recharge from other Gen Fund | E6252 | 0 | 39,200 | 42,600 | 45,100 | 47,100 |
| Support Services | | 41,600 | 39,200 | 42,600 | 45,100 | 47,100 |
| Total | | 41,600 | 39,200 | 42,600 | 45,100 | 47,100 |
| Licences - Lotteries | I8124 | (3,100) | (3,100) | (3,200) | (3,200) | (3,300) |
| Licences - Betting Shops | I8487 | (8,200) | (10,300) | (10,600) | (10,800) | (11,000) |
| Licences-Gaming Machines | I8491 | (2,700) | (3,100) | (3,200) | (3,200) | (3,300) |
| Licences - Bingo Establishments | I8498 | (3,100) | (3,000) | (3,100) | (3,100) | (3,200) |
| Amusement Machines | I9624 | (5,100) | (5,100) | (5,200) | (5,300) | (5,500) |
| Income | | (22,200) | (24,600) | (25,300) | (25,600) | (26,300) |
| Total | | (22,200) | (24,600) | (25,300) | (25,600) | (26,300) |
| Cost Centre Total | | 19,400 | 14,600 | 17,300 | 19,500 | 20,800 |

| Health & Housing Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|----------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Strategic Housing | | | | | | |

Strategic Housing Mgt & Admin: S1001

| | | | | | | | |
|--------------------------------------|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Salaries - Basic | E0100 | 171,000 | 142,800 | 174,400 | 178,200 | 181,700 | 185,400 |
| Salaries - National Insurance | E0160 | 18,000 | 14,100 | 18,400 | 18,900 | 19,400 | 19,900 |
| Salaries - Superannuation | E0170 | 23,500 | 22,100 | 22,400 | 22,900 | 28,200 | 28,700 |
| Provision For Staff Turnover | E0199 | (10,000) | 0 | (10,200) | (10,300) | (10,500) | (10,600) |
| Service Training Budget | E0910 | 1,000 | 500 | 1,000 | 1,000 | 1,100 | 1,100 |
| Employee Related Insurances | E0960 | 2,800 | 2,800 | 3,100 | 3,400 | 3,600 | 3,900 |
| Employees | | 206,300 | 182,300 | 209,100 | 214,100 | 223,500 | 228,400 |
| Use Of Public Tpt - Officers | E2300 | 100 | 100 | 100 | 100 | 100 | 100 |
| Car Allowances - Officers | E2400 | 1,400 | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 |
| Transport Related Exp | | 1,500 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Telephones (Internal) | E3333 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Photocopying (Internal) | E3334 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| Mobile Telephones | E3514 | 800 | 600 | 500 | 500 | 500 | 500 |
| Supplies and Services | | 3,000 | 2,800 | 2,700 | 2,700 | 2,700 | 2,700 |
| Support Recharge from within Service | E6251 | 0 | 20,200 | 21,200 | 21,900 | 22,000 | 22,600 |
| Support Recharge from other Gen Fund | E6252 | 134,500 | 120,000 | 121,900 | 126,900 | 131,600 | 134,300 |
| Support Services | | 134,500 | 140,200 | 143,100 | 148,800 | 153,600 | 156,900 |
| Total | | 345,300 | 326,800 | 356,400 | 367,200 | 381,400 | 389,600 |
| Recharges (Outside SLA System) | I8713 | 0 | (17,000) | 0 | 0 | 0 | 0 |
| Recharge Income from within Service | I8751 | (345,300) | (309,800) | (356,400) | (367,200) | (381,400) | (389,600) |
| Income | | (345,300) | (326,800) | (356,400) | (367,200) | (381,400) | (389,600) |
| Total | | (345,300) | (326,800) | (356,400) | (367,200) | (381,400) | (389,600) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Strategic Housing | | | | | | | |
| Housing Options - Housing Advice: S3000 | | | | | | | |
| Salaries - Basic | E0100 | 140,500 | 154,600 | 170,400 | 135,000 | 138,900 | 143,100 |
| Salaries - Standby Payment | E0111 | 7,700 | 8,300 | 8,400 | 8,600 | 8,700 | 8,800 |
| Salaries - National Insurance | E0160 | 11,700 | 13,500 | 14,500 | 11,800 | 12,400 | 13,000 |
| Salaries - Superannuation | E0170 | 16,900 | 18,700 | 18,900 | 14,300 | 16,400 | 16,900 |
| Provision For Staff Turnover | E0199 | (7,000) | 0 | (7,100) | (7,200) | (7,300) | (7,400) |
| Service Training Budget | E0910 | 600 | 600 | 600 | 600 | 600 | 700 |
| Employee Related Insurances | E0960 | 3,100 | 2,400 | 2,600 | 2,900 | 3,100 | 3,400 |
| C. R. B. Costs | E0995 | 200 | 200 | 200 | 200 | 200 | 200 |
| Employees | | 173,700 | 198,300 | 208,500 | 166,200 | 173,000 | 178,700 |
| Travel Warrants | E2320 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Car Allowances - Officers | E2400 | 500 | 3,000 | 3,100 | 1,600 | 1,600 | 1,600 |
| Transport Related Exp | | 1,500 | 4,000 | 4,100 | 2,600 | 2,700 | 2,700 |
| Equipment and Tools - General | E3090 | 500 | 500 | 500 | 500 | 500 | 500 |
| Services - General | E3400 | 100 | 900 | 900 | 900 | 1,000 | 1,000 |
| Services - Medical Fees | E3422 | 1,800 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Services - Bed and Breakfast | E3438 | 22,400 | 22,400 | 23,000 | 23,500 | 24,000 | 24,500 |
| Mobile Telephones | E3514 | 400 | 400 | 300 | 300 | 300 | 300 |
| Homelessness Priority Need Order | E3648 | 64,500 | 56,500 | 68,000 | 64,500 | 64,500 | 64,500 |
| Flexible Homelessness Support | E3651 | 0 | 191,700 | 168,200 | 0 | 0 | 0 |
| Homelessness Reduction Grant | E3652 | 0 | 34,300 | 23,000 | 29,600 | 0 | 0 |
| Sanctuary Scheme | E3993 | 15,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Supplies and Services | | 104,700 | 318,200 | 295,400 | 130,900 | 101,900 | 102,400 |
| Support Recharge from within Service | E6251 | 139,600 | 127,000 | 144,100 | 148,800 | 154,300 | 157,500 |
| Support Recharge from other Gen Fund | E6252 | 42,900 | 41,000 | 43,100 | 44,800 | 46,100 | 47,200 |
| Support Services | | 182,500 | 168,000 | 187,200 | 193,600 | 200,400 | 204,700 |
| Total | | 462,400 | 688,500 | 695,200 | 493,300 | 478,000 | 488,500 |
| Government Grants | I8000 | 0 | (245,400) | (258,000) | (29,600) | 0 | 0 |
| Contribs From Other Local Auths | I8011 | (10,300) | (17,900) | 0 | 0 | 0 | 0 |
| Income - General | I8900 | (19,400) | 0 | 0 | 0 | 0 | 0 |
| Income | | (29,700) | (263,300) | (258,000) | (29,600) | 0 | 0 |
| Total | | (29,700) | (263,300) | (258,000) | (29,600) | 0 | 0 |
| Cost Centre Total | | 432,700 | 425,200 | 437,200 | 463,700 | 478,000 | 488,500 |

| Health & Housing Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|----------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Strategic Housing | | | | | | |

Home Improvement Team: S3104

| | | | | | | | |
|--------------------------------------|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Salaries - Basic | E0100 | 120,100 | 112,100 | 127,900 | 133,700 | 113,300 | 116,900 |
| Salaries - Overtime | E0110 | 7,200 | 7,200 | 7,300 | 7,400 | 0 | 0 |
| Salaries - National Insurance | E0160 | 7,800 | 9,600 | 8,800 | 9,500 | 7,800 | 8,200 |
| Salaries - Superannuation | E0170 | 7,800 | 7,700 | 7,800 | 8,100 | 10,200 | 10,500 |
| Employee Related Insurances | E0960 | 4,500 | 4,700 | 4,700 | 6,000 | 7,300 | 7,800 |
| Employees | | 147,400 | 141,300 | 156,500 | 164,700 | 138,600 | 143,400 |
| Petrol & Derv | E2020 | 2,600 | 3,500 | 3,600 | 3,900 | 2,700 | 2,700 |
| Tpt & Plant Contract Hire | E2200 | 11,200 | 11,200 | 11,500 | 11,700 | 8,600 | 8,700 |
| Car Allowances - Officers | E2400 | 3,600 | 2,500 | 2,600 | 0 | 0 | 0 |
| Transport Related Insurance | E2500 | 2,200 | 1,900 | 1,900 | 5,500 | 6,200 | 6,700 |
| Transport Related Exp | | 19,600 | 19,100 | 19,600 | 21,100 | 17,500 | 18,100 |
| R & M - General | E1041 | 0 | 84,000 | 25,000 | 0 | 0 | 0 |
| Premises Related Insurance | E1800 | 100 | 100 | 100 | 100 | 100 | 100 |
| Premises Related Exp | | 100 | 84,100 | 25,100 | 100 | 100 | 100 |
| Materials - General | E3030 | 4,300 | 4,300 | 4,300 | 4,300 | 3,000 | 3,000 |
| Materials (Minor Adaptations) | E3033 | 40,000 | 40,000 | 40,000 | 40,000 | 0 | 0 |
| Equipment and Tools - General | E3090 | 2,000 | 2,000 | 2,100 | 2,100 | 1,400 | 1,400 |
| Clothing & Uniforms | E3200 | 200 | 200 | 200 | 200 | 100 | 100 |
| Mobile Telephones | E3514 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Home Improvement Works | E3647 | 2,500 | 15,300 | 0 | 0 | 0 | 0 |
| Sanctuary Scheme | E3993 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Supplies and Services | | 53,000 | 65,800 | 50,600 | 50,600 | 8,500 | 8,500 |
| Support Recharge from within Service | E6251 | 118,900 | 108,800 | 122,800 | 126,600 | 131,200 | 134,000 |
| Support Recharge from other Gen Fund | E6252 | 27,700 | 26,600 | 27,800 | 29,100 | 29,900 | 30,500 |
| Support Services | | 146,600 | 135,400 | 150,600 | 155,700 | 161,100 | 164,500 |
| Total | | 366,700 | 445,700 | 402,400 | 392,200 | 325,800 | 334,600 |
| Contribs From Other Local Auths | I8011 | (94,500) | (300,300) | (241,800) | (226,500) | (154,700) | (160,100) |
| General (CR) - Miscellaneous | I8990 | (125,000) | (10,000) | (10,000) | (10,000) | (10,000) | (10,000) |
| Income | | (219,500) | (310,300) | (251,800) | (236,500) | (164,700) | (170,100) |
| Total | | (219,500) | (310,300) | (251,800) | (236,500) | (164,700) | (170,100) |
| Cost Centre Total | | 147,200 | 135,400 | 150,600 | 155,700 | 161,100 | 164,500 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Strategic Housing | | | | | | | |
| Home Improvements: S3300 | | | | | | | |
| Salaries - Basic | E0100 | 77,000 | 57,700 | 81,100 | 84,800 | 86,700 | 88,600 |
| Salaries - National Insurance | E0160 | 6,200 | 4,400 | 6,700 | 7,200 | 7,500 | 7,700 |
| Salaries - Superannuation | E0170 | 9,500 | 8,200 | 8,300 | 10,500 | 13,400 | 13,800 |
| Employee Related Insurances | E0960 | 1,200 | 1,300 | 1,400 | 1,700 | 1,700 | 1,800 |
| Employees | | 93,900 | 71,600 | 97,500 | 104,200 | 109,300 | 111,900 |
| Car Allowances - Officers | E2400 | 1,500 | 1,500 | 1,000 | 1,000 | 1,100 | 1,100 |
| Transport Related Exp | | 1,500 | 1,500 | 1,000 | 1,000 | 1,100 | 1,100 |
| Services - General | E3400 | 0 | 0 | 0 | 0 | 0 | 10,000 |
| Services - Consultants | E3420 | 0 | 0 | 0 | 0 | 0 | (10,000) |
| Mobile Telephones | E3514 | 700 | 500 | 400 | 400 | 400 | 400 |
| Subsistence | E3600 | 100 | 0 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 800 | 500 | 400 | 400 | 400 | 400 |
| Support Recharge from other Gen Fund | E6252 | 5,100 | 5,100 | 5,200 | 5,300 | 5,500 | 5,600 |
| Support Services | | 5,100 | 5,100 | 5,200 | 5,300 | 5,500 | 5,600 |
| Rev Exp funded from Capital under Statut | E3701 | 2,511,000 | 1,103,000 | 3,015,000 | 1,607,000 | 1,607,000 | 1,607,000 |
| Capital Charges | | 2,511,000 | 1,103,000 | 3,015,000 | 1,607,000 | 1,607,000 | 1,607,000 |
| Total | | 2,612,300 | 1,181,700 | 3,119,100 | 1,717,900 | 1,723,300 | 1,726,000 |
| Grants (Deferred Charges) | I8051 | (2,511,000) | (1,103,000) | (3,015,000) | (1,607,000) | (1,607,000) | (1,607,000) |
| Capital Financing Inc | | (2,511,000) | (1,103,000) | (3,015,000) | (1,607,000) | (1,607,000) | (1,607,000) |
| Administration Charges | I8582 | (96,000) | (160,000) | (167,000) | (172,400) | (176,600) | (180,300) |
| Income | | (96,000) | (160,000) | (167,000) | (172,400) | (176,600) | (180,300) |
| Total | | (2,607,000) | (1,263,000) | (3,182,000) | (1,779,400) | (1,783,600) | (1,787,300) |
| Cost Centre Total | | 5,300 | (81,300) | (62,900) | (61,500) | (60,300) | (61,300) |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Strategic Housing | | | | | | | |
| Private Rented Sector Activity: S3301 | | | | | | | |
| Salaries - Basic | E0100 | 108,100 | 90,400 | 112,000 | 115,100 | 117,400 | 119,800 |
| Salaries - National Insurance | E0160 | 10,400 | 9,300 | 10,900 | 11,400 | 11,700 | 12,000 |
| Salaries - Superannuation | E0170 | 11,200 | 10,600 | 10,800 | 11,100 | 13,700 | 13,900 |
| Provision For Staff Turnover | E0199 | (5,000) | 0 | (5,100) | (5,200) | (5,200) | (5,300) |
| Employee Related Insurances | E0960 | 1,800 | 1,900 | 2,100 | 2,300 | 2,500 | 2,700 |
| Employees | | 126,500 | 112,200 | 130,700 | 134,700 | 140,100 | 143,100 |
| Use Of Public Tpt - Officers | E2300 | 100 | 0 | 0 | 0 | 0 | 0 |
| Car Allowances - Officers | E2400 | 4,800 | 4,800 | 4,900 | 5,000 | 5,100 | 5,200 |
| Transport Related Exp | | 4,900 | 4,800 | 4,900 | 5,000 | 5,100 | 5,200 |
| Equipment and Tools - General | E3090 | 300 | 300 | 300 | 300 | 300 | 300 |
| Services - General | E3400 | 300 | 300 | 300 | 300 | 300 | 300 |
| Services - Works In Default | E3493 | 1,000 | 7,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Postages | E3500 | 200 | 0 | 0 | 0 | 0 | 0 |
| Mobile Telephones | E3514 | 600 | 400 | 300 | 300 | 300 | 300 |
| Subsistence | E3600 | 100 | 0 | 0 | 0 | 0 | 0 |
| Compensation | E3962 | 0 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Supplies and Services | | 2,500 | 9,000 | 2,900 | 2,900 | 3,000 | 3,000 |
| Support Recharge from within Service | E6251 | 118,100 | 108,100 | 122,000 | 125,700 | 130,300 | 133,100 |
| Support Recharge from other Gen Fund | E6252 | 24,500 | 23,400 | 24,500 | 25,700 | 26,500 | 27,000 |
| Support Services | | 142,600 | 131,500 | 146,500 | 151,400 | 156,800 | 160,100 |
| Total | | 276,500 | 257,500 | 285,000 | 294,000 | 305,000 | 311,400 |
| Government Grants | I8000 | 0 | (800) | 0 | 0 | 0 | 0 |
| Admin-Works In Default | I8020 | (1,000) | (7,000) | (1,000) | (1,000) | (1,100) | (1,100) |
| Immigration Inspection Fees | I8508 | (300) | (300) | (300) | (300) | (300) | (300) |
| APS Fees | I8521 | (300) | (100) | (100) | (100) | (100) | (100) |
| HMO License Fees | I8523 | (72,300) | (72,300) | (22,700) | (27,400) | (27,400) | (27,400) |
| Fines | I8573 | (4,000) | (4,000) | (4,000) | (4,000) | (4,000) | (4,000) |
| Income | | (77,900) | (84,500) | (28,100) | (32,800) | (32,900) | (32,900) |
| Total | | (77,900) | (84,500) | (28,100) | (32,800) | (32,900) | (32,900) |
| Cost Centre Total | | 198,600 | 173,000 | 256,900 | 261,200 | 272,100 | 278,500 |

| Health & Housing Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-----------------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Strategic Housing | | | | | | |

Housing - Transformation Change: S3302

| | | | | | | | |
|-----------------------------------|-------|------------------|------------------|------------------|----------------|----------|----------|
| Salaries - Basic | E0100 | 51,800 | 24,600 | 54,500 | 0 | 0 | 0 |
| Salaries - National Insurance | E0160 | 4,800 | 2,100 | 5,300 | 0 | 0 | 0 |
| Salaries - Superannuation | E0170 | 7,200 | 6,900 | 7,000 | 0 | 0 | 0 |
| Service Training Budget | E0910 | 1,000 | 1,000 | 0 | 0 | 0 | 0 |
| Employee Related Insurances | E0960 | 800 | 900 | 1,000 | 0 | 0 | 0 |
| Employees | | 65,600 | 35,500 | 67,800 | 0 | 0 | 0 |
| Use Of Public Tpt - Officers | E2300 | 100 | 0 | 0 | 0 | 0 | 0 |
| Car Allowances - Officers | E2400 | 1,200 | 1,200 | 1,200 | 0 | 0 | 0 |
| Transport Related Exp | | 1,300 | 1,200 | 1,200 | 0 | 0 | 0 |
| Equipment and Tools - General | E3090 | 100 | 100 | 100 | 0 | 0 | 0 |
| Services - Consultants | E3420 | 0 | 0 | 37,600 | 0 | 0 | 0 |
| Contracted Services | E3470 | 54,000 | 15,000 | 0 | 0 | 0 | 0 |
| Mobile Telephones | E3514 | 500 | 100 | 100 | 0 | 0 | 0 |
| Subsistence | E3600 | 100 | 100 | 100 | 0 | 0 | 0 |
| Grants | E3700 | 0 | 77,700 | 246,000 | 9,600 | 0 | 0 |
| Supplies and Services | | 54,700 | 93,000 | 283,900 | 9,600 | 0 | 0 |
| CEC Recharge (Outside SLA System) | E6214 | 0 | 4,100 | 0 | 0 | 0 | 0 |
| Support Services | | 0 | 4,100 | 0 | 0 | 0 | 0 |
| Total | | 121,600 | 133,800 | 352,900 | 9,600 | 0 | 0 |
| Government Grants | I8000 | (121,200) | (133,800) | (352,900) | (9,600) | 0 | 0 |
| Income | | (121,200) | (133,800) | (352,900) | (9,600) | 0 | 0 |
| Total | | (121,200) | (133,800) | (352,900) | (9,600) | 0 | 0 |
| Cost Centre Total | | 400 | 0 | 0 | 0 | 0 | 0 |

Lancashire Syrian Resettlement Programme: S3303

| | | | | | | | |
|-----------------------------------|-------|----------|------------------|----------|----------|----------|----------|
| Syrian Resettlement Programme | E3644 | 0 | 189,100 | 0 | 0 | 0 | 0 |
| Grants | E3700 | 0 | 20,000 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 0 | 209,100 | 0 | 0 | 0 | 0 |
| CEC Recharge (Outside SLA System) | E6214 | 0 | 12,900 | 0 | 0 | 0 | 0 |
| Support Services | | 0 | 12,900 | 0 | 0 | 0 | 0 |
| Total | | 0 | 222,000 | 0 | 0 | 0 | 0 |
| Contribs From Other Local Auths | I8011 | 0 | (222,000) | 0 | 0 | 0 | 0 |
| Income | | 0 | (222,000) | 0 | 0 | 0 | 0 |
| Total | | 0 | (222,000) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

Homelessness Support: S6004

| | | | | | | | |
|--------------------------|-------|--------------|--------------|--------------|---------------|---------------|---------------|
| Contributions to Reserve | EA002 | 3,100 | 6,600 | 6,600 | 10,100 | 10,100 | 10,100 |
| Appropriations | | 3,100 | 6,600 | 6,600 | 10,100 | 10,100 | 10,100 |
| Total | | 3,100 | 6,600 | 6,600 | 10,100 | 10,100 | 10,100 |
| Cost Centre Total | | 3,100 | 6,600 | 6,600 | 10,100 | 10,100 | 10,100 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Sport and Leisure | | | | | | | |
| Sport & Leisure Mgt & Admin: B1000 | | | | | | | |
| Salaries - Basic | E0100 | 98,300 | 98,300 | 100,700 | 103,000 | 105,100 | 107,200 |
| Salaries - Overtime | E0110 | 100 | 100 | 100 | 100 | 100 | 100 |
| Salaries - National Insurance | E0160 | 10,200 | 10,400 | 10,500 | 10,800 | 11,100 | 11,400 |
| Salaries - Superannuation | E0170 | 6,000 | 5,700 | 5,700 | 5,900 | 7,200 | 7,400 |
| Service Training Budget | E0910 | 15,100 | 15,600 | 15,500 | 15,800 | 16,200 | 16,500 |
| Employee Related Insurances | E0960 | 1,700 | 1,700 | 1,900 | 2,000 | 2,200 | 2,400 |
| Employees | | 131,400 | 131,800 | 134,400 | 137,600 | 141,900 | 145,000 |
| Use Of Public Tpt - Officers | E2300 | 4,400 | 4,400 | 4,500 | 4,600 | 4,700 | 4,800 |
| Car Allowances - Officers | E2400 | 700 | 700 | 700 | 700 | 700 | 800 |
| Transport Related Exp | | 5,100 | 5,100 | 5,200 | 5,300 | 5,400 | 5,600 |
| Other Cleaning | E1690 | 1,200 | 1,200 | 1,200 | 1,300 | 1,300 | 1,300 |
| Premises Related Insurance | E1800 | 900 | 700 | 800 | 800 | 900 | 1,000 |
| Premises Related Exp | | 2,100 | 1,900 | 2,000 | 2,100 | 2,200 | 2,300 |
| Office Equipment | E3000 | 1,900 | 1,900 | 1,900 | 2,000 | 2,000 | 2,100 |
| Equipment and Tools - General | E3090 | 10,700 | 10,700 | 11,000 | 11,200 | 11,400 | 11,700 |
| Printing & Stationery | E3300 | 6,300 | 6,300 | 6,500 | 6,600 | 6,700 | 6,900 |
| Printing (Internal) | E3332 | 200 | 200 | 200 | 200 | 200 | 200 |
| Telephones (Internal) | E3333 | 900 | 900 | 900 | 900 | 900 | 900 |
| Photocopying (Internal) | E3334 | 1,800 | 200 | 200 | 200 | 200 | 200 |
| Services - Consultants | E3420 | 9,000 | 9,000 | 3,100 | 3,100 | 3,200 | 3,300 |
| Mobile Telephones | E3514 | 700 | 600 | 500 | 500 | 400 | 400 |
| Computer Equipment | E3540 | 2,600 | 2,600 | 2,700 | 2,700 | 2,800 | 2,800 |
| Software Purchase/Licences | E3541 | 1,500 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Software - XN | E3549 | 0 | 10,500 | 19,800 | 20,200 | 20,700 | 21,100 |
| Software - SCUBA | E3598 | 19,300 | 3,800 | 0 | 0 | 0 | 0 |
| Subsistence | E3600 | 100 | 100 | 100 | 100 | 100 | 100 |
| Subscriptions | E3710 | 2,600 | 2,600 | 2,700 | 2,700 | 2,800 | 2,800 |
| Hospitality | E3950 | 500 | 500 | 500 | 500 | 500 | 500 |
| Supplies and Services | | 58,100 | 51,400 | 51,600 | 52,500 | 53,500 | 54,600 |
| Support Recharge from within Service | E6251 | 0 | 157,300 | 164,600 | 170,300 | 171,400 | 176,100 |
| Support Recharge from other Gen Fund | E6252 | 284,900 | 117,500 | 119,400 | 125,100 | 129,200 | 131,500 |
| Support Services | | 284,900 | 274,800 | 284,000 | 295,400 | 300,600 | 307,600 |
| Total | | 481,600 | 465,000 | 477,200 | 492,900 | 503,600 | 515,100 |
| Government Grants | I8000 | (6,000) | 0 | 0 | 0 | 0 | 0 |
| Other Grants | I8022 | 0 | (6,000) | 0 | 0 | 0 | 0 |
| Recharge Income from within Service | I8751 | (178,800) | (229,900) | (239,000) | (246,900) | (252,300) | (258,000) |
| Recharge Income from other Gen Fund | I8752 | (296,800) | (229,100) | (238,200) | (246,000) | (251,300) | (257,100) |
| Income | | (481,600) | (465,000) | (477,200) | (492,900) | (503,600) | (515,100) |
| Total | | (481,600) | (465,000) | (477,200) | (492,900) | (503,600) | (515,100) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Health & Housing Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|---------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Sport and Leisure

Sports & Physical Activity: B2304

| | | | | | | | |
|--------------------------------------|-------|-----------------|----------------|-----------------|-----------------|-----------------|-----------------|
| Salaries - Basic | E0100 | 64,000 | 45,900 | 53,800 | 57,600 | 59,900 | 62,400 |
| Salaries - National Insurance | E0160 | 5,500 | 3,900 | 5,300 | 6,100 | 6,500 | 7,000 |
| Salaries - Superannuation | E0170 | 2,500 | 7,200 | 7,300 | 7,500 | 10,000 | 10,600 |
| Salaries - Other | E0190 | 0 | 0 | 18,600 | 20,400 | 21,200 | 22,000 |
| Employee Related Insurances | E0960 | 3,100 | 2,500 | 2,800 | 3,000 | 3,300 | 3,500 |
| Employees | | 75,100 | 59,500 | 87,800 | 94,600 | 100,900 | 105,500 |
| Petrol & Derv | E2020 | 2,600 | 1,100 | 1,700 | 1,800 | 1,900 | 1,900 |
| Tpt & Plant - Casual Hire | E2210 | 8,000 | 5,000 | 4,500 | 4,700 | 4,800 | 4,800 |
| Transport Related Insurance | E2500 | 800 | 600 | 700 | 700 | 800 | 800 |
| Transport Related Exp | | 11,400 | 6,700 | 6,900 | 7,200 | 7,500 | 7,500 |
| Premises Related Insurance | E1800 | 100 | 100 | 100 | 100 | 100 | 100 |
| Premises Related Exp | | 100 | 100 | 100 | 100 | 100 | 100 |
| Equipment and Tools - General | E3090 | 6,400 | 4,400 | 6,500 | 6,700 | 6,800 | 7,000 |
| Clothing & Uniforms | E3200 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Services - General | E3400 | 20,000 | 0 | 0 | 0 | 0 | 0 |
| Mobile Telephones | E3514 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Supplies and Services | | 28,400 | 6,400 | 8,500 | 8,700 | 8,800 | 9,000 |
| Support Recharge from within Service | E6251 | 27,100 | 26,100 | 27,200 | 28,100 | 28,700 | 29,300 |
| Support Recharge from other Gen Fund | E6252 | 34,500 | 36,100 | 35,400 | 36,200 | 37,600 | 38,500 |
| Support Services | | 61,600 | 62,200 | 62,600 | 64,300 | 66,300 | 67,800 |
| Total | | 176,600 | 134,900 | 165,900 | 174,900 | 183,600 | 189,900 |
| Admission Fees | I8391 | (17,000) | (1,000) | (17,400) | (18,200) | (18,600) | (19,000) |
| Income | | (17,000) | (1,000) | (17,400) | (18,200) | (18,600) | (19,000) |
| Total | | (17,000) | (1,000) | (17,400) | (18,200) | (18,600) | (19,000) |
| Cost Centre Total | | 159,600 | 133,900 | 148,500 | 156,700 | 165,000 | 170,900 |

William Smith Festival: B2306

| | | | | | | | |
|-------------------------------|-------|--------------|--------------|--------------|--------------|--------------|--------------|
| Equipment and Tools - General | E3090 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Supplies and Services | | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Total | | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Miscellaneous Interest | I8610 | (200) | (200) | (200) | (200) | (200) | (200) |
| Income | | (200) | (200) | (200) | (200) | (200) | (200) |
| Total | | (200) | (200) | (200) | (200) | (200) | (200) |
| Cost Centre Total | | 800 | 800 | 800 | 800 | 900 | 900 |

Community Leisure Projects: B2308

| | | | | | | | |
|------------------------------|-------|----------------|----------------|----------------|----------------|----------------|----------------|
| Services - General | E3400 | 4,500 | 4,500 | 4,600 | 4,700 | 4,800 | 4,900 |
| Supplies and Services | | 4,500 | 4,500 | 4,600 | 4,700 | 4,800 | 4,900 |
| Total | | 4,500 | 4,500 | 4,600 | 4,700 | 4,800 | 4,900 |
| Admission Fees | I8391 | (4,500) | (4,500) | (4,600) | (4,700) | (4,800) | (4,900) |
| Income | | (4,500) | (4,500) | (4,600) | (4,700) | (4,800) | (4,900) |
| Total | | (4,500) | (4,500) | (4,600) | (4,700) | (4,800) | (4,900) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Health & Housing Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|----------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Sport and Leisure | | | | | | |

Active Lives: B2317

| | | | | | | | |
|---------------------------------|-------|------------------|------------------|------------------|----------|----------|----------|
| Salaries - Basic | E0100 | 104,600 | 97,500 | 111,900 | 0 | 0 | 0 |
| Salaries - National Insurance | E0160 | 8,800 | 9,300 | 9,700 | 0 | 0 | 0 |
| Salaries - Superannuation | E0170 | 3,000 | 8,600 | 8,700 | 0 | 0 | 0 |
| Service Training Budget | E0910 | 6,000 | 6,000 | 6,000 | 0 | 0 | 0 |
| Severance Payments | E0930 | 0 | 21,700 | 0 | 0 | 0 | 0 |
| Employee Related Insurances | E0960 | 3,700 | 4,100 | 4,100 | 0 | 0 | 0 |
| Employees | | 126,100 | 147,200 | 140,400 | 0 | 0 | 0 |
| Car Allowances - Officers | E2400 | 1,000 | 1,000 | 1,000 | 0 | 0 | 0 |
| Transport Related Exp | | 1,000 | 1,000 | 1,000 | 0 | 0 | 0 |
| Equipment and Tools - General | E3090 | 24,400 | 46,600 | 15,500 | 0 | 0 | 0 |
| Clothing & Uniforms | E3200 | 2,000 | 2,000 | 2,000 | 0 | 0 | 0 |
| Services - General | E3400 | 6,400 | 12,300 | 3,200 | 0 | 0 | 0 |
| Management Fees | E3443 | 6,800 | 6,800 | 3,000 | 0 | 0 | 0 |
| Mobile Telephones | E3514 | 200 | 400 | 300 | 0 | 0 | 0 |
| Venue - Premises Hire Costs | E3641 | 8,000 | 8,000 | 8,000 | 0 | 0 | 0 |
| Marketing | E3933 | 3,000 | 3,000 | 3,000 | 0 | 0 | 0 |
| Supplies and Services | | 50,800 | 79,100 | 35,000 | 0 | 0 | 0 |
| Total | | 177,900 | 227,300 | 176,400 | 0 | 0 | 0 |
| Contribs From Other Local Auths | I8011 | (177,600) | (227,300) | (176,400) | 0 | 0 | 0 |
| Income | | (177,600) | (227,300) | (176,400) | 0 | 0 | 0 |
| Total | | (177,600) | (227,300) | (176,400) | 0 | 0 | 0 |
| Cost Centre Total | | 300 | 0 | 0 | 0 | 0 | 0 |

Hornby Swimming Pool: B2400

| | | | | | | | |
|------------------------------------|-------|---------------|---------------|----------|----------|----------|----------|
| Salaries - Basic | E0100 | 0 | 6,200 | 0 | 0 | 0 | 0 |
| Salaries - National Insurance | E0160 | 0 | 1,000 | 0 | 0 | 0 | 0 |
| Employees | | 0 | 7,200 | 0 | 0 | 0 | 0 |
| Central Transport - General | E2100 | 0 | 500 | 0 | 0 | 0 | 0 |
| Transport Related Exp | | 0 | 500 | 0 | 0 | 0 | 0 |
| R & M - Buildings | E1001 | 0 | 400 | 0 | 0 | 0 | 0 |
| Contract Maintenance | E1006 | 0 | 200 | 0 | 0 | 0 | 0 |
| R & M - Buildings (Within Service) | E1017 | 13,200 | 300 | 0 | 0 | 0 | 0 |
| Electricity | E1220 | 700 | 2,300 | 0 | 0 | 0 | 0 |
| Gas | E1230 | 1,200 | 3,000 | 0 | 0 | 0 | 0 |
| Rent | E1300 | 0 | 1,100 | 0 | 0 | 0 | 0 |
| Rates | E1310 | 0 | 2,500 | 0 | 0 | 0 | 0 |
| Water Services | E1400 | 800 | 900 | 0 | 0 | 0 | 0 |
| Premises Related Exp | | 15,900 | 10,700 | 0 | 0 | 0 | 0 |
| Chemicals | E3020 | 200 | 500 | 0 | 0 | 0 | 0 |
| Photocopying (Internal) | E3334 | 0 | 100 | 0 | 0 | 0 | 0 |
| Services - General | E3400 | 9,400 | 3,700 | 0 | 0 | 0 | 0 |
| Security Services | E3460 | 300 | 1,000 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 9,900 | 5,300 | 0 | 0 | 0 | 0 |
| Total | | 25,800 | 23,700 | 0 | 0 | 0 | 0 |
| Fees and Charges | I9625 | 0 | (200) | 0 | 0 | 0 | 0 |
| Income | | 0 | (200) | 0 | 0 | 0 | 0 |
| Total | | 0 | (200) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | 25,800 | 23,500 | 0 | 0 | 0 | 0 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Sport and Leisure | | | | | | | |
| Carnforth Swimming Pool: B2401 | | | | | | | |
| Salaries - Basic | E0100 | 27,800 | 37,000 | 0 | 0 | 0 | 0 |
| Salaries - National Insurance | E0160 | 2,500 | 3,900 | 0 | 0 | 0 | 0 |
| Salaries - Superannuation | E0170 | 2,700 | 0 | 0 | 0 | 0 | 0 |
| Salaries - Other | E0190 | 18,000 | 26,900 | 0 | 0 | 0 | 0 |
| Service Training Budget | E0910 | 500 | 900 | 0 | 0 | 0 | 0 |
| Severance Payments | E0930 | 0 | 1,300 | 0 | 0 | 0 | 0 |
| Employees | | 51,500 | 70,000 | 0 | 0 | 0 | 0 |
| Central Transport - General | E2100 | 5,500 | 14,000 | 0 | 0 | 0 | 0 |
| Transport Related Exp | | 5,500 | 14,000 | 0 | 0 | 0 | 0 |
| R & M - Buildings | E1001 | 200 | 0 | 0 | 0 | 0 | 0 |
| Contract Maintenance | E1006 | 0 | 300 | 0 | 0 | 0 | 0 |
| Other Fixed Plant | E1190 | 300 | 1,200 | 0 | 0 | 0 | 0 |
| Electricity | E1220 | 5,100 | 7,400 | 0 | 0 | 0 | 0 |
| Gas | E1230 | 3,200 | 5,000 | 0 | 0 | 0 | 0 |
| Rent | E1300 | 1,200 | 1,800 | 0 | 0 | 0 | 0 |
| Rates | E1310 | 4,600 | 6,300 | 0 | 0 | 0 | 0 |
| Water Services | E1400 | 3,300 | 5,600 | 0 | 0 | 0 | 0 |
| Premises Related Exp | | 17,900 | 27,600 | 0 | 0 | 0 | 0 |
| Chemicals | E3020 | 1,300 | 1,300 | 0 | 0 | 0 | 0 |
| Materials For Resale | E3031 | 1,400 | 1,400 | 0 | 0 | 0 | 0 |
| Cleansing Equipment | E3050 | 300 | 300 | 0 | 0 | 0 | 0 |
| Equipment and Tools - General | E3090 | 900 | 600 | 0 | 0 | 0 | 0 |
| Clothing & Uniforms | E3200 | 200 | 0 | 0 | 0 | 0 | 0 |
| Photocopying (Internal) | E3334 | 100 | 200 | 0 | 0 | 0 | 0 |
| Services - General | E3400 | 1,100 | 1,100 | 0 | 0 | 0 | 0 |
| Services - Trade Refuse | E3404 | 200 | 300 | 0 | 0 | 0 | 0 |
| Telephones | E3510 | 200 | 200 | 0 | 0 | 0 | 0 |
| Software - SCUBA | E3598 | 5,000 | 4,800 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 10,700 | 10,200 | 0 | 0 | 0 | 0 |
| Total | | 85,600 | 121,800 | 0 | 0 | 0 | 0 |
| Contribs From Other Local Auths | I8011 | (35,600) | 0 | 0 | 0 | 0 | 0 |
| Fees and Charges | I9625 | (50,000) | (84,500) | 0 | 0 | 0 | 0 |
| Income | | (85,600) | (84,500) | 0 | 0 | 0 | 0 |
| Total | | (85,600) | (84,500) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | 0 | 37,300 | 0 | 0 | 0 | 0 |

| Health & Housing Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|----------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Sport and Leisure | | | | | | |

Heysham Swimming Pool: B2402

| | | | | | | | |
|---------------------------------|-------|-----------------|-----------------|----------|----------|----------|----------|
| Salaries - Basic | E0100 | 24,500 | 24,000 | 0 | 0 | 0 | 0 |
| Salaries - National Insurance | E0160 | 2,900 | 2,700 | 0 | 0 | 0 | 0 |
| Salaries - Superannuation | E0170 | 1,400 | 0 | 0 | 0 | 0 | 0 |
| Salaries - Other | E0190 | 20,100 | 29,900 | 0 | 0 | 0 | 0 |
| Service Training Budget | E0910 | 500 | 800 | 0 | 0 | 0 | 0 |
| Severance Payments | E0930 | 0 | (21,400) | 0 | 0 | 0 | 0 |
| Employees | | 49,400 | 36,000 | 0 | 0 | 0 | 0 |
| Central Transport - General | E2100 | 5,300 | 7,600 | 0 | 0 | 0 | 0 |
| Transport Related Exp | | 5,300 | 7,600 | 0 | 0 | 0 | 0 |
| R & M - Buildings | E1001 | 300 | 200 | 0 | 0 | 0 | 0 |
| Contract Maintenance | E1006 | 0 | 100 | 0 | 0 | 0 | 0 |
| Other Fixed Plant | E1190 | 400 | 0 | 0 | 0 | 0 | 0 |
| Electricity | E1220 | 6,400 | 8,800 | 0 | 0 | 0 | 0 |
| Gas | E1230 | 8,600 | 5,800 | 0 | 0 | 0 | 0 |
| Rent | E1300 | 1,200 | 1,200 | 0 | 0 | 0 | 0 |
| Rates | E1310 | 8,400 | 7,500 | 0 | 0 | 0 | 0 |
| Water Services | E1400 | 6,500 | 7,500 | 0 | 0 | 0 | 0 |
| Premises Related Exp | | 31,800 | 31,100 | 0 | 0 | 0 | 0 |
| Chemicals | E3020 | 1,100 | 1,200 | 0 | 0 | 0 | 0 |
| Materials - General | E3030 | 400 | 400 | 0 | 0 | 0 | 0 |
| Materials For Resale | E3031 | 2,600 | 1,700 | 0 | 0 | 0 | 0 |
| Cleansing Equipment | E3050 | 1,300 | 500 | 0 | 0 | 0 | 0 |
| Equipment and Tools - General | E3090 | 1,200 | 1,600 | 0 | 0 | 0 | 0 |
| Clothing & Uniforms | E3200 | 200 | 100 | 0 | 0 | 0 | 0 |
| Printing & Stationery | E3300 | 200 | 100 | 0 | 0 | 0 | 0 |
| Photocopying (Internal) | E3334 | 100 | 100 | 0 | 0 | 0 | 0 |
| Services - General | E3400 | 100 | 100 | 0 | 0 | 0 | 0 |
| Services - Trade Refuse | E3404 | 500 | 500 | 0 | 0 | 0 | 0 |
| Performing Rights Fees | E3451 | 200 | 400 | 0 | 0 | 0 | 0 |
| Services - Legal Costs | E3461 | 0 | 2,400 | 0 | 0 | 0 | 0 |
| Telephones | E3510 | 200 | 400 | 0 | 0 | 0 | 0 |
| Software - SCUBA | E3598 | 5,000 | 4,800 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 13,100 | 14,300 | 0 | 0 | 0 | 0 |
| Total | | 99,600 | 89,000 | 0 | 0 | 0 | 0 |
| Contribs From Other Local Auths | I8011 | (37,600) | 0 | 0 | 0 | 0 | 0 |
| Fees and Charges | I9625 | (62,000) | (53,800) | 0 | 0 | 0 | 0 |
| Income | | (99,600) | (53,800) | 0 | 0 | 0 | 0 |
| Total | | (99,600) | (53,800) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | 0 | 35,200 | 0 | 0 | 0 | 0 |

Playschemes: B2902

| | | | | | | | |
|------------------------------|-------|---------------|---------------|---------------|---------------|---------------|---------------|
| Services - General | E3400 | 23,600 | 22,400 | 24,200 | 24,700 | 25,300 | 25,800 |
| Community Development | E3921 | 7,400 | 7,400 | 7,600 | 7,800 | 7,900 | 8,100 |
| Supplies and Services | | 31,000 | 29,800 | 31,800 | 32,500 | 33,200 | 33,900 |
| Total | | 31,000 | 29,800 | 31,800 | 32,500 | 33,200 | 33,900 |
| Cost Centre Total | | 31,000 | 29,800 | 31,800 | 32,500 | 33,200 | 33,900 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Sport and Leisure | | | | | | | |
| Salt Ayre Leisure Centre | | | | | | | |
| Salaries - Basic | E0100 | 929,300 | 860,000 | 1,016,600 | 1,103,100 | 1,159,100 | 1,197,100 |
| Salaries - Standby Payment | E0111 | 9,000 | 9,000 | 9,100 | 9,300 | 9,400 | 9,600 |
| Salaries - National Insurance | E0160 | 81,800 | 64,900 | 85,800 | 97,700 | 104,900 | 110,500 |
| Salaries - Superannuation | E0170 | 73,500 | 108,800 | 114,300 | 118,300 | 161,000 | 164,900 |
| Superannuation (Cost Adjustments) | E0171 | 0 | 0 | 200 | 2,900 | 0 | 0 |
| Salaries - Other | E0190 | 173,600 | 176,000 | 170,800 | 183,300 | 192,300 | 197,000 |
| Provision For Staff Turnover | E0199 | (36,300) | 0 | (36,800) | (37,400) | (37,900) | (38,500) |
| Service Training Budget | E0910 | 8,300 | 20,800 | 8,500 | 8,700 | 8,900 | 9,100 |
| Employee Related Insurances | E0960 | 16,700 | 24,900 | 27,400 | 30,100 | 32,500 | 34,900 |
| C. R. B. Costs | E0995 | 500 | 500 | 500 | 500 | 500 | 500 |
| Employees | | 1,256,400 | 1,264,900 | 1,396,400 | 1,516,500 | 1,630,700 | 1,685,100 |
| Repair & Mtce Of Vehicles | E2010 | 800 | 800 | 800 | 800 | 900 | 900 |
| Petrol & Derv | E2020 | 500 | 500 | 500 | 600 | 600 | 600 |
| Vehicle Licences | E2025 | 200 | 200 | 200 | 200 | 200 | 200 |
| Central Transport - General | E2100 | 11,000 | 14,100 | 12,400 | 12,700 | 12,900 | 13,200 |
| Transport Related Insurance | E2500 | 800 | 600 | 700 | 700 | 800 | 800 |
| Transport Related Exp | | 13,300 | 16,200 | 14,600 | 15,000 | 15,400 | 15,700 |
| R & M - Buildings | E1001 | 3,600 | 2,500 | 2,000 | 7,200 | 7,300 | 7,400 |
| Contract Maintenance | E1006 | 0 | 4,000 | 0 | 0 | 0 | 0 |
| R & M - Buildings (Within Service) | E1017 | 62,300 | 58,400 | 65,000 | 66,500 | 67,900 | 69,200 |
| Pumping Station Mtce | E1130 | 500 | 500 | 500 | 500 | 500 | 500 |
| Other Fixed Plant | E1190 | 38,000 | 36,000 | 42,000 | 42,800 | 43,700 | 44,500 |
| Electricity | E1220 | 123,900 | 152,800 | 60,300 | 60,300 | 73,300 | 85,200 |
| Gas | E1230 | 77,500 | 58,000 | 77,500 | 77,500 | 84,800 | 91,400 |
| Rates | E1310 | 227,600 | 221,900 | 218,500 | 212,500 | 212,200 | 217,500 |
| Water Services | E1400 | 42,500 | 34,500 | 38,000 | 38,900 | 39,800 | 40,700 |
| Cleaning Materials | E1600 | 11,500 | 11,500 | 11,800 | 12,100 | 12,300 | 12,600 |
| Other Cleaning | E1690 | 6,500 | 6,500 | 23,400 | 29,000 | 29,700 | 30,300 |
| Premises Related Insurance | E1800 | 10,000 | 9,000 | 9,900 | 10,800 | 11,700 | 12,600 |
| Premises Related Exp | | 603,900 | 595,600 | 548,900 | 558,100 | 583,200 | 611,900 |
| Office Equipment | E3000 | 0 | 10,900 | 0 | 0 | 0 | 0 |
| Equipment Operating Leases | E3011 | 5,400 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Chemicals | E3020 | 8,900 | 8,900 | 15,700 | 16,000 | 16,300 | 16,700 |
| Materials - General | E3030 | 4,100 | 36,500 | 6,200 | 6,300 | 6,400 | 6,600 |
| Materials For Resale | E3031 | 188,500 | 161,000 | 171,300 | 175,200 | 179,200 | 183,100 |
| Vending Machine Supplies | E3034 | 7,500 | 5,500 | 5,600 | 5,800 | 5,900 | 6,000 |
| Equipment and Tools - General | E3090 | 68,000 | 63,800 | 73,800 | 75,300 | 77,000 | 78,500 |
| First Aid Equipment | E3091 | 800 | 800 | 800 | 800 | 900 | 900 |
| Clothing & Uniforms | E3200 | 6,700 | 6,700 | 6,900 | 7,000 | 7,200 | 7,300 |
| Printing & Stationery | E3300 | 5,000 | 5,000 | 5,100 | 5,200 | 5,400 | 5,500 |
| Books & Periodicals | E3310 | 800 | 800 | 800 | 800 | 900 | 900 |
| Telephones (Internal) | E3333 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Photocopying (Internal) | E3334 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Postage (Internal) | E3336 | 700 | 500 | 500 | 500 | 500 | 500 |
| Services - General | E3400 | 91,600 | 103,700 | 101,100 | 103,400 | 105,500 | 107,700 |
| Services - Trade Refuse | E3404 | 5,900 | 5,900 | 6,100 | 6,200 | 6,300 | 6,400 |
| Services - Consultants | E3420 | 600 | 900 | 75,900 | 900 | 1,000 | 1,000 |
| Management Fees | E3443 | 10,900 | 10,900 | 11,200 | 11,400 | 11,700 | 11,900 |
| Security Services | E3460 | 6,800 | 8,800 | 9,000 | 9,200 | 9,400 | 9,600 |
| Services - Legal Costs | E3461 | 0 | 7,000 | 0 | 0 | 0 | 0 |
| Telephones | E3510 | 1,800 | 2,500 | 1,800 | 1,900 | 1,900 | 2,000 |
| Mobile Telephones | E3514 | 100 | 100 | 100 | 100 | 100 | 100 |
| Computer Equipment | E3540 | 0 | 11,500 | 0 | 0 | 0 | 0 |
| Marketing | E3933 | 4,800 | 200 | 5,000 | 5,000 | 5,100 | 5,300 |
| Miscellaneous Licences | E3961 | 26,100 | 34,200 | 35,100 | 35,900 | 36,600 | 37,300 |
| Supplies and Services | | 449,500 | 493,100 | 539,000 | 473,900 | 484,300 | 494,300 |
| Support Recharge from within Service | E6251 | 153,100 | 147,800 | 153,700 | 158,700 | 162,200 | 165,900 |
| Support Recharge from other Gen Fund | E6252 | 196,800 | 216,700 | 208,100 | 217,100 | 224,100 | 227,100 |
| Support Services | | 349,900 | 364,500 | 361,800 | 375,800 | 386,300 | 393,000 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|----------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Sport and Leisure | | | | | | | |
| Salt Ayre Leisure Centre | | | | | | | |
| Capital Charges (Notional) | E7900 | 973,900 | 958,300 | 1,045,200 | 1,046,700 | 1,043,400 | 1,042,100 |
| Capital Charges | | 973,900 | 958,300 | 1,045,200 | 1,046,700 | 1,043,400 | 1,042,100 |
| Total Expenditure | | 3,646,900 | 3,692,600 | 3,905,900 | 3,986,000 | 4,143,300 | 4,242,100 |
| Feed In Tariff Credits | I8169 | (9,500) | (12,200) | (12,200) | (12,200) | (13,400) | (14,500) |
| Fees and Charges | I9625 | (2,374,300) | (2,099,700) | (2,342,300) | (2,515,400) | (2,682,600) | (2,782,000) |
| Income | | (2,383,800) | (2,111,900) | (2,354,500) | (2,527,600) | (2,696,000) | (2,796,500) |
| Total Income | | (2,383,800) | (2,111,900) | (2,354,500) | (2,527,600) | (2,696,000) | (2,796,500) |
| Cost Centre Total | | 1,263,100 | 1,580,700 | 1,551,400 | 1,458,400 | 1,447,300 | 1,445,600 |

| Health & Housing Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|---------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: General Fund Housing

Contribution to Housing Revenue Account: G2000

| | | | | | | | |
|----------------------------|-------|---------|---------|---------|---------|---------|---------|
| Contribs To Other Accounts | E3730 | 100,900 | 100,800 | 103,200 | 105,600 | 108,100 | 110,600 |
| Supplies and Services | | 100,900 | 100,800 | 103,200 | 105,600 | 108,100 | 110,600 |
| Total | | 100,900 | 100,800 | 103,200 | 105,600 | 108,100 | 110,600 |
| Cost Centre Total | | 100,900 | 100,800 | 103,200 | 105,600 | 108,100 | 110,600 |

Mellishaw Park: G2100

| | | | | | | | |
|------------------------------------|-------|----------|----------|----------|----------|----------|----------|
| Salaries - Basic | E0100 | 9,400 | 9,400 | 10,100 | 10,600 | 10,800 | 11,000 |
| Salaries - National Insurance | E0160 | 200 | 200 | 300 | 300 | 400 | 400 |
| Employee Related Insurances | E0960 | 300 | 400 | 400 | 500 | 500 | 600 |
| Employees | | 9,900 | 10,000 | 10,800 | 11,400 | 11,700 | 12,000 |
| R & M - Buildings | E1001 | 19,300 | 19,300 | 19,900 | 20,300 | 20,800 | 21,200 |
| Contractual Grounds Maintenance | E1072 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| Electricity | E1220 | 19,000 | 17,400 | 17,400 | 17,400 | 19,100 | 20,700 |
| Rates | E1310 | 200 | 200 | 200 | 200 | 200 | 200 |
| Water Services | E1400 | 8,900 | 8,800 | 9,000 | 9,200 | 9,500 | 9,700 |
| Premises Related Insurance | E1800 | 100 | 100 | 100 | 100 | 100 | 100 |
| Premises Related Exp | | 48,700 | 47,000 | 47,800 | 48,400 | 50,900 | 53,100 |
| Telephones (Internal) | E3333 | 200 | 200 | 200 | 200 | 200 | 200 |
| Services - Trade Refuse | E3404 | 1,300 | 1,300 | 1,300 | 1,400 | 1,400 | 1,400 |
| Mobile Telephones | E3514 | 200 | 0 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 1,700 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Support Recharge - Housing Rev A/C | E6253 | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 |
| Support Services | | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 |
| Total | | 86,300 | 84,500 | 86,100 | 87,400 | 90,200 | 92,700 |
| Other Grants | I8022 | (22,300) | (20,800) | (22,200) | (23,400) | (26,000) | (28,300) |
| Rent - Houses | I8160 | (56,500) | (56,500) | (56,500) | (56,500) | (56,500) | (56,500) |
| Service Charges Recovered | I8579 | (7,500) | (7,200) | (7,400) | (7,500) | (7,700) | (7,900) |
| Income | | (86,300) | (84,500) | (86,100) | (87,400) | (90,200) | (92,700) |
| Total | | (86,300) | (84,500) | (86,100) | (87,400) | (90,200) | (92,700) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Health & Housing Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: General Fund Housing | | | | | | |

Community Safety Partnership (CSP): G2200

| | | | | | | | |
|---------------------------------|-------|---------------|-----------------|---------------|---------------|---------------|---------------|
| Salaries - Basic | E0100 | 24,900 | 26,700 | 28,200 | 29,600 | 31,100 | 32,600 |
| Salaries - National Insurance | E0160 | 2,300 | 2,100 | 2,800 | 3,000 | 3,200 | 3,400 |
| Salaries - Superannuation | E0170 | 3,400 | 3,600 | 3,600 | 3,800 | 4,800 | 5,100 |
| Employee Related Insurances | E0960 | 400 | 400 | 400 | 500 | 500 | 600 |
| Employees | | 31,000 | 32,800 | 35,000 | 36,900 | 39,600 | 41,700 |
| Use Of Public Tpt - Officers | E2300 | 100 | 0 | 0 | 0 | 0 | 0 |
| Transport Related Exp | | 100 | 0 | 0 | 0 | 0 | 0 |
| Subsistence | E3600 | 100 | 0 | 0 | 0 | 0 | 0 |
| Grants | E3700 | 14,800 | 27,400 | 15,200 | 15,500 | 15,800 | 16,200 |
| Subscriptions | E3710 | 400 | 400 | 400 | 400 | 400 | 400 |
| Supplies and Services | | 15,300 | 27,800 | 15,600 | 15,900 | 16,200 | 16,600 |
| Total | | 46,400 | 60,600 | 50,600 | 52,800 | 55,800 | 58,300 |
| Contribs From Other Local Auths | I8011 | 0 | (12,600) | 0 | 0 | 0 | 0 |
| Income | | 0 | (12,600) | 0 | 0 | 0 | 0 |
| Total | | 0 | (12,600) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | 46,400 | 48,000 | 50,600 | 52,800 | 55,800 | 58,300 |

Children & Young People: G2300

| | | | | | | | |
|-------------------------------|-------|---------------|--------------|---------------|---------------|---------------|---------------|
| Salaries - Basic | E0100 | 13,700 | 5,500 | 9,700 | 10,200 | 10,600 | 11,000 |
| Salaries - National Insurance | E0160 | 800 | 100 | 200 | 300 | 300 | 400 |
| Salaries - Superannuation | E0170 | 1,900 | 1,200 | 1,200 | 1,300 | 1,600 | 1,700 |
| Employee Related Insurances | E0960 | 200 | 200 | 200 | 200 | 300 | 300 |
| Employees | | 16,600 | 7,000 | 11,300 | 12,000 | 12,800 | 13,400 |
| Car Allowances - Officers | E2400 | 100 | 100 | 100 | 100 | 100 | 100 |
| Transport Related Exp | | 100 | 100 | 100 | 100 | 100 | 100 |
| Children & Young People | E3828 | 1,500 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Supplies and Services | | 1,500 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Total | | 18,200 | 8,600 | 12,900 | 13,700 | 14,500 | 15,100 |
| Cost Centre Total | | 18,200 | 8,600 | 12,900 | 13,700 | 14,500 | 15,100 |

| Regeneration & Planning | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Service Support | | | | | | | |
| Regeneration & Planning M & A: N1000 | | | | | | | |
| Salaries - Basic | E0100 | 277,800 | 268,000 | 268,900 | 283,400 | 297,800 | 304,100 |
| Salaries - National Insurance | E0160 | 27,000 | 25,400 | 25,800 | 27,000 | 28,700 | 29,500 |
| Salaries - Superannuation | E0170 | 35,900 | 31,800 | 32,200 | 32,900 | 43,100 | 44,000 |
| Provision For Staff Turnover | E0199 | (20,200) | 0 | (20,500) | (20,800) | (21,100) | (21,400) |
| Service Training Budget | E0910 | 4,000 | 5,500 | 4,100 | 4,200 | 4,300 | 4,400 |
| Employee Related Insurances | E0960 | 4,500 | 5,200 | 5,300 | 5,800 | 6,200 | 6,700 |
| Employees | | 329,000 | 335,900 | 315,800 | 332,500 | 359,000 | 367,300 |
| Use Of Public Tpt - Officers | E2300 | 600 | 600 | 600 | 600 | 600 | 700 |
| Car Allowances - Officers | E2400 | 500 | 500 | 500 | 500 | 500 | 500 |
| Transport Related Exp | | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,200 |
| Premises Related Insurance | E1800 | 2,000 | 1,800 | 2,000 | 2,200 | 2,300 | 2,500 |
| Premises Related Exp | | 2,000 | 1,800 | 2,000 | 2,200 | 2,300 | 2,500 |
| Office Equipment | E3000 | 900 | 800 | 900 | 900 | 1,000 | 1,000 |
| Clothing & Uniforms | E3200 | 100 | 100 | 100 | 100 | 100 | 100 |
| Printing & Stationery | E3300 | 100 | 100 | 100 | 100 | 100 | 100 |
| Books & Periodicals | E3310 | 100 | 100 | 100 | 100 | 100 | 100 |
| Printing (Internal) | E3332 | 100 | 100 | 100 | 100 | 100 | 100 |
| Telephones (Internal) | E3333 | 1,900 | 1,900 | 1,900 | 1,900 | 1,900 | 1,900 |
| Photocopying (Internal) | E3334 | 1,300 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| Postage (Internal) | E3336 | 4,500 | 0 | 0 | 0 | 0 | 0 |
| Services - Consultants | E3420 | 45,700 | 25,700 | 16,100 | 16,500 | 16,800 | 17,100 |
| Mobile Telephones | E3514 | 1,000 | 600 | 500 | 500 | 500 | 500 |
| Computer Equipment | E3540 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Computer Consumables | E3542 | 100 | 0 | 0 | 0 | 0 | 0 |
| Software Planning-Bldg Cntrl | E3595 | 42,800 | 3,600 | 0 | 0 | 0 | 0 |
| Subsistence | E3600 | 100 | 0 | 0 | 0 | 0 | 0 |
| Conferences & Seminars | E3610 | 900 | 900 | 900 | 900 | 1,000 | 1,000 |
| Subscriptions | E3710 | 4,300 | 4,300 | 4,400 | 4,500 | 4,600 | 4,700 |
| Hospitality | E3950 | 100 | 300 | 100 | 100 | 100 | 100 |
| Supplies and Services | | 105,000 | 40,700 | 27,400 | 27,900 | 28,600 | 29,000 |
| Support Recharge from within Service | E6251 | 14,900 | 15,600 | 15,300 | 15,600 | 16,200 | 16,600 |
| Support Recharge from other Gen Fund | E6252 | 387,300 | 417,300 | 429,200 | 442,100 | 448,700 | 458,900 |
| Support Services | | 402,200 | 432,900 | 444,500 | 457,700 | 464,900 | 475,500 |
| Total Expenditure | | 839,300 | 812,400 | 790,800 | 821,400 | 855,900 | 875,500 |
| Recharge Income from within Service | I8751 | (838,300) | (801,900) | (789,800) | (820,400) | (854,900) | (874,500) |
| Income - General | I8900 | (1,000) | (10,500) | (1,000) | (1,000) | (1,000) | (1,000) |
| Income | | (839,300) | (812,400) | (790,800) | (821,400) | (855,900) | (875,500) |
| Total Income | | (839,300) | (812,400) | (790,800) | (821,400) | (855,900) | (875,500) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Regeneration & Planning | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Service Support

Conservation & Environment - General: N2100

| | | | | | | | |
|--------------------------------------|-------|---------------|---------------|---------------|---------------|---------------|---------------|
| Parish Lengthsman | E3259 | 4,100 | 1,300 | 2,700 | 2,700 | 2,800 | 2,800 |
| Grant - Historic Buildings | E3727 | 7,700 | 7,700 | 7,700 | 7,700 | 7,700 | 7,700 |
| Grants - Lancaster Conservation Area | E3728 | 6,800 | 1,500 | 6,700 | 6,700 | 6,700 | 6,700 |
| Lancs Site & Monuments Record | E3905 | 10,800 | 11,000 | 11,300 | 11,500 | 11,800 | 12,000 |
| Forest Of Bowland AONB | E3909 | 7,000 | 6,800 | 7,000 | 7,100 | 7,300 | 7,400 |
| Morecambe Bay Strategy Partnership | E3922 | 5,300 | 5,300 | 4,400 | 4,500 | 4,600 | 4,700 |
| Supplies and Services | | 41,700 | 33,600 | 39,800 | 40,200 | 40,900 | 41,300 |
| Support Recharge from within Service | E6251 | 17,800 | 17,400 | 17,100 | 17,800 | 18,500 | 18,900 |
| Support Services | | 17,800 | 17,400 | 17,100 | 17,800 | 18,500 | 18,900 |
| Total Expenditure | | 59,500 | 51,000 | 56,900 | 58,000 | 59,400 | 60,200 |
| Cost Centre Total | | 59,500 | 51,000 | 56,900 | 58,000 | 59,400 | 60,200 |

Local Nature Reserve: N2103

| | | | | | | | |
|------------------------------|-------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Salaries - Basic | E0100 | 5,800 | 4,500 | 6,100 | 6,500 | 6,700 | 6,800 |
| Salaries - Superannuation | E0170 | 800 | 800 | 800 | 800 | 1,000 | 1,100 |
| Employee Related Insurances | E0960 | 100 | 100 | 100 | 100 | 100 | 100 |
| Employees | | 6,700 | 5,400 | 7,000 | 7,400 | 7,800 | 8,000 |
| Grounds Maintenance - Other | E1070 | 11,000 | 12,400 | 9,500 | 9,500 | 9,500 | 9,500 |
| Premises Related Exp | | 11,000 | 12,400 | 9,500 | 9,500 | 9,500 | 9,500 |
| Printing & Stationery | E3300 | 5,500 | 5,500 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 5,500 | 5,500 | 0 | 0 | 0 | 0 |
| Total Expenditure | | 23,200 | 23,300 | 16,500 | 16,900 | 17,300 | 17,500 |
| Other Grants | I8022 | 0 | (17,900) | 0 | 0 | 0 | 0 |
| Receipts From Other Bodies | I8023 | (16,500) | 0 | (15,900) | (15,900) | (15,900) | (15,900) |
| Income | | (16,500) | (17,900) | (15,900) | (15,900) | (15,900) | (15,900) |
| Total Income | | (16,500) | (17,900) | (15,900) | (15,900) | (15,900) | (15,900) |
| Cost Centre Total | | 6,700 | 5,400 | 600 | 1,000 | 1,400 | 1,600 |

| Regeneration & Planning | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Development Management

Building Control Mgmt & Admin: N1003

| | | | | | | | |
|--------------------------------------|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Salaries - Basic | E0100 | 53,700 | 31,600 | 32,200 | 32,900 | 33,500 | 34,200 |
| Salaries - National Insurance | E0160 | 5,200 | 3,400 | 3,300 | 3,400 | 3,500 | 3,600 |
| Salaries - Superannuation | E0170 | 7,400 | 4,100 | 4,100 | 4,200 | 5,200 | 5,300 |
| Service Training Budget | E0910 | 800 | 300 | 300 | 300 | 300 | 300 |
| Employee Related Insurances | E0960 | 900 | 900 | 1,000 | 1,100 | 1,200 | 1,300 |
| Employees | | 68,000 | 40,300 | 40,900 | 41,900 | 43,700 | 44,700 |
| Use Of Public Tpt - Officers | E2300 | 100 | 100 | 100 | 100 | 100 | 100 |
| Car Allowances - Officers | E2400 | 3,100 | 1,500 | 1,500 | 3,700 | 3,700 | 3,800 |
| Transport Related Exp | | 3,200 | 1,600 | 1,600 | 3,800 | 3,800 | 3,900 |
| Office Equipment | E3000 | 100 | 100 | 100 | 100 | 100 | 100 |
| Clothing & Uniforms | E3200 | 200 | 100 | 100 | 100 | 100 | 100 |
| Printing & Stationery | E3300 | 100 | 100 | 100 | 100 | 100 | 100 |
| Books & Periodicals | E3310 | 1,600 | 1,800 | 1,800 | 1,900 | 1,900 | 2,000 |
| Photocopying (Internal) | E3334 | 200 | 200 | 200 | 200 | 200 | 200 |
| Services - Consultants | E3420 | 78,100 | 112,200 | 117,900 | 118,800 | 125,900 | 128,500 |
| Mobile Telephones | E3514 | 200 | 200 | 200 | 200 | 200 | 200 |
| Computer Equipment | E3540 | 500 | 0 | 500 | 500 | 500 | 500 |
| Subsistence | E3600 | 100 | 0 | 0 | 0 | 0 | 0 |
| Subscriptions | E3710 | 3,300 | 3,300 | 3,400 | 3,500 | 3,500 | 3,600 |
| Works In Default | E3824 | 0 | 1,200 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 84,400 | 119,200 | 124,300 | 125,400 | 132,500 | 135,300 |
| Support Recharge from within Service | E6251 | 52,300 | 50,900 | 50,100 | 52,100 | 54,300 | 55,500 |
| Support Recharge from other Gen Fund | E6252 | 47,400 | 49,100 | 49,000 | 51,400 | 53,000 | 53,800 |
| Support Services | | 99,700 | 100,000 | 99,100 | 103,500 | 107,300 | 109,300 |
| Total Expenditure | | 255,300 | 261,100 | 265,900 | 274,600 | 287,300 | 293,200 |
| Income - Works In Default | I8599 | 0 | (400) | 0 | 0 | 0 | 0 |
| Recharge Income from within Service | I8751 | (255,300) | (260,700) | (265,900) | (274,600) | (287,300) | (293,200) |
| Income | | (255,300) | (261,100) | (265,900) | (274,600) | (287,300) | (293,200) |
| Total Income | | (255,300) | (261,100) | (265,900) | (274,600) | (287,300) | (293,200) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

Building Regulations: N2300

| | | | | | | | |
|--------------------------------------|-------|------------------|-----------------|------------------|------------------|------------------|------------------|
| Support Recharge from within Service | E6251 | 145,500 | 148,600 | 151,600 | 156,500 | 163,700 | 167,100 |
| Support Services | | 145,500 | 148,600 | 151,600 | 156,500 | 163,700 | 167,100 |
| Total Expenditure | | 145,500 | 148,600 | 151,600 | 156,500 | 163,700 | 167,100 |
| Bldg Regs - Application Fees | I8550 | (130,000) | (80,000) | (112,000) | (130,000) | (130,000) | (130,000) |
| Income | | (130,000) | (80,000) | (112,000) | (130,000) | (130,000) | (130,000) |
| Total Income | | (130,000) | (80,000) | (112,000) | (130,000) | (130,000) | (130,000) |
| Cost Centre Total | | 15,500 | 68,600 | 39,600 | 26,500 | 33,700 | 37,100 |

Building Control - Non-Chargeable: N2301

| | | | | | | | |
|--------------------------------------|-------|----------------|----------------|----------------|----------------|----------------|----------------|
| Support Recharge from within Service | E6251 | 109,800 | 112,100 | 114,300 | 118,100 | 123,500 | 126,100 |
| Support Services | | 109,800 | 112,100 | 114,300 | 118,100 | 123,500 | 126,100 |
| Total Expenditure | | 109,800 | 112,100 | 114,300 | 118,100 | 123,500 | 126,100 |
| Cost Centre Total | | 109,800 | 112,100 | 114,300 | 118,100 | 123,500 | 126,100 |

| Regeneration & Planning | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Development Management | | | | | | | |
| Development Control: N2500 | | | | | | | |
| Microfilming | E3330 | 6,600 | 6,600 | 6,800 | 6,900 | 7,100 | 7,200 |
| Services - Consultants | E3420 | 13,900 | 13,900 | 14,300 | 14,600 | 14,900 | 15,200 |
| Services - Legal Costs | E3461 | 0 | 10,400 | 0 | 0 | 0 | 0 |
| Software - IDOX | E3547 | 0 | 0 | 78,600 | 79,900 | 81,200 | 82,500 |
| Supplies and Services | | 20,500 | 30,900 | 99,700 | 101,400 | 103,200 | 104,900 |
| Support Recharge from within Service | E6251 | 212,700 | 206,700 | 203,800 | 211,500 | 220,400 | 225,500 |
| Support Recharge from other Gen Fund | E6252 | 9,600 | 9,800 | 9,800 | 10,300 | 10,600 | 10,800 |
| Support Services | | 222,300 | 216,500 | 213,600 | 221,800 | 231,000 | 236,300 |
| Rev Exp funded from Capital under Statut | E3701 | 301,000 | 0 | 200,000 | 0 | 0 | 0 |
| Capital Charges | | 301,000 | 0 | 200,000 | 0 | 0 | 0 |
| Total Expenditure | | 543,800 | 247,400 | 513,300 | 323,200 | 334,200 | 341,200 |
| Receipts From Other Bodies | I8023 | 0 | (600,000) | (350,000) | (150,000) | 0 | 0 |
| Planning Pre Application Advice Fees | I8552 | (49,100) | (40,000) | (57,500) | (57,600) | (57,700) | (57,900) |
| Planning Application Fees | I8553 | (700,000) | (800,000) | (900,000) | (900,000) | (900,000) | (900,000) |
| Income | | (749,100) | (1,440,000) | (1,307,500) | (1,107,600) | (957,700) | (957,900) |
| Total Income | | (749,100) | (1,440,000) | (1,307,500) | (1,107,600) | (957,700) | (957,900) |
| Cost Centre Total | | (205,300) | (1,192,600) | (794,200) | (784,400) | (623,500) | (616,700) |

| Regeneration & Planning | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Development Management | | | | | | | |
| Planning Advice & Control: N3010 | | | | | | | |
| Salaries - Basic | E0100 | 513,000 | 481,800 | 548,700 | 570,400 | 588,000 | 604,600 |
| Salaries - National Insurance | E0160 | 44,700 | 42,300 | 49,800 | 52,700 | 55,100 | 57,400 |
| Salaries - Superannuation | E0170 | 68,200 | 64,700 | 65,500 | 67,800 | 84,900 | 87,200 |
| Superannuation (Cost Adjustments) | E0171 | 0 | 0 | 2,600 | 2,700 | 3,200 | 3,300 |
| Salaries - Other | E0190 | 0 | 2,000 | 0 | 0 | 0 | 0 |
| Provision For Staff Turnover | E0199 | (5,100) | 0 | (5,200) | (5,300) | (5,300) | (5,400) |
| Severance Payments | E0930 | 0 | 2,100 | 0 | 0 | 0 | 0 |
| Employee Related Insurances | E0960 | 8,500 | 8,800 | 9,700 | 10,600 | 11,400 | 12,300 |
| Employees | | 629,300 | 601,700 | 671,100 | 698,900 | 737,300 | 759,400 |
| Use Of Public Tpt - Officers | E2300 | 200 | 200 | 200 | 200 | 200 | 200 |
| Car Allowances - Officers | E2400 | 3,100 | 2,100 | 2,200 | 2,200 | 2,200 | 2,300 |
| Transport Related Exp | | 3,300 | 2,300 | 2,400 | 2,400 | 2,400 | 2,500 |
| Premises Related Insurance | E1800 | 100 | 100 | 100 | 100 | 100 | 100 |
| Premises Related Exp | | 100 | 100 | 100 | 100 | 100 | 100 |
| Office Equipment | E3000 | 1,000 | 500 | 1,000 | 1,000 | 1,100 | 1,100 |
| Clothing & Uniforms | E3200 | 200 | 200 | 200 | 200 | 200 | 200 |
| Printing & Stationery | E3300 | 2,800 | 2,200 | 2,300 | 2,300 | 2,400 | 2,400 |
| Printing (Internal) | E3332 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 |
| Photocopying (Internal) | E3334 | 2,000 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 |
| Postage (Internal) | E3336 | 0 | 4,200 | 4,200 | 4,200 | 4,200 | 4,200 |
| Services - Consultants | E3420 | 0 | 10,500 | 0 | 0 | 0 | 0 |
| Postages | E3500 | 100 | 100 | 100 | 100 | 100 | 100 |
| Mobile Telephones | E3514 | 100 | 200 | 200 | 200 | 200 | 200 |
| Computer Equipment | E3540 | 1,200 | 1,200 | 1,200 | 1,300 | 1,300 | 1,300 |
| Computer Consumables | E3542 | 600 | 600 | 600 | 600 | 600 | 700 |
| Subsistence | E3600 | 100 | 100 | 100 | 100 | 100 | 100 |
| Subscriptions | E3710 | 2,600 | 2,800 | 2,900 | 2,900 | 3,000 | 3,100 |
| Miscellaneous Advertising | E3930 | 20,400 | 20,400 | 20,900 | 21,400 | 21,800 | 22,300 |
| Supplies and Services | | 32,500 | 46,600 | 37,300 | 37,900 | 38,600 | 39,300 |
| Support Recharge from within Service | E6251 | 161,500 | 157,700 | 155,300 | 161,200 | 167,900 | 171,700 |
| Support Recharge from other Gen Fund | E6252 | 189,400 | 196,700 | 196,000 | 205,800 | 212,000 | 215,400 |
| Support Services | | 350,900 | 354,400 | 351,300 | 367,000 | 379,900 | 387,100 |
| Total Expenditure | | 1,016,100 | 1,005,100 | 1,062,200 | 1,106,300 | 1,158,300 | 1,188,400 |
| Recharges (Outside SLA System) | I8713 | (11,200) | (11,200) | (11,200) | (11,200) | (11,200) | (11,200) |
| Income - General | I8900 | (100) | (100) | (100) | (100) | (100) | (100) |
| Income | | (11,300) | (11,300) | (11,300) | (11,300) | (11,300) | (11,300) |
| Total Income | | (11,300) | (11,300) | (11,300) | (11,300) | (11,300) | (11,300) |
| Cost Centre Total | | 1,004,800 | 993,800 | 1,050,900 | 1,095,000 | 1,147,000 | 1,177,100 |

| Regeneration & Planning | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Economic Development | | | | | | | |
| Tourism & Events: B1004 | | | | | | | |
| Salaries - Basic | E0100 | 70,700 | 69,300 | 70,700 | 72,700 | 74,600 | 76,500 |
| Salaries - National Insurance | E0160 | 5,300 | 5,800 | 6,400 | 6,600 | 6,900 | 7,200 |
| Salaries - Superannuation | E0170 | 8,500 | 6,500 | 6,500 | 6,700 | 8,200 | 8,400 |
| Provision For Staff Turnover | E0199 | (5,100) | 0 | (5,200) | (5,300) | (5,300) | (5,400) |
| Employee Related Insurances | E0960 | 1,200 | 1,200 | 1,300 | 1,400 | 1,600 | 1,700 |
| Retirement Gifts | E0991 | 0 | 300 | 0 | 0 | 0 | 0 |
| Employees | | 80,600 | 83,100 | 79,700 | 82,100 | 86,000 | 88,400 |
| Use Of Public Tpt - Officers | E2300 | 200 | 100 | 100 | 100 | 100 | 100 |
| Car Allowances - Officers | E2400 | 100 | 100 | 100 | 100 | 100 | 100 |
| Transport Related Exp | | 300 | 200 | 200 | 200 | 200 | 200 |
| Printing & Stationery | E3300 | 18,700 | 19,700 | 19,200 | 19,600 | 20,000 | 20,400 |
| Photocopying (Internal) | E3334 | 0 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| Photographic Materials | E3351 | 100 | 700 | 1,000 | 1,000 | 1,100 | 1,100 |
| Brochure Distribution | E3502 | 1,600 | 1,900 | 1,600 | 1,700 | 1,700 | 1,700 |
| Internet Provision | E3534 | 2,000 | 2,300 | 2,100 | 2,100 | 2,100 | 2,200 |
| Software Purchase\Licences | E3541 | 500 | 600 | 500 | 500 | 500 | 500 |
| Joint Marketing Campaigns | E3605 | 11,500 | 11,500 | 11,800 | 12,100 | 12,300 | 12,600 |
| Miscellaneous Advertising | E3930 | 17,700 | 16,400 | 17,200 | 17,600 | 18,000 | 18,300 |
| Marketing | E3933 | 9,900 | 9,900 | 10,200 | 10,400 | 10,600 | 10,800 |
| Hospitality | E3950 | 100 | 100 | 100 | 100 | 100 | 100 |
| Exhibitions | E3955 | 700 | 700 | 700 | 700 | 700 | 800 |
| Supplies and Services | | 62,800 | 65,000 | 65,600 | 67,000 | 68,300 | 69,700 |
| Support Recharge from other Gen Fund | E6252 | 40,800 | 41,000 | 41,700 | 43,400 | 44,600 | 45,400 |
| Support Services | | 40,800 | 41,000 | 41,700 | 43,400 | 44,600 | 45,400 |
| Total Expenditure | | 184,500 | 189,300 | 187,200 | 192,700 | 199,100 | 203,700 |
| Cost Centre Total | | 184,500 | 189,300 | 187,200 | 192,700 | 199,100 | 203,700 |

| Regeneration & Planning | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Economic Development

Marketing & Communications: B1005

| | | | | | | | |
|--------------------------------------|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Salaries - Basic | E0100 | 129,700 | 134,800 | 134,100 | 135,100 | 139,000 | 142,000 |
| Salaries - National Insurance | E0160 | 12,200 | 13,200 | 12,600 | 13,000 | 13,500 | 13,900 |
| Salaries - Superannuation | E0170 | 17,900 | 17,000 | 17,200 | 17,400 | 21,500 | 22,000 |
| Provision For Staff Turnover | E0199 | (5,100) | 0 | (5,200) | (5,300) | (5,300) | (5,400) |
| Employee Related Insurances | E0960 | 2,100 | 2,400 | 2,600 | 2,900 | 3,100 | 3,400 |
| Employees | | 156,800 | 167,400 | 161,300 | 163,100 | 171,800 | 175,900 |
| Use Of Public Tpt - Officers | E2300 | 100 | 100 | 100 | 100 | 100 | 100 |
| Car Allowances - Officers | E2400 | 300 | 500 | 300 | 300 | 300 | 300 |
| Transport Related Exp | | 400 | 600 | 400 | 400 | 400 | 400 |
| Photocopying (Internal) | E3334 | 0 | 500 | 500 | 500 | 500 | 500 |
| Photographic Materials | E3351 | 500 | 500 | 500 | 500 | 500 | 500 |
| Photographic Equipment | E3352 | 200 | 200 | 200 | 200 | 200 | 200 |
| Brochure Distribution | E3502 | 700 | 700 | 700 | 700 | 700 | 800 |
| Mobile Telephones | E3514 | 200 | 100 | 100 | 100 | 100 | 100 |
| Internet Provision | E3534 | 11,300 | 18,600 | 11,600 | 11,800 | 12,100 | 12,300 |
| Intranet Development | E3535 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Miscellaneous Advertising | E3930 | 14,600 | 15,600 | 15,000 | 15,300 | 15,600 | 15,900 |
| Marketing | E3933 | 41,000 | 42,000 | 42,100 | 43,100 | 44,100 | 45,000 |
| Hospitality | E3950 | 100 | 100 | 100 | 100 | 100 | 100 |
| Supplies and Services | | 69,600 | 79,300 | 71,800 | 73,300 | 75,000 | 76,500 |
| Support Recharge from other Gen Fund | E6252 | 86,200 | 87,300 | 88,300 | 92,100 | 94,600 | 96,300 |
| Support Services | | 86,200 | 87,300 | 88,300 | 92,100 | 94,600 | 96,300 |
| Total Expenditure | | 313,000 | 334,600 | 321,800 | 328,900 | 341,800 | 349,100 |
| Contribs From Other Local Auths | I8011 | 0 | (7,300) | 0 | 0 | 0 | 0 |
| Recharge Income from within Service | I8751 | (41,100) | (43,000) | (42,300) | (43,300) | (44,900) | (45,900) |
| Recharge Income from other Gen Fund | I8752 | (248,500) | (259,800) | (255,400) | (261,000) | (271,300) | (277,100) |
| Recharge Income - Housing Rev A/C | I8753 | (23,400) | (24,500) | (24,100) | (24,600) | (25,600) | (26,100) |
| Income | | (313,000) | (334,600) | (321,800) | (328,900) | (341,800) | (349,100) |
| Total Income | | (313,000) | (334,600) | (321,800) | (328,900) | (341,800) | (349,100) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

Light Up Lancaster: B2207

| | | | | | | | |
|------------------------------|-------|---------------|----------------|---------------|---------------|---------------|---------------|
| Services - General | E3400 | 47,700 | 46,700 | 47,700 | 47,700 | 47,700 | 47,700 |
| Approved Revenue Savings | E3999 | (10,000) | 0 | (10,000) | (10,000) | (10,000) | (10,000) |
| Supplies and Services | | 37,700 | 46,700 | 37,700 | 37,700 | 37,700 | 37,700 |
| Total Expenditure | | 37,700 | 46,700 | 37,700 | 37,700 | 37,700 | 37,700 |
| Income - General | I8900 | 0 | (1,700) | 0 | 0 | 0 | 0 |
| Income | | 0 | (1,700) | 0 | 0 | 0 | 0 |
| Total Income | | 0 | (1,700) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | 37,700 | 45,000 | 37,700 | 37,700 | 37,700 | 37,700 |

| Regeneration & Planning | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Economic Development

Vintage By The Sea: B2208

| | | | | | | | |
|---------------------------------|-------|----------|----------|----------|----------|----------|----------|
| Salaries - Other | E0190 | 0 | 700 | 0 | 0 | 0 | 0 |
| Employees | | 0 | 700 | 0 | 0 | 0 | 0 |
| Hire Of Equipment | E3040 | 8,200 | 9,900 | 10,200 | 10,400 | 10,600 | 10,800 |
| Services - General | E3400 | 23,000 | 20,600 | 22,600 | 23,100 | 23,500 | 24,000 |
| Entertainment Fees | E3450 | 1,000 | 0 | 1,000 | 1,000 | 1,100 | 1,100 |
| Security Services | E3460 | 2,600 | 2,700 | 2,700 | 2,700 | 2,800 | 2,800 |
| Approved Revenue Savings | E3999 | (12,000) | 0 | (12,000) | (12,000) | (12,000) | (12,000) |
| Supplies and Services | | 22,800 | 33,200 | 24,500 | 25,200 | 26,000 | 26,700 |
| Total Expenditure | | 22,800 | 33,900 | 24,500 | 25,200 | 26,000 | 26,700 |
| Contribs From Other Local Auths | I8011 | (18,000) | (18,000) | (18,000) | (18,000) | (18,000) | (18,000) |
| Income | | (18,000) | (18,000) | (18,000) | (18,000) | (18,000) | (18,000) |
| Total Income | | (18,000) | (18,000) | (18,000) | (18,000) | (18,000) | (18,000) |
| Cost Centre Total | | 4,800 | 15,900 | 6,500 | 7,200 | 8,000 | 8,700 |

Organised Events - General: B2600

| | | | | | | | |
|--------------------------------------|-------|---------|---------|---------|---------|---------|---------|
| Salaries - Other | E0190 | 500 | 600 | 900 | 900 | 900 | 1,000 |
| Employees | | 500 | 600 | 900 | 900 | 900 | 1,000 |
| Hire Of Equipment | E3040 | 1,400 | 0 | 0 | 0 | 0 | 0 |
| Services - General | E3400 | 2,200 | 2,300 | 3,300 | 3,400 | 3,400 | 3,500 |
| Entertainment Fees | E3450 | 3,700 | 3,400 | 3,500 | 3,600 | 3,600 | 3,700 |
| Supplies and Services | | 7,300 | 5,700 | 6,800 | 7,000 | 7,000 | 7,200 |
| Support Recharge from other Gen Fund | E6252 | 10,600 | 10,700 | 10,800 | 11,300 | 11,600 | 11,800 |
| Support Services | | 10,600 | 10,700 | 10,800 | 11,300 | 11,600 | 11,800 |
| Total Expenditure | | 18,400 | 17,000 | 18,500 | 19,200 | 19,500 | 20,000 |
| Income - General | I8900 | (1,000) | (1,100) | (1,400) | (1,500) | (1,500) | (1,500) |
| Income | | (1,000) | (1,100) | (1,400) | (1,500) | (1,500) | (1,500) |
| Total Income | | (1,000) | (1,100) | (1,400) | (1,500) | (1,500) | (1,500) |
| Cost Centre Total | | 17,400 | 15,900 | 17,100 | 17,700 | 18,000 | 18,500 |

The Dukes Theatre: B2800

| | | | | | | | |
|------------------------------|-------|---------|---------|---------|---------|---------|---------|
| Grants | E3700 | 155,600 | 155,600 | 159,600 | 163,100 | 166,500 | 169,900 |
| Supplies and Services | | 155,600 | 155,600 | 159,600 | 163,100 | 166,500 | 169,900 |
| Total Expenditure | | 155,600 | 155,600 | 159,600 | 163,100 | 166,500 | 169,900 |
| Cost Centre Total | | 155,600 | 155,600 | 159,600 | 163,100 | 166,500 | 169,900 |

Morecambe Music Residency: B2801

| | | | | | | | |
|------------------------------|-------|--------|--------|--------|--------|--------|--------|
| Grants | E3700 | 11,400 | 11,400 | 11,700 | 11,900 | 12,200 | 12,400 |
| Supplies and Services | | 11,400 | 11,400 | 11,700 | 11,900 | 12,200 | 12,400 |
| Total Expenditure | | 11,400 | 11,400 | 11,700 | 11,900 | 12,200 | 12,400 |
| Cost Centre Total | | 11,400 | 11,400 | 11,700 | 11,900 | 12,200 | 12,400 |

Ludus: B2802

| | | | | | | | |
|------------------------------|-------|--------|--------|--------|--------|--------|--------|
| Grants | E3700 | 23,700 | 23,700 | 24,300 | 24,800 | 25,400 | 25,900 |
| Supplies and Services | | 23,700 | 23,700 | 24,300 | 24,800 | 25,400 | 25,900 |
| Total Expenditure | | 23,700 | 23,700 | 24,300 | 24,800 | 25,400 | 25,900 |
| Cost Centre Total | | 23,700 | 23,700 | 24,300 | 24,800 | 25,400 | 25,900 |

| Regeneration & Planning | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Economic Development

Lancaster Literature Festival: B2803

| | | | | | | | |
|--------------------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Grants | <i>E3700</i> | 10,200 | 10,200 | 10,500 | 10,700 | 10,900 | 11,100 |
| Supplies and Services | | 10,200 | 10,200 | 10,500 | 10,700 | 10,900 | 11,100 |
| Total Expenditure | | 10,200 | 10,200 | 10,500 | 10,700 | 10,900 | 11,100 |
| Cost Centre Total | | 10,200 | 10,200 | 10,500 | 10,700 | 10,900 | 11,100 |

Support to the Arts: B2806

| | | | | | | | |
|---------------------------------|--------------|----------|----------|----------|----------|----------|----------|
| Grants | <i>E3700</i> | 600 | 600 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 600 | 600 | 0 | 0 | 0 | 0 |
| Total Expenditure | | 600 | 600 | 0 | 0 | 0 | 0 |
| Contribs From Other Local Auths | <i>I8011</i> | (600) | (600) | 0 | 0 | 0 | 0 |
| Income | | (600) | (600) | 0 | 0 | 0 | 0 |
| Total Income | | (600) | (600) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Regeneration & Planning | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Economic Development | | | | | | | |
| The Platform: B2900 | | | | | | | |
| Salaries - Basic | E0100 | 64,000 | 64,100 | 67,200 | 69,500 | 71,600 | 73,800 |
| Salaries - National Insurance | E0160 | 5,600 | 6,200 | 6,000 | 6,600 | 7,000 | 7,400 |
| Salaries - Superannuation | E0170 | 4,200 | 4,100 | 4,100 | 4,200 | 5,200 | 5,300 |
| Salaries - Other | E0190 | 23,000 | 23,000 | 24,000 | 26,000 | 27,000 | 28,100 |
| Employee Related Insurances | E0960 | 1,000 | 1,100 | 1,200 | 1,300 | 1,400 | 1,500 |
| Employees | | 97,800 | 98,500 | 102,500 | 107,600 | 112,200 | 116,100 |
| Car Allowances - Officers | E2400 | 100 | 0 | 0 | 0 | 0 | 0 |
| Transport Related Exp | | 100 | 0 | 0 | 0 | 0 | 0 |
| Electricity | E1220 | 8,800 | 7,800 | 7,800 | 7,800 | 8,600 | 9,300 |
| Gas | E1230 | 3,800 | 4,000 | 4,000 | 4,000 | 4,400 | 4,700 |
| Rates | E1310 | 7,300 | 7,000 | 7,000 | 7,300 | 7,400 | 7,600 |
| Water Services | E1400 | 4,200 | 4,200 | 4,300 | 4,400 | 4,500 | 4,600 |
| Cleaning Materials | E1600 | 1,500 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Other Cleaning | E1690 | 9,700 | 9,700 | 10,000 | 10,200 | 10,400 | 10,600 |
| Premises Related Insurance | E1800 | 2,400 | 2,300 | 2,500 | 2,800 | 3,000 | 3,200 |
| Premises Related Exp | | 37,700 | 36,000 | 36,600 | 37,500 | 39,400 | 41,100 |
| Bar Supplies | E3038 | 22,000 | 25,000 | 25,700 | 26,200 | 26,800 | 27,300 |
| Equipment and Tools - General | E3090 | 8,200 | 8,200 | 8,400 | 8,600 | 8,800 | 9,000 |
| Catering Provisions | E3100 | 1,500 | 1,000 | 1,500 | 1,600 | 1,600 | 1,600 |
| Clothing & Uniforms | E3200 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Printing & Stationery | E3300 | 1,200 | 1,200 | 1,200 | 1,300 | 1,300 | 1,300 |
| Telephones (Internal) | E3333 | 500 | 500 | 500 | 500 | 500 | 500 |
| Photocopying (Internal) | E3334 | 500 | 700 | 700 | 700 | 700 | 700 |
| Postage (Internal) | E3336 | 1,700 | 600 | 600 | 600 | 600 | 600 |
| Services - General | E3400 | 20,500 | 20,000 | 21,000 | 21,500 | 21,900 | 22,400 |
| Services - Trade Refuse | E3404 | 1,500 | 1,100 | 1,100 | 1,200 | 1,200 | 1,200 |
| Performing Rights Fees | E3451 | 3,300 | 3,300 | 3,400 | 3,500 | 3,500 | 3,600 |
| Patron Base Support Fee | E3453 | 6,200 | 6,200 | 6,400 | 6,500 | 6,600 | 6,800 |
| Mobile Telephones | E3514 | 300 | 300 | 300 | 300 | 300 | 300 |
| Venue - Premises Hire Costs | E3641 | 32,500 | 32,500 | 33,300 | 34,100 | 34,800 | 35,500 |
| Exhibitions & Events - Expenses | E3691 | 8,200 | 6,000 | 6,200 | 6,300 | 6,400 | 6,600 |
| Exhibitions & Events - Guarantees | E3692 | 46,600 | 46,600 | 47,800 | 48,800 | 49,900 | 50,900 |
| Exhibitions & Events - % Above Guarantee | E3693 | 88,400 | 88,400 | 90,700 | 92,600 | 94,600 | 96,500 |
| Miscellaneous Licences | E3961 | 500 | 600 | 600 | 600 | 600 | 700 |
| Supplies and Services | | 244,600 | 243,200 | 250,400 | 255,900 | 261,200 | 266,600 |
| Support Recharge from within Service | E6251 | 16,800 | 17,500 | 17,200 | 17,600 | 18,300 | 18,700 |
| Support Recharge from other Gen Fund | E6252 | 14,800 | 16,700 | 15,900 | 16,600 | 17,100 | 17,300 |
| Support Services | | 31,600 | 34,200 | 33,100 | 34,200 | 35,400 | 36,000 |
| Capital Charges (Notional) | E7900 | 71,100 | 81,000 | 81,000 | 81,000 | 81,000 | 81,000 |
| Capital Charges | | 71,100 | 81,000 | 81,000 | 81,000 | 81,000 | 81,000 |
| Total Expenditure | | 482,900 | 492,900 | 503,600 | 516,200 | 529,200 | 540,800 |
| Venue Hire | I8131 | (31,900) | (31,900) | (32,700) | (33,400) | (34,100) | (34,800) |
| Private Hire | I8214 | (32,900) | (32,900) | (33,800) | (34,500) | (35,200) | (35,900) |
| Admission Fees | I8391 | (156,600) | (160,000) | (160,700) | (164,100) | (167,600) | (171,000) |
| Income - General | I8900 | (1,000) | (600) | (600) | (600) | (600) | (600) |
| Bar | I9532 | (48,200) | (59,000) | (60,500) | (61,800) | (63,100) | (64,400) |
| Cafe | I9533 | (3,100) | (3,100) | (3,200) | (3,200) | (3,300) | (3,400) |
| Income | | (273,700) | (287,500) | (291,500) | (297,600) | (303,900) | (310,100) |
| Total Income | | (273,700) | (287,500) | (291,500) | (297,600) | (303,900) | (310,100) |
| Cost Centre Total | | 209,200 | 205,400 | 212,100 | 218,600 | 225,300 | 230,700 |

| Regeneration & Planning | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Economic Development | | | | | | | |
| Lancaster Museums Partnership: B2999 | | | | | | | |
| Salaries - Basic | E0100 | 0 | 0 | 13,600 | 0 | 0 | 0 |
| Salaries - National Insurance | E0160 | 0 | 0 | 1,400 | 0 | 0 | 0 |
| Superannuation (Cost Adjustments) | E0171 | 0 | 0 | 1,900 | 0 | 0 | 0 |
| Employees | | 0 | 0 | 16,900 | 0 | 0 | 0 |
| Premises Related Insurance | E1800 | 700 | 600 | 700 | 700 | 800 | 800 |
| Premises Related Exp | | 700 | 600 | 700 | 700 | 800 | 800 |
| Equipment Funded by Reserves | E3094 | 0 | 7,900 | 0 | 0 | 0 | 0 |
| Services - Consultants | E3420 | 49,500 | 14,000 | 37,500 | 0 | 0 | 0 |
| Contracted Services | E4200 | 520,200 | 520,200 | 533,700 | 545,200 | 556,600 | 568,100 |
| Supplies and Services | | 569,700 | 542,100 | 571,200 | 545,200 | 556,600 | 568,100 |
| Support Recharge from other Gen Fund | E6252 | 18,500 | 16,200 | 15,000 | 15,400 | 16,200 | 16,700 |
| Support Services | | 18,500 | 16,200 | 15,000 | 15,400 | 16,200 | 16,700 |
| Capital Charges (Notional) | E7900 | 162,100 | 164,900 | 164,900 | 164,900 | 164,900 | 164,900 |
| Capital Charges | | 162,100 | 164,900 | 164,900 | 164,900 | 164,900 | 164,900 |
| Total Expenditure | | 751,000 | 723,800 | 768,700 | 726,200 | 738,500 | 750,500 |
| Cost Centre Total | | 751,000 | 723,800 | 768,700 | 726,200 | 738,500 | 750,500 |

| Regeneration & Planning | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Economic Development | | | | | | | |
| Lancaster V.I.C.: B3500 | | | | | | | |
| Salaries - Basic | E0100 | 54,000 | 54,000 | 56,100 | 58,000 | 59,100 | 60,300 |
| Salaries - National Insurance | E0160 | 2,000 | 3,000 | 2,300 | 2,600 | 2,800 | 3,000 |
| Salaries - Superannuation | E0170 | 5,200 | 4,900 | 5,000 | 5,100 | 6,400 | 6,500 |
| Salaries - Other | E0190 | 18,500 | 16,100 | 19,200 | 20,900 | 21,800 | 22,700 |
| Employee Related Insurances | E0960 | 900 | 900 | 1,000 | 1,100 | 1,200 | 1,300 |
| Employees | | 80,600 | 78,900 | 83,600 | 87,700 | 91,300 | 93,800 |
| Use Of Public Tpt - Officers | E2300 | 100 | 100 | 100 | 100 | 100 | 100 |
| Car Allowances - Officers | E2400 | 100 | 100 | 100 | 100 | 100 | 100 |
| Transport Related Exp | | 200 | 200 | 200 | 200 | 200 | 200 |
| Rent | E1300 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 |
| Rates | E1310 | 4,700 | 4,900 | 5,200 | 5,300 | 5,500 | 5,600 |
| Service Charges | E1320 | 10,300 | 10,300 | 10,300 | 10,300 | 10,300 | 10,300 |
| Building Cleaning Recharge | E1695 | 3,500 | 3,000 | 3,100 | 3,200 | 3,300 | 3,300 |
| Premises Related Exp | | 29,500 | 29,200 | 29,600 | 29,800 | 30,100 | 30,200 |
| Office Equipment | E3000 | 300 | 300 | 300 | 300 | 300 | 300 |
| Materials For Resale | E3031 | 13,900 | 13,900 | 14,300 | 14,600 | 14,900 | 15,200 |
| Clothing & Uniforms | E3200 | 1,000 | 500 | 500 | 500 | 500 | 500 |
| Printing & Stationery | E3300 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Telephones (Internal) | E3333 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Photocopying (Internal) | E3334 | 400 | 0 | 0 | 0 | 0 | 0 |
| Postage (Internal) | E3336 | 400 | 500 | 500 | 500 | 500 | 500 |
| Computer Equipment | E3540 | 500 | 600 | 600 | 600 | 600 | 700 |
| Subsistence | E3600 | 100 | 100 | 100 | 100 | 100 | 100 |
| Hospitality | E3950 | 200 | 200 | 200 | 200 | 200 | 200 |
| Equipment Maintenance | E3956 | 1,900 | 1,900 | 1,900 | 2,000 | 2,000 | 2,100 |
| Supplies and Services | | 20,700 | 20,000 | 20,400 | 20,800 | 21,200 | 21,700 |
| Total Expenditure | | 131,000 | 128,300 | 133,800 | 138,500 | 142,800 | 145,900 |
| Sales - Publications & Data | I8100 | (7,800) | (7,800) | (8,000) | (8,200) | (8,300) | (8,500) |
| Sales - Souvenirs | I8120 | (16,800) | (16,800) | (17,200) | (17,600) | (18,000) | (18,300) |
| Commission - Concerts/Discount Ticket | I8125 | (1,100) | (1,100) | (1,100) | (1,200) | (1,200) | (1,200) |
| Books | I8464 | 0 | (200) | 0 | 0 | 0 | 0 |
| Commission - National Express | I8578 | (200) | (100) | (100) | (100) | (100) | (100) |
| Income - General | I8900 | (200) | (200) | (200) | (200) | (200) | (200) |
| Income | | (26,100) | (26,200) | (26,600) | (27,300) | (27,800) | (28,300) |
| Total Income | | (26,100) | (26,200) | (26,600) | (27,300) | (27,800) | (28,300) |
| Cost Centre Total | | 104,900 | 102,100 | 107,200 | 111,200 | 115,000 | 117,600 |

| Regeneration & Planning | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Economic Development | | | | | | | |
| Morecambe V.I.C.: B3501 | | | | | | | |
| Salaries - Basic | E0100 | 45,500 | 45,500 | 46,700 | 48,200 | 49,100 | 50,100 |
| Salaries - National Insurance | E0160 | 2,900 | 3,500 | 3,200 | 3,400 | 3,600 | 3,700 |
| Salaries - Superannuation | E0170 | 6,300 | 5,900 | 6,000 | 6,100 | 7,600 | 7,700 |
| Salaries - Other | E0190 | 9,700 | 12,900 | 10,100 | 11,000 | 11,500 | 11,900 |
| Employee Related Insurances | E0960 | 800 | 800 | 900 | 1,000 | 1,000 | 1,100 |
| Employees | | 65,200 | 68,600 | 66,900 | 69,700 | 72,800 | 74,500 |
| Use Of Public Tpt - Officers | E2300 | 200 | 100 | 100 | 100 | 100 | 100 |
| Transport Related Exp | | 200 | 100 | 100 | 100 | 100 | 100 |
| Electricity | E1220 | 3,000 | 3,400 | 3,400 | 3,400 | 3,700 | 4,000 |
| Rent | E1300 | 26,300 | 25,400 | 26,100 | 26,600 | 27,200 | 27,700 |
| Rates | E1310 | 5,200 | 4,700 | 4,900 | 5,000 | 5,100 | 5,300 |
| Window Cleaning | E1610 | 100 | 100 | 100 | 100 | 100 | 100 |
| Premises Related Exp | | 34,600 | 33,600 | 34,500 | 35,100 | 36,100 | 37,100 |
| Office Equipment | E3000 | 400 | 400 | 400 | 400 | 400 | 400 |
| Materials For Resale | E3031 | 12,800 | 12,800 | 13,100 | 13,400 | 13,700 | 14,000 |
| Clothing & Uniforms | E3200 | 1,500 | 1,000 | 1,500 | 1,600 | 1,600 | 1,600 |
| Printing & Stationery | E3300 | 1,100 | 1,100 | 1,100 | 1,200 | 1,200 | 1,200 |
| Books & Periodicals | E3310 | 200 | 200 | 200 | 200 | 200 | 200 |
| Telephones (Internal) | E3333 | 400 | 400 | 400 | 400 | 400 | 400 |
| Photocopying (Internal) | E3334 | 400 | 800 | 800 | 800 | 800 | 800 |
| Postage (Internal) | E3336 | 400 | 300 | 300 | 300 | 300 | 300 |
| Services - Trade Refuse | E3404 | 400 | 0 | 0 | 0 | 0 | 0 |
| Security Services | E3460 | 100 | 100 | 100 | 100 | 100 | 100 |
| Computer Equipment | E3540 | 1,400 | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 |
| Marketing & Promotion | E3934 | 100 | 100 | 100 | 100 | 100 | 100 |
| Hospitality | E3950 | 200 | 200 | 200 | 200 | 200 | 200 |
| Equipment Maintenance | E3956 | 800 | 800 | 800 | 800 | 900 | 900 |
| Supplies and Services | | 20,200 | 19,600 | 20,400 | 21,000 | 21,400 | 21,700 |
| Support Recharge from other Gen Fund | E6252 | 14,200 | 14,800 | 15,000 | 15,300 | 15,900 | 16,300 |
| Support Services | | 14,200 | 14,800 | 15,000 | 15,300 | 15,900 | 16,300 |
| Total Expenditure | | 134,400 | 136,700 | 136,900 | 141,200 | 146,300 | 149,700 |
| Contribs From Other Local Auths | I8011 | (4,500) | (7,200) | (4,500) | (4,500) | (4,500) | (4,500) |
| Sales - Publications & Data | I8100 | (6,900) | (6,900) | (7,100) | (7,200) | (7,400) | (7,500) |
| Sales - Souvenirs | I8120 | (13,300) | (13,300) | (13,600) | (13,900) | (14,200) | (14,500) |
| Commission - Concerts/Discount Ticket | I8125 | (200) | (300) | (200) | (200) | (200) | (200) |
| Commission - Accom Bookings | I8140 | (100) | (100) | (100) | (100) | (100) | (100) |
| Commission - Coach Travel Tickets | I8576 | (300) | (300) | (300) | (300) | (300) | (300) |
| Commission - National Express | I8578 | (400) | (300) | (300) | (300) | (300) | (300) |
| Travel Tickets | I8592 | (6,200) | (3,200) | (3,300) | (3,400) | (3,400) | (3,500) |
| Commission - Sea Cat | I8598 | (100) | (100) | (100) | (100) | (100) | (100) |
| Income - General | I8900 | (100) | (500) | (500) | (500) | (500) | (500) |
| Income | | (32,100) | (32,200) | (30,000) | (30,500) | (31,000) | (31,500) |
| Total Income | | (32,100) | (32,200) | (30,000) | (30,500) | (31,000) | (31,500) |
| Cost Centre Total | | 102,300 | 104,500 | 106,900 | 110,700 | 115,300 | 118,200 |

| Regeneration & Planning | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Economic Development | | | | | | | |
| Arnsdale and Silverdale AONB: N2000 | | | | | | | |
| Salaries - Basic | E0100 | 113,400 | 113,400 | 115,800 | 118,500 | 121,100 | 123,700 |
| Salaries - National Insurance | E0160 | 10,000 | 10,000 | 10,300 | 10,700 | 11,100 | 11,400 |
| Salaries - Superannuation | E0170 | 15,500 | 14,700 | 14,900 | 15,200 | 18,800 | 19,200 |
| Service Training Budget | E0910 | 1,500 | 1,000 | 1,500 | 1,500 | 1,500 | 1,500 |
| Employee Related Insurances | E0960 | 1,700 | 1,900 | 1,900 | 1,900 | 1,900 | 1,900 |
| Employees | | 142,100 | 141,000 | 144,400 | 147,800 | 154,400 | 157,700 |
| Repair & Mtce Of Vehicles | E2010 | 700 | 1,200 | 600 | 600 | 600 | 600 |
| Petrol & Derv | E2020 | 400 | 400 | 400 | 400 | 400 | 400 |
| Vehicle Licences | E2025 | 500 | 200 | 200 | 200 | 200 | 200 |
| Use Of Public Tpt - Officers | E2300 | 1,000 | 500 | 500 | 500 | 500 | 500 |
| Car Allowances - Officers | E2400 | 1,500 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Transport Related Insurance | E2500 | 700 | 600 | 600 | 600 | 600 | 600 |
| Transport Related Exp | | 4,800 | 3,900 | 3,300 | 3,300 | 3,300 | 3,300 |
| R & M - Buildings | E1001 | 1,200 | 4,500 | 1,000 | 1,000 | 1,000 | 1,000 |
| Contract Maintenance | E1006 | 0 | 700 | 800 | 800 | 900 | 900 |
| R & M - Buildings (Within Service) | E1017 | 0 | 200 | 500 | 500 | 500 | 500 |
| Routine Maintenance | E1050 | 0 | 300 | 200 | 200 | 200 | 200 |
| Electricity | E1220 | 500 | 400 | 400 | 400 | 400 | 400 |
| Misc. Energy Charges | E1240 | 600 | 700 | 700 | 700 | 700 | 700 |
| Rent | E1300 | 3,100 | 3,100 | 3,100 | 3,100 | 3,100 | 3,100 |
| Rates | E1310 | 1,900 | 2,100 | 2,100 | 2,100 | 2,100 | 2,100 |
| Water Services | E1400 | 100 | 100 | 100 | 100 | 100 | 100 |
| Other Cleaning | E1690 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Premises Related Insurance | E1800 | 400 | 400 | 400 | 400 | 400 | 400 |
| Premises Related Exp | | 8,800 | 13,500 | 10,300 | 10,300 | 10,400 | 10,400 |
| Office Equipment | E3000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Equipment and Tools - General | E3090 | 1,000 | 500 | 2,000 | 11,000 | 1,000 | 1,000 |
| Clothing & Uniforms | E3200 | 300 | 300 | 300 | 300 | 300 | 300 |
| Management Plan Projects | E3260 | 5,600 | 11,300 | 7,300 | 10,300 | 500 | 500 |
| Printing & Stationery | E3300 | 600 | 600 | 600 | 600 | 600 | 600 |
| Services - Consultants | E3420 | 4,600 | 6,600 | 4,600 | 5,200 | 1,600 | 500 |
| Telephones | E3510 | 1,300 | 1,700 | 1,700 | 1,700 | 1,700 | 1,700 |
| Mobile Telephones | E3514 | 600 | 300 | 300 | 300 | 300 | 300 |
| Subsistence | E3600 | 100 | 100 | 100 | 100 | 100 | 100 |
| Exhibitions & Events | E3611 | 1,600 | 5,200 | 1,600 | 1,600 | 1,600 | 1,600 |
| AONB Executive Support | E3650 | 3,900 | 3,900 | 6,100 | 5,300 | 3,400 | 1,200 |
| Marketing | E3933 | 3,100 | 2,500 | 3,100 | 3,100 | 3,100 | 3,100 |
| Supplies and Services | | 23,700 | 34,000 | 28,700 | 40,500 | 15,200 | 11,900 |
| Support Recharge from other Gen Fund | E6252 | 13,700 | 15,000 | 14,500 | 15,200 | 15,600 | 15,800 |
| Support Services | | 13,700 | 15,000 | 14,500 | 15,200 | 15,600 | 15,800 |
| Capital Charges (Notional) | E7900 | 4,200 | 4,200 | 4,200 | 4,200 | 4,200 | 4,200 |
| Capital Charges | | 4,200 | 4,200 | 4,200 | 4,200 | 4,200 | 4,200 |
| Total Expenditure | | 197,300 | 211,600 | 205,400 | 221,300 | 203,100 | 203,300 |
| Government Grants | I8000 | (137,800) | (137,800) | (140,200) | (142,600) | (142,600) | (142,600) |
| Contribs From Other Local Auths | I8011 | (28,600) | (30,400) | (28,600) | (28,600) | (28,600) | (28,600) |
| Receipts From Other Bodies | I8023 | 0 | (2,000) | 0 | 0 | 0 | 0 |
| Feed In Tariff Credits | I8169 | (300) | (500) | (500) | (500) | (600) | (600) |
| Income - General | I8900 | (6,500) | (10,700) | (6,500) | (6,500) | (6,500) | (6,500) |
| Income | | (173,200) | (181,400) | (175,800) | (178,200) | (178,300) | (178,300) |
| Total Income | | (173,200) | (181,400) | (175,800) | (178,200) | (178,300) | (178,300) |
| Cost Centre Total | | 24,100 | 30,200 | 29,600 | 43,100 | 24,800 | 25,000 |

| Regeneration & Planning | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Economic Development

Economic Development: N5000

| | | | | | | | |
|-----------------------------------|-------|----------------|----------------|----------------|----------------|----------------|----------------|
| Salaries - Basic | E0100 | 150,000 | 165,900 | 240,100 | 234,600 | 190,300 | 194,900 |
| Salaries - National Insurance | E0160 | 15,000 | 15,600 | 23,000 | 22,000 | 19,500 | 20,200 |
| Salaries - Superannuation | E0170 | 20,600 | 30,500 | 30,900 | 27,100 | 24,700 | 25,200 |
| Superannuation (Cost Adjustments) | E0171 | 0 | (2,800) | 0 | 2,900 | 4,800 | 5,100 |
| Provision For Staff Turnover | E0199 | (8,100) | 0 | (8,200) | (8,300) | (8,500) | (8,600) |
| Employee Related Insurances | E0960 | 2,400 | 2,600 | 2,900 | 3,100 | 3,400 | 3,600 |
| Employees | | 179,900 | 211,800 | 288,700 | 281,400 | 234,200 | 240,400 |
| Use Of Public Tpt - Officers | E2300 | 300 | 300 | 300 | 300 | 300 | 300 |
| Car Allowances - Officers | E2400 | 400 | 400 | 400 | 400 | 400 | 400 |
| Transport Related Exp | | 700 | 700 | 700 | 700 | 700 | 700 |
| Office Equipment | E3000 | 400 | 400 | 400 | 400 | 400 | 400 |
| Printing & Stationery | E3300 | 200 | 200 | 200 | 200 | 200 | 200 |
| Books & Periodicals | E3310 | 300 | 300 | 300 | 300 | 300 | 300 |
| Telephones (Internal) | E3333 | 800 | 800 | 800 | 800 | 800 | 800 |
| Photocopying (Internal) | E3334 | 300 | 500 | 500 | 500 | 500 | 500 |
| Postage (Internal) | E3336 | 1,100 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 |
| Services - Consultants | E3420 | 0 | 150,000 | 0 | 0 | 0 | 0 |
| Mobile Telephones | E3514 | 0 | 300 | 200 | 200 | 200 | 200 |
| Computer Equipment | E3540 | 200 | 200 | 200 | 200 | 200 | 200 |
| Subsistence | E3600 | 100 | 100 | 100 | 100 | 100 | 100 |
| Subscriptions | E3710 | 500 | 500 | 500 | 500 | 500 | 500 |
| Research | E3736 | 9,600 | 44,600 | 9,600 | 9,600 | 9,600 | 9,600 |
| Marketing | E3933 | 0 | 5,000 | 0 | 0 | 0 | 0 |
| Business Support | E3936 | 0 | 28,100 | 15,000 | 0 | 0 | 0 |
| Hospitality | E3950 | 200 | 600 | 400 | 400 | 400 | 400 |
| Supplies and Services | | 13,700 | 233,800 | 30,400 | 15,400 | 15,400 | 15,400 |
| Total Expenditure | | 194,300 | 446,300 | 319,800 | 297,500 | 250,300 | 256,500 |
| Cost Centre Total | | 194,300 | 446,300 | 319,800 | 297,500 | 250,300 | 256,500 |

Economic Development Initiatives: N5001

| | | | | | | | |
|--------------------------------------|-------|----------|----------|----------------|---------------|--------------|--------------|
| Software PurchaseLicences | E3541 | 0 | 0 | 3,300 | 1,500 | 1,500 | 1,500 |
| Marketing | E3933 | 0 | 0 | 75,000 | 0 | 0 | 0 |
| Archaeological Site Spend | E3958 | 0 | 0 | 25,000 | 50,000 | 0 | 0 |
| Business & Skills | E3964 | 0 | 0 | 40,000 | 0 | 0 | 0 |
| Commissioning | E3965 | 0 | 0 | 20,000 | 0 | 0 | 0 |
| Community Business | E3966 | 0 | 0 | 12,000 | 12,000 | 0 | 0 |
| Support for Groups | E3967 | 0 | 0 | 10,000 | 0 | 0 | 0 |
| Morecambe Bay Collaborative Projects | E3968 | 0 | 0 | 25,000 | 0 | 0 | 0 |
| Supplies and Services | | 0 | 0 | 210,300 | 63,500 | 1,500 | 1,500 |
| Total Expenditure | | 0 | 0 | 210,300 | 63,500 | 1,500 | 1,500 |
| Cost Centre Total | | 0 | 0 | 210,300 | 63,500 | 1,500 | 1,500 |

AONB Vehicle, Plant & Machinery Reserve: N6001

| | | | | | | | |
|----------------------------|-------|--------------|--------------|----------------|-----------------|--------------|--------------|
| Contributions to Reserve | EA002 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Appropriations | | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Total Expenditure | | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Contributions from Reserve | IA002 | 0 | 0 | (2,500) | (15,500) | 0 | 0 |
| Appropriations | | 0 | 0 | (2,500) | (15,500) | 0 | 0 |
| Total Income | | 0 | 0 | (2,500) | (15,500) | 0 | 0 |
| Cost Centre Total | | 2,000 | 2,000 | (500) | (13,500) | 2,000 | 2,000 |

| Regeneration & Planning | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Regeneration | | | | | | | |
| Coast Protection & Land Drainage Team: N1002 | | | | | | | |
| Salaries - Basic | E0100 | 186,200 | 125,500 | 172,800 | 176,800 | 180,700 | 184,600 |
| Salaries - Overtime | E0110 | 500 | 500 | 500 | 500 | 500 | 500 |
| Salaries - National Insurance | E0160 | 18,900 | 12,600 | 17,100 | 17,600 | 18,200 | 18,700 |
| Salaries - Superannuation | E0170 | 20,600 | 18,200 | 18,400 | 19,000 | 22,000 | 22,500 |
| Employee Related Insurances | E0960 | 3,000 | 3,200 | 3,500 | 3,800 | 4,200 | 4,500 |
| Employees | | 229,200 | 160,000 | 212,300 | 217,700 | 225,600 | 230,800 |
| Car Allowances - Officers | E2400 | 2,400 | 1,500 | 2,100 | 2,100 | 2,100 | 2,200 |
| Transport Related Exp | | 2,400 | 1,500 | 2,100 | 2,100 | 2,100 | 2,200 |
| Office Equipment | E3000 | 500 | 500 | 500 | 500 | 500 | 500 |
| Clothing & Uniforms | E3200 | 200 | 200 | 200 | 200 | 200 | 200 |
| Printing & Stationery | E3300 | 200 | 200 | 200 | 200 | 200 | 200 |
| Books & Periodicals | E3310 | 0 | 500 | 0 | 0 | 0 | 0 |
| Photocopying (Internal) | E3334 | 100 | 100 | 100 | 100 | 100 | 100 |
| Services - Consultants | E3420 | 0 | 30,000 | 0 | 0 | 0 | 0 |
| Mobile Telephones | E3514 | 300 | 2,000 | 1,700 | 1,700 | 1,700 | 1,700 |
| Computer Equipment | E3540 | 3,600 | 3,600 | 3,700 | 3,800 | 3,900 | 3,900 |
| Software Purchase\Licences | E3541 | 2,400 | 2,400 | 2,500 | 2,500 | 2,600 | 2,600 |
| Subscriptions | E3710 | 1,800 | 2,500 | 1,800 | 1,900 | 1,900 | 2,000 |
| Supplies and Services | | 9,100 | 42,000 | 10,700 | 10,900 | 11,100 | 11,200 |
| Support Recharge from within Service | E6251 | 49,500 | 48,100 | 47,400 | 49,300 | 51,300 | 52,500 |
| Support Recharge from other Gen Fund | E6252 | 54,000 | 54,600 | 55,300 | 57,900 | 59,700 | 60,700 |
| Support Services | | 103,500 | 102,700 | 102,700 | 107,200 | 111,000 | 113,200 |
| Total Expenditure | | 344,200 | 306,200 | 327,800 | 337,900 | 349,800 | 357,400 |
| Contribs From Other Local Auths | I8011 | (3,500) | 0 | 0 | 0 | 0 | 0 |
| Recharge Income from within Service | I8751 | (272,200) | (261,800) | (290,400) | (323,900) | (336,700) | (354,700) |
| Capital Staff Salaries | I8933 | (68,500) | (44,400) | (37,400) | (14,000) | (13,100) | (2,700) |
| Income | | (344,200) | (306,200) | (327,800) | (337,900) | (349,800) | (357,400) |
| Total Income | | (344,200) | (306,200) | (327,800) | (337,900) | (349,800) | (357,400) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Regeneration & Planning | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Regeneration

Regeneration & Projects Team: N1004

| | | | | | | | |
|--------------------------------------|-------|----------------|----------------|----------------|----------------|----------------|----------------|
| Salaries - Basic | E0100 | 151,500 | 144,400 | 159,700 | 163,800 | 167,700 | 171,900 |
| Salaries - National Insurance | E0160 | 15,900 | 14,300 | 15,300 | 15,800 | 16,400 | 16,900 |
| Salaries - Superannuation | E0170 | 21,400 | 20,300 | 20,500 | 21,100 | 26,000 | 26,700 |
| Provision For Staff Turnover | E0199 | (6,100) | 0 | (6,200) | (6,300) | (6,400) | (6,500) |
| Employee Related Insurances | E0960 | 3,000 | 2,600 | 2,900 | 3,100 | 3,400 | 3,600 |
| Employees | | 185,700 | 181,600 | 192,200 | 197,500 | 207,100 | 212,600 |
| Use Of Public Tpt - Officers | E2300 | 100 | 100 | 100 | 100 | 100 | 100 |
| Car Allowances - Officers | E2400 | 1,200 | 1,200 | 1,200 | 1,300 | 1,300 | 1,300 |
| Transport Related Exp | | 1,300 | 1,300 | 1,300 | 1,400 | 1,400 | 1,400 |
| Office Equipment | E3000 | 100 | 100 | 100 | 100 | 100 | 100 |
| Clothing & Uniforms | E3200 | 100 | 100 | 100 | 100 | 100 | 100 |
| Printing & Stationery | E3300 | 300 | 600 | 600 | 600 | 600 | 700 |
| Photocopying (Internal) | E3334 | 200 | 200 | 200 | 200 | 200 | 200 |
| Mobile Telephones | E3514 | 100 | 100 | 100 | 100 | 100 | 100 |
| Computer Equipment | E3540 | 800 | 0 | 800 | 800 | 900 | 900 |
| Supplies and Services | | 1,600 | 1,100 | 1,900 | 1,900 | 2,000 | 2,100 |
| Support Recharge from within Service | E6251 | 77,000 | 74,900 | 73,800 | 76,600 | 79,900 | 81,700 |
| Support Recharge from other Gen Fund | E6252 | 74,100 | 76,900 | 76,600 | 80,500 | 82,800 | 84,200 |
| Support Services | | 151,100 | 151,800 | 150,400 | 157,100 | 162,700 | 165,900 |
| Total Expenditure | | 339,700 | 335,800 | 345,800 | 357,900 | 373,200 | 382,000 |
| Income - General | I8900 | (1,000) | (1,000) | (1,000) | (1,000) | (1,000) | (1,000) |
| Income | | (1,000) | (1,000) | (1,000) | (1,000) | (1,000) | (1,000) |
| Total Income | | (1,000) | (1,000) | (1,000) | (1,000) | (1,000) | (1,000) |
| Cost Centre Total | | 338,700 | 334,800 | 344,800 | 356,900 | 372,200 | 381,000 |

Middleton Nature Reser & Pumping Station: N2105

| | | | | | | | |
|------------------------------------|-------|----------------|----------------|----------------|----------------|----------------|----------------|
| R & M - Buildings | E1001 | 22,000 | 0 | 0 | 0 | 0 | 0 |
| R & M - Environmental Works | E1009 | 1,500 | 1,500 | 0 | 0 | 0 | 0 |
| R & M - Buildings (Within Service) | E1017 | 0 | 37,000 | 17,400 | 17,800 | 18,200 | 18,600 |
| Electricity | E1220 | 4,500 | 2,800 | 4,500 | 4,500 | 5,000 | 5,400 |
| Water Services | E1400 | 2,100 | 2,100 | 2,200 | 2,200 | 2,300 | 2,300 |
| Premises Related Exp | | 30,100 | 43,400 | 24,100 | 24,500 | 25,500 | 26,300 |
| Total Expenditure | | 30,100 | 43,400 | 24,100 | 24,500 | 25,500 | 26,300 |
| Receipts From Other Bodies | I8023 | (5,000) | (2,000) | 0 | 0 | 0 | 0 |
| Rents - General | I8150 | (1,000) | (900) | (900) | (900) | (900) | (900) |
| Rents - Wayleaves & Titles | I8153 | (500) | (500) | (500) | (500) | (500) | (500) |
| Rents - Grazing Rights | I8154 | (900) | (900) | (900) | (900) | (900) | (900) |
| Income | | (7,400) | (4,300) | (2,300) | (2,300) | (2,300) | (2,300) |
| Total Income | | (7,400) | (4,300) | (2,300) | (2,300) | (2,300) | (2,300) |
| Cost Centre Total | | 22,700 | 39,100 | 21,800 | 22,200 | 23,200 | 24,000 |

Luneside Regeneration Project Costs: N2106

| | | | | | | | |
|--------------------------------------|-------|---------------|---------------|---------------|---------------|---------------|---------------|
| Services - General | E3400 | 1,400 | 1,400 | 7,200 | 0 | 0 | 0 |
| Legal & Court Costs | E3940 | 0 | 6,000 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 1,400 | 7,400 | 7,200 | 0 | 0 | 0 |
| Support Recharge from within Service | E6251 | 46,200 | 44,900 | 44,200 | 45,900 | 47,900 | 49,000 |
| Support Services | | 46,200 | 44,900 | 44,200 | 45,900 | 47,900 | 49,000 |
| Total Expenditure | | 47,600 | 52,300 | 51,400 | 45,900 | 47,900 | 49,000 |
| Cost Centre Total | | 47,600 | 52,300 | 51,400 | 45,900 | 47,900 | 49,000 |

| Regeneration & Planning | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Regeneration

Townscape Heritage Initiative 2: N2110

| | | | | | | | |
|--|-------|--------------|---------------|----------------|----------|----------|----------|
| Services - General | E3400 | 32,200 | 37,000 | 44,000 | 0 | 0 | 0 |
| Supplies and Services | | 32,200 | 37,000 | 44,000 | 0 | 0 | 0 |
| Rev Exp funded from Capital under Statut | E3701 | 0 | 62,000 | 514,000 | 0 | 0 | 0 |
| Capital Charges | | 0 | 62,000 | 514,000 | 0 | 0 | 0 |
| Total Expenditure | | 32,200 | 99,000 | 558,000 | 0 | 0 | 0 |
| Grants (Deferred Charges) | I8051 | 0 | (47,000) | (391,000) | 0 | 0 | 0 |
| Capital Financing Inc | | 0 | (47,000) | (391,000) | 0 | 0 | 0 |
| Other Grants | I8022 | (26,700) | (22,500) | (25,000) | 0 | 0 | 0 |
| Income | | (26,700) | (22,500) | (25,000) | 0 | 0 | 0 |
| Total Income | | (26,700) | (69,500) | (416,000) | 0 | 0 | 0 |
| Cost Centre Total | | 5,500 | 29,500 | 142,000 | 0 | 0 | 0 |

Lancaster Square Routes: N2111

| | | | | | | | |
|--------------------------------------|-------|---------------|---------------|---------------|---------------|---------------|---------------|
| Services - General | E3400 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Supplies and Services | | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Support Recharge from within Service | E6251 | 16,200 | 15,800 | 15,500 | 16,200 | 16,800 | 17,200 |
| Support Services | | 16,200 | 15,800 | 15,500 | 16,200 | 16,800 | 17,200 |
| Total Expenditure | | 21,200 | 20,800 | 20,500 | 21,200 | 21,800 | 22,200 |
| Cost Centre Total | | 21,200 | 20,800 | 20,500 | 21,200 | 21,800 | 22,200 |

Winning Back West End Property Account: N2117

| | | | | | | | |
|--------------------------------------|-------|---------------|---------------|----------------|-----------------|-----------------|-----------------|
| R & M - Buildings | E1001 | 6,400 | 6,400 | 1,000 | 0 | 0 | 0 |
| Misc. Energy Charges | E1240 | 2,400 | 2,400 | 500 | 0 | 0 | 0 |
| Rates | E1310 | 65,700 | 42,600 | 8,300 | 0 | 0 | 0 |
| Premises Related Insurance | E1800 | 7,300 | 3,800 | 1,100 | 0 | 0 | 0 |
| Premises Related Exp | | 81,800 | 55,200 | 10,900 | 0 | 0 | 0 |
| Services - Consultants | E3420 | 2,000 | 17,200 | 0 | 0 | 0 | 0 |
| Security Services | E3460 | 8,200 | 5,700 | 1,000 | 0 | 0 | 0 |
| Supplies and Services | | 10,200 | 22,900 | 1,000 | 0 | 0 | 0 |
| Support Recharge from within Service | E6251 | 13,600 | 0 | 0 | 0 | 0 | 0 |
| Support Services | | 13,600 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditure | | 105,600 | 78,100 | 11,900 | 0 | 0 | 0 |
| Rents - Commercial Properties | I8158 | (16,000) | (16,000) | (16,000) | (16,000) | (16,000) | (16,000) |
| Income | | (16,000) | (16,000) | (16,000) | (16,000) | (16,000) | (16,000) |
| Total Income | | (16,000) | (16,000) | (16,000) | (16,000) | (16,000) | (16,000) |
| Cost Centre Total | | 89,600 | 62,100 | (4,100) | (16,000) | (16,000) | (16,000) |

Bold Street Property Account: N2118

| | | | | | | | |
|--------------------------|-------|--------------|--------------|--------------|--------------|--------------|--------------|
| R & M - Buildings | E1001 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Rates | E1310 | 2,600 | 7,700 | 4,400 | 4,600 | 4,700 | 4,800 |
| Premises Related Exp | | 3,600 | 8,700 | 5,400 | 5,600 | 5,800 | 5,900 |
| Total Expenditure | | 3,600 | 8,700 | 5,400 | 5,600 | 5,800 | 5,900 |
| Cost Centre Total | | 3,600 | 8,700 | 5,400 | 5,600 | 5,800 | 5,900 |

| Regeneration & Planning | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Regeneration

Neighbourhood Renewal Activity: N2120

| | | | | | | | |
|--|-------|--------|---------|---------|--------|--------|--------|
| Rev Exp funded from Capital under Statut | E3701 | 0 | 70,000 | 103,000 | 0 | 0 | 0 |
| Capital Charges (Notional) | E7900 | 37,900 | 70,400 | 70,400 | 70,400 | 70,400 | 70,400 |
| Capital Charges | | 37,900 | 140,400 | 173,400 | 70,400 | 70,400 | 70,400 |
| Total Expenditure | | 37,900 | 140,400 | 173,400 | 70,400 | 70,400 | 70,400 |
| Cost Centre Total | | 37,900 | 140,400 | 173,400 | 70,400 | 70,400 | 70,400 |

Coastal Community Team: N2127

| | | | | | | | |
|------------------------------|-------|---------|---------|---|---|---|---|
| Services - General | E3400 | 1,700 | 1,700 | 0 | 0 | 0 | 0 |
| Services - Consultants | E3420 | 3,900 | 4,500 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 5,600 | 6,200 | 0 | 0 | 0 | 0 |
| Total Expenditure | | 5,600 | 6,200 | 0 | 0 | 0 | 0 |
| Government Grants | I8000 | (5,600) | (6,200) | 0 | 0 | 0 | 0 |
| Income | | (5,600) | (6,200) | 0 | 0 | 0 | 0 |
| Total Income | | (5,600) | (6,200) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

Local Plan: N2200

| | | | | | | | |
|--------------------------------------|-------|---------|---------|---------|--------|--------|--------|
| Services - General | E3400 | 117,500 | 23,800 | 121,000 | 21,000 | 21,000 | 21,000 |
| Services - Consultants | E3420 | 135,500 | 233,900 | 62,500 | 32,500 | 32,500 | 32,500 |
| Supplies and Services | | 253,000 | 257,700 | 183,500 | 53,500 | 53,500 | 53,500 |
| Support Recharge from within Service | E6251 | 37,000 | 36,000 | 35,400 | 36,800 | 38,400 | 39,200 |
| Support Services | | 37,000 | 36,000 | 35,400 | 36,800 | 38,400 | 39,200 |
| Total Expenditure | | 290,000 | 293,700 | 218,900 | 90,300 | 91,900 | 92,700 |
| Contribs From Other Local Auths | I8011 | (7,500) | (5,000) | 0 | 0 | 0 | 0 |
| Income | | (7,500) | (5,000) | 0 | 0 | 0 | 0 |
| Total Income | | (7,500) | (5,000) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | 282,500 | 288,700 | 218,900 | 90,300 | 91,900 | 92,700 |

Morecambe Area Action Plan: N2201

| | | | | | | | |
|--------------------------------------|-------|----------|--------|--------|---------|--------|--------|
| Services - Consultants | E3420 | 4,200 | 12,000 | 0 | 50,000 | 0 | 0 |
| Supplies and Services | | 4,200 | 12,000 | 0 | 50,000 | 0 | 0 |
| Support Recharge from within Service | E6251 | 63,700 | 62,000 | 61,000 | 63,400 | 66,100 | 67,600 |
| Support Services | | 63,700 | 62,000 | 61,000 | 63,400 | 66,100 | 67,600 |
| Total Expenditure | | 67,900 | 74,000 | 61,000 | 113,400 | 66,100 | 67,600 |
| Receipts From Other Bodies | I8023 | (50,000) | 0 | 0 | 0 | 0 | 0 |
| Income | | (50,000) | 0 | 0 | 0 | 0 | 0 |
| Total Income | | (50,000) | 0 | 0 | 0 | 0 | 0 |
| Cost Centre Total | | 17,900 | 74,000 | 61,000 | 113,400 | 66,100 | 67,600 |

| Regeneration & Planning | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Regeneration

Canal Corridor North: N2202

| | | | | | | | |
|-------------------------------|-------|--------|-----------|-----------|--------|--------|--------|
| Salaries - Basic | E0100 | 23,700 | 0 | 33,100 | 34,800 | 36,700 | 38,400 |
| Salaries - National Insurance | E0160 | 2,400 | 0 | 3,400 | 3,700 | 3,900 | 4,200 |
| Salaries - Superannuation | E0170 | 3,100 | 0 | 4,300 | 4,500 | 5,700 | 5,900 |
| Employee Related Insurances | E0960 | 0 | 0 | 400 | 500 | 0 | 0 |
| Employees | | 29,200 | 0 | 41,200 | 43,500 | 46,300 | 48,500 |
| Services - Consultants | E3420 | 0 | 429,000 | 291,800 | 0 | 0 | 0 |
| Supplies and Services | | 0 | 429,000 | 291,800 | 0 | 0 | 0 |
| Total Expenditure | | 29,200 | 429,000 | 333,000 | 43,500 | 46,300 | 48,500 |
| Government Grants | I8000 | 0 | (146,000) | (154,000) | 0 | 0 | 0 |
| Contributions (Other) | I8025 | 0 | 0 | (100,000) | 0 | 0 | 0 |
| Income | | 0 | (146,000) | (254,000) | 0 | 0 | 0 |
| Total Income | | 0 | (146,000) | (254,000) | 0 | 0 | 0 |
| Cost Centre Total | | 29,200 | 283,000 | 79,000 | 43,500 | 46,300 | 48,500 |

Bailrigg Garden Village: N2203

| | | | | | | | |
|-------------------------------|-------|-----------|-----------|-----------|---|---|---|
| Salaries - Basic | E0100 | 0 | 2,800 | 8,700 | 0 | 0 | 0 |
| Salaries - National Insurance | E0160 | 0 | 100 | 400 | 0 | 0 | 0 |
| Employees | | 0 | 2,900 | 9,100 | 0 | 0 | 0 |
| Services - Consultants | E3420 | 214,300 | 185,000 | 161,200 | 0 | 0 | 0 |
| Supplies and Services | | 214,300 | 185,000 | 161,200 | 0 | 0 | 0 |
| Total Expenditure | | 214,300 | 187,900 | 170,300 | 0 | 0 | 0 |
| Government Grants | I8000 | (214,300) | (187,900) | (170,300) | 0 | 0 | 0 |
| Income | | (214,300) | (187,900) | (170,300) | 0 | 0 | 0 |
| Total Income | | (214,300) | (187,900) | (170,300) | 0 | 0 | 0 |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Regeneration & Planning | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Regeneration

Sea Defence Works: N3000

| | | | | | | | |
|--|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Repair & Mtce Of Vehicles | E2010 | 300 | 800 | 800 | 800 | 900 | 900 |
| Petrol & Derv | E2020 | 800 | 800 | 800 | 900 | 900 | 1,000 |
| Vehicle Licences | E2025 | 100 | 100 | 100 | 100 | 100 | 100 |
| Transport Related Insurance | E2500 | 1,400 | 1,400 | 1,500 | 1,700 | 1,800 | 2,000 |
| Transport Related Exp | | 2,600 | 3,100 | 3,200 | 3,500 | 3,700 | 4,000 |
| R & M - Sea & River / Promenade | E1024 | 95,100 | 95,100 | 97,600 | 99,700 | 101,800 | 103,800 |
| Electricity | E1220 | 12,300 | 10,300 | 11,600 | 11,600 | 12,800 | 13,800 |
| Street Cleansing Recharge | E1692 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| Premises Related Exp | | 108,600 | 106,600 | 110,400 | 112,500 | 115,800 | 118,800 |
| Equipment and Tools - General | E3090 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Telephones (Internal) | E3333 | 300 | 300 | 300 | 300 | 300 | 300 |
| Mobile Telephones | E3514 | 200 | 0 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 1,500 | 1,300 | 1,300 | 1,300 | 1,400 | 1,400 |
| Support Recharge from within Service | E6251 | 179,000 | 172,100 | 190,900 | 213,000 | 221,400 | 233,300 |
| Support Services | | 179,000 | 172,100 | 190,900 | 213,000 | 221,400 | 233,300 |
| Rev Exp funded from Capital under Statut | E3701 | 25,000 | 6,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Capital Charges (Notional) | E7900 | 1,015,000 | 1,002,400 | 1,013,600 | 1,237,400 | 1,222,200 | 1,222,200 |
| Capital Charges | | 1,040,000 | 1,008,400 | 1,016,600 | 1,240,400 | 1,225,200 | 1,225,200 |
| Total Expenditure | | 1,331,700 | 1,291,500 | 1,322,400 | 1,570,700 | 1,567,500 | 1,582,700 |
| Grants (Deferred Charges) | I8051 | (25,000) | (6,000) | (3,000) | (3,000) | (3,000) | (3,000) |
| Capital Financing Inc | | (25,000) | (6,000) | (3,000) | (3,000) | (3,000) | (3,000) |
| Total Income | | (25,000) | (6,000) | (3,000) | (3,000) | (3,000) | (3,000) |
| Cost Centre Total | | 1,306,700 | 1,285,500 | 1,319,400 | 1,567,700 | 1,564,500 | 1,579,700 |

Bridge Maintenance: N3003

| | | | | | | | |
|-----------------------------|-------|--------------|--------------|--------------|--------------|--------------|--------------|
| R & M - General | E1041 | 2,400 | 2,400 | 2,500 | 2,500 | 2,600 | 2,600 |
| Premises Related Exp | | 2,400 | 2,400 | 2,500 | 2,500 | 2,600 | 2,600 |
| Total Expenditure | | 2,400 | 2,400 | 2,500 | 2,500 | 2,600 | 2,600 |
| Cost Centre Total | | 2,400 | 2,400 | 2,500 | 2,500 | 2,600 | 2,600 |

Caton Road (Ph3) Flood Management Scheme: N3004

| | | | | | | | |
|------------------------------|-------|----------|------------------|----------|----------|----------|----------|
| Grants | E3700 | 0 | 200,000 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 0 | 200,000 | 0 | 0 | 0 | 0 |
| Total Expenditure | | 0 | 200,000 | 0 | 0 | 0 | 0 |
| Government Grants | I8000 | 0 | (200,000) | 0 | 0 | 0 | 0 |
| Income | | 0 | (200,000) | 0 | 0 | 0 | 0 |
| Total Income | | 0 | (200,000) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

Land Drainage: N3100

| | | | | | | | |
|--------------------------------------|-------|----------------|----------------|----------------|----------------|----------------|----------------|
| R & M - General | E1041 | 27,400 | 27,400 | 28,100 | 28,700 | 29,300 | 29,900 |
| Contractual Grounds Maintenance | E1072 | 30,500 | 30,500 | 31,100 | 31,700 | 32,300 | 32,900 |
| Premises Related Exp | | 57,900 | 57,900 | 59,200 | 60,400 | 61,600 | 62,800 |
| Support Recharge from within Service | E6251 | 72,600 | 69,800 | 77,500 | 86,400 | 89,800 | 94,600 |
| Support Services | | 72,600 | 69,800 | 77,500 | 86,400 | 89,800 | 94,600 |
| Capital Charges (Notional) | E7900 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| Capital Charges | | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| Total Expenditure | | 135,000 | 132,200 | 141,200 | 151,300 | 155,900 | 161,900 |
| Cost Centre Total | | 135,000 | 132,200 | 141,200 | 151,300 | 155,900 | 161,900 |

| Regeneration & Planning | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Regeneration

Public Realm Repair & Maintenance: N3203

| | | | | | | | |
|--------------------------------------|-------|---------|---------|---------|---------|---------|---------|
| R & M - General | E1041 | 93,600 | 90,600 | 96,000 | 98,100 | 100,200 | 102,200 |
| Premises Related Insurance | E1800 | 400 | 400 | 400 | 500 | 500 | 600 |
| Premises Related Exp | | 94,000 | 91,000 | 96,400 | 98,600 | 100,700 | 102,800 |
| Support Recharge from within Service | E6251 | 20,600 | 19,800 | 22,000 | 24,500 | 25,500 | 26,800 |
| Support Services | | 20,600 | 19,800 | 22,000 | 24,500 | 25,500 | 26,800 |
| Capital Charges (Notional) | E7900 | 364,000 | 204,400 | 262,100 | 267,700 | 282,700 | 282,700 |
| Capital Charges | | 364,000 | 204,400 | 262,100 | 267,700 | 282,700 | 282,700 |
| Total Expenditure | | 478,600 | 315,200 | 380,500 | 390,800 | 408,900 | 412,300 |
| Cost Centre Total | | 478,600 | 315,200 | 380,500 | 390,800 | 408,900 | 412,300 |

Christmas Decorations: N3300

| | | | | | | | |
|------------------------------|-------|--------|--------|--------|--------|--------|--------|
| Electricity | E1220 | 500 | 900 | 900 | 900 | 1,000 | 1,100 |
| Premises Related Exp | | 500 | 900 | 900 | 900 | 1,000 | 1,100 |
| Services - General | E3400 | 35,200 | 19,600 | 25,700 | 21,200 | 21,600 | 22,100 |
| Supplies and Services | | 35,200 | 19,600 | 25,700 | 21,200 | 21,600 | 22,100 |
| Capital Charges (Notional) | E7900 | 12,400 | 12,400 | 12,400 | 12,400 | 12,400 | 12,400 |
| Capital Charges | | 12,400 | 12,400 | 12,400 | 12,400 | 12,400 | 12,400 |
| Total Expenditure | | 48,100 | 32,900 | 39,000 | 34,500 | 35,000 | 35,600 |
| Income - General | I8900 | 0 | (500) | (500) | (500) | (500) | (500) |
| Income | | 0 | (500) | (500) | (500) | (500) | (500) |
| Total Income | | 0 | (500) | (500) | (500) | (500) | (500) |
| Cost Centre Total | | 48,100 | 32,400 | 38,500 | 34,000 | 34,500 | 35,100 |

| Regeneration & Planning | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Regeneration

Planning, Housing & Policy: N4010

| | | | | | | | |
|--------------------------------------|-------|-----------------|-----------------|-----------------|-----------------|----------------|----------------|
| Salaries - Basic | E0100 | 357,500 | 360,900 | 422,800 | 413,400 | 393,000 | 404,900 |
| Salaries - National Insurance | E0160 | 32,200 | 31,800 | 37,100 | 38,200 | 37,100 | 38,800 |
| Salaries - Superannuation | E0170 | 50,600 | 47,700 | 48,300 | 45,000 | 51,500 | 52,900 |
| Superannuation (Cost Adjustments) | E0171 | 0 | 0 | 2,100 | 5,600 | 6,700 | 7,100 |
| Provision For Staff Turnover | E0199 | (15,200) | 0 | (15,400) | (15,700) | (15,900) | (16,100) |
| Employee Related Insurances | E0960 | 5,700 | 6,100 | 6,700 | 7,300 | 7,900 | 8,500 |
| Employees | | 430,800 | 446,500 | 501,600 | 493,800 | 480,300 | 496,100 |
| Use Of Public Tpt - Officers | E2300 | 600 | 900 | 900 | 900 | 1,000 | 1,000 |
| Car Allowances - Officers | E2400 | 1,300 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Transport Related Exp | | 1,900 | 1,900 | 1,900 | 1,900 | 2,100 | 2,100 |
| Office Equipment | E3000 | 300 | 800 | 300 | 300 | 300 | 300 |
| Clothing & Uniforms | E3200 | 100 | 100 | 100 | 100 | 100 | 100 |
| Printing & Stationery | E3300 | 100 | 100 | 100 | 100 | 100 | 100 |
| Printing (Internal) | E3332 | 900 | 900 | 900 | 900 | 900 | 900 |
| Photocopying (Internal) | E3334 | 1,200 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 |
| Services - General | E3400 | 15,000 | 9,500 | 93,100 | 18,500 | 0 | 0 |
| Mobile Telephones | E3514 | 0 | 700 | 400 | 200 | 200 | 200 |
| Computer Equipment | E3540 | 600 | 1,400 | 600 | 600 | 600 | 700 |
| Computer Consumables | E3542 | 100 | 0 | 0 | 0 | 0 | 0 |
| Consultation | E3555 | 2,200 | 2,200 | 2,300 | 2,300 | 2,400 | 2,400 |
| Supplies and Services | | 20,500 | 17,500 | 99,600 | 24,800 | 6,400 | 6,500 |
| Support Recharge from within Service | E6251 | 100,200 | 97,500 | 96,000 | 99,700 | 103,900 | 106,300 |
| Support Recharge from other Gen Fund | E6252 | 103,600 | 107,600 | 107,200 | 112,600 | 116,000 | 117,800 |
| Support Services | | 203,800 | 205,100 | 203,200 | 212,300 | 219,900 | 224,100 |
| Total Expenditure | | 657,000 | 671,000 | 806,300 | 732,800 | 708,700 | 728,800 |
| Government Grants | I8000 | (15,000) | (25,900) | (67,200) | (18,500) | 0 | 0 |
| Contribs From Other Local Auths | I8011 | (11,000) | 0 | (1,900) | (600) | 0 | 0 |
| Income | | (26,000) | (25,900) | (69,100) | (19,100) | 0 | 0 |
| Total Income | | (26,000) | (25,900) | (69,100) | (19,100) | 0 | 0 |
| Cost Centre Total | | 631,000 | 645,100 | 737,200 | 713,700 | 708,700 | 728,800 |

MAAP Implementation Reserve: N6004

| | | | | | | | |
|----------------------------|-------|----------|----------------|-----------------|----------|----------|----------|
| Contributions from Reserve | IA002 | 0 | (7,800) | (11,000) | 0 | 0 | 0 |
| Appropriations | | 0 | (7,800) | (11,000) | 0 | 0 | 0 |
| Total Income | | 0 | (7,800) | (11,000) | 0 | 0 | 0 |
| Cost Centre Total | | 0 | (7,800) | (11,000) | 0 | 0 | 0 |

Local Plan Reserve: N6005

| | | | | | | | |
|----------------------------|-------|-----------------|-----------------|-----------------|----------|----------|----------|
| Contributions from Reserve | IA002 | (87,400) | (94,600) | (55,700) | 0 | 0 | 0 |
| Appropriations | | (87,400) | (94,600) | (55,700) | 0 | 0 | 0 |
| Total Income | | (87,400) | (94,600) | (55,700) | 0 | 0 | 0 |
| Cost Centre Total | | (87,400) | (94,600) | (55,700) | 0 | 0 | 0 |

| Regeneration & Planning | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|-------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Regeneration

Canal Corridor Reserve: N6006

| | | | | | | | |
|----------------------------|-------|----------------|----------------|-----------------|-----------------|----------|----------|
| Contributions to Reserve | EA002 | 400,000 | 400,000 | 0 | 0 | 0 | 0 |
| Appropriations | | 400,000 | 400,000 | 0 | 0 | 0 | 0 |
| Total Expenditure | | 400,000 | 400,000 | 0 | 0 | 0 | 0 |
| Contributions from Reserve | IA002 | 0 | (283,000) | (79,000) | (38,000) | 0 | 0 |
| Appropriations | | 0 | (283,000) | (79,000) | (38,000) | 0 | 0 |
| Total Income | | 0 | (283,000) | (79,000) | (38,000) | 0 | 0 |
| Cost Centre Total | | 400,000 | 117,000 | (79,000) | (38,000) | 0 | 0 |

Economic Growth Reserve: N6007

| | | | | | | | |
|----------------------------|-------|----------------|----------------|------------------|-----------------|----------------|----------------|
| Contributions to Reserve | EA002 | 500,000 | 500,000 | 0 | 0 | 0 | 0 |
| Appropriations | | 500,000 | 500,000 | 0 | 0 | 0 | 0 |
| Total Expenditure | | 500,000 | 500,000 | 0 | 0 | 0 | 0 |
| Contributions from Reserve | IA002 | 0 | (264,900) | (145,000) | (84,700) | (1,500) | (1,500) |
| Appropriations | | 0 | (264,900) | (145,000) | (84,700) | (1,500) | (1,500) |
| Total Income | | 0 | (264,900) | (145,000) | (84,700) | (1,500) | (1,500) |
| Cost Centre Total | | 500,000 | 235,100 | (145,000) | (84,700) | (1,500) | (1,500) |

Revenue Grants Unapplied Reserve: N6008

| | | | | | | | |
|----------------------------|-------|----------|-----------------|-----------------|-----------------|----------|----------|
| Contributions from Reserve | IA002 | 0 | (26,500) | (68,300) | (29,900) | 0 | 0 |
| Appropriations | | 0 | (26,500) | (68,300) | (29,900) | 0 | 0 |
| Total Income | | 0 | (26,500) | (68,300) | (29,900) | 0 | 0 |
| Cost Centre Total | | 0 | (26,500) | (68,300) | (29,900) | 0 | 0 |

| Resources | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Audit | | | | | | | |
| External Audit Fees: F2001 | | | | | | | |
| Audit Fees | E3441 | 70,000 | 70,300 | 56,000 | 56,000 | 56,000 | 56,000 |
| Supplies and Services | | 70,000 | 70,300 | 56,000 | 56,000 | 56,000 | 56,000 |
| Total Expenditure | | 70,000 | 70,300 | 56,000 | 56,000 | 56,000 | 56,000 |
| Receipts From Other Funds | I8012 | 0 | (8,700) | 0 | 0 | 0 | 0 |
| Audit Fee Recharges | I8711 | (5,800) | (5,800) | (5,800) | (5,800) | (5,800) | (5,800) |
| Income | | (5,800) | (14,500) | (5,800) | (5,800) | (5,800) | (5,800) |
| Total Income | | (5,800) | (14,500) | (5,800) | (5,800) | (5,800) | (5,800) |
| Cost Centre Total | | 64,200 | 55,800 | 50,200 | 50,200 | 50,200 | 50,200 |
| Internal Audit & Assurance: F1001 | | | | | | | |
| Salaries - Basic | E0100 | 149,900 | 65,000 | 61,600 | 76,400 | 79,700 | 82,900 |
| Salaries - National Insurance | E0160 | 15,000 | 6,400 | 5,500 | 7,200 | 7,500 | 8,000 |
| Salaries - Superannuation | E0170 | 20,600 | 12,000 | 12,200 | 12,600 | 16,200 | 16,500 |
| Superannuation (Cost Adjustments) | E0171 | 0 | 0 | (3,900) | (2,300) | (3,900) | (3,700) |
| Provision For Staff Turnover | E0199 | (2,000) | 0 | (2,000) | (2,100) | (2,100) | (2,100) |
| Service Training Budget | E0910 | 2,000 | 1,300 | 1,300 | 1,400 | 1,400 | 1,400 |
| Employee Related Insurances | E0960 | 2,500 | 2,600 | 2,900 | 3,100 | 3,400 | 3,600 |
| Professional Fees Etc | E0980 | 300 | 300 | 300 | 300 | 300 | 300 |
| Retirement Gifts | E0991 | 0 | 400 | 0 | 0 | 0 | 0 |
| Employees | | 188,300 | 88,000 | 77,900 | 96,600 | 102,500 | 106,900 |
| Use Of Public Tpt - Officers | E2300 | 200 | 100 | 100 | 100 | 100 | 100 |
| Car Allowances - Officers | E2400 | 400 | 200 | 200 | 200 | 200 | 200 |
| Transport Related Exp | | 600 | 300 | 300 | 300 | 300 | 300 |
| Office Equipment | E3000 | 400 | 2,100 | 400 | 400 | 400 | 400 |
| Printing & Stationery | E3300 | 200 | 200 | 200 | 200 | 200 | 200 |
| Books & Periodicals | E3310 | 200 | 200 | 200 | 200 | 200 | 200 |
| Telephones (Internal) | E3333 | 300 | 300 | 300 | 300 | 300 | 300 |
| Photocopying (Internal) | E3334 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Postage (Internal) | E3336 | 300 | 600 | 600 | 600 | 600 | 600 |
| Services - Waste Disposal | E3405 | 4,100 | 0 | 0 | 0 | 0 | 0 |
| Services - Consultants | E3420 | 0 | 23,500 | 20,300 | 20,700 | 21,100 | 21,500 |
| Management Fees | E3443 | 62,000 | 62,000 | 62,600 | 63,200 | 63,900 | 64,500 |
| Subscriptions | E3710 | 500 | 0 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 69,000 | 89,900 | 85,600 | 86,600 | 87,700 | 88,700 |
| Support Recharge from within Service | E6251 | 35,900 | 37,600 | 37,600 | 39,500 | 40,800 | 41,400 |
| Support Recharge from other Gen Fund | E6252 | 14,200 | 14,200 | 14,500 | 14,900 | 15,100 | 15,500 |
| Support Services | | 50,100 | 51,800 | 52,100 | 54,400 | 55,900 | 56,900 |
| Total Expenditure | | 308,000 | 230,000 | 215,900 | 237,900 | 246,400 | 252,800 |
| Recharge Income from within Service | I8751 | (47,700) | (35,700) | (33,400) | (36,800) | (38,200) | (39,100) |
| Recharge Income from other Gen Fund | I8752 | (241,400) | (180,200) | (169,200) | (186,500) | (193,100) | (198,200) |
| Recharge Income - Housing Rev A/C | I8753 | (18,900) | (14,100) | (13,300) | (14,600) | (15,100) | (15,500) |
| Income | | (308,000) | (230,000) | (215,900) | (237,900) | (246,400) | (252,800) |
| Total Income | | (308,000) | (230,000) | (215,900) | (237,900) | (246,400) | (252,800) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Resources | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Financial Services | | | | | | | |
| Financial Services Management & Admin: F1000 | | | | | | | |
| Salaries - Basic | E0100 | 634,000 | 613,500 | 640,000 | 656,000 | 673,400 | 689,700 |
| Salaries - Overtime | E0110 | 0 | 300 | 0 | 0 | 0 | 0 |
| Salaries - National Insurance | E0160 | 58,400 | 57,600 | 60,600 | 63,400 | 65,800 | 68,100 |
| Salaries - Superannuation | E0170 | 80,600 | 78,000 | 79,000 | 81,200 | 95,000 | 97,700 |
| Provision For Staff Turnover | E0199 | (20,200) | 0 | (20,500) | (20,800) | (21,100) | (21,400) |
| Service Training Budget | E0910 | 5,200 | 8,000 | 7,500 | 8,800 | 8,800 | 5,900 |
| Employee Related Advertising | E0920 | 9,000 | 5,300 | 0 | 0 | 0 | 0 |
| Employee Related Insurances | E0960 | 10,000 | 10,900 | 12,000 | 13,100 | 14,200 | 15,300 |
| Professional Fees Etc | E0980 | 1,900 | 300 | 300 | 300 | 300 | 300 |
| Retirement Gifts | E0991 | 0 | 300 | 0 | 0 | 0 | 0 |
| Employees | | 778,900 | 774,200 | 778,900 | 802,000 | 836,400 | 855,600 |
| Use Of Public Tpt - Officers | E2300 | 1,500 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Car Allowances - Officers | E2400 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Transport Related Exp | | 2,500 | 2,500 | 2,500 | 2,600 | 2,700 | 2,700 |
| Office Equipment | E3000 | 1,500 | 2,400 | 1,500 | 1,600 | 1,600 | 1,600 |
| Debt Collection Expenses | E3004 | 2,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Printing & Stationery | E3300 | 900 | 900 | 900 | 900 | 1,000 | 1,000 |
| Printing (Internal) | E3332 | 800 | 800 | 800 | 800 | 800 | 800 |
| Telephones (Internal) | E3333 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| Photocopying (Internal) | E3334 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Postage (Internal) | E3336 | 1,900 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Services - Consultants | E3420 | 5,500 | 5,500 | 5,700 | 6,000 | 6,200 | 6,300 |
| Management Fees | E3443 | 0 | 10,400 | 19,100 | 19,400 | 19,600 | 20,000 |
| Mobile Telephones | E3514 | 100 | 100 | 100 | 100 | 100 | 100 |
| Software - BACS | E3562 | 300 | 300 | 300 | 300 | 300 | 300 |
| ICON Managed Service | E3585 | 53,700 | 67,200 | 79,300 | 79,400 | 79,700 | 80,100 |
| Software - Real Asset Management | E3586 | 5,600 | 6,900 | 5,700 | 5,900 | 6,000 | 6,100 |
| Software Finance Suite | E3591 | 73,000 | 92,000 | 78,400 | 79,800 | 81,000 | 82,100 |
| Software HR/Payroll - Aurora | E3594 | 25,000 | 44,900 | 72,000 | 57,600 | 58,800 | 60,000 |
| Subsistence | E3600 | 200 | 200 | 200 | 200 | 200 | 200 |
| Conferences & Seminars | E3610 | 1,400 | 2,000 | 2,100 | 2,100 | 2,100 | 2,200 |
| Subscriptions | E3710 | 15,600 | 22,100 | 21,600 | 22,100 | 22,600 | 23,000 |
| Hospitality | E3950 | 0 | 200 | 200 | 200 | 200 | 200 |
| Supplies and Services | | 190,700 | 262,600 | 294,600 | 283,100 | 287,000 | 290,800 |
| Support Recharge from within Service | E6251 | 206,000 | 215,100 | 215,200 | 226,600 | 233,600 | 237,200 |
| Support Recharge from other Gen Fund | E6252 | 119,200 | 120,300 | 126,200 | 131,000 | 127,500 | 130,700 |
| Support Services | | 325,200 | 335,400 | 341,400 | 357,600 | 361,100 | 367,900 |
| Total Expenditure | | 1,297,300 | 1,374,700 | 1,417,400 | 1,445,300 | 1,487,200 | 1,517,000 |
| Administration Charges | I8582 | (2,200) | (2,200) | (2,200) | (2,100) | (2,100) | (2,200) |
| Recharge Income from within Service | I8751 | (200,000) | (211,900) | (218,500) | (222,900) | (229,300) | (233,900) |
| Recharge Income from other Gen Fund | I8752 | (1,013,300) | (1,073,700) | (1,107,200) | (1,129,100) | (1,162,000) | (1,185,300) |
| Recharge Income - Housing Rev A/C | I8753 | (79,400) | (84,200) | (86,800) | (88,500) | (91,100) | (92,900) |
| Income - General | I8900 | (2,400) | (2,700) | (2,700) | (2,700) | (2,700) | (2,700) |
| Income | | (1,297,300) | (1,374,700) | (1,417,400) | (1,445,300) | (1,487,200) | (1,517,000) |
| Total Income | | (1,297,300) | (1,374,700) | (1,417,400) | (1,445,300) | (1,487,200) | (1,517,000) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Resources | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-----------|--|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|-----------|--|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Revenues and Benefits

Administrative Support: R1001

| | | | | | | | |
|--------------------------------------|-------|-----------|-----------|-----------|-----------|-----------|-----------|
| Management Fees | E3443 | 76,600 | 76,600 | 77,300 | 78,000 | 78,700 | 79,400 |
| Supplies and Services | | 76,600 | 76,600 | 77,300 | 78,000 | 78,700 | 79,400 |
| Support Recharge from within Service | E6251 | 87,300 | 91,300 | 94,700 | 98,900 | 103,100 | 105,400 |
| Support Recharge from other Gen Fund | E6252 | 18,500 | 22,800 | 22,800 | 22,800 | 23,500 | 24,200 |
| Support Services | | 105,800 | 114,100 | 117,500 | 121,700 | 126,600 | 129,600 |
| Total Expenditure | | 182,400 | 190,700 | 194,800 | 199,700 | 205,300 | 209,000 |
| Recharge Income from within Service | I8751 | (182,400) | (190,700) | (194,800) | (199,700) | (205,300) | (209,000) |
| Income | | (182,400) | (190,700) | (194,800) | (199,700) | (205,300) | (209,000) |
| Total Income | | (182,400) | (190,700) | (194,800) | (199,700) | (205,300) | (209,000) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

Benefits Mgmt & Administration: R1002

| | | | | | | | |
|--------------------------------------|-------|-------------|-------------|-------------|-------------|-------------|-------------|
| Management Fees | E3443 | 993,400 | 965,400 | 930,600 | 940,900 | 950,800 | 960,800 |
| Legal & Court Costs | E3940 | 2,600 | 2,600 | 2,700 | 2,700 | 2,800 | 2,800 |
| Supplies and Services | | 996,000 | 968,000 | 933,300 | 943,600 | 953,600 | 963,600 |
| Support Recharge from within Service | E6251 | 726,000 | 754,800 | 755,500 | 790,000 | 813,400 | 826,400 |
| Support Services | | 726,000 | 754,800 | 755,500 | 790,000 | 813,400 | 826,400 |
| Total Expenditure | | 1,722,000 | 1,722,800 | 1,688,800 | 1,733,600 | 1,767,000 | 1,790,000 |
| Government Grants | I8000 | (105,500) | (236,700) | (154,100) | 0 | 0 | 0 |
| Government Admin Grants | I8016 | (562,700) | (562,700) | (528,500) | (496,800) | (467,000) | (439,000) |
| Recharge Income from within Service | I8751 | (1,041,800) | (911,400) | (993,800) | (1,224,400) | (1,287,600) | (1,338,600) |
| H.B. Admin. Penalties | I8938 | (12,000) | (12,000) | (12,400) | (12,400) | (12,400) | (12,400) |
| Income | | (1,722,000) | (1,722,800) | (1,688,800) | (1,733,600) | (1,767,000) | (1,790,000) |
| Total Income | | (1,722,000) | (1,722,800) | (1,688,800) | (1,733,600) | (1,767,000) | (1,790,000) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

Council Tax Administration: R2100

| | | | | | | | |
|--------------------------------------|-------|-----------|-----------|-----------|-----------|-----------|-----------|
| Office Equipment | E3000 | 1,000 | 7,200 | 1,000 | 1,000 | 1,100 | 1,100 |
| Management Fees | E3443 | 622,300 | 602,300 | 628,400 | 634,500 | 640,600 | 647,300 |
| Bailiff Fees | E3472 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Legal & Court Costs | E3940 | 10,200 | 10,200 | 10,500 | 10,700 | 10,900 | 11,100 |
| Supplies and Services | | 634,500 | 620,700 | 640,900 | 647,200 | 653,700 | 660,600 |
| Support Recharge from within Service | E6251 | 176,600 | 183,700 | 184,100 | 192,300 | 197,900 | 201,100 |
| Support Services | | 176,600 | 183,700 | 184,100 | 192,300 | 197,900 | 201,100 |
| Total Expenditure | | 811,100 | 804,400 | 825,000 | 839,500 | 851,600 | 861,700 |
| Legal Costs Recovered | I8013 | (306,000) | (356,000) | (365,300) | (373,100) | (380,900) | (388,800) |
| Income | | (306,000) | (356,000) | (365,300) | (373,100) | (380,900) | (388,800) |
| Total Income | | (306,000) | (356,000) | (365,300) | (373,100) | (380,900) | (388,800) |
| Cost Centre Total | | 505,100 | 448,400 | 459,700 | 466,400 | 470,700 | 472,900 |

Council Tax Support Administration: R2102

| | | | | | | | |
|--------------------------------------|-------|---------|---------|----------|----------|----------|----------|
| Support Recharge from within Service | E6251 | 260,400 | 227,900 | 248,500 | 306,100 | 321,900 | 334,600 |
| Support Services | | 260,400 | 227,900 | 248,500 | 306,100 | 321,900 | 334,600 |
| Total Expenditure | | 260,400 | 227,900 | 248,500 | 306,100 | 321,900 | 334,600 |
| Legal Costs Recovered | I8013 | 0 | 0 | (47,900) | (48,900) | (49,100) | (50,200) |
| Income | | 0 | 0 | (47,900) | (48,900) | (49,100) | (50,200) |
| Total Income | | 0 | 0 | (47,900) | (48,900) | (49,100) | (50,200) |
| Cost Centre Total | | 260,400 | 227,900 | 200,600 | 257,200 | 272,800 | 284,400 |

| Resources | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Revenues and Benefits | | | | | | | |
| Customer Services Mgmt & Admin: B1003 | | | | | | | |
| Salaries - Basic | E0100 | 436,500 | 409,800 | 457,700 | 478,400 | 490,200 | 501,400 |
| Salaries - Overtime | E0110 | 1,000 | 1,500 | 1,000 | 1,000 | 1,000 | 1,100 |
| Salaries - National Insurance | E0160 | 27,700 | 27,400 | 32,700 | 35,600 | 37,200 | 38,700 |
| Salaries - Superannuation | E0170 | 49,200 | 45,600 | 46,200 | 47,400 | 60,900 | 62,300 |
| Service Training Budget | E0910 | 500 | 500 | 500 | 500 | 500 | 500 |
| Employee Related Insurances | E0960 | 6,900 | 7,500 | 8,300 | 9,000 | 9,800 | 10,500 |
| Employees | | 521,800 | 492,300 | 546,400 | 571,900 | 599,600 | 614,500 |
| Use Of Public Tpt - Officers | E2300 | 100 | 100 | 100 | 100 | 100 | 100 |
| Car Allowances - Officers | E2400 | 200 | 200 | 200 | 200 | 200 | 200 |
| Transport Related Exp | | 300 | 300 | 300 | 300 | 300 | 300 |
| Office Equipment | E3000 | 1,000 | 4,100 | 1,000 | 1,000 | 1,100 | 1,100 |
| Materials For Resale | E3031 | 700 | 700 | 700 | 700 | 700 | 800 |
| Clothing & Uniforms | E3200 | 2,600 | 2,600 | 2,700 | 2,700 | 2,800 | 2,800 |
| Printing & Stationery | E3300 | 800 | 400 | 400 | 400 | 400 | 400 |
| Printing (Internal) | E3332 | 400 | 400 | 400 | 400 | 400 | 400 |
| Telephones (Internal) | E3333 | 500 | 500 | 500 | 500 | 500 | 500 |
| Photocopying (Internal) | E3334 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 |
| Postage (Internal) | E3336 | 500 | 600 | 600 | 600 | 600 | 600 |
| Services - General | E3400 | 0 | 45,000 | 0 | 0 | 0 | 0 |
| Services - Language Line | E3495 | 500 | 500 | 500 | 500 | 500 | 500 |
| Services - Customer Insight | E3498 | 3,000 | 0 | 3,100 | 3,100 | 3,200 | 3,300 |
| Mobile Telephones | E3514 | 100 | 100 | 100 | 100 | 100 | 100 |
| Software - CRM System | E3544 | 19,500 | 33,800 | 34,700 | 35,400 | 36,200 | 36,900 |
| Supplies and Services | | 31,000 | 90,100 | 46,100 | 46,800 | 47,900 | 48,800 |
| Support Recharge from within Service | E6251 | 128,800 | 133,800 | 133,300 | 140,000 | 144,200 | 146,400 |
| Support Recharge from other Gen Fund | E6252 | 24,200 | 23,300 | 24,200 | 25,000 | 25,500 | 26,200 |
| Support Services | | 153,000 | 157,100 | 157,500 | 165,000 | 169,700 | 172,600 |
| Total Expenditure | | 706,100 | 739,800 | 750,300 | 784,000 | 817,500 | 836,200 |
| Sales - Goods Resold | I8102 | (700) | (700) | (700) | (700) | (700) | (800) |
| Recharges (Outside SLA System) | I8713 | (23,500) | (23,800) | (7,500) | (7,500) | (7,500) | (7,500) |
| Recharge Income from within Service | I8751 | (82,200) | (86,300) | (89,400) | (93,600) | (97,600) | (99,900) |
| Recharge Income from other Gen Fund | I8752 | (569,600) | (597,400) | (619,900) | (648,000) | (676,000) | (691,500) |
| Recharge Income - Housing Rev A/C | I8753 | (30,100) | (31,600) | (32,800) | (34,200) | (35,700) | (36,500) |
| Income | | (706,100) | (739,800) | (750,300) | (784,000) | (817,500) | (836,200) |
| Total Income | | (706,100) | (739,800) | (750,300) | (784,000) | (817,500) | (836,200) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

Discretionary Housing Payments: R2004

| | | | | | | | |
|-----------------------------|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Rent Allowances | E5000 | 100,000 | 100,000 | 175,000 | 175,000 | 175,000 | 175,000 |
| Rent Rebates | E5010 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Transfer Payments | | 110,000 | 110,000 | 185,000 | 185,000 | 185,000 | 185,000 |
| Total Expenditure | | 110,000 | 110,000 | 185,000 | 185,000 | 185,000 | 185,000 |
| Government Grants | I8000 | (110,000) | (110,000) | (185,000) | (185,000) | (185,000) | (185,000) |
| H.B. Overpayment Recoveries | I8932 | (2,000) | (2,000) | (2,000) | (2,000) | (2,000) | (2,000) |
| Income | | (112,000) | (112,000) | (187,000) | (187,000) | (187,000) | (187,000) |
| Total Income | | (112,000) | (112,000) | (187,000) | (187,000) | (187,000) | (187,000) |
| Cost Centre Total | | (2,000) | (2,000) | (2,000) | (2,000) | (2,000) | (2,000) |

Housing Benefit Administration: R2103

| | | | | | | | |
|--------------------------------------|-------|----------------|----------------|----------------|----------------|----------------|------------------|
| Support Recharge from within Service | E6251 | 781,500 | 683,700 | 745,300 | 918,400 | 965,500 | 1,004,000 |
| Support Recharge from other Gen Fund | E6252 | 0 | 0 | 200 | 0 | 0 | 0 |
| Support Services | | 781,500 | 683,700 | 745,500 | 918,400 | 965,500 | 1,004,000 |
| Total Expenditure | | 781,500 | 683,700 | 745,500 | 918,400 | 965,500 | 1,004,000 |
| Cost Centre Total | | 781,500 | 683,700 | 745,500 | 918,400 | 965,500 | 1,004,000 |

| Resources | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Revenues and Benefits | | | | | | | |
| NNDR Administration: R2101 | | | | | | | |
| Services - General | E3400 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Management Fees | E3443 | 219,600 | 219,600 | 221,700 | 223,900 | 226,100 | 228,400 |
| Bailiff Fees | E3472 | 1,200 | 1,200 | 1,200 | 1,300 | 1,300 | 1,300 |
| Grants | E3700 | 357,000 | 604,000 | 485,000 | 422,000 | 382,000 | 375,000 |
| Legal & Court Costs | E3940 | 12,300 | 12,300 | 12,600 | 12,900 | 13,200 | 13,400 |
| Supplies and Services | | 600,100 | 847,100 | 730,500 | 670,100 | 632,600 | 628,100 |
| Support Recharge from within Service | E6251 | 54,100 | 56,300 | 56,400 | 58,900 | 60,700 | 61,700 |
| Support Services | | 54,100 | 56,300 | 56,400 | 58,900 | 60,700 | 61,700 |
| Total Expenditure | | 654,200 | 903,400 | 786,900 | 729,000 | 693,300 | 689,800 |
| Government Grants | I8000 | (217,300) | (464,300) | (337,300) | (266,300) | (224,300) | (217,300) |
| Receipts From Other Funds | I8012 | (357,000) | (357,000) | (365,000) | (373,000) | (375,000) | (375,000) |
| Legal Costs Recovered | I8013 | (20,800) | (20,800) | (33,400) | (34,000) | (35,000) | (36,000) |
| Receipts From Other Bodies | I8023 | (17,800) | (17,800) | (18,100) | (18,400) | (18,800) | (15,300) |
| Income | | (612,900) | (859,900) | (753,800) | (691,700) | (653,100) | (643,600) |
| Total Income | | (612,900) | (859,900) | (753,800) | (691,700) | (653,100) | (643,600) |
| Cost Centre Total | | 41,300 | 43,500 | 33,100 | 37,300 | 40,200 | 46,200 |

Rent Rebates - Council Housing: R2006

| | | | | | | | |
|-------------------------------|-------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Housing Benefit | E5090 | 7,535,900 | 7,232,800 | 7,212,800 | 7,212,800 | 7,212,800 | 7,212,800 |
| Underlying Entitlement Costs | E5091 | 10,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Benefit Costs - Mellishaw | E5092 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Transfer Payments | | 7,585,900 | 7,273,800 | 7,253,800 | 7,253,800 | 7,253,800 | 7,253,800 |
| Total Expenditure | | 7,585,900 | 7,273,800 | 7,253,800 | 7,253,800 | 7,253,800 | 7,253,800 |
| Government Grants | I8000 | (7,445,000) | (7,121,900) | (7,121,900) | (7,121,900) | (7,121,900) | (7,121,900) |
| Underlying Entitlement Income | I8049 | (10,000) | (1,000) | (1,000) | (1,000) | (1,000) | (1,000) |
| Benefit Income - Mellishaw | I8050 | (40,000) | (40,000) | (40,000) | (40,000) | (40,000) | (40,000) |
| H.B. Overpayment Recoveries | I8932 | (180,000) | (220,000) | (180,000) | (180,000) | (180,000) | (180,000) |
| Income | | (7,675,000) | (7,382,900) | (7,342,900) | (7,342,900) | (7,342,900) | (7,342,900) |
| Total Income | | (7,675,000) | (7,382,900) | (7,342,900) | (7,342,900) | (7,342,900) | (7,342,900) |
| Cost Centre Total | | (89,100) | (109,100) | (89,100) | (89,100) | (89,100) | (89,100) |

Standard Rent Allowances: R2001

| | | | | | | | |
|-------------------------------|-------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Housing Benefit | E5090 | 25,136,900 | 24,082,500 | 24,082,500 | 24,082,500 | 24,082,500 | 24,082,500 |
| Underlying Entitlement Costs | E5091 | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 |
| Transfer Payments | | 25,153,900 | 24,099,500 | 24,099,500 | 24,099,500 | 24,099,500 | 24,099,500 |
| Total Expenditure | | 25,153,900 | 24,099,500 | 24,099,500 | 24,099,500 | 24,099,500 | 24,099,500 |
| Government Grants | I8000 | (24,350,000) | (23,295,600) | (23,295,600) | (23,295,600) | (23,295,600) | (23,295,600) |
| Underlying Entitlement Income | I8049 | (17,000) | (17,000) | (17,000) | (17,000) | (17,000) | (17,000) |
| H.B. Overpayment Recoveries | I8932 | (1,000,000) | (1,000,000) | (1,000,000) | (1,000,000) | (1,000,000) | (1,000,000) |
| Income | | (25,367,000) | (24,312,600) | (24,312,600) | (24,312,600) | (24,312,600) | (24,312,600) |
| Total Income | | (25,367,000) | (24,312,600) | (24,312,600) | (24,312,600) | (24,312,600) | (24,312,600) |
| Cost Centre Total | | (213,100) | (213,100) | (213,100) | (213,100) | (213,100) | (213,100) |

War Widows Benefit Grant: R2005

| | | | | | | | |
|--------------------------|-------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Rent Allowances | E5000 | 23,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Rent Rebates | E5010 | 33,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Transfer Payments | | 56,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Total Expenditure | | 56,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Government Grants | I8000 | (42,000) | (30,000) | (30,000) | (30,000) | (30,000) | (30,000) |
| Income | | (42,000) | (30,000) | (30,000) | (30,000) | (30,000) | (30,000) |
| Total Income | | (42,000) | (30,000) | (30,000) | (30,000) | (30,000) | (30,000) |
| Cost Centre Total | | 14,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |

| Resources | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Revenues and Benefits | | | | | | | |
| Welfare Reforms Reserve: R6001 | | | | | | | |
| Contributions to Reserve | EA002 | 0 | 0 | 154,100 | 0 | 0 | 0 |
| Appropriations | | 0 | 0 | 154,100 | 0 | 0 | 0 |
| Total Expenditure | | 0 | 0 | 154,100 | 0 | 0 | 0 |
| Contributions from Reserve | IA002 | (170,300) | (172,000) | 0 | 0 | 0 | 0 |
| Appropriations | | (170,300) | (172,000) | 0 | 0 | 0 | 0 |
| Total Income | | (170,300) | (172,000) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | (170,300) | (172,000) | 154,100 | 0 | 0 | 0 |

| Resources | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: ICT | | | | | | | |
| Information, Communications & Technology: J1000 | | | | | | | |
| Salaries - Basic | E0100 | 514,900 | 480,700 | 535,800 | 543,200 | 563,000 | 580,600 |
| Salaries - Overtime | E0110 | 5,400 | 5,400 | 5,500 | 5,600 | 5,700 | 5,700 |
| Salaries - Standby Payment | E0111 | 0 | 400 | 0 | 0 | 0 | 0 |
| Salaries - National Insurance | E0160 | 46,400 | 44,900 | 50,200 | 52,400 | 55,100 | 57,600 |
| Salaries - Superannuation | E0170 | 61,200 | 61,400 | 62,200 | 64,800 | 81,700 | 84,400 |
| Superannuation (Cost Adjustments) | E0171 | 0 | 0 | 0 | (2,400) | (2,800) | (2,900) |
| Provision For Staff Turnover | E0199 | (20,200) | 0 | (20,500) | (20,800) | (21,100) | (21,400) |
| Service Training Budget | E0910 | 4,100 | 7,600 | 4,200 | 4,300 | 4,400 | 4,500 |
| Employee Related Insurances | E0960 | 8,400 | 8,800 | 9,700 | 10,600 | 11,400 | 12,300 |
| Employees | | 620,200 | 609,200 | 647,100 | 657,700 | 697,400 | 720,800 |
| Use Of Public Tpt - Officers | E2300 | 2,000 | 2,000 | 2,100 | 2,100 | 2,100 | 2,200 |
| Car Allowances - Officers | E2400 | 600 | 600 | 600 | 600 | 600 | 700 |
| Transport Related Exp | | 2,600 | 2,600 | 2,700 | 2,700 | 2,700 | 2,900 |
| Premises Related Insurance | E1800 | 700 | 600 | 700 | 700 | 800 | 800 |
| Premises Related Exp | | 700 | 600 | 700 | 700 | 800 | 800 |
| Printing & Stationery | E3300 | 200 | 200 | 200 | 200 | 200 | 200 |
| Books & Periodicals | E3310 | 500 | 500 | 500 | 500 | 500 | 500 |
| Information Management | E3327 | 0 | 128,100 | 0 | 0 | 0 | 0 |
| Printing (Internal) | E3332 | 100 | 100 | 100 | 100 | 100 | 100 |
| Telephones (Internal) | E3333 | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 |
| Photocopying (Internal) | E3334 | 500 | 500 | 500 | 500 | 500 | 500 |
| Postage (Internal) | E3336 | 100 | 100 | 100 | 100 | 100 | 100 |
| Services - Consultants | E3420 | 73,900 | 110,900 | 47,100 | 48,100 | 49,100 | 50,100 |
| Data Line Rental | E3512 | 48,000 | 61,700 | 61,000 | 62,400 | 63,700 | 65,000 |
| Infrastructure - Update & Maintenance | E3513 | 48,200 | 63,200 | 61,600 | 62,900 | 64,200 | 65,500 |
| Mobile Telephones | E3514 | 5,000 | 8,000 | 6,600 | 6,600 | 6,600 | 6,600 |
| Telephones Mtce | E3516 | 15,300 | 15,300 | 15,700 | 16,000 | 16,400 | 16,700 |
| Internet Provision | E3534 | 4,600 | 4,100 | 4,200 | 4,300 | 4,400 | 4,500 |
| Software Purchase\Licences | E3541 | 0 | 6,000 | 36,000 | 21,300 | 21,700 | 22,000 |
| Computer Consumables | E3542 | 500 | 500 | 500 | 500 | 500 | 500 |
| Software - Microsoft Licences | E3543 | 140,800 | 148,300 | 168,100 | 229,000 | 232,700 | 236,400 |
| Software - IDOX | E3547 | 0 | 74,000 | 0 | 0 | 0 | 0 |
| I.T. Security | E3548 | 0 | 33,500 | 34,200 | 37,900 | 33,400 | 34,000 |
| Software - LLPG | E3564 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 |
| Software - G.I.S. | E3565 | 27,600 | 25,500 | 30,000 | 30,000 | 30,000 | 30,100 |
| Electronic Document Management Workflow | E3569 | 27,100 | 27,100 | 27,800 | 28,400 | 29,000 | 29,600 |
| Disaster Provision | E3580 | 3,900 | 3,900 | 4,000 | 4,100 | 4,200 | 4,300 |
| Mapzone | E3589 | 6,900 | 7,000 | 6,800 | 6,800 | 6,800 | 6,800 |
| Software - IS Helpdesk | E3597 | 9,200 | 8,500 | 8,700 | 8,900 | 9,100 | 9,300 |
| Subsistence | E3600 | 300 | 200 | 200 | 200 | 200 | 200 |
| Subscriptions | E3710 | 2,100 | 1,800 | 1,800 | 1,900 | 1,900 | 2,000 |
| Ordnance Survey Fee | E3715 | 2,000 | 2,000 | 0 | 0 | 0 | 0 |
| Miscellaneous Insurances | E3900 | 6,700 | 6,000 | 6,600 | 7,200 | 7,800 | 8,400 |
| Supplies and Services | | 428,100 | 741,600 | 526,900 | 582,500 | 587,700 | 598,000 |
| Support Recharge from within Service | E6251 | 74,100 | 65,800 | 65,400 | 66,900 | 69,800 | 72,500 |
| Support Recharge from other Gen Fund | E6252 | 48,300 | 45,300 | 46,800 | 48,300 | 48,900 | 50,200 |
| Support Services | | 122,400 | 111,100 | 112,200 | 115,200 | 118,700 | 122,700 |
| Capital Charges (Notional) | E7900 | 244,300 | 216,400 | 261,200 | 280,300 | 283,500 | 257,000 |
| Capital Charges | | 244,300 | 216,400 | 261,200 | 280,300 | 283,500 | 257,000 |
| Total Expenditure | | 1,418,300 | 1,681,500 | 1,550,800 | 1,639,100 | 1,690,800 | 1,702,200 |
| Recharge Income from within Service | I8751 | (455,100) | (539,400) | (497,600) | (526,000) | (542,500) | (546,300) |
| Recharge Income from other Gen Fund | I8752 | (842,500) | (998,700) | (921,300) | (973,800) | (1,004,600) | (1,011,300) |
| Recharge Income - Housing Rev A/C | I8753 | (119,700) | (141,900) | (130,900) | (138,300) | (142,700) | (143,600) |
| Income - General | I8900 | (1,000) | (1,500) | (1,000) | (1,000) | (1,000) | (1,000) |
| Income | | (1,418,300) | (1,681,500) | (1,550,800) | (1,639,100) | (1,690,800) | (1,702,200) |
| Total Income | | (1,418,300) | (1,681,500) | (1,550,800) | (1,639,100) | (1,690,800) | (1,702,200) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Resources | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Property Group | | | | | | | |
| Property Mgmt & Admin | | | | | | | |
| Salaries - Basic | E0100 | 368,200 | 336,800 | 434,100 | 454,500 | 468,600 | 483,400 |
| Salaries - Overtime | E0110 | 2,400 | 1,700 | 1,700 | 1,700 | 1,800 | 1,800 |
| Salaries - National Insurance | E0160 | 35,900 | 32,000 | 40,700 | 43,500 | 45,500 | 47,500 |
| Salaries - Superannuation | E0170 | 49,600 | 54,700 | 55,500 | 57,600 | 72,700 | 75,000 |
| Provision For Staff Turnover | E0199 | (12,100) | 0 | (12,300) | (12,500) | (12,600) | (12,800) |
| Service Training Budget | E0910 | 3,200 | 2,000 | 3,300 | 3,400 | 3,400 | 3,500 |
| Employee Related Advertising | E0920 | 0 | 4,000 | 0 | 0 | 0 | 0 |
| Employee Related Insurances | E0960 | 6,200 | 6,700 | 7,400 | 8,000 | 8,700 | 9,400 |
| Professional Fees Etc | E0980 | 1,100 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Employees | | 454,500 | 439,400 | 531,900 | 557,800 | 589,700 | 609,400 |
| Repair & Mtce Of Vehicles | E2010 | 1,100 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Petrol & Derv | E2020 | 1,700 | 1,600 | 0 | 0 | 0 | 0 |
| Vehicle Licences | E2025 | 200 | 200 | 200 | 200 | 200 | 200 |
| Use Of Public Tpt - Officers | E2300 | 100 | 100 | 100 | 100 | 100 | 100 |
| Car Allowances - Officers | E2400 | 500 | 500 | 500 | 500 | 500 | 500 |
| Transport Related Insurance | E2500 | 0 | 600 | 700 | 700 | 800 | 800 |
| Transport Related Exp | | 3,600 | 4,000 | 2,500 | 2,500 | 2,700 | 2,700 |
| Office Equipment | E3000 | 1,900 | 1,900 | 1,900 | 1,900 | 2,100 | 2,100 |
| Printing & Stationery | E3300 | 400 | 400 | 400 | 400 | 400 | 400 |
| Books & Periodicals | E3310 | 3,200 | 3,200 | 3,300 | 3,400 | 3,400 | 3,500 |
| Printing (Internal) | E3332 | 300 | 300 | 300 | 300 | 300 | 300 |
| Telephones (Internal) | E3333 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 |
| Photocopying (Internal) | E3334 | 800 | 800 | 800 | 800 | 800 | 800 |
| Postage (Internal) | E3336 | 200 | 200 | 200 | 200 | 200 | 200 |
| Services - General | E3400 | 6,100 | 6,100 | 6,300 | 6,400 | 6,500 | 6,700 |
| Services - Consultants | E3420 | 23,900 | 50,000 | 10,000 | 10,200 | 10,500 | 10,700 |
| Mobile Telephones | E3514 | 400 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| Radio Equipment | E3531 | 0 | 100 | 4,600 | 100 | 100 | 100 |
| Software Asset Management | E3575 | 13,500 | 14,000 | 13,900 | 14,100 | 14,400 | 14,700 |
| Supplies and Services | | 52,500 | 80,000 | 44,700 | 40,800 | 41,700 | 42,500 |
| Support Recharge from within Service | E6251 | 179,000 | 185,000 | 193,700 | 199,600 | 206,500 | 210,500 |
| Support Recharge from other Gen Fund | E6252 | 182,200 | 203,300 | 206,500 | 208,200 | 213,100 | 218,700 |
| Support Services | | 361,200 | 388,300 | 400,200 | 407,800 | 419,600 | 429,200 |
| Capital Charges (Notional) | E7900 | 0 | 0 | 0 | 2,300 | 2,300 | 2,300 |
| Capital Charges | | 0 | 0 | 0 | 2,300 | 2,300 | 2,300 |
| Total Expenditure | | 871,800 | 911,700 | 979,300 | 1,011,200 | 1,056,000 | 1,086,100 |
| Contribs From Other Local Auths | I8011 | (29,900) | (29,900) | 0 | 0 | 0 | 0 |
| General Fees & Charges | I8570 | (2,000) | (2,000) | (2,100) | (2,100) | (2,100) | (2,200) |
| Recharge Income from within Service | I8751 | (644,500) | (676,400) | (752,900) | (776,800) | (811,200) | (834,300) |
| Recharge Income from other Gen Fund | I8752 | (145,200) | (151,500) | (167,300) | (173,300) | (181,000) | (186,200) |
| Recharge Income - Housing Rev A/C | I8753 | (50,200) | (51,900) | (57,000) | (59,000) | (61,700) | (63,400) |
| Income | | (871,800) | (911,700) | (979,300) | (1,011,200) | (1,056,000) | (1,086,100) |
| Total Income | | (871,800) | (911,700) | (979,300) | (1,011,200) | (1,056,000) | (1,086,100) |
| Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Resources | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Property Group | | | | | | | |
| Facilities Management | | | | | | | |
| Salaries - Basic | E0100 | 148,100 | 139,700 | 188,700 | 199,000 | 204,400 | 209,700 |
| Salaries - Overtime | E0110 | 10,700 | 11,500 | 8,100 | 8,200 | 8,400 | 8,500 |
| Salaries - Standby Payment | E0111 | 5,000 | 9,000 | 9,100 | 9,300 | 9,400 | 9,600 |
| Salaries - National Insurance | E0160 | 11,800 | 13,800 | 13,600 | 15,000 | 15,800 | 16,500 |
| Salaries - Superannuation | E0170 | 22,000 | 19,800 | 20,100 | 20,800 | 26,700 | 27,400 |
| Provision For Staff Turnover | E0199 | (5,100) | 0 | (5,200) | (5,300) | (5,300) | (5,400) |
| Employee Related Insurances | E0960 | 5,800 | 5,800 | 6,400 | 7,000 | 7,500 | 8,100 |
| Employees | | 198,300 | 199,600 | 240,800 | 254,000 | 266,900 | 274,400 |
| Use Of Public Tpt - Officers | E2300 | 100 | 100 | 100 | 100 | 100 | 100 |
| Car Allowances - Officers | E2400 | 200 | 200 | 200 | 200 | 200 | 200 |
| Transport Related Exp | | 300 | 300 | 300 | 300 | 300 | 300 |
| R & M - Buildings | E1001 | 245,000 | 136,500 | 140,300 | 143,100 | 146,500 | 149,300 |
| Contract Maintenance | E1006 | 67,500 | 77,800 | 84,000 | 85,700 | 87,600 | 89,400 |
| Routine Maintenance | E1050 | 7,800 | 36,500 | 29,900 | 30,700 | 31,300 | 31,700 |
| Contractual Grounds Maintenance | E1072 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Electricity | E1220 | 78,000 | 69,000 | 69,000 | 69,000 | 75,900 | 82,200 |
| Gas | E1230 | 19,600 | 19,600 | 19,600 | 19,600 | 21,500 | 23,100 |
| Rates | E1310 | 158,600 | 149,300 | 148,400 | 147,600 | 145,700 | 144,600 |
| Water Services | E1400 | 26,100 | 24,800 | 25,700 | 26,300 | 27,000 | 27,700 |
| Cleaning Materials | E1600 | 5,400 | 4,000 | 4,100 | 4,200 | 4,300 | 4,400 |
| Window Cleaning | E1610 | 0 | 1,900 | 1,900 | 1,900 | 1,900 | 2,200 |
| Other Cleaning | E1690 | 3,100 | 2,300 | 2,400 | 2,400 | 2,500 | 2,500 |
| Building Cleaning Recharge | E1695 | 145,800 | 145,300 | 154,300 | 160,300 | 164,200 | 166,900 |
| Premises Related Insurance | E1800 | 31,200 | 29,900 | 32,900 | 35,900 | 38,900 | 41,800 |
| Premises Related Exp | | 792,100 | 700,900 | 716,500 | 730,700 | 751,300 | 769,800 |
| Hire Of Equipment | E3040 | 900 | 900 | 1,000 | 1,100 | 1,200 | 1,200 |
| Equipment and Tools - General | E3090 | 15,100 | 15,100 | 15,500 | 15,800 | 16,100 | 16,400 |
| Organs & Pianos | E3093 | 1,200 | 1,200 | 1,200 | 1,300 | 1,300 | 1,300 |
| Catering Provisions | E3100 | 3,700 | 2,700 | 2,800 | 2,800 | 2,900 | 2,900 |
| Contract Catering | E3110 | 2,900 | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 |
| Clothing & Uniforms | E3200 | 2,700 | 3,200 | 2,800 | 2,800 | 2,900 | 2,900 |
| Laundry | E3210 | 500 | 500 | 500 | 500 | 500 | 500 |
| Telephones (Internal) | E3333 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 |
| Services - General | E3400 | 1,600 | 1,600 | 1,600 | 1,600 | 1,700 | 1,700 |
| Services - Trade Refuse | E3404 | 6,900 | 6,900 | 7,100 | 7,200 | 7,300 | 7,600 |
| Services - Consultants | E3420 | 100,000 | 60,000 | 15,000 | 0 | 0 | 0 |
| Energy Performance Certificates | E3428 | 4,800 | 4,800 | 4,900 | 5,000 | 5,100 | 5,200 |
| Mobile Telephones | E3514 | 0 | 200 | 200 | 200 | 200 | 200 |
| Computer Equipment | E3540 | 0 | 1,000 | 0 | 0 | 0 | 0 |
| Software PurchaseLicences | E3541 | 2,800 | 2,800 | 5,400 | 3,500 | 3,500 | 3,600 |
| Miscellaneous Licences | E3961 | 1,600 | 1,600 | 1,600 | 1,700 | 1,700 | 1,700 |
| Approved Revenue Savings | E3999 | (64,600) | 0 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 82,500 | 106,300 | 63,400 | 47,400 | 48,300 | 49,100 |
| Support Recharge from within Service | E6251 | 1,001,600 | 936,600 | 1,000,100 | 1,024,600 | 1,057,300 | 1,082,500 |
| Support Services | | 1,001,600 | 936,600 | 1,000,100 | 1,024,600 | 1,057,300 | 1,082,500 |
| Capital Charges (Notional) | E7900 | 278,500 | 232,800 | 283,000 | 342,200 | 342,200 | 342,200 |
| Capital Charges | | 278,500 | 232,800 | 283,000 | 342,200 | 342,200 | 342,200 |
| Total Expenditure | | 2,353,300 | 2,176,500 | 2,304,100 | 2,399,200 | 2,466,300 | 2,518,300 |
| Sales - Refreshments | I8110 | (5,300) | (2,800) | (2,900) | (2,900) | (3,000) | (3,100) |
| Rents - General | I8150 | (3,800) | (4,500) | (4,600) | (4,700) | (4,800) | (4,900) |
| Hire Of Premises | I8575 | (39,900) | (31,900) | (40,900) | (46,800) | (51,000) | (52,100) |
| Recharges (Outside SLA System) | I8713 | 0 | (10,900) | (33,200) | (34,200) | (35,200) | (36,300) |
| Recharge Income from within Service | I8751 | (1,279,700) | (1,152,900) | (1,208,300) | (1,249,600) | (1,282,900) | (1,310,600) |
| Recharge Income from other Gen Fund | I8752 | (902,400) | (848,000) | (896,200) | (942,300) | (969,500) | (990,300) |
| Recharge Income - Housing Rev A/C | I8753 | (70,000) | (70,000) | (70,000) | (70,000) | (70,000) | (70,000) |
| Income | | (2,301,100) | (2,121,000) | (2,256,100) | (2,350,500) | (2,416,400) | (2,467,300) |
| Total Income | | (2,301,100) | (2,121,000) | (2,256,100) | (2,350,500) | (2,416,400) | (2,467,300) |
| Total | | 52,200 | 55,500 | 48,000 | 48,700 | 49,900 | 51,000 |

| Resources | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Property Group | | | | | | | |
| Estates Management | | | | | | | |
| Salaries - Basic | E0100 | 113,700 | 92,900 | 70,600 | 73,900 | 76,300 | 79,000 |
| Salaries - Overtime | E0110 | 9,300 | 13,800 | 8,700 | 8,900 | 9,000 | 9,100 |
| Salaries - National Insurance | E0160 | 6,300 | 6,900 | 5,400 | 5,700 | 6,000 | 6,400 |
| Salaries - Superannuation | E0170 | 12,700 | 8,900 | 9,000 | 9,400 | 11,800 | 12,200 |
| Salaries - Other | E0190 | 9,200 | 12,200 | 9,300 | 9,500 | 9,600 | 9,800 |
| Service Training Budget | E0910 | 1,000 | 0 | 1,000 | 1,000 | 1,100 | 1,100 |
| Employee Related Insurances | E0960 | 4,100 | 4,200 | 4,600 | 5,000 | 5,500 | 5,900 |
| Employees | | 156,300 | 138,900 | 108,600 | 113,400 | 119,300 | 123,500 |
| R & M - Buildings | E1001 | 173,800 | 175,400 | 122,400 | 125,200 | 128,100 | 131,100 |
| Contract Maintenance | E1006 | 51,200 | 65,500 | 63,600 | 65,000 | 66,600 | 67,600 |
| Routine Maintenance | E1050 | 29,600 | 38,400 | 31,800 | 32,400 | 33,300 | 33,900 |
| Grounds Maintenance - Other | E1070 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Electricity | E1220 | 81,000 | 80,800 | 78,200 | 78,200 | 86,100 | 93,300 |
| Gas | E1230 | 35,800 | 39,500 | 38,800 | 38,800 | 42,400 | 45,700 |
| Rates | E1310 | 156,200 | 145,600 | 160,700 | 165,900 | 170,900 | 176,100 |
| Water Services | E1400 | 22,700 | 21,700 | 22,400 | 22,900 | 23,400 | 23,800 |
| Fixtures & Fittings - General | E1500 | 700 | 700 | 700 | 700 | 700 | 800 |
| Alarm Systems | E1520 | 0 | 3,500 | 0 | 0 | 0 | 0 |
| Cleaning Materials | E1600 | 2,400 | 2,400 | 2,400 | 2,400 | 2,600 | 2,600 |
| Window Cleaning | E1610 | 1,000 | 1,800 | 1,800 | 1,800 | 1,900 | 1,900 |
| Other Cleaning | E1690 | 79,600 | 79,600 | 81,700 | 83,400 | 85,100 | 86,900 |
| Building Cleaning Recharge | E1695 | 86,700 | 75,600 | 83,800 | 91,800 | 96,400 | 99,800 |
| Premises Related Insurance | E1800 | 54,600 | 54,800 | 60,400 | 65,600 | 71,500 | 76,600 |
| Premises Related Exp | | 776,300 | 786,300 | 749,700 | 775,100 | 810,100 | 841,200 |
| Office Equipment | E3000 | 1,000 | 500 | 1,000 | 1,000 | 1,100 | 1,100 |
| Materials For Resale | E3031 | 51,100 | 33,100 | 61,600 | 62,900 | 64,200 | 65,500 |
| Hire Of Equipment | E3040 | 400 | 400 | 400 | 400 | 400 | 400 |
| Equipment and Tools - General | E3090 | 11,000 | 16,000 | 9,000 | 9,000 | 9,000 | 9,000 |
| Clothing & Uniforms | E3200 | 1,500 | 1,000 | 1,500 | 1,600 | 1,600 | 1,600 |
| Printing & Stationery | E3300 | 2,200 | 1,200 | 1,200 | 1,200 | 1,300 | 1,300 |
| Telephones (Internal) | E3333 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Photocopying (Internal) | E3334 | 100 | 100 | 100 | 100 | 100 | 100 |
| Services - General | E3400 | 700 | 700 | 700 | 700 | 700 | 700 |
| Services - Trade Refuse | E3404 | 12,400 | 13,300 | 13,700 | 13,900 | 14,300 | 14,500 |
| Services - Consultants | E3420 | 0 | 55,000 | 0 | 0 | 0 | 0 |
| Security Services | E3460 | 7,000 | 7,000 | 7,200 | 7,300 | 7,500 | 7,600 |
| Telephones | E3510 | 9,500 | 13,900 | 14,300 | 14,600 | 14,900 | 15,200 |
| Infrastructure - Update & Maintenance | E3513 | 1,000 | 0 | 0 | 0 | 0 | 0 |
| Mobile Telephones | E3514 | 100 | 100 | 100 | 100 | 100 | 100 |
| Internet Provision | E3534 | 1,200 | 0 | 0 | 0 | 0 | 0 |
| Exhibitions & Events | E3611 | 2,000 | 2,000 | 2,100 | 2,100 | 2,100 | 2,200 |
| Miscellaneous Licences | E3961 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Supplies and Services | | 104,200 | 147,300 | 115,900 | 117,900 | 120,400 | 122,400 |
| CEC Recharge (Outside SLA System) | E6214 | 0 | 10,900 | 33,200 | 34,200 | 35,200 | 36,300 |
| Support Recharge from within Service | E6251 | 222,100 | 233,100 | 258,900 | 268,000 | 279,900 | 288,000 |
| Support Services | | 222,100 | 244,000 | 292,100 | 302,200 | 315,100 | 324,300 |
| Capital Charges (Notional) | E7900 | 3,900 | 3,800 | 4,400 | 4,400 | 4,400 | 4,400 |
| Capital Charges | | 3,900 | 3,800 | 4,400 | 4,400 | 4,400 | 4,400 |
| Total Expenditure | | 1,262,800 | 1,320,300 | 1,270,700 | 1,313,000 | 1,369,300 | 1,415,800 |
| Sales - General | I8106 | (150,000) | (110,000) | (184,700) | (188,600) | (192,600) | (196,600) |
| Sales - Refreshments | I8110 | (100) | (100) | (100) | (100) | (100) | (100) |
| Rents - General | I8150 | (926,800) | (861,500) | (899,200) | (927,300) | (927,500) | (927,900) |
| Rents - Grazing Rights | I8154 | (3,500) | (4,000) | (4,000) | (4,000) | (4,000) | (4,000) |
| General Fees & Charges | I8570 | 0 | (46,700) | 0 | 0 | 0 | 0 |
| Hire Of Premises | I8575 | (63,200) | (53,500) | (60,000) | (66,300) | (71,000) | (72,500) |
| Service Charges Recovered | I8579 | (344,700) | (363,600) | (374,800) | (374,900) | (375,100) | (375,500) |
| Telephony Recharges | I8703 | (13,000) | (11,000) | (11,000) | (11,000) | (11,000) | (11,000) |
| Income - General | I8900 | (200) | (200) | (200) | (200) | (200) | (200) |
| Income | | (1,501,500) | (1,450,600) | (1,534,000) | (1,572,400) | (1,581,500) | (1,587,800) |
| Total Income | | (1,501,500) | (1,450,600) | (1,534,000) | (1,572,400) | (1,581,500) | (1,587,800) |
| Total | | (238,700) | (130,300) | (263,300) | (259,400) | (212,200) | (172,000) |

| Resources | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-----------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Property Group | | | | | | | |
| Corporate Property Reserve | | | | | | | |
| Contributions to Reserve | EA002 | 99,000 | 99,000 | 0 | 0 | 0 | 0 |
| Appropriations | | 99,000 | 99,000 | 0 | 0 | 0 | 0 |
| Total Expenditure | | 99,000 | 99,000 | 0 | 0 | 0 | 0 |
| Contributions from Reserve | IA002 | (159,000) | (122,000) | (15,000) | 0 | 0 | 0 |
| Appropriations | | (159,000) | (122,000) | (15,000) | 0 | 0 | 0 |
| Total Income | | (159,000) | (122,000) | (15,000) | 0 | 0 | 0 |
| Total | | (60,000) | (23,000) | (15,000) | 0 | 0 | 0 |

| Central Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Central Services

Banking & Treasury Management: F2100

| | | | | | | | |
|--------------------------------------|-------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Bank Charges | E3911 | 101,500 | 98,900 | 99,600 | 100,400 | 101,200 | 102,000 |
| Services - Consultants | E3420 | 13,300 | 13,300 | 13,600 | 13,900 | 14,200 | 14,500 |
| Support Recharge from other Gen Fund | E6252 | 14,100 | 14,300 | 15,100 | 15,600 | 16,200 | 16,600 |
| Total Expenditure | | 128,900 | 126,500 | 128,300 | 129,900 | 131,600 | 133,100 |
| Bank Commission Recharges | I8710 | (1,100) | (1,100) | (1,100) | (1,100) | (1,100) | (1,100) |
| Debt Management Recharges | I8709 | (14,100) | (13,800) | (13,900) | (14,000) | (14,100) | (14,200) |
| General Fees & Charges | I8570 | 0 | 0 | 600 | 1,300 | 1,900 | 2,000 |
| Total Income | | (15,200) | (14,900) | (14,400) | (13,800) | (13,300) | (13,300) |
| Cost Centre Total | | 113,700 | 111,600 | 113,900 | 116,100 | 118,300 | 119,800 |

Central Expenses: F2000

| | | | | | | | |
|--------------------------------------|-------|------------------|--------------------|--------------------|--------------------|------------------|------------------|
| Past Service Pension Cost IAS19 | E0371 | 939,500 | 2,915,900 | 2,971,100 | 3,032,500 | 1,197,100 | 1,197,100 |
| Pensions Inc Act - LCC | E0940 | 265,700 | 305,200 | 261,900 | 267,800 | 273,600 | 279,400 |
| Pensions Inc Act - LCT | E0941 | 29,300 | 28,700 | 29,500 | 30,100 | 30,800 | 31,400 |
| Tameside Contribution Costs | E0943 | 11,600 | 11,600 | 11,900 | 12,200 | 12,400 | 12,700 |
| Contributions to Bad Debts Provision | E3801 | 265,000 | 265,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Services - Consultants | E3420 | 1,000 | 11,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Total Expenditure | | 1,512,100 | 3,537,400 | 3,475,400 | 3,543,600 | 1,715,000 | 1,721,700 |
| Contributions from HRA | I8719 | (152,000) | (163,000) | (169,400) | (177,800) | (232,400) | (231,900) |
| Contributions from Provisions | I8800 | (128,200) | (128,200) | 0 | 0 | 0 | 0 |
| Recharges (Outside SLA System) | I8713 | 0 | (2,005,600) | (2,032,000) | (2,058,500) | 0 | 0 |
| Total Income | | (280,200) | (2,296,800) | (2,201,400) | (2,236,300) | (232,400) | (231,900) |
| Cost Centre Total | | 1,231,900 | 1,240,600 | 1,274,000 | 1,307,300 | 1,482,600 | 1,489,800 |

Corporate Management: Z2004

| | | | | | | | |
|--------------------------------------|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Apprenticeship Levy | E3832 | 63,300 | 53,000 | 58,800 | 58,000 | 58,600 | 59,800 |
| Approved Revenue Savings | E3999 | 0 | 0 | (11,000) | (20,000) | (20,000) | (20,000) |
| Miscellaneous Advertising | E3930 | 1,600 | 1,600 | 1,600 | 1,700 | 1,700 | 1,700 |
| Support Recharge from other Gen Fund | E6252 | 468,100 | 470,300 | 494,500 | 524,500 | 490,400 | 502,400 |
| Total Expenditure | | 533,000 | 524,900 | 543,900 | 564,200 | 530,700 | 543,900 |
| Contributions from HRA | I8719 | (87,100) | (87,100) | (87,100) | (87,100) | (87,100) | (87,100) |
| Recharge Income - Housing Rev A/C | I8753 | (29,600) | (29,600) | (29,600) | (29,600) | (29,600) | (29,600) |
| Total Income | | (116,700) | (116,700) | (116,700) | (116,700) | (116,700) | (116,700) |
| Cost Centre Total | | 416,300 | 408,200 | 427,200 | 447,500 | 414,000 | 427,200 |

| Other Income and Expenditure | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|------------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|------------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Capital Financing

Direct Revenue Financing: Z4000

| | | | | | | | |
|--------------------------|-------|---------|---------|---------|---------|--------|--------|
| Direct Revenue Financing | EA009 | 686,000 | 973,000 | 957,000 | 378,000 | 63,000 | 60,000 |
| Total Expenditure | | 686,000 | 973,000 | 957,000 | 378,000 | 63,000 | 60,000 |
| Cost Centre Total | | 686,000 | 973,000 | 957,000 | 378,000 | 63,000 | 60,000 |

Minimum Revenue Provision: Z4001

| | | | | | | | |
|---------------------------|-------|-----------|-----------|-----------|-----------|-----------|-----------|
| Finance Lease MRP | EA017 | 38,400 | 38,400 | 0 | 0 | 0 | 0 |
| Minimum Revenue Provision | EA015 | 1,488,500 | 1,377,400 | 1,765,800 | 1,914,900 | 2,142,900 | 2,368,300 |
| Total Expenditure | | 1,526,900 | 1,415,800 | 1,765,800 | 1,914,900 | 2,142,900 | 2,368,300 |
| Cost Centre Total | | 1,526,900 | 1,415,800 | 1,765,800 | 1,914,900 | 2,142,900 | 2,368,300 |

Section: Treasury Management

Interest And Investment Income: F2101

| | | | | | | | |
|----------------------------|-------|----------|-----------|-----------|-----------|-----------|-----------|
| Interest to HRA | E3803 | 7,300 | 37,300 | 76,500 | 114,600 | 153,200 | 153,200 |
| Interest - Other Funds | E3957 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| Total Expenditure | | 8,400 | 38,400 | 77,600 | 115,700 | 154,300 | 154,300 |
| Interest - Ext Investments | I8600 | (86,900) | (113,000) | (239,000) | (358,400) | (478,900) | (478,800) |
| Miscellaneous Interest | I8610 | (300) | (300) | (300) | (300) | (300) | (300) |
| Total Income | | (87,200) | (113,300) | (239,300) | (358,700) | (479,200) | (479,100) |
| Cost Centre Total | | (78,800) | (74,900) | (161,700) | (243,000) | (324,900) | (324,800) |

Interest Payable & Similar Charges: F2002

| | | | | | | | |
|--------------------------|-------|-------------|-------------|-------------|-------------|-------------|-------------|
| Finance Lease Interest | E3976 | 2,100 | 2,100 | 0 | 0 | 0 | 0 |
| Public Works Loan Board | E3972 | 3,008,300 | 3,008,300 | 2,976,700 | 2,945,100 | 2,913,600 | 2,882,000 |
| Total Expenditure | | 3,010,400 | 3,010,400 | 2,976,700 | 2,945,100 | 2,913,600 | 2,882,000 |
| HRA Charges (Item8) | I8993 | (1,924,600) | (1,921,400) | (1,883,700) | (1,845,900) | (1,807,800) | (1,769,500) |
| Total Income | | (1,924,600) | (1,921,400) | (1,883,700) | (1,845,900) | (1,807,800) | (1,769,500) |
| Cost Centre Total | | 1,085,800 | 1,089,000 | 1,093,000 | 1,099,200 | 1,105,800 | 1,112,500 |

Section: Non Specific Grants

Other Government Grants: Z2005

| | | | | | | | |
|--------------------------|-------|-------------|-------------|-------------|-------------|-------------|-------------|
| Government Grants | I8000 | (1,854,200) | (1,854,200) | (1,649,500) | (1,805,100) | (1,372,400) | (1,172,000) |
| Total Income | | (1,854,200) | (1,854,200) | (1,649,500) | (1,805,100) | (1,372,400) | (1,172,000) |
| Cost Centre Total | | (1,854,200) | (1,854,200) | (1,649,500) | (1,805,100) | (1,372,400) | (1,172,000) |

| Other Income and Expenditure | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|------------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|------------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Notional Charges

Appn to Finance Pooled Cap Rec Paymt: Z4016

| | | | | | | | |
|--------------------------------------|-------|-----------|-----------|-----------|-----------|-----------|-----------|
| Appn to finance Pooled Cap Rec paymt | IA003 | (300,000) | (300,000) | (300,000) | (300,000) | (300,000) | (300,000) |
| Total Income | | (300,000) | (300,000) | (300,000) | (300,000) | (300,000) | (300,000) |
| Cost Centre Total | | (300,000) | (300,000) | (300,000) | (300,000) | (300,000) | (300,000) |

Capital Grant Income: Z3005

| | | | | | | | |
|---|-------|-------------|-------------|-------------|---|---|---|
| Grants & Contributions on Assets Income | 18954 | (3,041,000) | (3,545,000) | (1,207,000) | 0 | 0 | 0 |
| Total Income | | (3,041,000) | (3,545,000) | (1,207,000) | 0 | 0 | 0 |
| Cost Centre Total | | (3,041,000) | (3,545,000) | (1,207,000) | 0 | 0 | 0 |

Capital Grants & Contributions Applied: Z4008

| | | | | | | | |
|--------------------------------------|-------|-----------|-----------|-----------|-----------|-----------|-----------|
| Grants & contribs on assets reversal | EA008 | 3,041,000 | 3,545,000 | 1,207,000 | 0 | 0 | 0 |
| Grants & contribs on REFCUS reversal | EA023 | 2,536,000 | 1,156,000 | 3,409,000 | 1,610,000 | 1,610,000 | 1,610,000 |
| Total Expenditure | | 5,577,000 | 4,701,000 | 4,616,000 | 1,610,000 | 1,610,000 | 1,610,000 |
| Cost Centre Total | | 5,577,000 | 4,701,000 | 4,616,000 | 1,610,000 | 1,610,000 | 1,610,000 |

Depreciation of non current assets: Z4003

| | | | | | | | |
|--------------------------------------|-------|-------------|-------------|-------------|-------------|-------------|-------------|
| Dep'n of non current assets reversal | IA024 | (4,806,900) | (4,515,300) | (4,876,700) | (5,190,300) | (4,998,600) | (5,179,900) |
| Finance lease depreciation reversal | IA014 | (41,600) | (43,100) | 0 | 0 | 0 | 0 |
| Total Income | | (4,848,500) | (4,558,400) | (4,876,700) | (5,190,300) | (4,998,600) | (5,179,900) |
| Cost Centre Total | | (4,848,500) | (4,558,400) | (4,876,700) | (5,190,300) | (4,998,600) | (5,179,900) |

Pooled Receipts Payment to Government: Z3004

| | | | | | | | |
|---------------------------------|-------|---------|---------|---------|---------|---------|---------|
| Pooled Capital Receipt Payments | E6700 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| Total Expenditure | | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| Cost Centre Total | | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |

Premia and Discounts: Z4012

| | | | | | | | |
|---------------------------------------|-------|----------|----------|----------|----------|----------|----------|
| Premia Payable on Debt Rescheduling | E7902 | 16,700 | 16,700 | 16,700 | 16,700 | 16,700 | 16,700 |
| Total Expenditure | | 16,700 | 16,700 | 16,700 | 16,700 | 16,700 | 16,700 |
| Discount Receivable on Loan Repayment | 18616 | (17,000) | (17,000) | (17,000) | (17,000) | (17,000) | (17,000) |
| Total Income | | (17,000) | (17,000) | (17,000) | (17,000) | (17,000) | (17,000) |
| Cost Centre Total | | (300) | (300) | (300) | (300) | (300) | (300) |

REFCUS Expenditure: Z4009

| | | | | | | | |
|-----------------------------|-------|-------------|-------------|-------------|-------------|-------------|-------------|
| REFCUS expenditure reversal | IA008 | (2,837,000) | (1,241,000) | (3,835,000) | (1,610,000) | (1,610,000) | (1,610,000) |
| Total Income | | (2,837,000) | (1,241,000) | (3,835,000) | (1,610,000) | (1,610,000) | (1,610,000) |
| Cost Centre Total | | (2,837,000) | (1,241,000) | (3,835,000) | (1,610,000) | (1,610,000) | (1,610,000) |

Section: Appropriations

Budget Support Reserve: Z6012

| | | | | | | | |
|----------------------------|-------|-----------|-----------|-------------|-----------|----------|----------|
| Contributions to Reserve | EA002 | 1,000,000 | 1,000,000 | 2,666,300 | 0 | 0 | 0 |
| Total Expenditure | | 1,000,000 | 1,000,000 | 2,666,300 | 0 | 0 | 0 |
| Contributions from Reserve | IA002 | (110,800) | (354,100) | (1,188,100) | (279,400) | (60,400) | (46,600) |
| Total Income | | (110,800) | (354,100) | (1,188,100) | (279,400) | (60,400) | (46,600) |
| Cost Centre Total | | 889,200 | 645,900 | 1,478,200 | (279,400) | (60,400) | (46,600) |

| Other Income and Expenditure | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|------------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|------------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Appropriations

Business Rates Retention Reserve: Z6011

| | | | | | | | |
|----------------------------|-------|-----------|-------------|-------------|---|---|---|
| Contributions to Reserve | EA002 | 0 | 7,107,800 | 4,347,700 | 0 | 0 | 0 |
| Total Expenditure | | 0 | 7,107,800 | 4,347,700 | 0 | 0 | 0 |
| Contributions from Reserve | IA002 | (381,500) | (2,822,900) | (2,666,300) | 0 | 0 | 0 |
| Total Income | | (381,500) | (2,822,900) | (2,666,300) | 0 | 0 | 0 |
| Cost Centre Total | | (381,500) | 4,284,900 | 1,681,400 | 0 | 0 | 0 |

Capital Support Reserve: Z6002

| | | | | | | | |
|----------------------------|-------|-----------|-----------|----------|---|---|---|
| Contributions to Reserve | EA002 | 30,300 | 81,300 | 0 | 0 | 0 | 0 |
| Total Expenditure | | 30,300 | 81,300 | 0 | 0 | 0 | 0 |
| Contributions from Reserve | IA002 | (126,000) | (137,000) | (99,000) | 0 | 0 | 0 |
| Total Income | | (126,000) | (137,000) | (99,000) | 0 | 0 | 0 |
| Cost Centre Total | | (95,700) | (55,700) | (99,000) | 0 | 0 | 0 |

GF Unallocated Reserve: Z6001

| | | | | | | | |
|----------------------------|-------|---------|----------|---|---|---|---|
| Contributions to Reserve | EA002 | 164,900 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditure | | 164,900 | 0 | 0 | 0 | 0 | 0 |
| Contributions from Reserve | IA002 | 0 | (57,100) | 0 | 0 | 0 | 0 |
| Total Income | | 0 | (57,100) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | 164,900 | (57,100) | 0 | 0 | 0 | 0 |

Invest to Save Reserve: z6008

| | | | | | | | |
|----------------------------|-------|-----------|-----------|---|---|---|---|
| Contributions from Reserve | IA002 | (314,300) | (314,300) | 0 | 0 | 0 | 0 |
| Total Income | | (314,300) | (314,300) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | (314,300) | (314,300) | 0 | 0 | 0 | 0 |

Other Commuted Sums: Z6003

| | | | | | | | |
|----------------------------|-------|-----------|---------|-----------|-----------|---|---|
| Contributions to Reserve | EA002 | 50,000 | 594,100 | 350,000 | 150,000 | 0 | 0 |
| Total Expenditure | | 50,000 | 594,100 | 350,000 | 150,000 | 0 | 0 |
| Contributions from Reserve | IA002 | (197,300) | (8,300) | (260,700) | (154,400) | 0 | 0 |
| Total Income | | (197,300) | (8,300) | (260,700) | (154,400) | 0 | 0 |
| Cost Centre Total | | (147,300) | 585,800 | 89,300 | (4,400) | 0 | 0 |

Renewals Reserve: F6004

| | | | | | | | |
|----------------------------|-------|-----------|-----------|-----------|-----------|----------|----------|
| Contributions to Reserve | EA002 | 443,300 | 443,300 | 443,300 | 443,300 | 443,300 | 443,300 |
| Total Expenditure | | 443,300 | 443,300 | 443,300 | 443,300 | 443,300 | 443,300 |
| Contributions from Reserve | IA002 | (288,700) | (925,600) | (380,500) | (314,900) | (63,000) | (60,000) |
| Total Income | | (288,700) | (925,600) | (380,500) | (314,900) | (63,000) | (60,000) |
| Cost Centre Total | | 154,600 | (482,300) | 62,800 | 128,400 | 380,300 | 383,300 |

Restructuring Reserve: Z6005

| | | | | | | | |
|----------------------------|-------|----------|---------|---|---|---|---|
| Contributions to Reserve | EA002 | 0 | 19,000 | 0 | 0 | 0 | 0 |
| Total Expenditure | | 0 | 19,000 | 0 | 0 | 0 | 0 |
| Contributions from Reserve | IA002 | (48,500) | (1,300) | 0 | 0 | 0 | 0 |
| Total Income | | (48,500) | (1,300) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | (48,500) | 17,700 | 0 | 0 | 0 | 0 |

| Financing | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-----------|--|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|-----------|--|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Financing

BRR Levy Payment: Z2007

| | | | | | | | |
|---------------------------|-------|---|---------|---------|---------|---------|---------|
| Miscellaneous Expenditure | E3990 | 0 | 458,100 | 615,900 | 627,200 | 641,000 | 655,100 |
| Total Expenditure | | 0 | 458,100 | 615,900 | 627,200 | 641,000 | 655,100 |
| Cost Centre Total | | 0 | 458,100 | 615,900 | 627,200 | 641,000 | 655,100 |

BRR Safety Net Payment: Z2008

| | | | | | | | |
|------------------------------|-------|-----------|---|---|---|---|---|
| General (CR) - Miscellaneous | I8990 | (804,200) | 0 | 0 | 0 | 0 | 0 |
| Total Income | | (804,200) | 0 | 0 | 0 | 0 | 0 |
| Cost Centre Total | | (804,200) | 0 | 0 | 0 | 0 | 0 |

BRR Tariff Payment: Z2009

| | | | | | | | |
|---------------------------|-------|------------|------------|------------|------------|------------|------------|
| Miscellaneous Expenditure | E3990 | 19,661,700 | 18,298,300 | 18,848,000 | 19,266,000 | 19,689,900 | 20,123,000 |
| Tariff Adjustment | E3992 | 0 | 291,000 | 432,000 | 441,600 | 451,300 | 461,300 |
| Total Expenditure | | 19,661,700 | 18,589,300 | 19,280,000 | 19,707,600 | 20,141,200 | 20,584,300 |
| Cost Centre Total | | 19,661,700 | 18,589,300 | 19,280,000 | 19,707,600 | 20,141,200 | 20,584,300 |

Business Rates Surplus/Deficit: Z2002

| | | | | | | | |
|---------------------------|-------|-----------|-----------|-------------|---|---|---|
| Miscellaneous Expenditure | E3990 | 2,785,800 | 2,785,800 | 0 | 0 | 0 | 0 |
| Total Expenditure | | 2,785,800 | 2,785,800 | 0 | 0 | 0 | 0 |
| Income - General | I8900 | 0 | 0 | (2,971,600) | 0 | 0 | 0 |
| Total Income | | 0 | 0 | (2,971,600) | 0 | 0 | 0 |
| Cost Centre Total | | 2,785,800 | 2,785,800 | (2,971,600) | 0 | 0 | 0 |

Collection Fund Adj Account: Z2012

| | | | | | | | |
|--|-------|-------------|-------------|---|-----------|-----------|-----------|
| Reversal to Coll Fund Adjustment Account | IA020 | (2,420,700) | (7,107,800) | 0 | 1,396,900 | 1,428,800 | 1,454,500 |
| Total Income | | (2,420,700) | (7,107,800) | 0 | 1,396,900 | 1,428,800 | 1,454,500 |
| Cost Centre Total | | (2,420,700) | (7,107,800) | 0 | 1,396,900 | 1,428,800 | 1,454,500 |

Council Tax Surplus/Deficit: Z2000

| | | | | | | | |
|--------------------------|-------|---|---|---|----------|----------|----------|
| Income - General | I8900 | 0 | 0 | 0 | (92,000) | (94,000) | (96,000) |
| Total Income | | 0 | 0 | 0 | (92,000) | (94,000) | (96,000) |
| Cost Centre Total | | 0 | 0 | 0 | (92,000) | (94,000) | (96,000) |

Renewable Energy Income: Z2011

| | | | | | | | |
|------------------------------|-------|-----------|-----------|-----------|-----------|-----------|-----------|
| General (CR) - Miscellaneous | I8990 | (935,300) | (938,600) | (927,700) | (948,100) | (969,000) | (990,300) |
| Total Income | | (935,300) | (938,600) | (927,700) | (948,100) | (969,000) | (990,300) |
| Cost Centre Total | | (935,300) | (938,600) | (927,700) | (948,100) | (969,000) | (990,300) |

Retained Business Rates: Z2006

| | | | | | | | |
|--------------------------------|-------|--------------|--------------|--------------|--------------|--------------|--------------|
| Retained Business Rates Income | I8999 | (22,647,200) | (22,647,200) | (24,545,600) | (25,085,600) | (25,637,500) | (26,201,500) |
| Total Income | | (22,647,200) | (22,647,200) | (24,545,600) | (25,085,600) | (25,637,500) | (26,201,500) |
| Cost Centre Total | | (22,647,200) | (22,647,200) | (24,545,600) | (25,085,600) | (25,637,500) | (26,201,500) |

Revenue Support Grant Income: Z2001

| | | | | | | | |
|--------------------------|-------|-------------|-------------|-----------|-----------|---|---|
| Government Grants | I8000 | (1,605,200) | (1,605,200) | (941,300) | (199,700) | 0 | 0 |
| Total Income | | (1,605,200) | (1,605,200) | (941,300) | (199,700) | 0 | 0 |
| Cost Centre Total | | (1,605,200) | (1,605,200) | (941,300) | (199,700) | 0 | 0 |

Small Business Rates Relief: Z2018

| | | | | | | | |
|--------------------------|-------|-------------|-------------|-------------|-------------|-------------|-------------|
| Government Grants - SBRR | I8001 | (1,250,900) | (1,416,800) | (1,982,400) | (2,026,000) | (2,070,600) | (2,116,100) |
| Total Income | | (1,250,900) | (1,416,800) | (1,982,400) | (2,026,000) | (2,070,600) | (2,116,100) |
| Cost Centre Total | | (1,250,900) | (1,416,800) | (1,982,400) | (2,026,000) | (2,070,600) | (2,116,100) |

| General Fund Subjective Analysis | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|----------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Direct Employee Expenses | 20,010,400 | 21,453,600 | 22,880,400 | 23,561,100 | 22,469,100 | 23,039,100 |
| Indirect Employee Expenses | 861,200 | 1,013,300 | 941,300 | 1,011,300 | 1,025,500 | 1,073,300 |
| Employees | 20,871,600 | 22,466,900 | 23,821,700 | 23,494,600 | 23,494,600 | 24,112,400 |
| Cleaning and Domestic Supplies | 409,200 | 386,000 | 425,400 | 451,300 | 467,500 | 479,400 |
| Energy Costs | 696,200 | 660,800 | 559,800 | 559,400 | 622,100 | 678,800 |
| Fixtures and Fittings | 700 | 700 | 700 | 700 | 700 | 800 |
| Grounds Maintenance Costs | 1,685,400 | 1,685,400 | 1,697,800 | 1,757,900 | 1,816,500 | 1,865,600 |
| Operational Bldgs Allocation | 279,600 | 256,700 | 264,700 | 264,500 | 276,900 | 284,600 |
| Premises Insurance | 142,100 | 134,800 | 143,400 | 155,100 | 168,200 | 180,500 |
| Rates | 1,146,000 | 1,138,700 | 1,155,300 | 1,212,800 | 1,284,300 | 1,341,500 |
| Rents | 87,000 | 114,300 | 84,400 | 84,900 | 85,500 | 86,000 |
| Repair and Maintenance | 4,425,200 | 4,801,800 | 4,756,000 | 4,837,500 | 4,923,300 | 5,048,300 |
| Water Services | 304,600 | 284,800 | 282,800 | 289,100 | 295,800 | 302,300 |
| Premises Related Exp | 9,176,000 | 9,464,000 | 9,370,300 | 9,940,800 | 9,940,800 | 10,267,800 |
| Car Allowances | 66,900 | 62,700 | 65,400 | 61,700 | 62,400 | 64,000 |
| Contract Hire Operating Leases | 87,900 | 81,400 | 55,200 | 54,300 | 44,600 | 45,300 |
| Direct Transport Costs | 1,137,700 | 1,169,200 | 1,180,900 | 1,276,500 | 1,320,100 | 1,356,900 |
| Public Transport | 16,800 | 17,100 | 17,000 | 17,300 | 17,700 | 18,100 |
| Transport Insurance | 118,000 | 106,100 | 116,700 | 130,500 | 141,600 | 152,000 |
| Transport Related Exp | 1,427,300 | 1,436,500 | 1,435,200 | 1,586,400 | 1,586,400 | 1,636,300 |
| Catering | 47,200 | 44,900 | 46,600 | 47,600 | 48,600 | 49,500 |
| Clothing Uniform and Laundry | 95,500 | 89,800 | 92,400 | 93,800 | 95,900 | 97,600 |
| Communications and Computing | 1,006,900 | 1,323,500 | 1,436,600 | 1,372,400 | 1,386,000 | 1,404,300 |
| Contribution to Provisions | 273,500 | 286,700 | 200,000 | 200,000 | 200,000 | 200,000 |
| Equip Furniture and Materials | 1,904,300 | 2,041,700 | 1,895,700 | 1,891,200 | 1,873,100 | 1,905,000 |
| Expenses | 481,200 | 481,000 | 485,300 | 490,700 | 490,400 | 492,400 |
| General Office Supplies | 313,200 | 427,100 | 310,600 | 313,300 | 316,300 | 319,100 |
| Grants and Subscriptions | 1,056,200 | 2,362,600 | 1,451,900 | 1,170,200 | 1,126,100 | 1,133,100 |
| Miscellaneous Expenses | 22,787,100 | 22,788,400 | 20,611,200 | 20,800,200 | 21,198,200 | 21,657,300 |
| Services | 6,674,800 | 7,999,600 | 6,953,400 | 5,853,800 | 5,647,600 | 5,725,200 |
| Supplies and Services | 34,639,900 | 37,845,300 | 33,483,700 | 32,382,200 | 32,382,200 | 32,983,500 |
| Housing Benefit | 32,905,800 | 31,523,300 | 31,578,300 | 31,578,300 | 31,578,300 | 31,578,300 |
| Transfer Payments | 32,905,800 | 31,523,300 | 31,578,300 | 31,578,300 | 31,578,300 | 31,578,300 |
| Recharges | 16,050,000 | 16,156,700 | 16,447,700 | 17,161,800 | 17,624,900 | 18,041,800 |
| Support Services | 16,050,000 | 16,156,700 | 16,447,700 | 17,624,900 | 17,624,900 | 18,041,800 |
| Amortisation of Def Chgs | 2,837,000 | 1,241,000 | 3,835,000 | 1,610,000 | 1,610,000 | 1,610,000 |
| Depreciation | 4,866,700 | 4,575,100 | 4,893,400 | 5,207,000 | 5,015,300 | 5,196,600 |
| Capital Charges | 7,703,700 | 5,816,100 | 8,728,400 | 6,625,300 | 6,625,300 | 6,806,600 |
| Interest Payments | 3,011,500 | 3,011,500 | 2,977,800 | 2,946,200 | 2,914,700 | 2,883,100 |
| Capital Financing Costs | 3,011,500 | 3,011,500 | 2,977,800 | 2,914,700 | 2,914,700 | 2,883,100 |
| Appropriations | 10,556,500 | 17,416,900 | 15,444,600 | 4,596,700 | 4,345,300 | 4,567,700 |
| Appropriations | 10,556,500 | 17,416,900 | 15,444,600 | 4,345,300 | 4,345,300 | 4,567,700 |
| Total Expenditure | 136,342,300 | 145,137,200 | 143,287,700 | 131,059,100 | 130,492,500 | 132,877,500 |
| Customer Fees and Charges | (39,924,700) | (38,612,800) | (41,310,100) | (42,333,600) | (43,301,100) | (44,187,400) |
| Government Grants | (38,042,700) | (38,110,100) | (37,438,500) | (35,636,200) | (34,909,400) | (34,719,500) |
| Interest | (109,400) | (135,600) | (261,600) | (381,000) | (501,600) | (501,500) |
| Other Grants and Contributions | (2,527,900) | (4,259,900) | (4,620,000) | (1,249,600) | (1,023,600) | (1,012,400) |
| Recharges | (27,236,600) | (29,881,300) | (30,044,100) | (31,045,800) | (29,809,800) | (30,523,300) |
| Income | (107,841,300) | (110,999,700) | (113,674,300) | (109,545,500) | (109,545,500) | (110,944,100) |
| Appropriations | (4,350,400) | (12,752,200) | (5,023,100) | 279,500 | 1,231,700 | 1,265,800 |
| Appropriations | (4,350,400) | (12,752,200) | (5,023,100) | 1,231,700 | 1,231,700 | 1,265,800 |
| Capital Related Income | (15,527,600) | (12,762,300) | (15,511,400) | (10,556,200) | (10,326,400) | (10,469,400) |
| Capital Financing Inc | (15,527,600) | (12,762,300) | (15,511,400) | (10,326,400) | (10,326,400) | (10,469,400) |
| Total Income | (127,719,300) | (136,514,200) | (134,208,800) | (120,922,900) | (118,640,200) | (120,147,700) |
| TOTAL | 8,623,000 | 8,623,000 | 9,078,900 | 10,136,200 | 11,852,300 | 12,729,800 |

HOUSING REVENUE ACCOUNT

Budget Book

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--------------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Council Housing Mgt & Admin: H1000 | | | | | | | |
| Salaries - Basic | E0100 | 765,700 | 731,000 | 813,400 | 855,500 | 880,000 | 904,500 |
| Salaries - National Insurance | E0160 | 63,900 | 60,700 | 69,400 | 75,100 | 78,500 | 82,000 |
| Salaries - Superannuation | E0170 | 94,700 | 94,100 | 95,300 | 98,300 | 122,800 | 126,100 |
| Superannuation (Cost Adjustments) | E0171 | 0 | 0 | 4,300 | 6,000 | 7,100 | 7,400 |
| Provision For Staff Turnover | E0199 | (17,000) | 0 | (17,300) | (17,500) | (17,800) | (18,000) |
| Service Training Budget | E0910 | 8,300 | 8,300 | 8,500 | 8,700 | 8,900 | 9,100 |
| Employee Related Insurances | E0960 | 12,100 | 13,100 | 14,400 | 15,700 | 17,000 | 18,300 |
| C. R. B. Costs | E0995 | 100 | 100 | 100 | 100 | 100 | 100 |
| Employees | | 927,800 | 907,300 | 988,100 | 1,041,900 | 1,096,600 | 1,129,500 |
| Use Of Public Tpt - Officers | E2300 | 200 | 100 | 100 | 100 | 100 | 100 |
| Car Allowances - Officers | E2400 | 9,700 | 9,700 | 10,000 | 10,200 | 10,400 | 10,600 |
| Transport Related Exp | | 9,900 | 9,800 | 10,100 | 10,300 | 10,500 | 10,700 |
| Rates | E1310 | 0 | 800 | 800 | 900 | 900 | 900 |
| Building Cleaning Recharge | E1695 | 1,200 | 900 | 1,000 | 1,000 | 1,000 | 1,000 |
| Premises Related Insurance | E1800 | 0 | 2,800 | 3,100 | 3,400 | 3,600 | 3,900 |
| Premises Related Exp | | 1,200 | 4,500 | 4,900 | 5,300 | 5,500 | 5,800 |
| Office Equipment | E3000 | 2,000 | 2,000 | 2,100 | 2,100 | 2,100 | 2,200 |
| Protective Clothing | E3220 | 1,500 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Printing & Stationery | E3300 | 15,500 | 13,500 | 13,900 | 14,100 | 14,400 | 14,700 |
| Newsletters | E3311 | 7,200 | 3,600 | 3,700 | 3,800 | 3,900 | 3,900 |
| Surveys | E3318 | 7,100 | 7,100 | 0 | 7,400 | 0 | 7,800 |
| Printing (Internal) | E3332 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Telephones (Internal) | E3333 | 6,400 | 6,400 | 6,400 | 6,400 | 6,400 | 6,400 |
| Photocopying (Internal) | E3334 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Postage (Internal) | E3336 | 9,400 | 9,500 | 9,500 | 9,500 | 9,500 | 9,500 |
| Audit Fees | E3441 | 6,000 | 9,100 | 9,300 | 9,500 | 9,700 | 9,900 |
| Tenants Participation | E3449 | 5,700 | 5,700 | 5,800 | 6,000 | 6,100 | 6,200 |
| Bailiff Fees | E3472 | 2,000 | 2,000 | 2,100 | 2,100 | 2,100 | 2,200 |
| Postages | E3500 | 8,300 | 8,300 | 8,500 | 8,700 | 8,900 | 9,100 |
| Data Line Rental | E3512 | 6,000 | 0 | 0 | 0 | 0 | 0 |
| Mobile Telephones | E3514 | 2,000 | 3,500 | 2,900 | 2,900 | 2,900 | 2,900 |
| Accreditation | E3520 | 2,100 | 1,000 | 6,200 | 7,900 | 9,600 | 6,600 |
| Software - Anite Task | E3563 | 35,000 | 34,000 | 38,500 | 39,300 | 40,200 | 41,000 |
| Software Miscellaneous | E3592 | 8,300 | 8,300 | 8,500 | 8,700 | 8,900 | 9,100 |
| Subsistence | E3600 | 100 | 0 | 0 | 0 | 0 | 0 |
| Subscriptions | E3710 | 13,300 | 13,300 | 13,600 | 13,900 | 14,200 | 14,500 |
| Bank Charges | E3911 | 14,100 | 13,800 | 13,900 | 14,000 | 14,100 | 14,200 |
| Miscellaneous Expenditure | E3990 | 0 | 700 | 0 | 0 | 0 | 0 |
| Bank Charges | E6410 | 14,500 | 14,500 | 13,800 | 13,900 | 14,000 | 14,100 |
| Supplies and Services | | 170,500 | 161,800 | 164,200 | 175,800 | 172,600 | 179,900 |
| CEC Recharge (Outside SLA System) | E6214 | 7,500 | 13,500 | 7,500 | 7,500 | 7,500 | 7,500 |
| Support Recharge from other Gen Fund | E6252 | 552,800 | 591,000 | 590,900 | 611,500 | 631,100 | 642,100 |
| Support Services | | 560,300 | 604,500 | 598,400 | 619,000 | 638,600 | 649,600 |
| Total | | 1,669,700 | 1,687,900 | 1,765,700 | 1,852,300 | 1,923,800 | 1,975,500 |
| Government Grants | I8000 | 0 | (500) | 0 | 0 | 0 | 0 |
| Recovery Of Staff Costs | I8008 | 0 | (200) | 0 | 0 | 0 | 0 |
| Rents - General | I8150 | (800) | 0 | 0 | 0 | 0 | 0 |
| Feed In Tariff Credits | I8169 | (49,600) | (39,300) | (39,300) | (39,300) | (43,200) | (46,800) |
| Administration Charges | I8582 | (15,900) | (23,400) | (24,000) | (24,500) | (25,000) | (25,600) |
| Recharge Income from within Service | I8751 | (1,343,000) | (1,361,000) | (1,433,400) | (1,509,200) | (1,566,800) | (1,607,600) |
| Recharge Income from other Gen Fund | I8752 | (260,400) | (263,500) | (269,000) | (279,300) | (288,800) | (295,500) |
| Income | | (1,669,700) | (1,687,900) | (1,765,700) | (1,852,300) | (1,923,800) | (1,975,500) |
| Total | | (1,669,700) | (1,687,900) | (1,765,700) | (1,852,300) | (1,923,800) | (1,975,500) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Rent Income (Dwellings): H2000 | | | | | | | |
| Rent - Houses | 18160 | (13,515,300) | (13,331,100) | (13,336,700) | (13,537,600) | (13,756,300) | (14,212,000) |
| Income | | (13,515,300) | (13,331,100) | (13,336,700) | (13,537,600) | (13,756,300) | (14,212,000) |
| Total | | (13,515,300) | (13,331,100) | (13,336,700) | (13,537,600) | (13,756,300) | (14,212,000) |
| Cost Centre Total | | (13,515,300) | (13,331,100) | (13,336,700) | (13,537,600) | (13,756,300) | (14,212,000) |
| Rent Income (Commercial): H2001 | | | | | | | |
| Rents - General | 18150 | (2,600) | (2,600) | (2,600) | (2,600) | (2,600) | (2,600) |
| Rents - Garages | 18152 | (172,600) | (170,800) | (198,300) | (226,800) | (231,900) | (237,000) |
| Rents - Wayleaves & Titles | 18153 | (300) | (300) | (300) | (300) | (300) | (300) |
| Rent - Ground Rents | 18155 | (300) | (300) | (300) | (300) | (300) | (300) |
| Rents - Mobile Phone Masts | 18157 | (19,500) | (20,500) | (20,500) | (20,500) | (20,500) | (20,500) |
| Rents - Commercial Properties | 18158 | (57,800) | (56,200) | (60,500) | (60,700) | (60,700) | (60,700) |
| Income | | (253,100) | (250,700) | (282,500) | (311,200) | (316,300) | (321,400) |
| Total | | (253,100) | (250,700) | (282,500) | (311,200) | (316,300) | (321,400) |
| Cost Centre Total | | (253,100) | (250,700) | (282,500) | (311,200) | (316,300) | (321,400) |
| Legal Proceedings: H2010 | | | | | | | |
| Legal & Court Costs | E3940 | 31,700 | 54,600 | 56,000 | 57,200 | 58,400 | 59,600 |
| Supplies and Services | | 31,700 | 54,600 | 56,000 | 57,200 | 58,400 | 59,600 |
| Total | | 31,700 | 54,600 | 56,000 | 57,200 | 58,400 | 59,600 |
| Court Costs Awarded | 18586 | (21,800) | (40,000) | (40,000) | (40,000) | (40,000) | (40,000) |
| Income | | (21,800) | (40,000) | (40,000) | (40,000) | (40,000) | (40,000) |
| Total | | (21,800) | (40,000) | (40,000) | (40,000) | (40,000) | (40,000) |
| Cost Centre Total | | 9,900 | 14,600 | 16,000 | 17,200 | 18,400 | 19,600 |
| Service Charges Flats/Deminimis Receipts: H2011 | | | | | | | |
| Service Charges Recovered | 18579 | (265,400) | (284,900) | (292,300) | (298,600) | (304,800) | (311,100) |
| Service Charges - Support | 18585 | (400) | (400) | (400) | (400) | (400) | (400) |
| Service Charges - Heating | 18596 | (8,100) | (7,700) | (7,900) | (8,100) | (8,200) | (8,400) |
| Income | | (273,900) | (293,000) | (300,600) | (307,100) | (313,400) | (319,900) |
| Total | | (273,900) | (293,000) | (300,600) | (307,100) | (313,400) | (319,900) |
| Cost Centre Total | | (273,900) | (293,000) | (300,600) | (307,100) | (313,400) | (319,900) |
| Historic Buildings Grant: H2020 | | | | | | | |
| Recharges To Other Accounts | 18700 | (7,700) | (7,700) | (7,700) | (7,700) | (7,700) | (7,700) |
| Income | | (7,700) | (7,700) | (7,700) | (7,700) | (7,700) | (7,700) |
| Total | | (7,700) | (7,700) | (7,700) | (7,700) | (7,700) | (7,700) |
| Cost Centre Total | | (7,700) | (7,700) | (7,700) | (7,700) | (7,700) | (7,700) |
| Grounds Maintenance Gen Fund recharge: H2030 | | | | | | | |
| Recharges To Other Accounts | 18700 | (101,000) | (100,800) | (103,200) | (105,600) | (108,100) | (110,600) |
| Income | | (101,000) | (100,800) | (103,200) | (105,600) | (108,100) | (110,600) |
| Total | | (101,000) | (100,800) | (103,200) | (105,600) | (108,100) | (110,600) |
| Cost Centre Total | | (101,000) | (100,800) | (103,200) | (105,600) | (108,100) | (110,600) |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Sheltered Schemes Grounds Maintenance: H2102 | | | | | | | |
| Contractual Grounds Maintenance | E1072 | 49,500 | 49,500 | 50,500 | 51,500 | 52,500 | 53,600 |
| Bedding Plants | E1077 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Premises Related Exp | | 51,500 | 51,500 | 52,500 | 53,500 | 54,500 | 55,600 |
| Total | | 51,500 | 51,500 | 52,500 | 53,500 | 54,500 | 55,600 |
| Grounds Maintenance Allocations | I8722 | (51,500) | (51,500) | (52,500) | (53,500) | (54,500) | (55,600) |
| Income | | (51,500) | (51,500) | (52,500) | (53,500) | (54,500) | (55,600) |
| Total | | (51,500) | (51,500) | (52,500) | (53,500) | (54,500) | (55,600) |
| Cost Centre Total | | 0 | 0 | 0 | 0 | 0 | 0 |

Caretaker Services: H2103

| | | | | | | | |
|--------------------------------------|-------|---------------|---------------|---------------|---------------|----------------|----------------|
| Salaries - Basic | E0100 | 16,700 | 16,700 | 18,000 | 19,200 | 19,900 | 20,300 |
| Salaries - National Insurance | E0160 | 1,200 | 1,200 | 1,400 | 1,500 | 1,600 | 1,700 |
| Salaries - Superannuation | E0170 | 2,200 | 2,200 | 2,200 | 2,300 | 3,100 | 3,200 |
| Employee Related Insurances | E0960 | 700 | 700 | 800 | 800 | 900 | 1,000 |
| Employees | | 20,800 | 20,800 | 22,400 | 23,800 | 25,500 | 26,200 |
| Electricity | E1220 | 34,800 | 33,100 | 33,100 | 33,100 | 36,400 | 39,400 |
| Gas | E1230 | 8,000 | 9,000 | 9,000 | 9,000 | 9,800 | 10,600 |
| Building Cleaning Recharge | E1695 | 7,900 | 7,600 | 7,900 | 8,000 | 8,200 | 8,300 |
| Premises Related Exp | | 50,700 | 49,700 | 50,000 | 50,100 | 54,400 | 58,300 |
| Materials - General | E3030 | 500 | 300 | 300 | 300 | 300 | 300 |
| Clothing & Uniforms | E3200 | 200 | 0 | 0 | 0 | 0 | 0 |
| Services - General | E3400 | 23,600 | 22,000 | 22,600 | 23,100 | 23,500 | 24,000 |
| Mobile Telephones | E3514 | 400 | 0 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 24,700 | 22,300 | 22,900 | 23,400 | 23,800 | 24,300 |
| Support Recharge from within Service | E6251 | 1,600 | 1,600 | 1,700 | 1,700 | 1,800 | 1,800 |
| Support Services | | 1,600 | 1,600 | 1,700 | 1,700 | 1,800 | 1,800 |
| Total | | 97,800 | 94,400 | 97,000 | 99,000 | 105,500 | 110,600 |
| Cost Centre Total | | 97,800 | 94,400 | 97,000 | 99,000 | 105,500 | 110,600 |

Grounds Maintenance (non-contract): H2106

| | | | | | | | |
|--------------------------------------|-------|---------------|---------------|---------------|---------------|---------------|---------------|
| Grounds Maintenance - Other | E1070 | 69,500 | 69,500 | 71,300 | 72,800 | 74,400 | 75,900 |
| Premises Related Exp | | 69,500 | 69,500 | 71,300 | 72,800 | 74,400 | 75,900 |
| Support Recharge from within Service | E6251 | 14,500 | 14,700 | 15,000 | 15,700 | 16,200 | 16,700 |
| Support Services | | 14,500 | 14,700 | 15,000 | 15,700 | 16,200 | 16,700 |
| Total | | 84,000 | 84,200 | 86,300 | 88,500 | 90,600 | 92,600 |
| Cost Centre Total | | 84,000 | 84,200 | 86,300 | 88,500 | 90,600 | 92,600 |

Repairs and Maintenance: H2199

| | | | | | | | |
|------------------------------|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Planned Maintenance Recharge | E1021 | 1,246,200 | 1,242,800 | 1,217,300 | 1,221,600 | 1,181,600 | 1,206,500 |
| Responsive Repairs Recharge | E1022 | 3,497,300 | 3,971,600 | 3,736,200 | 3,787,300 | 3,906,800 | 4,006,400 |
| Premises Related Exp | | 4,743,500 | 5,214,400 | 4,953,500 | 5,008,900 | 5,088,400 | 5,212,900 |
| Total | | 4,743,500 | 5,214,400 | 4,953,500 | 5,008,900 | 5,088,400 | 5,212,900 |
| Cost Centre Total | | 4,743,500 | 5,214,400 | 4,953,500 | 5,008,900 | 5,088,400 | 5,212,900 |

| Health & Housing Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|---------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Housing Revenue Account

Supervision and Management of Housing: H2200

| | | | | | | | |
|--------------------------------------|-------|-----------|-----------|-----------|-----------|-----------|-----------|
| Apprenticeship Levy | E3832 | 0 | 11,100 | 12,000 | 12,200 | 12,400 | 12,600 |
| Supplies and Services | | 0 | 11,100 | 12,000 | 12,200 | 12,400 | 12,600 |
| CEC Recharge (Outside SLA System) | E6214 | 11,100 | 11,100 | 11,400 | 11,700 | 11,700 | 11,700 |
| Support Recharge from within Service | E6251 | 1,066,300 | 1,080,500 | 1,146,600 | 1,210,000 | 1,256,400 | 1,289,400 |
| Support Recharge from other Gen Fund | E6252 | 78,500 | 87,300 | 84,800 | 79,800 | 81,700 | 81,700 |
| Support - CDC & NDC | E6280 | 87,100 | 87,100 | 87,100 | 87,100 | 87,100 | 87,100 |
| Support Services | | 1,243,000 | 1,266,000 | 1,329,900 | 1,388,600 | 1,436,900 | 1,469,900 |
| Total | | 1,243,000 | 1,277,100 | 1,341,900 | 1,400,800 | 1,449,300 | 1,482,500 |
| Cost Centre Total | | 1,243,000 | 1,277,100 | 1,341,900 | 1,400,800 | 1,449,300 | 1,482,500 |

Neighbourhood Management: H2210

| | | | | | | | |
|--------------------------------------|-------|---------|---------|---------|---------|---------|---------|
| Services - General | E3400 | 0 | 5,000 | 5,100 | 5,200 | 5,400 | 5,500 |
| Anti-Social Behaviour | E3929 | 30,500 | 25,500 | 29,200 | 14,100 | 11,200 | 11,500 |
| Supplies and Services | | 30,500 | 30,500 | 34,300 | 19,300 | 16,600 | 17,000 |
| Support Recharge from within Service | E6251 | 139,800 | 141,700 | 144,900 | 151,100 | 156,800 | 160,800 |
| Support Services | | 139,800 | 141,700 | 144,900 | 151,100 | 156,800 | 160,800 |
| Total | | 170,300 | 172,200 | 179,200 | 170,400 | 173,400 | 177,800 |
| Cost Centre Total | | 170,300 | 172,200 | 179,200 | 170,400 | 173,400 | 177,800 |

Community Development: H2211

| | | | | | | | |
|------------------------------|-------|--------|--------|--------|--------|--------|--------|
| Community Development | E3921 | 42,000 | 42,000 | 43,400 | 29,700 | 30,300 | 30,900 |
| Supplies and Services | | 42,000 | 42,000 | 43,400 | 29,700 | 30,300 | 30,900 |
| Total | | 42,000 | 42,000 | 43,400 | 29,700 | 30,300 | 30,900 |
| Cost Centre Total | | 42,000 | 42,000 | 43,400 | 29,700 | 30,300 | 30,900 |

Mortgagors Insurances: H2212

| | | | | | | | |
|-----------------------------|-------|-------|-------|---|---|---|---|
| Premises Related Insurance | E1800 | 900 | 0 | 0 | 0 | 0 | 0 |
| Premises Related Exp | | 900 | 0 | 0 | 0 | 0 | 0 |
| Total | | 900 | 0 | 0 | 0 | 0 | 0 |
| Mortgage Insurance Income | I8940 | (300) | (600) | 0 | 0 | 0 | 0 |
| Income | | (300) | (600) | 0 | 0 | 0 | 0 |
| Total | | (300) | (600) | 0 | 0 | 0 | 0 |
| Cost Centre Total | | 600 | (600) | 0 | 0 | 0 | 0 |

Sheltered Schemes Management costs: H2220

| | | | | | | | |
|--------------------------------------|-------|-----------|-----------|-----------|-----------|-----------|-----------|
| Support Recharge from within Service | E6251 | 94,300 | 95,500 | 97,700 | 101,900 | 105,700 | 108,400 |
| Support Recharge from other Gen Fund | E6252 | 12,500 | 14,700 | 12,400 | 12,800 | 13,500 | 13,800 |
| Support Services | | 106,800 | 110,200 | 110,100 | 114,700 | 119,200 | 122,200 |
| Total | | 106,800 | 110,200 | 110,100 | 114,700 | 119,200 | 122,200 |
| Recharges (Outside SLA System) | I8713 | (101,200) | (108,900) | (110,100) | (114,700) | (119,200) | (122,200) |
| Income | | (101,200) | (108,900) | (110,100) | (114,700) | (119,200) | (122,200) |
| Total | | (101,200) | (108,900) | (110,100) | (114,700) | (119,200) | (122,200) |
| Cost Centre Total | | 5,600 | 1,300 | 0 | 0 | 0 | 0 |

Contractual Grounds Maintenance: H2221

| | | | | | | | |
|---------------------------------|-------|---------|---------|---------|---------|---------|---------|
| Contractual Grounds Maintenance | E1072 | 169,500 | 169,500 | 172,900 | 176,400 | 179,900 | 183,500 |
| Bedding Plants | E1077 | 300 | 300 | 300 | 300 | 300 | 300 |
| Premises Related Exp | | 169,800 | 169,800 | 173,200 | 176,700 | 180,200 | 183,800 |
| Total | | 169,800 | 169,800 | 173,200 | 176,700 | 180,200 | 183,800 |
| Cost Centre Total | | 169,800 | 169,800 | 173,200 | 176,700 | 180,200 | 183,800 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-----------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Melling House: H2230 | | | | | | | |
| Salaries - Basic | E0100 | 9,000 | 8,400 | 9,000 | 9,600 | 10,000 | 10,200 |
| Salaries - National Insurance | E0160 | 100 | 600 | 600 | 600 | 700 | 700 |
| Salaries - Superannuation | E0170 | 1,300 | 1,100 | 1,100 | 1,200 | 1,500 | 1,600 |
| Employee Related Insurances | E0960 | 300 | 400 | 400 | 500 | 500 | 600 |
| Employees | | 10,700 | 10,500 | 11,100 | 11,900 | 12,700 | 13,100 |
| R & M - Buildings | E1001 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Grounds Maintenance - Other | E1070 | 100 | 100 | 100 | 100 | 100 | 100 |
| Grounds Maintenance Allocations | E1076 | 1,600 | 1,600 | 1,600 | 1,700 | 1,700 | 1,700 |
| Other Fixed Plant | E1190 | 1,700 | 1,700 | 1,700 | 1,800 | 1,800 | 1,900 |
| Electricity | E1220 | 4,500 | 4,200 | 4,200 | 4,200 | 4,600 | 5,000 |
| Gas | E1230 | 6,900 | 6,900 | 6,900 | 6,900 | 7,500 | 8,100 |
| Water Services | E1400 | 300 | 300 | 300 | 300 | 300 | 300 |
| Alarm Systems | E1520 | 1,000 | 800 | 800 | 800 | 900 | 900 |
| Window Cleaning | E1610 | 0 | 500 | 500 | 500 | 500 | 500 |
| Other Cleaning | E1690 | 100 | 100 | 100 | 100 | 100 | 100 |
| Building Cleaning Recharge | E1695 | 7,500 | 7,000 | 7,400 | 7,600 | 7,800 | 7,900 |
| Premises Related Insurance | E1800 | 700 | 600 | 700 | 700 | 800 | 800 |
| Premises Related Exp | | 25,400 | 24,800 | 25,300 | 25,700 | 27,200 | 28,400 |
| Fire Equipt Maintenance | E3092 | 800 | 800 | 800 | 800 | 900 | 900 |
| Equipment Funded by Reserves | E3094 | 9,300 | 1,300 | 8,800 | 13,300 | 1,400 | 1,300 |
| Telephones (Internal) | E3333 | 600 | 600 | 600 | 600 | 600 | 600 |
| Miscellaneous Licences | E3961 | 100 | 100 | 100 | 100 | 100 | 100 |
| Central Control Recharge | E3991 | 1,000 | 500 | 500 | 500 | 500 | 500 |
| Supplies and Services | | 11,800 | 3,300 | 10,800 | 15,300 | 3,500 | 3,400 |
| CEC Recharge (Outside SLA System) | E6214 | 4,500 | 4,800 | 4,900 | 5,100 | 5,300 | 5,400 |
| Support Services | | 4,500 | 4,800 | 4,900 | 5,100 | 5,300 | 5,400 |
| Total | | 52,400 | 43,400 | 52,100 | 58,000 | 48,700 | 50,300 |
| Hire Of Premises | I8575 | (100) | (100) | (100) | (100) | (100) | (100) |
| Service Charges Recovered | I8579 | (42,000) | (46,300) | (47,500) | (48,500) | (49,500) | (50,600) |
| Service Charges - Support | I8585 | (1,900) | (500) | (500) | (500) | (500) | (500) |
| Service Charges - Heating | I8596 | (5,900) | (5,500) | (5,600) | (5,800) | (5,900) | (6,000) |
| Income | | (49,900) | (52,400) | (53,700) | (54,900) | (56,000) | (57,200) |
| Total | | (49,900) | (52,400) | (53,700) | (54,900) | (56,000) | (57,200) |
| Cost Centre Total | | 2,500 | (9,000) | (1,600) | 3,100 | (7,300) | (6,900) |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-----------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Parkside Court: H2231 | | | | | | | |
| Salaries - Basic | E0100 | 17,000 | 17,000 | 18,300 | 19,600 | 19,900 | 20,300 |
| Salaries - National Insurance | E0160 | 1,200 | 1,200 | 1,400 | 1,600 | 1,600 | 1,700 |
| Employee Related Insurances | E0960 | 700 | 700 | 800 | 800 | 900 | 1,000 |
| Employees | | 18,900 | 18,900 | 20,500 | 22,000 | 22,400 | 23,000 |
| R & M - Buildings | E1001 | 2,000 | 2,000 | 2,100 | 2,100 | 2,100 | 2,200 |
| Grounds Maintenance - Other | E1070 | 600 | 600 | 600 | 600 | 600 | 700 |
| Grounds Maintenance Allocations | E1076 | 7,500 | 7,400 | 7,700 | 7,800 | 7,900 | 8,000 |
| Lifts | E1100 | 1,100 | 1,100 | 1,100 | 1,200 | 1,200 | 1,200 |
| Other Fixed Plant | E1190 | 1,400 | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 |
| Electricity | E1220 | 6,700 | 6,000 | 6,000 | 6,000 | 6,600 | 7,100 |
| Gas | E1230 | 13,500 | 12,900 | 12,900 | 12,900 | 14,100 | 15,200 |
| Water Services | E1400 | 7,800 | 7,800 | 8,000 | 8,200 | 8,400 | 8,600 |
| Alarm Systems | E1520 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Window Cleaning | E1610 | 0 | 500 | 500 | 500 | 500 | 500 |
| Other Cleaning | E1690 | 500 | 500 | 500 | 500 | 500 | 500 |
| Building Cleaning Recharge | E1695 | 9,700 | 8,900 | 9,300 | 9,500 | 9,800 | 9,900 |
| Premises Related Insurance | E1800 | 3,700 | 3,600 | 4,000 | 4,300 | 4,700 | 5,000 |
| Premises Related Exp | | 55,500 | 53,700 | 55,100 | 56,100 | 59,000 | 61,500 |
| Fire Equipt Maintenance | E3092 | 800 | 800 | 800 | 800 | 900 | 900 |
| Equipment Funded by Reserves | E3094 | 9,300 | 1,900 | 10,300 | 9,400 | 11,800 | 1,300 |
| Telephones (Internal) | E3333 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Miscellaneous Licences | E3961 | 100 | 100 | 100 | 100 | 100 | 100 |
| Central Control Recharge | E3991 | 1,700 | 900 | 900 | 900 | 900 | 900 |
| Supplies and Services | | 12,900 | 4,700 | 13,100 | 12,200 | 14,700 | 4,200 |
| CEC Recharge (Outside SLA System) | E6214 | 7,100 | 7,600 | 7,700 | 8,000 | 8,400 | 8,600 |
| Support Services | | 7,100 | 7,600 | 7,700 | 8,000 | 8,400 | 8,600 |
| Total | | 94,400 | 84,900 | 96,400 | 98,300 | 104,500 | 97,300 |
| Hire Of Premises | I8575 | (200) | (200) | (200) | (200) | (200) | (200) |
| Service Charges Recovered | I8579 | (83,000) | (80,800) | (82,900) | (84,700) | (86,500) | (88,200) |
| Service Charges - Support | I8585 | (3,900) | (900) | (900) | (900) | (1,000) | (1,000) |
| Service Charges - Heating | I8596 | (13,300) | (9,800) | (10,100) | (10,300) | (10,500) | (10,700) |
| Income | | (100,400) | (91,700) | (94,100) | (96,100) | (98,200) | (100,100) |
| Total | | (100,400) | (91,700) | (94,100) | (96,100) | (98,200) | (100,100) |
| Cost Centre Total | | (6,000) | (6,800) | 2,300 | 2,200 | 6,300 | (2,800) |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-----------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Beck View: H2232 | | | | | | | |
| Salaries - Basic | E0100 | 18,100 | 18,100 | 18,900 | 19,600 | 19,900 | 20,300 |
| Salaries - National Insurance | E0160 | 1,300 | 1,400 | 1,500 | 1,600 | 1,600 | 1,700 |
| Salaries - Superannuation | E0170 | 2,400 | 2,300 | 2,400 | 2,400 | 3,100 | 3,200 |
| Employee Related Insurances | E0960 | 700 | 700 | 800 | 800 | 900 | 1,000 |
| Employees | | 22,500 | 22,500 | 23,600 | 24,400 | 25,500 | 26,200 |
| R & M - Buildings | E1001 | 1,500 | 1,500 | 1,500 | 1,600 | 1,600 | 1,600 |
| Grounds Maintenance - Other | E1070 | 600 | 600 | 600 | 600 | 600 | 700 |
| Grounds Maintenance Allocations | E1076 | 4,000 | 4,000 | 4,100 | 4,200 | 4,200 | 4,300 |
| Lifts | E1100 | 1,100 | 1,100 | 1,100 | 1,200 | 1,200 | 1,200 |
| Other Fixed Plant | E1190 | 1,400 | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 |
| Electricity | E1220 | 6,800 | 5,000 | 5,000 | 5,000 | 5,500 | 6,000 |
| Gas | E1230 | 17,000 | 13,300 | 13,300 | 13,300 | 14,500 | 15,700 |
| Water Services | E1400 | 4,900 | 4,900 | 5,000 | 5,100 | 5,300 | 5,400 |
| Alarm Systems | E1520 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Window Cleaning | E1610 | 0 | 500 | 500 | 500 | 500 | 500 |
| Other Cleaning | E1690 | 400 | 400 | 400 | 400 | 400 | 400 |
| Building Cleaning Recharge | E1695 | 8,800 | 8,200 | 8,700 | 8,800 | 9,100 | 9,200 |
| Premises Related Insurance | E1800 | 1,500 | 1,500 | 1,700 | 1,800 | 2,000 | 2,100 |
| Premises Related Exp | | 49,000 | 43,400 | 44,300 | 45,000 | 47,500 | 49,700 |
| Fire Equipt Maintenance | E3092 | 800 | 800 | 800 | 800 | 900 | 900 |
| Equipment Funded by Reserves | E3094 | 2,000 | 2,100 | 1,400 | 1,300 | 1,900 | 2,300 |
| Telephones (Internal) | E3333 | 900 | 900 | 900 | 900 | 900 | 900 |
| Miscellaneous Licences | E3961 | 100 | 100 | 100 | 100 | 100 | 100 |
| Central Control Recharge | E3991 | 1,700 | 900 | 900 | 900 | 900 | 900 |
| Supplies and Services | | 5,500 | 4,800 | 4,100 | 4,000 | 4,700 | 5,100 |
| CEC Recharge (Outside SLA System) | E6214 | 6,900 | 7,400 | 7,500 | 7,800 | 8,100 | 8,300 |
| Support Services | | 6,900 | 7,400 | 7,500 | 7,800 | 8,100 | 8,300 |
| Total | | 83,900 | 78,100 | 79,500 | 81,200 | 85,800 | 89,300 |
| Licences - Other | I8493 | (100) | (100) | (100) | (100) | (100) | (100) |
| Hire Of Premises | I8575 | (200) | (200) | (200) | (200) | (200) | (200) |
| Service Charges Recovered | I8579 | (75,300) | (72,700) | (74,600) | (76,200) | (77,800) | (79,400) |
| Service Charges - Support | I8585 | (3,800) | (800) | (800) | (800) | (900) | (900) |
| Service Charges - Heating | I8596 | (13,400) | (9,400) | (9,600) | (9,900) | (10,100) | (10,300) |
| Income | | (92,800) | (83,200) | (85,300) | (87,200) | (89,100) | (90,900) |
| Total | | (92,800) | (83,200) | (85,300) | (87,200) | (89,100) | (90,900) |
| Cost Centre Total | | (8,900) | (5,100) | (5,800) | (6,000) | (3,300) | (1,600) |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-----------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Kingsway: H2233 | | | | | | | |
| Salaries - Basic | E0100 | 18,100 | 18,100 | 18,900 | 19,600 | 19,900 | 20,300 |
| Salaries - National Insurance | E0160 | 1,300 | 1,400 | 1,500 | 1,600 | 1,600 | 1,700 |
| Salaries - Superannuation | E0170 | 2,400 | 2,300 | 2,400 | 2,400 | 3,100 | 3,200 |
| Employee Related Insurances | E0960 | 700 | 700 | 800 | 800 | 900 | 1,000 |
| Employees | | 22,500 | 22,500 | 23,600 | 24,400 | 25,500 | 26,200 |
| R & M - Buildings | E1001 | 1,700 | 1,700 | 1,700 | 1,800 | 1,800 | 1,900 |
| Grounds Maintenance - Other | E1070 | 600 | 600 | 600 | 600 | 600 | 700 |
| Grounds Maintenance Allocations | E1076 | 7,000 | 7,100 | 7,200 | 7,200 | 7,400 | 7,600 |
| Lifts | E1100 | 1,100 | 1,100 | 1,100 | 1,200 | 1,200 | 1,200 |
| Other Fixed Plant | E1190 | 1,400 | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 |
| Electricity | E1220 | 6,100 | 4,500 | 4,500 | 4,500 | 5,000 | 5,400 |
| Gas | E1230 | 15,900 | 13,100 | 13,100 | 13,100 | 14,300 | 15,500 |
| Water Services | E1400 | 6,600 | 6,600 | 6,800 | 6,900 | 7,100 | 7,300 |
| Alarm Systems | E1520 | 1,100 | 1,100 | 1,100 | 1,200 | 1,200 | 1,200 |
| Window Cleaning | E1610 | 0 | 500 | 500 | 500 | 500 | 500 |
| Other Cleaning | E1690 | 400 | 400 | 400 | 400 | 400 | 400 |
| Building Cleaning Recharge | E1695 | 9,600 | 8,400 | 8,900 | 9,000 | 9,300 | 9,400 |
| Premises Related Insurance | E1800 | 1,500 | 1,400 | 1,500 | 1,700 | 1,800 | 2,000 |
| Premises Related Exp | | 53,000 | 47,900 | 48,800 | 49,600 | 52,100 | 54,600 |
| Fire Equipt Maintenance | E3092 | 800 | 800 | 800 | 800 | 900 | 900 |
| Equipment Funded by Reserves | E3094 | 2,300 | 1,300 | 10,300 | 1,500 | 21,300 | 1,400 |
| Telephones (Internal) | E3333 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Central Control Recharge | E3991 | 1,900 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Supplies and Services | | 6,000 | 4,100 | 13,100 | 4,300 | 24,200 | 4,300 |
| CEC Recharge (Outside SLA System) | E6214 | 6,800 | 7,300 | 7,400 | 7,700 | 8,000 | 8,200 |
| Support Services | | 6,800 | 7,300 | 7,400 | 7,700 | 8,000 | 8,200 |
| Total | | 88,300 | 81,800 | 92,900 | 86,000 | 109,800 | 93,300 |
| Hire Of Premises | I8575 | (200) | (200) | (200) | (200) | (200) | (200) |
| Service Charges Recovered | I8579 | (80,700) | (83,600) | (85,800) | (87,600) | (89,500) | (91,300) |
| Service Charges - Support | I8585 | (4,300) | (1,000) | (1,000) | (1,000) | (1,100) | (1,100) |
| Service Charges - Heating | I8596 | (13,500) | (11,100) | (11,400) | (11,600) | (11,900) | (12,100) |
| Income | | (98,700) | (95,900) | (98,400) | (100,400) | (102,700) | (104,700) |
| Total | | (98,700) | (95,900) | (98,400) | (100,400) | (102,700) | (104,700) |
| Cost Centre Total | | (10,400) | (14,100) | (5,500) | (14,400) | 7,100 | (11,400) |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-----------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Ripley Court: H2234 | | | | | | | |
| Salaries - Basic | E0100 | 16,400 | 16,400 | 17,700 | 19,200 | 19,900 | 20,300 |
| Salaries - National Insurance | E0160 | 1,100 | 1,100 | 1,300 | 1,500 | 1,600 | 1,700 |
| Salaries - Superannuation | E0170 | 2,200 | 2,200 | 2,200 | 2,300 | 3,100 | 3,200 |
| Employee Related Insurances | E0960 | 700 | 600 | 700 | 700 | 800 | 800 |
| Employees | | 20,400 | 20,300 | 21,900 | 23,700 | 25,400 | 26,000 |
| R & M - Buildings | E1001 | 2,000 | 2,000 | 2,100 | 2,100 | 2,100 | 2,200 |
| Grounds Maintenance - Other | E1070 | 600 | 600 | 600 | 600 | 600 | 700 |
| Grounds Maintenance Allocations | E1076 | 4,300 | 4,300 | 4,400 | 4,500 | 4,600 | 4,600 |
| Lifts | E1100 | 1,100 | 1,100 | 1,100 | 1,200 | 1,200 | 1,200 |
| Other Fixed Plant | E1190 | 1,400 | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 |
| Electricity | E1220 | 6,100 | 5,100 | 5,100 | 5,100 | 5,600 | 6,100 |
| Gas | E1230 | 14,600 | 12,700 | 12,700 | 12,700 | 13,900 | 15,000 |
| Water Services | E1400 | 4,600 | 4,600 | 4,700 | 4,800 | 4,900 | 5,100 |
| Alarm Systems | E1520 | 1,100 | 1,100 | 1,100 | 1,200 | 1,200 | 1,200 |
| Window Cleaning | E1610 | 0 | 500 | 500 | 500 | 500 | 500 |
| Other Cleaning | E1690 | 400 | 400 | 400 | 400 | 400 | 400 |
| Building Cleaning Recharge | E1695 | 9,400 | 8,800 | 9,300 | 9,500 | 9,700 | 9,900 |
| Premises Related Insurance | E1800 | 1,500 | 1,400 | 1,500 | 1,700 | 1,800 | 2,000 |
| Premises Related Exp | | 47,100 | 44,000 | 44,900 | 45,800 | 48,000 | 50,400 |
| Fire Equipt Maintenance | E3092 | 800 | 800 | 800 | 800 | 900 | 900 |
| Equipment Funded by Reserves | E3094 | 1,300 | 1,300 | 9,300 | 11,900 | 2,100 | 1,300 |
| Telephones (Internal) | E3333 | 800 | 800 | 800 | 800 | 800 | 800 |
| Central Control Recharge | E3991 | 1,700 | 900 | 900 | 900 | 900 | 900 |
| Supplies and Services | | 4,600 | 3,800 | 11,800 | 14,400 | 4,700 | 3,900 |
| CEC Recharge (Outside SLA System) | E6214 | 4,900 | 5,300 | 5,300 | 5,600 | 5,800 | 5,900 |
| Support Services | | 4,900 | 5,300 | 5,300 | 5,600 | 5,800 | 5,900 |
| Total | | 77,000 | 73,400 | 83,900 | 89,500 | 83,900 | 86,200 |
| Licences - Other | I8493 | (200) | (200) | (200) | (200) | (200) | (200) |
| Hire Of Premises | I8575 | (100) | (100) | (100) | (100) | (100) | (100) |
| Service Charges Recovered | I8579 | (71,600) | (74,600) | (76,500) | (78,200) | (79,800) | (81,500) |
| Service Charges - Support | I8585 | (3,900) | (900) | (900) | (900) | (1,000) | (1,000) |
| Service Charges - Heating | I8596 | (13,300) | (10,400) | (10,700) | (10,900) | (11,100) | (11,400) |
| Income | | (89,100) | (86,200) | (88,400) | (90,300) | (92,200) | (94,200) |
| Total | | (89,100) | (86,200) | (88,400) | (90,300) | (92,200) | (94,200) |
| Cost Centre Total | | (12,100) | (12,800) | (4,500) | (800) | (8,300) | (8,000) |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-----------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Glebe Court: H2235 | | | | | | | |
| Salaries - Basic | E0100 | 16,300 | 16,300 | 17,400 | 18,800 | 19,600 | 20,300 |
| Salaries - National Insurance | E0160 | 1,100 | 1,100 | 1,300 | 1,500 | 1,600 | 1,700 |
| Salaries - Superannuation | E0170 | 2,200 | 2,100 | 2,200 | 2,200 | 3,000 | 3,200 |
| Employee Related Insurances | E0960 | 700 | 600 | 700 | 700 | 800 | 800 |
| Employees | | 20,300 | 20,100 | 21,600 | 23,200 | 25,000 | 26,000 |
| Car Allowances - Officers | E2400 | 100 | 100 | 100 | 100 | 100 | 100 |
| Transport Related Exp | | 100 | 100 | 100 | 100 | 100 | 100 |
| R & M - Buildings | E1001 | 2,400 | 2,400 | 2,500 | 2,500 | 2,600 | 2,600 |
| Grounds Maintenance - Other | E1070 | 600 | 600 | 600 | 600 | 600 | 700 |
| Grounds Maintenance Allocations | E1076 | 2,200 | 2,200 | 2,200 | 2,300 | 2,300 | 2,400 |
| Lifts | E1100 | 1,100 | 1,100 | 1,100 | 1,200 | 1,200 | 1,200 |
| Other Fixed Plant | E1190 | 1,400 | 1,600 | 1,600 | 1,700 | 1,700 | 1,700 |
| Electricity | E1220 | 7,600 | 5,800 | 5,800 | 5,800 | 6,400 | 6,900 |
| Gas | E1230 | 24,100 | 15,200 | 15,200 | 15,200 | 16,600 | 17,900 |
| Water Services | E1400 | 6,800 | 6,800 | 7,000 | 7,100 | 7,300 | 7,500 |
| Alarm Systems | E1520 | 1,100 | 1,200 | 1,200 | 1,300 | 1,300 | 1,300 |
| Window Cleaning | E1610 | 0 | 600 | 600 | 600 | 600 | 700 |
| Other Cleaning | E1690 | 400 | 400 | 400 | 400 | 400 | 400 |
| Building Cleaning Recharge | E1695 | 11,500 | 10,700 | 11,300 | 11,600 | 11,900 | 12,000 |
| Premises Related Insurance | E1800 | 800 | 700 | 800 | 800 | 900 | 1,000 |
| Premises Related Exp | | 60,000 | 49,300 | 50,300 | 51,100 | 53,800 | 56,300 |
| Fire Equipt Maintenance | E3092 | 800 | 800 | 800 | 800 | 900 | 900 |
| Equipment Funded by Reserves | E3094 | 11,300 | 1,600 | 1,300 | 11,300 | 1,900 | 26,300 |
| Telephones (Internal) | E3333 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Miscellaneous Licences | E3961 | 200 | 200 | 200 | 200 | 200 | 200 |
| Central Control Recharge | E3991 | 2,600 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 |
| Supplies and Services | | 15,900 | 5,000 | 4,700 | 14,700 | 5,400 | 29,800 |
| CEC Recharge (Outside SLA System) | E6214 | 5,100 | 5,500 | 5,500 | 5,800 | 6,000 | 6,200 |
| Support Services | | 5,100 | 5,500 | 5,500 | 5,800 | 6,000 | 6,200 |
| Total | | 101,400 | 80,000 | 82,200 | 94,900 | 90,300 | 118,400 |
| Licences - Other | I8493 | (200) | (200) | (200) | (200) | (200) | (200) |
| Hire Of Premises | I8575 | (300) | (300) | (300) | (300) | (300) | (300) |
| Service Charges Recovered | I8579 | (81,700) | (81,500) | (83,600) | (85,400) | (87,200) | (89,000) |
| Service Charges - Support | I8585 | (5,700) | (1,400) | (1,400) | (1,500) | (1,500) | (1,500) |
| Service Charges - Heating | I8596 | (17,500) | (12,700) | (13,000) | (13,300) | (13,600) | (13,900) |
| Income | | (105,400) | (96,100) | (98,500) | (100,700) | (102,800) | (104,900) |
| Total | | (105,400) | (96,100) | (98,500) | (100,700) | (102,800) | (104,900) |
| Cost Centre Total | | (4,000) | (16,100) | (16,300) | (5,800) | (12,500) | 13,500 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-----------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Penhale Court: H2236 | | | | | | | |
| Salaries - Basic | E0100 | 17,400 | 17,400 | 18,700 | 19,600 | 19,900 | 20,300 |
| Salaries - National Insurance | E0160 | 1,200 | 1,300 | 1,400 | 1,600 | 1,600 | 1,700 |
| Salaries - Superannuation | E0170 | 2,300 | 2,300 | 2,300 | 2,400 | 3,100 | 3,200 |
| Employee Related Insurances | E0960 | 700 | 700 | 800 | 800 | 900 | 1,000 |
| Employees | | 21,600 | 21,700 | 23,200 | 24,400 | 25,500 | 26,200 |
| Car Allowances - Officers | E2400 | 100 | 100 | 100 | 100 | 100 | 100 |
| Transport Related Exp | | 100 | 100 | 100 | 100 | 100 | 100 |
| R & M - Buildings | E1001 | 500 | 500 | 500 | 500 | 500 | 500 |
| Grounds Maintenance - Other | E1070 | 300 | 300 | 300 | 300 | 300 | 300 |
| Grounds Maintenance Allocations | E1076 | 1,400 | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 |
| Electricity | E1220 | 300 | 300 | 300 | 300 | 300 | 400 |
| Gas | E1230 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,200 |
| Water Services | E1400 | 300 | 300 | 300 | 300 | 300 | 300 |
| Alarm Systems | E1520 | 600 | 500 | 500 | 500 | 500 | 500 |
| Window Cleaning | E1610 | 0 | 100 | 100 | 100 | 100 | 100 |
| Other Cleaning | E1690 | 100 | 100 | 100 | 100 | 100 | 100 |
| Building Cleaning Recharge | E1695 | 1,100 | 700 | 700 | 800 | 800 | 800 |
| Premises Related Insurance | E1800 | 700 | 700 | 800 | 800 | 900 | 1,000 |
| Premises Related Exp | | 6,300 | 5,900 | 6,000 | 6,200 | 6,400 | 6,700 |
| Fire Equipt Maintenance | E3092 | 200 | 200 | 200 | 200 | 200 | 200 |
| Equipment Funded by Reserves | E3094 | 100 | 100 | 300 | 200 | 2,100 | 100 |
| Telephones (Internal) | E3333 | 600 | 600 | 600 | 600 | 600 | 600 |
| Miscellaneous Licences | E3961 | 100 | 100 | 100 | 100 | 100 | 100 |
| Central Control Recharge | E3991 | 1,200 | 600 | 600 | 600 | 600 | 600 |
| Supplies and Services | | 2,200 | 1,600 | 1,800 | 1,700 | 3,600 | 1,600 |
| CEC Recharge (Outside SLA System) | E6214 | 4,900 | 5,300 | 5,300 | 5,600 | 5,800 | 5,900 |
| Support Services | | 4,900 | 5,300 | 5,300 | 5,600 | 5,800 | 5,900 |
| Total | | 35,100 | 34,600 | 36,400 | 38,000 | 41,400 | 40,500 |
| Service Charges Recovered | I8579 | (33,700) | (36,600) | (37,600) | (38,400) | (39,200) | (40,000) |
| Service Charges - Support | I8585 | (2,800) | (600) | (600) | (600) | (600) | (700) |
| Income | | (36,500) | (37,200) | (38,200) | (39,000) | (39,800) | (40,700) |
| Total | | (36,500) | (37,200) | (38,200) | (39,000) | (39,800) | (40,700) |
| Cost Centre Total | | (1,400) | (2,600) | (1,800) | (1,000) | 1,600 | (200) |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-----------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Prospect Grove: H2237 | | | | | | | |
| Salaries - Basic | E0100 | 18,100 | 18,100 | 18,900 | 19,600 | 19,900 | 20,300 |
| Salaries - National Insurance | E0160 | 1,300 | 1,400 | 1,500 | 1,600 | 1,600 | 1,700 |
| Salaries - Superannuation | E0170 | 2,400 | 2,300 | 2,400 | 2,400 | 3,100 | 3,200 |
| Employee Related Insurances | E0960 | 700 | 700 | 800 | 800 | 900 | 1,000 |
| Employees | | 22,500 | 22,500 | 23,600 | 24,400 | 25,500 | 26,200 |
| R & M - Buildings | E1001 | 500 | 500 | 500 | 500 | 500 | 500 |
| Grounds Maintenance - Other | E1070 | 300 | 300 | 300 | 300 | 300 | 300 |
| Grounds Maintenance Allocations | E1076 | 1,300 | 1,300 | 1,300 | 1,400 | 1,400 | 1,400 |
| Electricity | E1220 | 400 | 600 | 600 | 600 | 700 | 700 |
| Gas | E1230 | 1,400 | 1,400 | 1,400 | 1,400 | 1,500 | 1,700 |
| Water Services | E1400 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 | 1,100 |
| Alarm Systems | E1520 | 700 | 700 | 700 | 700 | 700 | 800 |
| Window Cleaning | E1610 | 0 | 400 | 400 | 400 | 400 | 400 |
| Other Cleaning | E1690 | 100 | 100 | 100 | 100 | 100 | 100 |
| Building Cleaning Recharge | E1695 | 1,900 | 2,000 | 2,100 | 2,100 | 2,200 | 2,200 |
| Premises Related Insurance | E1800 | 1,200 | 1,200 | 1,300 | 1,400 | 1,600 | 1,700 |
| Premises Related Exp | | 8,800 | 9,500 | 9,700 | 10,000 | 10,500 | 10,900 |
| Fire Equipt Maintenance | E3092 | 100 | 100 | 100 | 100 | 100 | 100 |
| Equipment Funded by Reserves | E3094 | 100 | 100 | 10,300 | 100 | 100 | 100 |
| Telephones (Internal) | E3333 | 800 | 800 | 800 | 800 | 800 | 800 |
| Miscellaneous Licences | E3961 | 100 | 100 | 100 | 100 | 100 | 100 |
| Central Control Recharge | E3991 | 1,400 | 800 | 800 | 800 | 800 | 800 |
| Supplies and Services | | 2,500 | 1,900 | 12,100 | 1,900 | 1,900 | 1,900 |
| CEC Recharge (Outside SLA System) | E6214 | 5,800 | 6,200 | 6,300 | 6,600 | 6,800 | 7,000 |
| Support Services | | 5,800 | 6,200 | 6,300 | 6,600 | 6,800 | 7,000 |
| Total | | 39,600 | 40,100 | 51,700 | 42,900 | 44,700 | 46,000 |
| Hire Of Premises | I8575 | (100) | (100) | (100) | (100) | (100) | (100) |
| Service Charges Recovered | I8579 | (40,700) | (42,400) | (43,500) | (44,400) | (45,400) | (46,300) |
| Service Charges - Support | I8585 | (3,300) | (800) | (800) | (800) | (900) | (900) |
| Income | | (44,100) | (43,300) | (44,400) | (45,300) | (46,400) | (47,300) |
| Total | | (44,100) | (43,300) | (44,400) | (45,300) | (46,400) | (47,300) |
| Cost Centre Total | | (4,500) | (3,200) | 7,300 | (2,400) | (1,700) | (1,300) |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-----------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Gummers Howe: H2238 | | | | | | | |
| Salaries - Basic | E0100 | 17,000 | 12,800 | 17,000 | 18,400 | 19,200 | 19,900 |
| Salaries - National Insurance | E0160 | 1,200 | 900 | 1,200 | 1,400 | 1,500 | 1,600 |
| Salaries - Superannuation | E0170 | 2,300 | 2,100 | 2,100 | 2,200 | 3,000 | 3,100 |
| Employee Related Insurances | E0960 | 700 | 700 | 800 | 800 | 900 | 1,000 |
| Employees | | 21,200 | 16,500 | 21,100 | 22,800 | 24,600 | 25,600 |
| R & M - Buildings | E1001 | 500 | 500 | 500 | 500 | 500 | 500 |
| Grounds Maintenance - Other | E1070 | 300 | 300 | 300 | 300 | 300 | 300 |
| Grounds Maintenance Allocations | E1076 | 2,300 | 2,300 | 2,300 | 2,400 | 2,400 | 2,500 |
| Electricity | E1220 | 300 | 300 | 300 | 300 | 300 | 400 |
| Gas | E1230 | 1,300 | 1,300 | 1,300 | 1,300 | 1,400 | 1,500 |
| Water Services | E1400 | 500 | 500 | 500 | 500 | 500 | 600 |
| Alarm Systems | E1520 | 1,200 | 1,300 | 1,300 | 1,400 | 1,400 | 1,400 |
| Window Cleaning | E1610 | 0 | 300 | 300 | 300 | 300 | 300 |
| Other Cleaning | E1690 | 100 | 100 | 100 | 100 | 100 | 100 |
| Building Cleaning Recharge | E1695 | 2,300 | 2,200 | 2,300 | 2,400 | 2,400 | 2,500 |
| Premises Related Exp | | 8,800 | 9,100 | 9,200 | 9,500 | 9,600 | 10,100 |
| Fire Equipt Maintenance | E3092 | 100 | 100 | 100 | 100 | 100 | 100 |
| Equipment Funded by Reserves | E3094 | 100 | 200 | 3,300 | 100 | 700 | 100 |
| Telephones (Internal) | E3333 | 500 | 500 | 500 | 500 | 500 | 500 |
| Contracted Services | E3470 | 0 | 4,200 | 0 | 0 | 0 | 0 |
| Miscellaneous Licences | E3961 | 300 | 300 | 300 | 300 | 300 | 300 |
| Central Control Recharge | E3991 | 3,600 | 1,900 | 1,900 | 1,900 | 1,900 | 1,900 |
| Supplies and Services | | 4,600 | 7,200 | 6,100 | 2,900 | 3,500 | 2,900 |
| CEC Recharge (Outside SLA System) | E6214 | 9,700 | 10,400 | 10,600 | 11,000 | 11,400 | 11,700 |
| Support Services | | 9,700 | 10,400 | 10,600 | 11,000 | 11,400 | 11,700 |
| Total | | 44,300 | 43,200 | 47,000 | 46,200 | 49,100 | 50,300 |
| Licences - Other | I8493 | (300) | (300) | (300) | (300) | (300) | (300) |
| Service Charges Recovered | I8579 | (44,400) | (44,900) | (46,100) | (47,100) | (48,000) | (49,000) |
| Service Charges - Support | I8585 | (8,100) | (1,900) | (1,900) | (2,000) | (2,000) | (2,100) |
| Income | | (52,800) | (47,100) | (48,300) | (49,400) | (50,300) | (51,400) |
| Total | | (52,800) | (47,100) | (48,300) | (49,400) | (50,300) | (51,400) |
| Cost Centre Total | | (8,500) | (3,900) | (1,300) | (3,200) | (1,200) | (1,100) |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-----------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Morley Road: H2239 | | | | | | | |
| Salaries - Basic | E0100 | 17,400 | 17,400 | 18,700 | 19,600 | 19,900 | 20,300 |
| Salaries - National Insurance | E0160 | 1,200 | 1,300 | 1,400 | 1,600 | 1,600 | 1,700 |
| Salaries - Superannuation | E0170 | 2,300 | 2,300 | 2,300 | 2,400 | 3,100 | 3,200 |
| Employee Related Insurances | E0960 | 700 | 700 | 800 | 800 | 900 | 1,000 |
| Employees | | 21,600 | 21,700 | 23,200 | 24,400 | 25,500 | 26,200 |
| Car Allowances - Officers | E2400 | 100 | 100 | 100 | 100 | 100 | 100 |
| Transport Related Exp | | 100 | 100 | 100 | 100 | 100 | 100 |
| R & M - Buildings | E1001 | 500 | 500 | 500 | 500 | 500 | 500 |
| Grounds Maintenance - Other | E1070 | 300 | 300 | 300 | 300 | 300 | 300 |
| Grounds Maintenance Allocations | E1076 | 3,200 | 3,200 | 3,300 | 3,300 | 3,400 | 3,500 |
| Electricity | E1220 | 400 | 400 | 400 | 400 | 400 | 500 |
| Gas | E1230 | 900 | 900 | 900 | 900 | 1,000 | 1,100 |
| Water Services | E1400 | 300 | 300 | 300 | 300 | 300 | 300 |
| Alarm Systems | E1520 | 700 | 700 | 700 | 700 | 700 | 800 |
| Window Cleaning | E1610 | 0 | 100 | 100 | 100 | 100 | 100 |
| Other Cleaning | E1690 | 100 | 100 | 100 | 100 | 100 | 100 |
| Building Cleaning Recharge | E1695 | 1,500 | 1,500 | 1,600 | 1,600 | 1,700 | 1,700 |
| Premises Related Insurance | E1800 | 100 | 100 | 100 | 100 | 100 | 100 |
| Premises Related Exp | | 8,000 | 8,100 | 8,300 | 8,300 | 8,600 | 9,000 |
| Fire Equipt Maintenance | E3092 | 100 | 100 | 100 | 100 | 100 | 100 |
| Equipment Funded by Reserves | E3094 | 2,100 | 4,300 | 400 | 100 | 700 | 100 |
| Telephones (Internal) | E3333 | 600 | 600 | 600 | 600 | 600 | 600 |
| Central Control Recharge | E3991 | 1,700 | 900 | 900 | 900 | 900 | 900 |
| Supplies and Services | | 4,500 | 5,900 | 2,000 | 1,700 | 2,300 | 1,700 |
| CEC Recharge (Outside SLA System) | E6214 | 6,400 | 6,900 | 7,000 | 7,300 | 7,500 | 7,700 |
| Support Services | | 6,400 | 6,900 | 7,000 | 7,300 | 7,500 | 7,700 |
| Total | | 40,600 | 42,700 | 40,600 | 41,800 | 44,000 | 44,700 |
| Service Charges Recovered | I8579 | (37,000) | (40,000) | (41,000) | (41,900) | (42,800) | (43,700) |
| Service Charges - Support | I8585 | (3,700) | (900) | (900) | (900) | (1,000) | (1,000) |
| Income | | (40,700) | (40,900) | (41,900) | (42,800) | (43,800) | (44,700) |
| Total | | (40,700) | (40,900) | (41,900) | (42,800) | (43,800) | (44,700) |
| Cost Centre Total | | (100) | 1,800 | (1,300) | (1,000) | 200 | 0 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Shakespeare Road: H2240 | | | | | | | |
| Salaries - Basic | E0100 | 16,700 | 11,400 | 17,000 | 18,400 | 19,200 | 19,900 |
| Salaries - National Insurance | E0160 | 1,200 | 800 | 1,200 | 1,400 | 1,500 | 1,600 |
| Salaries - Superannuation | E0170 | 2,200 | 2,100 | 2,100 | 2,200 | 3,000 | 3,100 |
| Employee Related Insurances | E0960 | 700 | 700 | 800 | 800 | 900 | 1,000 |
| Employees | | 20,800 | 15,000 | 21,100 | 22,800 | 24,600 | 25,600 |
| Grounds Maintenance - Other | E1070 | 300 | 300 | 300 | 300 | 300 | 300 |
| Grounds Maintenance Allocations | E1076 | 1,200 | 1,200 | 1,200 | 1,200 | 1,300 | 1,300 |
| Alarm Systems | E1520 | 900 | 800 | 800 | 800 | 900 | 900 |
| Premises Related Exp | | 2,400 | 2,300 | 2,300 | 2,300 | 2,500 | 2,500 |
| Equipment Funded by Reserves | E3094 | 0 | 0 | 0 | 500 | 0 | 0 |
| Telephones (Internal) | E3333 | 600 | 600 | 600 | 600 | 600 | 600 |
| Miscellaneous Licences | E3961 | 100 | 100 | 100 | 100 | 100 | 100 |
| Central Control Recharge | E3991 | 1,700 | 900 | 900 | 900 | 900 | 900 |
| Supplies and Services | | 2,400 | 1,600 | 1,600 | 2,100 | 1,600 | 1,600 |
| CEC Recharge (Outside SLA System) | E6214 | 6,600 | 7,100 | 7,200 | 7,500 | 7,800 | 8,000 |
| Support Services | | 6,600 | 7,100 | 7,200 | 7,500 | 7,800 | 8,000 |
| Total | | 32,200 | 26,000 | 32,200 | 34,700 | 36,500 | 37,700 |
| Service Charges Recovered | I8579 | (30,700) | (32,200) | (33,000) | (33,700) | (34,500) | (35,200) |
| Service Charges - Support | I8585 | (3,900) | (900) | (900) | (900) | (1,000) | (1,000) |
| Income | | (34,600) | (33,100) | (33,900) | (34,600) | (35,500) | (36,200) |
| Total | | (34,600) | (33,100) | (33,900) | (34,600) | (35,500) | (36,200) |
| Cost Centre Total | | (2,400) | (7,100) | (1,700) | 100 | 1,000 | 1,500 |

Elterwater Place: H2241

| | | | | | | | |
|-----------------------------------|-------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Salaries - Basic | E0100 | 16,700 | 16,700 | 18,000 | 19,200 | 19,900 | 20,300 |
| Salaries - National Insurance | E0160 | 1,200 | 1,200 | 1,400 | 1,500 | 1,600 | 1,700 |
| Salaries - Superannuation | E0170 | 2,200 | 2,200 | 2,200 | 2,300 | 3,100 | 3,200 |
| Employee Related Insurances | E0960 | 700 | 700 | 800 | 800 | 900 | 1,000 |
| Employees | | 20,800 | 20,800 | 22,400 | 23,800 | 25,500 | 26,200 |
| Grounds Maintenance - Other | E1070 | 300 | 300 | 300 | 300 | 300 | 300 |
| Grounds Maintenance Allocations | E1076 | 2,000 | 2,000 | 2,000 | 2,000 | 2,100 | 2,200 |
| Alarm Systems | E1520 | 700 | 700 | 700 | 700 | 700 | 800 |
| Premises Related Exp | | 3,000 | 3,000 | 3,000 | 3,000 | 3,100 | 3,300 |
| Equipment Funded by Reserves | E3094 | 0 | 0 | 500 | 0 | 0 | 0 |
| Telephones (Internal) | E3333 | 900 | 900 | 900 | 900 | 900 | 900 |
| Miscellaneous Licences | E3961 | 200 | 200 | 200 | 200 | 200 | 200 |
| Central Control Recharge | E3991 | 1,500 | 800 | 800 | 800 | 800 | 800 |
| Supplies and Services | | 2,600 | 1,900 | 2,400 | 1,900 | 1,900 | 1,900 |
| CEC Recharge (Outside SLA System) | E6214 | 5,200 | 5,600 | 5,700 | 5,900 | 6,100 | 6,300 |
| Support Services | | 5,200 | 5,600 | 5,700 | 5,900 | 6,100 | 6,300 |
| Total | | 31,600 | 31,300 | 33,500 | 34,600 | 36,600 | 37,700 |
| Service Charges Recovered | I8579 | (29,200) | (31,600) | (32,400) | (33,100) | (33,800) | (34,500) |
| Service Charges - Support | I8585 | (3,400) | (800) | (800) | (800) | (900) | (900) |
| Income | | (32,600) | (32,400) | (33,200) | (33,900) | (34,700) | (35,400) |
| Total | | (32,600) | (32,400) | (33,200) | (33,900) | (34,700) | (35,400) |
| Cost Centre Total | | (1,000) | (1,100) | 300 | 700 | 1,900 | 2,300 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-----------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Alder Grove: H2242 | | | | | | | |
| Salaries - Basic | E0100 | 18,100 | 18,100 | 18,900 | 19,600 | 19,900 | 20,300 |
| Salaries - National Insurance | E0160 | 1,300 | 1,400 | 1,500 | 1,600 | 1,600 | 1,700 |
| Employee Related Insurances | E0960 | 700 | 700 | 800 | 800 | 900 | 1,000 |
| Employees | | 20,100 | 20,200 | 21,200 | 22,000 | 22,400 | 23,000 |
| R & M - Buildings | E1001 | 500 | 500 | 500 | 500 | 500 | 500 |
| Grounds Maintenance - Other | E1070 | 600 | 600 | 600 | 600 | 600 | 700 |
| Grounds Maintenance Allocations | E1076 | 2,200 | 2,200 | 2,200 | 2,200 | 2,300 | 2,400 |
| Electricity | E1220 | 300 | 300 | 300 | 300 | 300 | 400 |
| Gas | E1230 | 1,400 | 1,400 | 1,400 | 1,400 | 1,500 | 1,700 |
| Water Services | E1400 | 300 | 300 | 300 | 300 | 300 | 300 |
| Alarm Systems | E1520 | 800 | 900 | 900 | 900 | 1,000 | 1,000 |
| Window Cleaning | E1610 | 0 | 100 | 100 | 100 | 100 | 100 |
| Other Cleaning | E1690 | 100 | 100 | 100 | 100 | 100 | 100 |
| Building Cleaning Recharge | E1695 | 1,600 | 1,400 | 1,400 | 1,500 | 1,500 | 1,500 |
| Premises Related Insurance | E1800 | 1,300 | 1,300 | 1,400 | 1,600 | 1,700 | 1,800 |
| Premises Related Exp | | 9,100 | 9,100 | 9,200 | 9,500 | 9,900 | 10,500 |
| Fire Equipt Maintenance | E3092 | 100 | 100 | 100 | 100 | 100 | 100 |
| Equipment Funded by Reserves | E3094 | 100 | 100 | 100 | 100 | 100 | 100 |
| Telephones (Internal) | E3333 | 600 | 600 | 600 | 600 | 600 | 600 |
| Miscellaneous Licences | E3961 | 100 | 100 | 100 | 100 | 100 | 100 |
| Central Control Recharge | E3991 | 2,400 | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 |
| Supplies and Services | | 3,300 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 |
| CEC Recharge (Outside SLA System) | E6214 | 6,700 | 7,200 | 7,300 | 7,600 | 7,900 | 8,100 |
| Support Services | | 6,700 | 7,200 | 7,300 | 7,600 | 7,900 | 8,100 |
| Total | | 39,200 | 38,700 | 39,900 | 41,300 | 42,400 | 43,800 |
| Service Charges Recovered | I8579 | (42,100) | (39,900) | (40,900) | (41,800) | (42,700) | (43,600) |
| Service Charges - Support | I8585 | (5,600) | (1,300) | (1,300) | (1,400) | (1,400) | (1,400) |
| Income | | (47,700) | (41,200) | (42,200) | (43,200) | (44,100) | (45,000) |
| Total | | (47,700) | (41,200) | (42,200) | (43,200) | (44,100) | (45,000) |
| Cost Centre Total | | (8,500) | (2,500) | (2,300) | (1,900) | (1,700) | (1,200) |

Artle Beck: H2243

| | | | | | | | |
|-----------------------------------|-------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Salaries - Basic | E0100 | 18,100 | 16,900 | 18,300 | 19,600 | 19,900 | 20,300 |
| Salaries - National Insurance | E0160 | 1,300 | 1,200 | 1,400 | 1,600 | 1,600 | 1,700 |
| Salaries - Superannuation | E0170 | 2,400 | 2,300 | 2,300 | 2,400 | 3,100 | 3,200 |
| Employee Related Insurances | E0960 | 700 | 700 | 800 | 800 | 900 | 1,000 |
| Employees | | 22,500 | 21,100 | 22,800 | 24,400 | 25,500 | 26,200 |
| Grounds Maintenance - Other | E1070 | 300 | 300 | 300 | 300 | 300 | 300 |
| Grounds Maintenance Allocations | E1076 | 4,300 | 4,300 | 4,400 | 4,500 | 4,600 | 4,600 |
| Alarm Systems | E1520 | 700 | 700 | 700 | 700 | 700 | 800 |
| Premises Related Exp | | 5,300 | 5,300 | 5,400 | 5,500 | 5,600 | 5,700 |
| Telephones (Internal) | E3333 | 700 | 700 | 700 | 700 | 700 | 700 |
| Miscellaneous Licences | E3961 | 100 | 100 | 100 | 100 | 100 | 100 |
| Central Control Recharge | E3991 | 1,400 | 800 | 800 | 800 | 800 | 800 |
| Supplies and Services | | 2,200 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 |
| CEC Recharge (Outside SLA System) | E6214 | 5,400 | 5,800 | 5,900 | 6,100 | 6,400 | 6,500 |
| Support Services | | 5,400 | 5,800 | 5,900 | 6,100 | 6,400 | 6,500 |
| Total | | 35,400 | 33,800 | 35,700 | 37,600 | 39,100 | 40,000 |
| Service Charges Recovered | I8579 | (33,400) | (35,700) | (36,600) | (37,400) | (38,200) | (39,000) |
| Service Charges - Support | I8585 | (3,200) | (700) | (700) | (700) | (700) | (800) |
| Income | | (36,600) | (36,400) | (37,300) | (38,100) | (38,900) | (39,800) |
| Total | | (36,600) | (36,400) | (37,300) | (38,100) | (38,900) | (39,800) |
| Cost Centre Total | | (1,200) | (2,600) | (1,600) | (500) | 200 | 200 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|-----------------------------------|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Altham Walk: H2244 | | | | | | | |
| Salaries - Basic | E0100 | 16,400 | 16,400 | 17,700 | 19,200 | 19,900 | 20,300 |
| Salaries - National Insurance | E0160 | 1,100 | 1,100 | 1,300 | 1,500 | 1,600 | 1,700 |
| Salaries - Superannuation | E0170 | 2,200 | 2,200 | 2,200 | 2,300 | 3,100 | 3,200 |
| Employee Related Insurances | E0960 | 700 | 600 | 700 | 700 | 800 | 800 |
| Employees | | 20,400 | 20,300 | 21,900 | 23,700 | 25,400 | 26,000 |
| Grounds Maintenance - Other | E1070 | 300 | 300 | 300 | 300 | 300 | 300 |
| Grounds Maintenance Allocations | E1076 | 5,000 | 5,000 | 5,200 | 5,200 | 5,300 | 5,400 |
| Alarm Systems | E1520 | 700 | 700 | 700 | 700 | 700 | 800 |
| Premises Related Insurance | E1800 | 200 | 200 | 200 | 200 | 300 | 300 |
| Premises Related Exp | | 6,200 | 6,200 | 6,400 | 6,400 | 6,600 | 6,800 |
| Telephones (Internal) | E3333 | 500 | 500 | 500 | 500 | 500 | 500 |
| Miscellaneous Licences | E3961 | 100 | 100 | 100 | 100 | 100 | 100 |
| Central Control Recharge | E3991 | 1,200 | 700 | 700 | 700 | 700 | 700 |
| Supplies and Services | | 1,800 | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 |
| CEC Recharge (Outside SLA System) | E6214 | 11,700 | 12,700 | 12,700 | 13,100 | 13,800 | 14,200 |
| Support Services | | 11,700 | 12,700 | 12,700 | 13,100 | 13,800 | 14,200 |
| Total | | 40,100 | 40,500 | 42,300 | 44,500 | 47,100 | 48,300 |
| Licences - Other | I8493 | (100) | (100) | (100) | (100) | (100) | (100) |
| Service Charges Recovered | I8579 | (40,700) | (43,500) | (44,600) | (45,600) | (46,500) | (47,500) |
| Service Charges - Support | I8585 | (2,800) | (700) | (700) | (700) | (700) | (800) |
| Income | | (43,600) | (44,300) | (45,400) | (46,400) | (47,300) | (48,400) |
| Total | | (43,600) | (44,300) | (45,400) | (46,400) | (47,300) | (48,400) |
| Cost Centre Total | | (3,500) | (3,800) | (3,100) | (1,900) | (200) | (100) |

Leachfield Close: H2245

| | | | | | | | |
|-----------------------------------|-------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Salaries - Basic | E0100 | 9,000 | 8,400 | 9,000 | 9,600 | 10,000 | 10,200 |
| Salaries - National Insurance | E0160 | 100 | 600 | 600 | 600 | 700 | 700 |
| Salaries - Superannuation | E0170 | 1,300 | 1,100 | 1,100 | 1,200 | 1,500 | 1,600 |
| Employee Related Insurances | E0960 | 300 | 400 | 400 | 500 | 500 | 600 |
| Employees | | 10,700 | 10,500 | 11,100 | 11,900 | 12,700 | 13,100 |
| Grounds Maintenance - Other | E1070 | 300 | 300 | 300 | 300 | 300 | 300 |
| Grounds Maintenance Allocations | E1076 | 2,000 | 2,000 | 2,000 | 2,100 | 2,100 | 2,200 |
| Alarm Systems | E1520 | 400 | 500 | 500 | 500 | 500 | 500 |
| Premises Related Exp | | 2,700 | 2,800 | 2,800 | 2,900 | 2,900 | 3,000 |
| Telephones (Internal) | E3333 | 600 | 600 | 600 | 600 | 600 | 600 |
| Miscellaneous Licences | E3961 | 100 | 100 | 100 | 100 | 100 | 100 |
| Central Control Recharge | E3991 | 700 | 400 | 400 | 400 | 400 | 400 |
| Supplies and Services | | 1,400 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| CEC Recharge (Outside SLA System) | E6214 | 3,500 | 3,800 | 3,800 | 4,000 | 4,100 | 4,200 |
| Support Services | | 3,500 | 3,800 | 3,800 | 4,000 | 4,100 | 4,200 |
| Total | | 18,300 | 18,200 | 18,800 | 19,900 | 20,800 | 21,400 |
| Service Charges Recovered | I8579 | (18,500) | (18,500) | (19,000) | (19,400) | (19,800) | (20,200) |
| Service Charges - Support | I8585 | (1,600) | (400) | (400) | (400) | (400) | (400) |
| Income | | (20,100) | (18,900) | (19,400) | (19,800) | (20,200) | (20,600) |
| Total | | (20,100) | (18,900) | (19,400) | (19,800) | (20,200) | (20,600) |
| Cost Centre Total | | (1,800) | (700) | (600) | 100 | 600 | 800 |

Shared Ownership: H2270

| | | | | | | | |
|---------------------------|-------|----------------|----------------|----------------|----------------|----------------|----------------|
| Service Charges Recovered | I8579 | (1,600) | (1,600) | (1,600) | (1,700) | (1,700) | (1,700) |
| Income | | (1,600) | (1,600) | (1,600) | (1,700) | (1,700) | (1,700) |
| Total | | (1,600) | (1,600) | (1,600) | (1,700) | (1,700) | (1,700) |
| Cost Centre Total | | (1,600) | (1,600) | (1,600) | (1,700) | (1,700) | (1,700) |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Leasehold Flats: H2280 | | | | | | | |
| R & M - Buildings | E1001 | 18,600 | 18,600 | 19,100 | 19,500 | 19,900 | 20,300 |
| Lifts | E1100 | 400 | 400 | 400 | 400 | 400 | 400 |
| Electricity | E1220 | 3,500 | 3,500 | 3,500 | 3,500 | 3,900 | 4,200 |
| Gas | E1230 | 2,300 | 2,300 | 2,300 | 2,300 | 2,500 | 2,700 |
| Window Cleaning | E1610 | 100 | 700 | 700 | 700 | 700 | 800 |
| Premises Related Insurance | E1800 | 28,100 | 22,800 | 25,100 | 27,400 | 29,600 | 31,900 |
| Premises Related Exp | | 53,000 | 48,300 | 51,100 | 53,800 | 57,000 | 60,300 |
| Fire Equipt Maintenance | E3092 | 500 | 500 | 500 | 500 | 500 | 500 |
| Supplies and Services | | 500 | 500 | 500 | 500 | 500 | 500 |
| Support Recharge from within Service | E6251 | 24,000 | 24,400 | 24,900 | 26,000 | 27,000 | 27,600 |
| Support Recharge from other Gen Fund | E6252 | 8,300 | 9,700 | 8,200 | 8,500 | 8,900 | 9,200 |
| Support Services | | 32,300 | 34,100 | 33,100 | 34,500 | 35,900 | 36,800 |
| Total | | 85,800 | 82,900 | 84,700 | 88,800 | 93,400 | 97,600 |
| Service Charges Recovered | I8579 | (25,400) | (23,100) | (22,800) | (23,300) | (24,800) | (29,000) |
| Income - General | I8900 | (58,900) | (58,900) | (61,900) | (65,500) | (68,600) | (68,600) |
| Income | | (84,300) | (82,000) | (84,700) | (88,800) | (93,400) | (97,600) |
| Total | | (84,300) | (82,000) | (84,700) | (88,800) | (93,400) | (97,600) |
| Cost Centre Total | | 1,500 | 900 | 0 | 0 | 0 | 0 |

Leasehold For The Elderly: H2281

| | | | | | | | |
|--------------------------------------|-------|----------------|----------------|----------------|----------------|----------------|----------------|
| R & M - Buildings | E1001 | 400 | 400 | 400 | 400 | 400 | 400 |
| Electricity | E1220 | 400 | 400 | 400 | 400 | 400 | 500 |
| Premises Related Insurance | E1800 | 1,900 | 1,900 | 2,100 | 2,300 | 2,500 | 2,700 |
| Premises Related Exp | | 2,700 | 2,700 | 2,900 | 3,100 | 3,300 | 3,600 |
| Central Control Recharge | E3991 | 1,400 | 400 | 400 | 400 | 400 | 400 |
| Supplies and Services | | 1,400 | 400 | 400 | 400 | 400 | 400 |
| Support Recharge from within Service | E6251 | 2,500 | 2,600 | 2,600 | 2,800 | 2,900 | 2,900 |
| Support Services | | 2,500 | 2,600 | 2,600 | 2,800 | 2,900 | 2,900 |
| Total | | 6,600 | 5,700 | 5,900 | 6,300 | 6,600 | 6,900 |
| Service Charges Recovered | I8579 | (6,500) | (5,700) | (5,900) | (6,300) | (6,600) | (6,900) |
| Income | | (6,500) | (5,700) | (5,900) | (6,300) | (6,600) | (6,900) |
| Total | | (6,500) | (5,700) | (5,900) | (6,300) | (6,600) | (6,900) |
| Cost Centre Total | | 100 | 0 | 0 | 0 | 0 | 0 |

Central Control: H2290

| | | | | | | | |
|--------------------------------|-------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Alarm Systems | E1520 | 25,000 | 23,600 | 25,000 | 25,000 | 25,000 | 25,000 |
| Premises Related Exp | | 25,000 | 23,600 | 25,000 | 25,000 | 25,000 | 25,000 |
| Equipment Funded by Reserves | E3094 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Services - General | E3400 | 28,500 | 24,100 | 26,900 | 27,500 | 28,000 | 28,600 |
| Contracted Services | E3470 | 200 | 1,600 | 0 | 0 | 0 | 0 |
| Supplies and Services | | 29,700 | 26,700 | 27,900 | 28,500 | 29,000 | 29,600 |
| Total | | 54,700 | 50,300 | 52,900 | 53,500 | 54,000 | 54,600 |
| Contributions (Other) | I8025 | (25,000) | (13,700) | (13,700) | (13,700) | (13,700) | (13,700) |
| General Fees & Charges | I8570 | (3,900) | (3,900) | (6,200) | (6,300) | (6,400) | (6,600) |
| Service Charges - Support | I8585 | (15,100) | (15,100) | (15,500) | (15,800) | (16,200) | (16,500) |
| Recharges (Outside SLA System) | I8713 | (28,200) | (15,200) | (15,200) | (15,200) | (15,200) | (15,200) |
| General (CR) - Miscellaneous | I8990 | 0 | (500) | (500) | (500) | (500) | (500) |
| Income | | (72,200) | (48,400) | (51,100) | (51,500) | (52,000) | (52,500) |
| Total | | (72,200) | (48,400) | (51,100) | (51,500) | (52,000) | (52,500) |
| Cost Centre Total | | (17,500) | 1,900 | 1,800 | 2,000 | 2,000 | 2,100 |

| Health & Housing Services | | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--|-------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | | |
| Housing Options - Choice Based Lettings: H2293 | | | | | | | |
| Salaries - Basic | E0100 | 122,200 | 119,100 | 125,500 | 126,500 | 129,200 | 132,000 |
| Salaries - National Insurance | E0160 | 10,500 | 10,200 | 10,200 | 10,700 | 11,100 | 11,400 |
| Salaries - Superannuation | E0170 | 11,200 | 11,200 | 11,300 | 11,600 | 14,400 | 14,700 |
| Service Training Budget | E0910 | 2,600 | 2,600 | 1,000 | 1,000 | 1,000 | 1,000 |
| Employee Related Insurances | E0960 | 2,000 | 2,100 | 2,300 | 2,500 | 2,700 | 2,900 |
| Employees | | 148,500 | 145,200 | 150,300 | 152,300 | 158,400 | 162,000 |
| Car Allowances - Officers | E2400 | 200 | 200 | 200 | 200 | 200 | 200 |
| Transport Related Exp | | 200 | 200 | 200 | 200 | 200 | 200 |
| Printing & Stationery | E3300 | 1,000 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 |
| Postage (Internal) | E3336 | 2,500 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Services - Medical Fees | E3422 | 3,400 | 3,400 | 3,500 | 3,600 | 3,600 | 3,700 |
| Mobile Telephones | E3514 | 100 | 0 | 0 | 0 | 0 | 0 |
| Computer Equipt - Running | E3550 | 23,200 | 23,600 | 24,200 | 24,700 | 25,300 | 25,800 |
| Software Miscellaneous | E3592 | 1,000 | 0 | 1,000 | 1,000 | 1,000 | 1,000 |
| Marketing & Promotion | E3934 | 800 | 800 | 800 | 800 | 900 | 900 |
| Supplies and Services | | 32,000 | 30,800 | 32,500 | 33,100 | 33,900 | 34,500 |
| Support Recharge from other Gen Fund | E6252 | 18,100 | 21,400 | 20,300 | 21,900 | 22,600 | 22,800 |
| Support Services | | 18,100 | 21,400 | 20,300 | 21,900 | 22,600 | 22,800 |
| Total | | 198,800 | 197,600 | 203,300 | 207,500 | 215,100 | 219,500 |
| Cost Centre Total | | 198,800 | 197,600 | 203,300 | 207,500 | 215,100 | 219,500 |

Insurances: H2300

| | | | | | | | |
|-----------------------------|-------|----------------|----------------|----------------|----------------|----------------|----------------|
| Premises Related Insurance | E1800 | 178,200 | 166,400 | 183,000 | 199,700 | 216,300 | 233,000 |
| Premises Related Exp | | 178,200 | 166,400 | 183,000 | 199,700 | 216,300 | 233,000 |
| Total | | 178,200 | 166,400 | 183,000 | 199,700 | 216,300 | 233,000 |
| Cost Centre Total | | 178,200 | 166,400 | 183,000 | 199,700 | 216,300 | 233,000 |

Void Property Rates: H2301

| | | | | | | | |
|-----------------------------|-------|---------------|---------------|---------------|---------------|---------------|---------------|
| Rates | E1310 | 21,800 | 37,200 | 29,700 | 30,700 | 31,500 | 32,300 |
| Premises Related Exp | | 21,800 | 37,200 | 29,700 | 30,700 | 31,500 | 32,300 |
| Total | | 21,800 | 37,200 | 29,700 | 30,700 | 31,500 | 32,300 |
| Cost Centre Total | | 21,800 | 37,200 | 29,700 | 30,700 | 31,500 | 32,300 |

Provision - Bad Debts: H2320

| | | | | | | | |
|------------------------------|-------|----------------|----------------|----------------|----------------|----------------|----------------|
| Cont To Bad Debts Provision | E3002 | 159,200 | 196,600 | 181,800 | 183,800 | 186,100 | 188,500 |
| Supplies and Services | | 159,200 | 196,600 | 181,800 | 183,800 | 186,100 | 188,500 |
| Total | | 159,200 | 196,600 | 181,800 | 183,800 | 186,100 | 188,500 |
| Cost Centre Total | | 159,200 | 196,600 | 181,800 | 183,800 | 186,100 | 188,500 |

Depreciation & Debt Management Costs: H2330

| | | | | | | | |
|---|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| HRA Only - Debt Management Expenses | E7600 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| Capital Charges (Depreciation) | E7903 | 2,082,900 | 2,765,300 | 2,601,200 | 2,601,200 | 2,587,400 | 2,587,400 |
| Capital Charges | | 2,084,000 | 2,766,400 | 2,602,300 | 2,602,300 | 2,588,500 | 2,588,500 |
| Total | | 2,084,000 | 2,766,400 | 2,602,300 | 2,602,300 | 2,588,500 | 2,588,500 |
| Grants & Contributions on Assets Income | I8954 | (21,000) | (22,000) | (2,000) | (15,000) | 0 | 0 |
| Capital Financing Inc | | (21,000) | (22,000) | (2,000) | (15,000) | 0 | 0 |
| Total | | (21,000) | (22,000) | (2,000) | (15,000) | 0 | 0 |
| Cost Centre Total | | 2,063,000 | 2,744,400 | 2,600,300 | 2,587,300 | 2,588,500 | 2,588,500 |

| Health & Housing Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|---------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Housing Revenue Account

Interest Payable and Similar Charges: H3001

| | | | | | | | |
|--------------------------|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Public Works Loan Board | E3972 | 1,937,100 | 1,921,400 | 1,883,700 | 1,845,900 | 1,807,800 | 1,769,500 |
| Capital Financing Costs | | 1,937,100 | 1,921,400 | 1,883,700 | 1,845,900 | 1,807,800 | 1,769,500 |
| Total | | 1,937,100 | 1,921,400 | 1,883,700 | 1,845,900 | 1,807,800 | 1,769,500 |
| Cost Centre Total | | 1,937,100 | 1,921,400 | 1,883,700 | 1,845,900 | 1,807,800 | 1,769,500 |

Debt Rescheduling: H3002

Bank and Investment Interest: H3003

| | | | | | | | |
|--------------------------|-------|----------------|-----------------|-----------------|------------------|------------------|------------------|
| Interest - Investments | I8601 | (7,300) | (37,300) | (76,500) | (114,600) | (153,200) | (153,200) |
| Income | | (7,300) | (37,300) | (76,500) | (114,600) | (153,200) | (153,200) |
| Total | | (7,300) | (37,300) | (76,500) | (114,600) | (153,200) | (153,200) |
| Cost Centre Total | | (7,300) | (37,300) | (76,500) | (114,600) | (153,200) | (153,200) |

Mortgagors Interest: H3004

| | | | | | | | |
|--------------------------|-------|--------------|--------------|--------------|--------------|--------------|--------------|
| Interest - Mortgages | I8605 | (100) | (100) | (100) | (100) | (100) | (100) |
| Income | | (100) | (100) | (100) | (100) | (100) | (100) |
| Total | | (100) | (100) | (100) | (100) | (100) | (100) |
| Cost Centre Total | | (100) | (100) | (100) | (100) | (100) | (100) |

Past Service Pension Costs: H3005

| | | | | | | | |
|--------------------------|-------|----------------|----------------|----------------|----------------|----------------|----------------|
| Support - CDC & NDC | E6280 | 152,000 | 163,000 | 169,400 | 177,800 | 232,400 | 231,900 |
| Support Services | | 152,000 | 163,000 | 169,400 | 177,800 | 232,400 | 231,900 |
| Total | | 152,000 | 163,000 | 169,400 | 177,800 | 232,400 | 231,900 |
| Cost Centre Total | | 152,000 | 163,000 | 169,400 | 177,800 | 232,400 | 231,900 |

Reconciling Items: H3006

Capital Repaymt of Debt (HRA MRP): H3008

| | | | | | | | |
|------------------------------------|-------|------------------|------------------|------------------|------------------|------------------|------------------|
| Additional Voluntary Contributions | EA014 | 1,041,400 | 1,041,400 | 1,041,400 | 1,041,400 | 1,041,400 | 1,041,400 |
| Appropriations | | 1,041,400 | 1,041,400 | 1,041,400 | 1,041,400 | 1,041,400 | 1,041,400 |
| Total | | 1,041,400 | 1,041,400 | 1,041,400 | 1,041,400 | 1,041,400 | 1,041,400 |
| Cost Centre Total | | 1,041,400 | 1,041,400 | 1,041,400 | 1,041,400 | 1,041,400 | 1,041,400 |

Net Book Value of asset disposals: H3010

Adjs to Accumulated Absences a/c: H3011

Capital grants & contribs applied: H3012

| | | | | | | | |
|--------------------------------------|-------|---------------|---------------|--------------|---------------|----------|----------|
| Grants & contribs on assets reversal | EA008 | 21,000 | 22,000 | 2,000 | 15,000 | 0 | 0 |
| Appropriations | | 21,000 | 22,000 | 2,000 | 15,000 | 0 | 0 |
| Total | | 21,000 | 22,000 | 2,000 | 15,000 | 0 | 0 |
| Cost Centre Total | | 21,000 | 22,000 | 2,000 | 15,000 | 0 | 0 |

Approp To & From HRA Unallocated Balance: H6000

| | | | | | | | |
|----------------------------|-------|-----------------|------------------|------------------|------------------|-----------------|----------------|
| Contributions to Reserve | EA002 | 179,900 | 0 | 0 | 0 | 0 | 256,800 |
| Appropriations | | 179,900 | 0 | 0 | 0 | 0 | 256,800 |
| Total | | 179,900 | 0 | 0 | 0 | 0 | 256,800 |
| Contributions from Reserve | IA002 | (14,000) | (220,900) | (150,100) | (279,100) | (50,800) | 0 |
| Appropriations | | (14,000) | (220,900) | (150,100) | (279,100) | (50,800) | 0 |
| Total | | (14,000) | (220,900) | (150,100) | (279,100) | (50,800) | 0 |
| Cost Centre Total | | 165,900 | (220,900) | (150,100) | (279,100) | (50,800) | 256,800 |

| Health & Housing Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|---------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
|---------------------------|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|

Section: Housing Revenue Account

Direct Revenue Financing -Appn to CAA: H6003

| | | | | | | | |
|--|-------|---------|---------|---------|---------|---------|---------|
| Capital Financing from Reserves to CFR | EA010 | 200,000 | 280,000 | 485,000 | 120,000 | 100,000 | 100,000 |
| Appropriations | | 200,000 | 280,000 | 485,000 | 120,000 | 100,000 | 100,000 |
| Total | | 200,000 | 280,000 | 485,000 | 120,000 | 100,000 | 100,000 |
| Cost Centre Total | | 200,000 | 280,000 | 485,000 | 120,000 | 100,000 | 100,000 |

Approp To & From Major Repairs Reserve: H6004

| | | | | | | | |
|--|-------|-------------|-------------|-------------|-------------|-------------|-------------|
| Contributions to Reserve | EA002 | 1,543,500 | 793,300 | 989,400 | 1,249,400 | 1,103,600 | 1,105,600 |
| Capital Financing from Reserves to CFR | EA010 | 3,590,000 | 3,522,000 | 3,554,000 | 3,814,000 | 3,682,000 | 3,684,000 |
| Appropriations | | 5,133,500 | 4,315,300 | 4,543,400 | 5,063,400 | 4,785,600 | 4,789,600 |
| Total | | 5,133,500 | 4,315,300 | 4,543,400 | 5,063,400 | 4,785,600 | 4,789,600 |
| Contributions from Reserve | IA002 | (18,200) | (18,300) | (18,300) | (18,300) | (4,500) | (4,500) |
| Capital Financing from Reserve | IA009 | (3,590,000) | (3,522,000) | (3,554,000) | (3,814,000) | (3,682,000) | (3,684,000) |
| Appropriations | | (3,608,200) | (3,540,300) | (3,572,300) | (3,832,300) | (3,686,500) | (3,688,500) |
| Total | | (3,608,200) | (3,540,300) | (3,572,300) | (3,832,300) | (3,686,500) | (3,688,500) |
| Cost Centre Total | | 1,525,300 | 775,000 | 971,100 | 1,231,100 | 1,099,100 | 1,101,100 |

Approp To & From Business Plan Support: H6006

| | | | | | | | |
|----------------------------|-------|---|-----------|-----------|---|---|---|
| Contributions from Reserve | IA002 | 0 | (119,700) | (260,000) | 0 | 0 | 0 |
| Appropriations | | 0 | (119,700) | (260,000) | 0 | 0 | 0 |
| Total | | 0 | (119,700) | (260,000) | 0 | 0 | 0 |
| Cost Centre Total | | 0 | (119,700) | (260,000) | 0 | 0 | 0 |

Approp To & From Planned Maint Flat Rese: H6102

| | | | | | | | |
|----------------------------|-------|-----------|-----------|-----------|-----------|-----------|-----------|
| Contributions to Reserve | EA002 | 133,000 | 133,000 | 133,000 | 133,000 | 133,000 | 133,000 |
| Appropriations | | 133,000 | 133,000 | 133,000 | 133,000 | 133,000 | 133,000 |
| Total | | 133,000 | 133,000 | 133,000 | 133,000 | 133,000 | 133,000 |
| Contributions from Reserve | IA002 | (224,300) | (237,500) | (223,200) | (143,200) | (123,200) | (123,200) |
| Appropriations | | (224,300) | (237,500) | (223,200) | (143,200) | (123,200) | (123,200) |
| Total | | (224,300) | (237,500) | (223,200) | (143,200) | (123,200) | (123,200) |
| Cost Centre Total | | (91,300) | (104,500) | (90,200) | (10,200) | 9,800 | 9,800 |

Approp To & From Sheltered Reserve: H6104

| | | | | | | | |
|----------------------------|-------|----------|----------|----------|----------|----------|----------|
| Contributions to Reserve | EA002 | 31,800 | 26,000 | 23,500 | 20,600 | 15,400 | 12,700 |
| Appropriations | | 31,800 | 26,000 | 23,500 | 20,600 | 15,400 | 12,700 |
| Total | | 31,800 | 26,000 | 23,500 | 20,600 | 15,400 | 12,700 |
| Contributions from Reserve | IA002 | (38,000) | (14,300) | (56,300) | (49,800) | (44,100) | (34,400) |
| Appropriations | | (38,000) | (14,300) | (56,300) | (49,800) | (44,100) | (34,400) |
| Total | | (38,000) | (14,300) | (56,300) | (49,800) | (44,100) | (34,400) |
| Cost Centre Total | | (6,200) | 11,700 | (32,800) | (29,200) | (28,700) | (21,700) |

Approp To & From Sheltered Planned Maint: H6105

| | | | | | | | |
|----------------------------|-------|----------|-----------|----------|----------|----------|----------|
| Contributions to Reserve | EA002 | 50,000 | 51,900 | 46,800 | 41,300 | 30,600 | 25,300 |
| Appropriations | | 50,000 | 51,900 | 46,800 | 41,300 | 30,600 | 25,300 |
| Total | | 50,000 | 51,900 | 46,800 | 41,300 | 30,600 | 25,300 |
| Contributions from Reserve | IA002 | (20,000) | (105,000) | (40,500) | (15,500) | (15,500) | (15,500) |
| Appropriations | | (20,000) | (105,000) | (40,500) | (15,500) | (15,500) | (15,500) |
| Total | | (20,000) | (105,000) | (40,500) | (15,500) | (15,500) | (15,500) |
| Cost Centre Total | | 30,000 | (53,100) | 6,300 | 25,800 | 15,100 | 9,800 |

| Health & Housing Services | 2017/18 Budget £ | 2017/18 Revised £ | 2018/19 Budget £ | 2019/20 Forecast £ | 2020/21 Forecast £ | 2021/22 Forecast £ |
|--|------------------------|-------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| Section: Housing Revenue Account | | | | | | |
| Approp To & From Shelt Suppt Grant Maint: H6106 | | | | | | |
| Contributions to Reserve <i>EA002</i> | 28,000 | 26,000 | 23,500 | 20,600 | 15,400 | 12,700 |
| Appropriations | 28,000 | 26,000 | 23,500 | 20,600 | 15,400 | 12,700 |
| Total | 28,000 | 26,000 | 23,500 | 20,600 | 15,400 | 12,700 |
| Cost Centre Total | 28,000 | 26,000 | 23,500 | 20,600 | 15,400 | 12,700 |

Approp To & From IT Replacement Reserve: H6107

| | | | | | | |
|---|--------|-----------|----------|--------|--------|--------|
| Contributions to Reserve <i>EA002</i> | 57,000 | 57,000 | 57,000 | 57,000 | 57,000 | 57,000 |
| Appropriations | 57,000 | 57,000 | 57,000 | 57,000 | 57,000 | 57,000 |
| Total | 57,000 | 57,000 | 57,000 | 57,000 | 57,000 | 57,000 |
| Contributions from Reserve <i>IA002</i> | 0 | (101,800) | (50,300) | 0 | 0 | 0 |
| Appropriations | 0 | (101,800) | (50,300) | 0 | 0 | 0 |
| Total | 0 | (101,800) | (50,300) | 0 | 0 | 0 |
| Cost Centre Total | 57,000 | (44,800) | 6,700 | 57,000 | 57,000 | 57,000 |